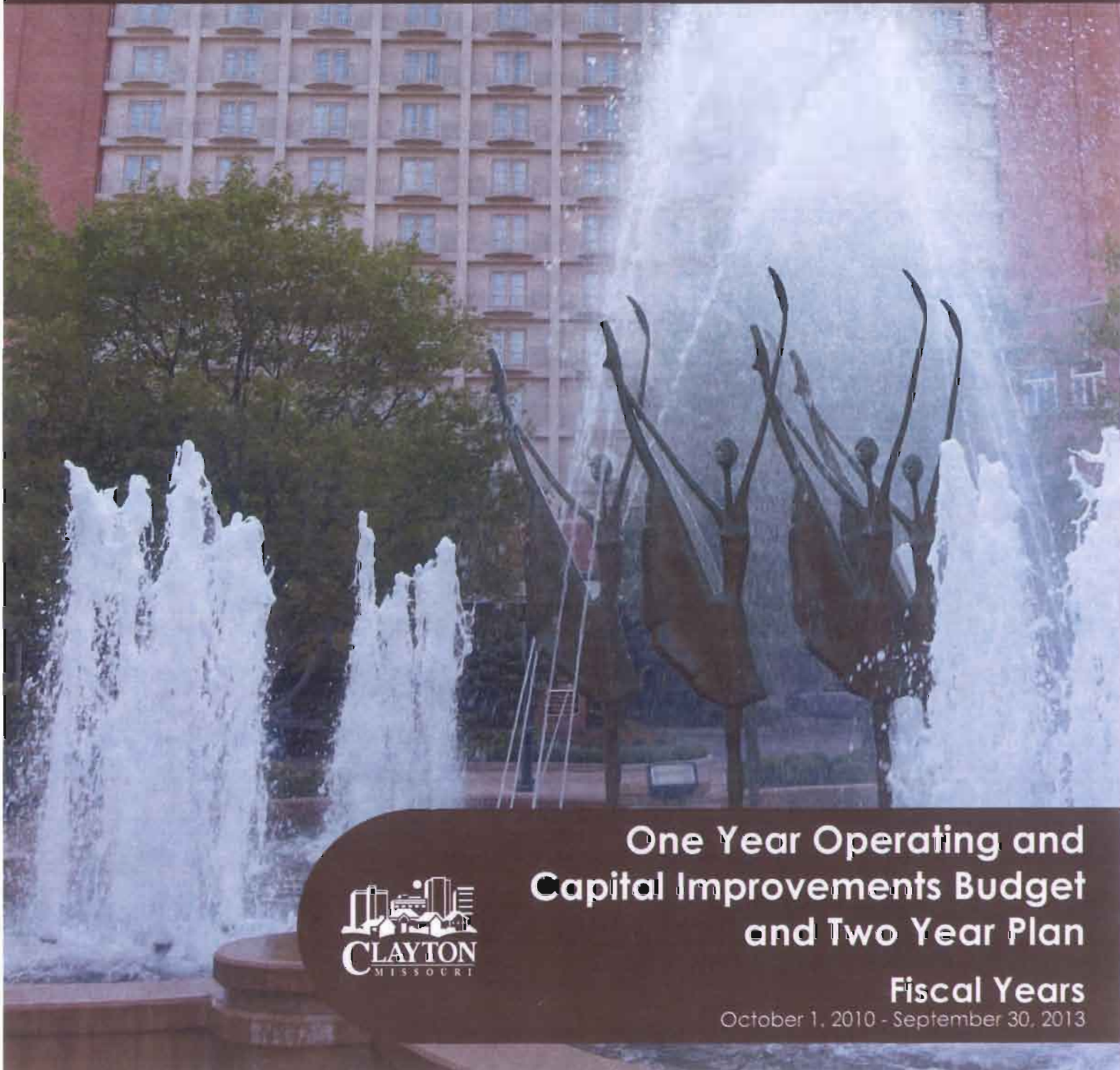


# Clayton, MISSOURI



## One Year Operating and Capital Improvements Budget and Two Year Plan

**Fiscal Years**

October 1, 2010 - September 30, 2013

**CITY OF CLAYTON, MISSOURI**

**ADOPTED OPERATING AND  
CAPITAL IMPROVEMENTS BUDGET FOR  
THE FISCAL YEAR OCTOBER 1, 2010 TO SEPTEMBER 30, 2011  
(FY 2011)  
AND TWO YEAR PLAN FOR FISCAL YEARS 2012 & 2013**

**MEMBERS OF THE BOARD OF ALDERMEN**

**Mayor**

Linda Goldstein

**Aldermen**

Alex Berger, III

Michelle Harris

Andrea Dallas-Maddox

Judy R. Goodman

Steven E. Lichtenfeld

Cynthia Garnholz

**City Manager**

Craig S. Owens

**Finance Director**

Donald J. Yucuis





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of Clayton  
Missouri**

For the Fiscal Year Beginning

**October 1, 2009**

President

Executive Director



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**City of Clayton**

10 N. Bemiston Avenue • Clayton, Missouri 63105-3397 • (314) 727-8100 • FAX: (314) 863-0295 • TDD: (314) 290-8435

October 1, 2010

Honorable Mayor and Board of Aldermen  
City of Clayton, Missouri

I am pleased to transmit the approved budget for Fiscal Year 2010-2011. The budget covers the period from October 1, 2010 to September 30, 2011.

The following table provides a summary of all Funds for the FY 2010-2011 budget:

Fund	Revenues	Expenditures	Over / (under)	Beginning Balance	Ending Balance	% of ending balance to expenditures
General	22,323,301	24,561,831	-2,238,530	21,352,577	19,114,047	77.82%
Capital Improvement Fund	14,137,088	17,978,102	-3,841,014	3,844,380	3,366	0.02%
Special Revenue Fund	501,950	374,167	124,108	355,539	483,323	129.17%
Equipment Replacement	548,029	1,371,820	-823,791	2,217,381	1,393,590	101.59%
Uniformed Pension	3,096,598	1,553,390	1,543,208	27,620,375	29,163,583	1877.42%
Non-uniformed Pension	936,259	360,567	575,692	9,700,829	10,276,521	2850.10%
Debt Service	4,874,776	4,737,339	137,437	9,467,157	2,690,594	56.80%
<b>SUBTOTALS</b>	<b>46,418,001</b>	<b>50,937,216</b>	<b>-4,522,890</b>	<b>74,558,238</b>	<b>63,125,024</b>	
Inter-fund Transfers	13,642,483	13,642,483				
<b>TOTALS</b>	<b>32,775,518</b>	<b>37,294,733</b>				

**Summary**

The total expenditures of all funds of the City for FY 2011 are \$50.9 million. The total of all fund revenue for 2011 is \$46.4 million. This provides for all operating and capital expenses for police, fire/emergency medical service, public works, parks and recreation, planning and development services and general administration. This includes a total full-time staff of 182.

**New Fund Structure and Budget Presentation**

In a continuation from last year, we have worked to consolidate funds and organize the budget and reporting to clarify financial position and depict the expenditures more clearly. There are now six funds: General (operating), Capital Improvement (CIP), Debt Service, Equipment Replacement (ERF), Pension, and Special Revenue. The General Fund is our operating fund for all operations and departments. Previously some operating expenses were charged to various other revenue source funds which made it difficult to see a total expenditure by functional department. Likewise, all capital expenditures are now found in one fund. The proprietary funds of special revenue and pension remain separate.

Continuing the change made last year, Equipment Replacement Fund and Pension Fund expenses are charged to the General Fund on a departmental basis. This allows you to see the

total cost of a department's operation in the General Fund, while still maintaining the management advantages of a separate ERF and necessary segregation of pension contributions.

The General Fund now also includes the Insurance Fund and the Parking Fund. The CIP now includes the Revolving Public Improvement and Recreation and Storm Water Funds.

The unrestricted reserve balances are now found primarily in the General Fund.

## **Challenges**

Like most U.S. cities, Clayton has faced challenges related to declining revenue and increased costs. Though Clayton has not seen as dramatic an impact as some, the City nevertheless faces difficult decisions as it works to preserve the quality and high standards so closely linked to the identity of Clayton.

At its July 8, 2010 budget workshop, the Board of Aldermen directed staff to present alternatives for its review at its July 28, 2010 budget workshop. The result of this additional review by the Board was an increase in revenue and decrease in expenses totaling \$1.7 million over the three years, which is reflected in the General Fund totals.

In addition, the Board approved levying the maximum property tax rate allowable within the Special Business District Fund, which will generate an additional \$170,000 in FY 2011.

The primary budgetary and fiscal challenge the City of Clayton faces is that expenses are higher than revenues. Except for some recent windfalls due to one-time legal settlements, this has been the case for the past few years and is projected to continue, creating an escalating gap into the future.

- There have been no significant increases to the service levels provided over this time.
- Combined revenue has gone up each year; however, the rate of increase year to year has slowed considerably with the downturn in the economy since 2008.
- The number of full-time employees has remained virtually constant.
- Contractual cost of refuse removal for residents has increased \$150,000 each of the last three years.
- Health Insurance for employees has increased by 18% over two years.
- The annual pension contribution has increased by over \$500,000 since 2008.
- Utility costs have increased by approximately 10% this year.
- This is the first year of ~~three~~ that are planned to cover the \$1 million debt service payments before the new tax rate (approved by the voters in August) kicks in.

The combination of these factors results in an annual draw-down of our reserves of over \$2.2 million in year one, \$2.6 million in year two and \$2.47 million in year three of the proposed budget.

With no changes in the service offerings or level of service we provide, we estimate the annual cost to provide services at approximately \$24.5 million. Assuming we maintain market based compensation (which affects quality of employees and quality of service provided), we project a



best case scenario of 1.5% rate of inflation from this point and a worst case scenario of 3.5% rate of inflation.

Annually, it costs over \$4 million to maintain the current infrastructure (streets, alleys, sidewalks, streetlights, etc.) and facilities (buildings, parks, etc.). This does not include or calculate providing new buildings or new facilities or making major upgrades to the existing infrastructure. Applying the same estimates of best case and worst case inflation as above, we can project our costs in the future.

Loosely estimated, it takes approximately \$29 million per year to consistently provide the current level of service in the areas for which we are now responsible. Our total combined revenue is approximately \$26 million. Projecting best (3%) and worst (1%) case scenarios, we project that the annual deficit will be between \$1 million (best case revenue and best case expenses) and \$6.4 million annually (worst case revenue and worst case expenses) in five years. Staff's most-likely estimate is that we will continue a gap of approximately \$3 million per year which means our reserves will hit policy minimum requirement thresholds by year five.

## **Solutions**

Rebalancing the costs, revenues and fund balances are the primary budgeting goals for the City at this time. The FY 2011 budget uses a combination of cost reduction, drawing upon the City's fund balance reserves, and increasing some revenue sources to achieve the budgeting goals.

The FY 2011 budget includes only critical projects in our CIP that are either heavily grant funded or address an urgent situation or liability of the City. Although it would not be advisable to sustain this low level of reinvestment over a long period of time, due to the City's long history of infrastructure maintenance, this approach will not create a significant impact on our residents in the short term. A separate section and analysis are provided related to the CIP and our capital funding strategies.

This budget reduces staffing by one open position, and no additional staff reductions are being recommended at this time. Though we forecast a long term gap, and long term solutions should be identified, we believe those decisions should be made gradually when that is an option. Clayton has found a very successful balance with a highly professional staff that provides exceptional services for which Clayton is renowned. The good planning of the past allows us many options. Though we are not on a sustainable path, we have time to make planned, strategic and gradual adjustments and corrections.

With high reserve levels, revenue projections that are positive (though not steeply growing) and infrastructure in good condition, this budget does not indicate an overreaction on the City's part. Such measured strategic steps that are driven by and centered on our citizens and business community will maintain the City's position as a premier community and economic center.

The City already has a tremendous amount of data from two citizen surveys recently conducted. Specifically, by a 2/3 majority response, residents prefer that fund balance be reduced before service levels are cut. Drilling down, we also understand that current levels of service are very well appreciated in virtually all areas, and in many cases far exceed the expectations of the residents.

In the upcoming year, the City intends to look carefully at service level requirements, future goals and appropriate sustainable funding for service delivery and infrastructure. Combining directives from Vision 2013 (as illustrated in the introductory section of the budget document), the master plans, departmental strategic plans, citizen surveys, performance measures and community input, we will continually pursue opportunities for cost savings and efficiency that still meet the

community service expectations. Such a process will give us the best insights to successfully navigate our future.

### **Conclusion**

Throughout the budget review process, City officials stayed true to their commitment to transparency, accountability and citizen engagement and held public forums to review the FY 2011 Operating and Capital Improvements Budget and obtain input from citizens.

It has been a positive experience engaging the community and working with you, the Mayor and Board of Aldermen, in shaping this into the best plan for the City of Clayton for the next three years. Only through the questions, input, discussion and modification brought by members of the community does this document achieve its critical mission.

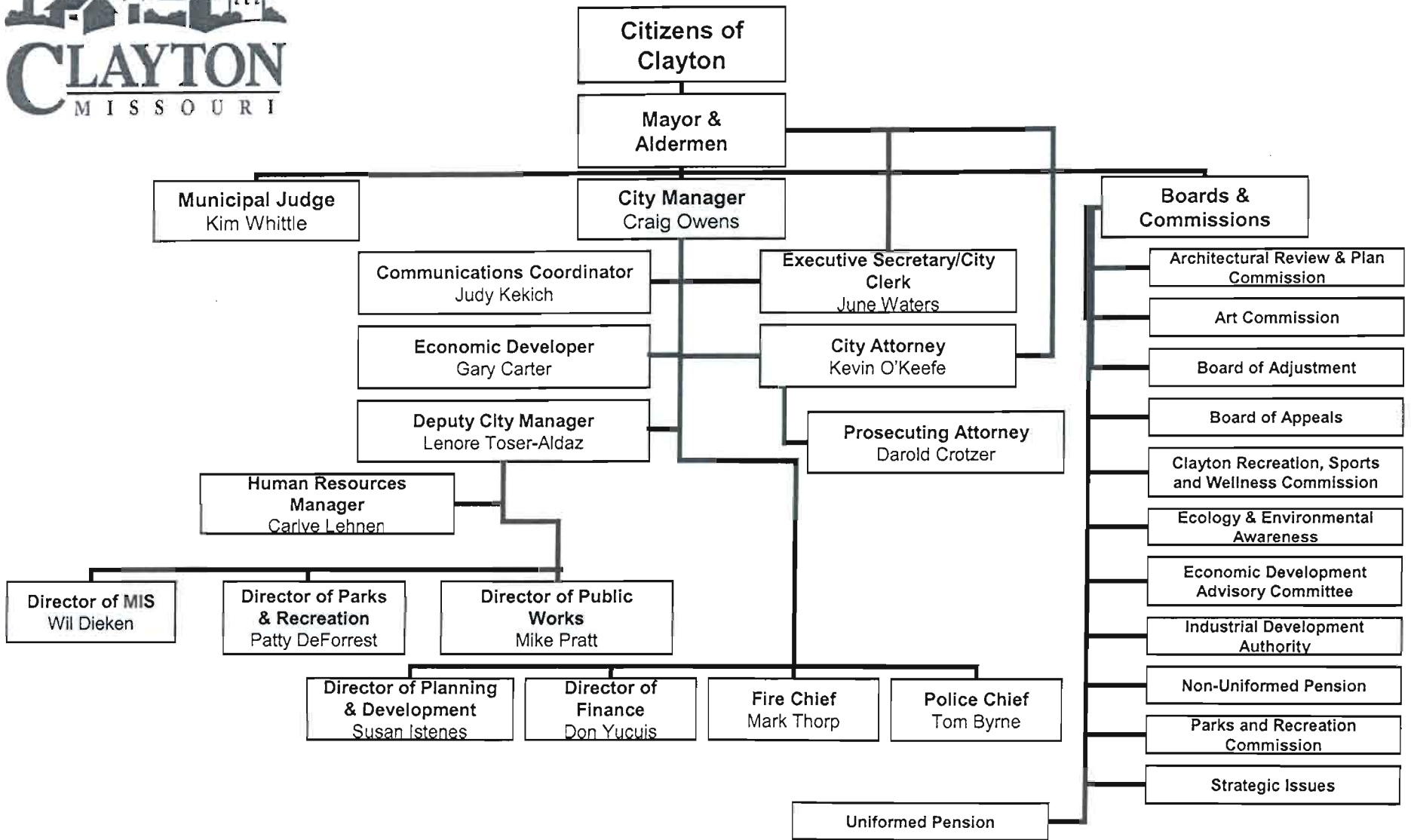
Respectfully Submitted,



Craig S. Owens  
City Manager



# City of Clayton Organization Chart





**BUDGET CALENDAR FOR FY2011**

<u><b>Date</b></u>	<u><b>Day</b></u>	<u><b>Description</b></u>
<u><b>April 28, 2010</b></u>	Wednesday	<ul style="list-style-type: none"> <li>▪ Distribute and discuss budget instructions at staff meeting</li> </ul>
<u><b>April 29, 2010 – May 24, 2010</b></u>	Thursday - Monday	<ul style="list-style-type: none"> <li>▪ Budget entry input into mBudget (Operating Budget) and mCip</li> <li>▪ Complete meetings with Mike Pratt and Wil Dieken regarding Equipment Replacement and IT requests.</li> <li>▪ <b>May 24, 2010, deadline for FY2011-2013 Budget Requests</b></li> </ul>
<u><b>May 26, 2010 – June 3, 2010</b></u>	Wednesday- Thursday	<ul style="list-style-type: none"> <li>• Budget Team review and Department Head Budget Presentations</li> </ul>
<u><b>June 17, 2010 – June 23, 2010</b></u>	Thursday- Wednesday	<ul style="list-style-type: none"> <li>• Budget Team review and Department Head Budget Presentations</li> </ul>
<u><b>June 24, 2010 – July 2, 2010 –</b></u>	Thursday - Friday	<ul style="list-style-type: none"> <li>• Preparation of recommended budget document by Budget Team</li> </ul>
<u><b>July 2, 2010</b></u>	Friday	<ul style="list-style-type: none"> <li>▪ Distribution of recommended budget document to the Board</li> </ul>
<u><b>July 6, 2010 – August 6, 2010</b></u>	Tuesday – Friday	<ul style="list-style-type: none"> <li>• Schedule Budget Review Work Sessions (2 or more) with Mayor and Board of Aldermen during these weeks</li> </ul>
<u><b>July 27, 2010</b></u>	Tuesday	<ul style="list-style-type: none"> <li>• Set and publish Public Notice for August 10<sup>th</sup> Public Hearing (15 days required)</li> </ul>
<u><b>August 10, 2010</b></u>	Tuesday	<ul style="list-style-type: none"> <li>• Public Hearing and 1<sup>st</sup> Reading of Proposed Property Tax Levy</li> <li>• Public Hearing and 1<sup>st</sup> Reading of Proposed Budget Ordinance</li> </ul>
<u><b>August 24, 2010</b></u>	Tuesday	<ul style="list-style-type: none"> <li>• Public Hearing and 2<sup>nd</sup> Reading of Proposed Property Tax Levy</li> <li>• Public Hearing and 2<sup>nd</sup> Reading of Proposed Budget Ordinance</li> </ul>
<u><b>Sept. 1, 2010</b></u>	Wednesday	<ul style="list-style-type: none"> <li>• File Tax Levy No Later than this date</li> </ul>

**Board Meetings:** August 10, 2010   August 24, 2010   September 14, 2010   September 28, 2010

## OVERVIEW OF REVENUES AND EXPENDITURES FY 2010 to FY 2011

### Revenues

Below is a comparative summary of revenues by major category including the dollar and percentage change between the FY 2010 and FY 2011 budgets:

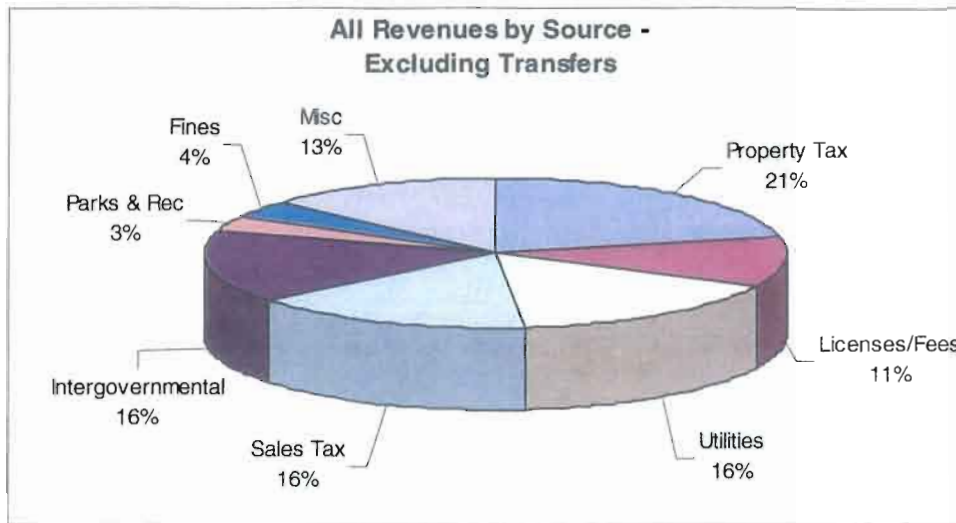
<u>Revenues</u>	<u>2011 Budget</u>	<u>% of Total</u>	<u>2010 Budget</u>	<u>\$ Change FY 2010 to FY 2011</u>	<u>% Change FY 2010 to FY 2011</u>
Property Tax	6,977,993	15.03%	6,491,275	486,718	7.50%
Licenses/Fees	3,625,119	7.81%	3,740,280	-115,161	-3.08%
Utilities	5,252,091	11.31%	6,539,978	-1,287,887	-19.69%
Sales Tax	5,217,566	11.24%	5,154,856	62,710	1.22%
Intergovernmental	5,139,867	11.07%	4,700,592	439,275	9.35%
Parks & Rec	968,521	2.09%	940,129	28,392	3.02%
Fines	1,346,926	2.90%	1,286,136	60,790	4.73%
Misc	4,247,435	9.15%	5,141,673	-894,238	-17.39%
Bond Proceeds	0	0.00%	18,120,000	-18,120,000	-100.00%
<b>Sub - total</b>	<b>32,775,518</b>	<b>70.61%</b>	<b>52,114,919</b>	<b>-19,339,401</b>	<b>-37.11%</b>
Transfer In	13,642,483	29.39%	7,181,048	6,461,435	89.98%
<b>Total</b>	<b>46,418,001</b>	<b>100.00%</b>	<b>59,295,967</b>	<b>-12,877,966</b>	<b>-21.72%</b>

The significant decrease from \$59,295,697 to \$46,418,001 is largely attributed to the significant decrease in planned borrowing of \$18,120,000 in FY 2010 compared to none in FY 2011. Additionally, in the FY2010 the City expected to receive a \$1.3 million (gross) from a one-time settlement payment from AT&T, which accounts for another significant portion of the decrease in revenue from FY 2010 to FY 2011. Net of transfers, the City expects to receive more than \$32 million in revenue in FY 2011.

Property tax totaling \$6.9 million is 15.03% of the total and \$486,718 more than the FY 2010 budget. Sales tax totaling \$5.2 million is 11.24% of the total and \$62,710 more than the FY 2010 budget. While sales tax revenue is anticipated to be slightly higher in FY 2011, the revenue from this source remains significantly less than in years prior to 2009 and as far back as four years ago. The reduction in sales tax revenue is due to the overall decline in market conditions and relatively no indication of a significant recovery in the near future. Utility tax revenue from electric, gas, water and telephone totaling \$5.2 million is 11.31% of the total and \$1.3 million less than the FY 2010 budget, mostly due to the one-time telephone settlement payment received in FY 2010 and not budgeted for in FY 2011. Licenses and fees totaling \$3.6 million are 7.81% of the total and \$115,161 less than the FY 2010 budget. Miscellaneous revenues totaling \$4.2 million is 9.15% of the total and \$894,238 less than the FY 2010 budget.

The graph on the following page illustrates the percentage of revenue, by source, that is anticipated to be collected in FY 2011.





### Expenditures

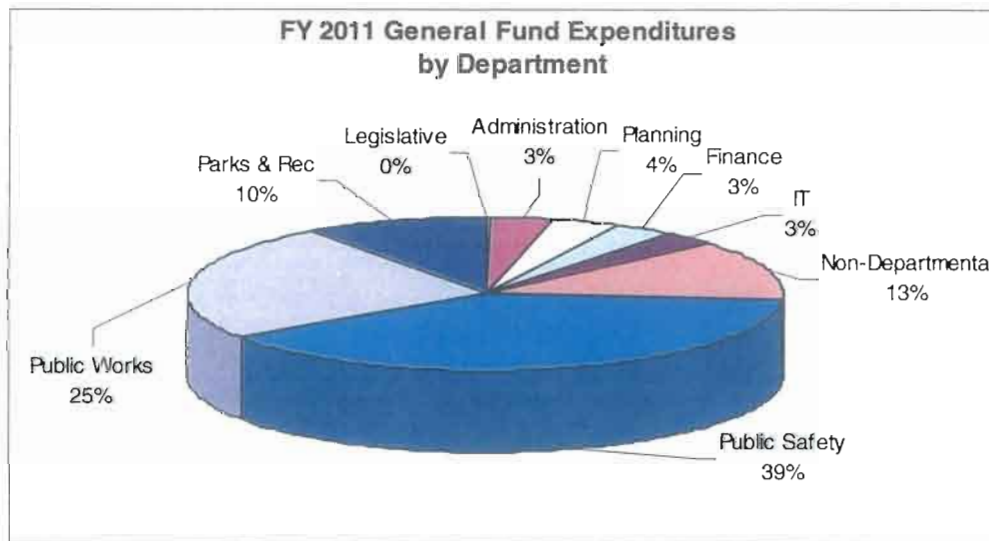
Overall expenditures are expected to decrease by \$717,720 in FY 2011 from \$51,654,936 in FY 2010 to \$50,937,216 in FY 2011.

Below is a summary by fund of the budget changes in expenditures from FY 2010 to FY 2011:

<u>Expenditures</u>	<u>2011 Budget</u>	<u>% of Total</u>	<u>2010 Budget</u>	<u>\$ Change FY 2010 to FY 2011</u>	<u>% Change FY 2010 to FY 2011</u>
General Fund	24,561,831	48.22%	26,060,638	-1,498,807	-5.75%
Sewer Lateral Fund	100,000	0.20%	100,000	0	0.00%
Uniformed Pension	1,553,390	3.05%	1,298,953	254,437	19.59%
Non-Uniformed Pension	360,567	0.71%	361,123	-556	-0.15%
Special Tax District	274,167	0.54%	411,095	-136,928	-33.31%
ERF Fund	1,371,820	2.69%	2,473,708	-1,101,888	-44.54%
Capital Imp Fund	17,978,102	35.29%	17,311,479	666,623	3.85%
Debt Service	4,737,339	9.30%	3,637,940	1,099,399	30.22%
<b>Total</b>	<b>50,937,216</b>	<b>100.00%</b>	<b>51,654,936</b>	<b>-717,720</b>	<b>-1.39%</b>

Below is a summary of expenditures for the major departments within the General Fund:

<u>Expenditures</u>	<u>2011</u> <u>Budget</u>	<u>% of Total</u>	<u>2010</u> <u>Budget</u>	<u>\$ Change</u> <u>FY 2010 to</u> <u>FY 2011</u>	<u>% Change</u> <u>FY 2010 to</u> <u>FY 2011</u>
<b>General Fund</b>					
Legislative	84,940	.35%	78,099	6,841	8.8%
Administration	786,323	3.2%	1,188,295	(401,972)	33.8%
Planning	931,766	3.8%	928,637	3,129	0.3%
Finance	791,930	3.2%	784,972	6,958	0.9%
IT	744,485	3.0%	653,853	90,632	13.9%
Non-Departmental	3,079,052	12.5%	2,890,889	188,163	6.5%
Public Safety	9,588,474	39.0%	9,604,633	(16,159)	0.2%
Public Works	6,070,694	24.7%	7,650,932	(1,580,238)	20.7%
Parks & Rec	2,484,168	10.1%	2,280,328	203,840	8.9%
<b>Total General Fund</b>	<b>24,561,832</b>	<b>100%</b>	<b>26,060,638</b>	<b>(1,498,806)</b>	<b>-5.8%</b>

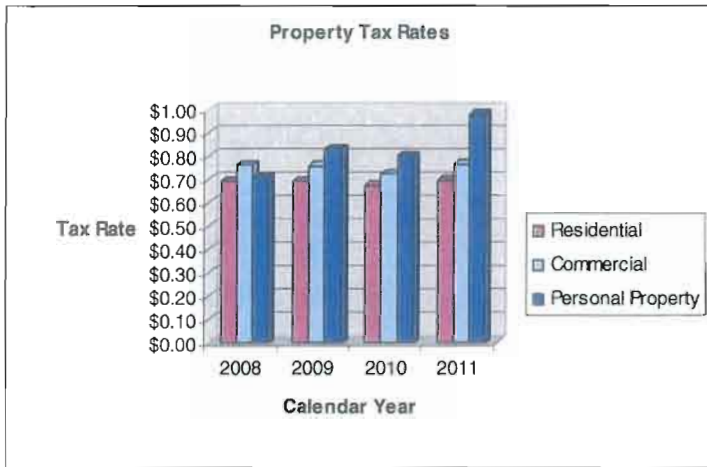


### Grants – Federal/State/County

In FY 2011, the City of Clayton expects to receive grant funding totaling approximately \$3 million from a few sources. These sources include Federal STP funds totaling \$2.16 million for the pedestrian underpass and resurfacing on Forsyth and N. Meramec and \$893,000 environmental grant for the new Police Building.

## Property Tax Rate Trends

Below is a comparison chart of the property tax rates by category since FY 2008:



	FY08	FY09	FY10	FY11
Residential	.691	.690	.673	.696
Commercial	.761	.758	.724	.764
Personal Prop	.707	.829	.798	.798

It is estimated that the FY 2011 tax rate will generate approximately \$6.9 million or an increase of \$486,718 over FY 2010.

The Special Business District tax, which is a special property tax on those properties within the Central Business District, will increase to the maximum allowable for both residential and commercial properties. The FY 2010 property tax rate of \$.070 for both residential and commercial will increase to \$.110 and \$.129 respectively. This is expected to raise approximately \$398,000 or \$172,000 more than FY 2010.

## Budget Amendments

The City follows the Budget Administration Policy amendment process which is included in the Appendix of the budget. Each fiscal quarter the Board of Aldermen will receive a written financial summary covering the performance of all budgeted funds showing variances and trends, as well as comparisons to the previous year. All unusual variances to either revenue or expenditure projections are reported to the Board of Aldermen as they occur by the City Manager's Office. Starting in FY 2009, a formal quarterly budget amendment process was established. The budget amendment is formerly approved by ordinance by the Board of Aldermen at a formal board meeting. The amendments are processed on a fund and department level line item basis.

## **POLICY IMPLICATIONS AND DECISION POINTS**

### **General Fund Balance**

The Board of Aldermen established a fund balance goal equaling 120 working days or 33% of the current fiscal year's projected general fund operating expenses in the General Fund. This fund balance goal gives the City the ability to deal with the unexpected, such as emergency expenditures and revenue shortfalls that may occur during a fiscal year. At a minimum, the City will maintain a fund balance equivalent to 90 working days or 25% of projected annual expenditures in the General Fund. Beginning in FY 2011, the City will account for revenue and expenditures from the Parking Fund and Insurance Fund in the General Fund. The Parking Fund and Insurance Fund will now be part of a single Fund, the General Operating Fund. The General Operating Fund balance is projected to total \$19,114,047 by September 30, 2011, which is 78% of total expenditures.

### **Personnel Position Classification System**

The position classification system establishes a hierarchy of the various job descriptions maintained by the City. The system is based on an analysis of the duties and responsibilities for each position, taking into account such factors as education, training and experience needed to perform the job, nature of the work involved, the degree of supervision exercised or received, and other measures of responsibility and difficulty. The St. Louis area municipal market is also taken into consideration for determining proper band placement.

In 2005, a comprehensive salary and benefits analysis was conducted by an outside consultant, CBIZ. Full implementation of CBIZ's recommendations, along with additional items identified by staff, was completed in October 2006. As part of the contract with CBIZ, they have been providing the City with salary structure updates free of charge. In FY 2010, the City renewed its contract with CBIZ to undertake another market survey and make recommendations to refine our current pay structure. The results are included and budgeted for in the FY 2011 Budget and future years. This was originally planned for review on a 5-year cycle, but was moved forward a year.

*Merit Pay Adjustments:* In the past budget processes, the Board of Aldermen has established a merit pay pool to reward employees' performance. Each employee has received a formal performance evaluation at the end of the fiscal year, and merit increases have been awarded at the start of the new fiscal year based on scores received. For employees who had not attained their maximum salary, an adjustment was made to their base wage. For employees who had attained their maximum salary, a merit adjustment was made in the form of a one time non-base-building increase. For five of the last six fiscal years, including FY 2010, the merit pool has been 3%.

In addition, beginning in FY 2000, a "midpoint adjustment" component was added to the City's compensation plan to bring employees to midpoint (defined as market) more quickly. If an employee's salary fell below midpoint on their anniversary date, they were eligible to receive a midpoint adjustment increase in addition to their merit increase. This has ranged from 2.5%, as it is in the current fiscal year, to a high of 5%.

For FY 2011, a variety of factors present challenges to this traditional approach. First and foremost, the City's decreased revenues and increased expenditures make it financially difficult to afford these types of increases this coming fiscal year. Clayton is not alone in this situation in that a number of our peer municipalities have frozen salary increases either last year or this

year in response to the downturn in the economy. The Consumer Price Index (CPI) for the St. Louis region, which declined .23% in the most recent twelve month period, would also indicate that this type of increase is unwarranted at this time. Results from the recent compensation study indicate that the City has done a very good job of remaining market competitive and major increases are not anticipated.

Based on this set of circumstances, in the FY 2011 budget, a total of \$196,869 has been included for potential salary increases. This represents 1.97% of employee salaries. In FY 2010, the 3% merit pool and midpoint adjustments totaled \$322,534, or 3.37% of employee salaries.

*New personnel:* A total of three new positions were requested in FY 2011. These included: a full-time Assistant Horticulturalist (base salary \$30,512) in Parks and Recreation; a full-time Training Officer (base salary \$73,100) for the Fire Department to be shared with Maplewood; and a part-time Fire Inspector/Public Safety Educator (base salary \$24,000 for half-time) for the Fire Department. Base salary does not include such things as FICA, overtime and benefits costs. Based on the tight financial situation, none of these positions are being recommended in FY 2011.

*Part-Time and Temporary/Seasonal Employees:* The addition of one new job title: Registered Dietitian is included in the FY 2011 Budget. Many Center of Clayton members have been exercising regularly for quite some time and are well-educated in the area of fitness. However, they often come to a point in their program where they reach a plateau and are no longer seeing results. Establishing a proper diet can be a key to continued progress. It is proposed to incorporate sessions with a Registered Dietician into existing training programs, at the same rate as that of a personal trainer. In addition, the City will be increasing the maximum rate of pay for an Intern from \$10.00 per hour to \$12.00 per hour based upon the quality of applicants the City has been receiving for these positions.

*Health insurance:* Effective July 1, 2009, the City joined the St. Louis Area Insurance Trust (SLAIT) health insurance pool. Effective October 1, 2009, Clayton received a premium increase of 6.75% as a result of joining the pool. The plan year now begins on July 1, and effective that date in 2010, another 10% rate increase was added, which amounts to \$1,214,233. This was in addition to increasing the co-payments for specialist office visits from \$20 to \$40, for prescription drugs from \$8/\$25/\$40 to \$10/\$35/\$60, and for emergency room visits from \$100 to \$200.

Current premium co-pays per pay period are \$18 for single coverage and \$85 for dependent coverage. The premium rates will increase to \$19.50 for single coverage and \$94 for dependent coverage effective October 1, 2010. Effective January 1, 2011, the plan's deductible will increase from \$400/\$800 to \$500/\$1,000. These changes are expected to offset the City's increased costs by about \$312,403.

The City continues to offer an opt-out option which currently pays employees who show proof of coverage elsewhere \$1,400 for single coverage and \$2,500 for family coverage, with 15 employees taking advantage of this benefit.

*Other Fringe Benefits:* The City's other major fringe benefit programs will continue, including life insurance, long-term disability, and dental insurance; Employee Assistance Program (EAP); sick leave incentives; memberships to The Center of Clayton; tuition reimbursement up to \$2,000 per fiscal year; computer loans; and Metro PERC passes with a 25% subsidy. All of these programs have been successful and are well-received.



## **Bonded Indebtedness**

As of September 2010, the total assessed valuation for the City of Clayton was \$893,337,976. Under Missouri law, the City is legally able to incur general obligation debt totaling no more than 10% of the City's assessed valuation, or \$89,333,798 if approved by the voters. The current voter approved general obligation outstanding debt is \$2,955,000, which allows additional voter approved debt of \$86,378,798. In addition, the City has \$31,790,000 of special obligation debt outstanding that is not part of the debt ceiling. The total debt outstanding as of September 30, 2010 is \$34,745,000.

In November 1993, the voters of Clayton passed four propositions on two separate general obligation bond issues totaling \$14 million. The 1993 Bond Issue for \$9,500,000 was used to improve the City's parks, to resurface and repair streets and sidewalks throughout the City, to pay infrastructure costs for improvements to neighborhoods, to fund the construction of a new sound wall to resolve sound and safety problems in the Clayshire neighborhood, and to bring buildings into compliance with the Americans with Disabilities Act. The 1994 Bond Issue for \$4,500,000 was used for improvements to the Central Business District, improvements to the City's recreational facilities and to replace underground tanks at the City's Municipal Garage. The 1999 Bond Issue for \$8,410,000 was issued to refund the 1993 and 1994 Bond Issues which were paid off in February 2004. In February, 2009, the remaining balance on the 1999 bond issue was refunded by issuing new debt of \$3,970,000. This resulted in a net savings of \$223,190 over the remaining life of the bonds and will be retired in FY 2013. The principal balance at September 30, 2010 is \$2,955,000.

In FY 1998, the City issued debt in three separate bond issues for the construction of a joint use recreation center, ice rink and tennis court renovations, two neighborhood improvement districts, and a parking garage. In 2005, the 2005 A Series was used to refinance the 1997 and 1998 Bond Issues and a 2005 B Series was used to refinance the 1998 B taxable Bond Issue. The principal balance at September 30, 2010 for the 2005 A and 2005 B issue was \$8,465,000.

In 2002, the City issued \$9.95 million of special obligation bonds to pay for the majority of costs associated with the new Shaw Park Pool, a new Fire Station and renovations to City Hall. In 2007, \$8.175 million of special obligation bonds were issued to refund the principal coming due on the 2002 bonds and establish a long term debt repayment structure and reserve. The principal balance on this bond issue at September 30, 2010 was \$6,710,000.

In FY 2010, the City issued \$15 million in two series (2009 A - \$6,420,000 and 2009 B - \$8,580,000) in Build America Bonds to pay for the purchase of a new Clayton Police facility. The principal balance at September 30, 2010 for the 2009 A and 2009 B issue was \$6,420,000 and \$8,580,000 respectively.

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## **THE CITY OF CLAYTON – A PERSPECTIVE**

### **Form of Government**

With a population of 15,935 residential citizens, the City of Clayton operates under the Council/Manager form of government. Seven elected officials include the Mayor and six members of the Board of Aldermen, two from each of the City's three Wards. City staff totals 182 full-time employees and approximately 600 part-time employees. Day to day responsibilities are managed by eight City departments: Administration, Finance, Fire, Information Technology, Parks & Recreation, Planning & Development Services, Police, and Public Works.

### **Community Overview**

Just west of the City of St. Louis, Clayton is the hub of metropolitan St. Louis and the seat of St. Louis County. On April 14, 1913, voters approved incorporation of the City. The City has a residential population of 15,935 and an estimated daytime population of 80,000, at its peak. With its central location and accessibility via several major thoroughfares, convenience is one of Clayton's main attractions. This convenience is enhanced by MetroLink's Cross County Extension and its two passenger stations. The light rail route facilitates travel to and from Clayton for visitors and for the 58,000 individuals who come to work here each day.

Within two and a half square miles, Clayton blends a bustling business district with an outstanding housing mix and beautiful, quiet, and secure residential neighborhoods. Downtown Clayton combines approximately 7,000,000 square feet of prestigious office space with the vitality of 1,000,000 square feet of retail space. Clayton's charming residential neighborhoods include stately single-family homes, condominiums and multi-family apartments. Much of the residential area is within walking distance of specialty boutiques, shops and cafes, which compliment the fine architecture of Clayton's business districts.

Clayton's thriving retail community includes approximately 82 restaurants (many of which are award-winning), 90 vibrant retail boutiques and 230 personal service businesses. Clayton's downtown is the region's premier business district and home to Forbes and Fortune 500 headquarters and branch offices. To name just a few, Clayton's quality of life has attracted Apex Oil, Enterprise Rent-A-Car, Brown Shoe Group, Commerce Bank, National City Bank, Rehab Care Group, Graybar, Barry-Wehmler Companies, Olin Corporation, and many of the largest law firms in the St. Louis area. Clayton maintains one of the highest commercial occupancy rates in the region, is the second largest business district in the St. Louis office market, and one of the steadiest submarkets in the St. Louis area. Class A office vacancy is estimated at 11.9%. This is one of the lowest vacancy rates in the metropolitan area.

Clayton's average home values remain among the highest in the region and throughout the state.

### **Development**

Clayton continues to be the premier business location in the region. The City's unique mix of retail, office and residential has provided an attractive environment for developers. Confidence in the viability of the Clayton commercial properties is substantiated by the activities at the intersection of Forsyth Boulevard and Hanley Road. One of the few new development projects anywhere in the region is here in Clayton. The expansion of Centene Corporations' headquarters was completed during the 2010 summer. The project is home to approximately 800 new jobs and the building has been built according to LEED (Leadership in Energy and

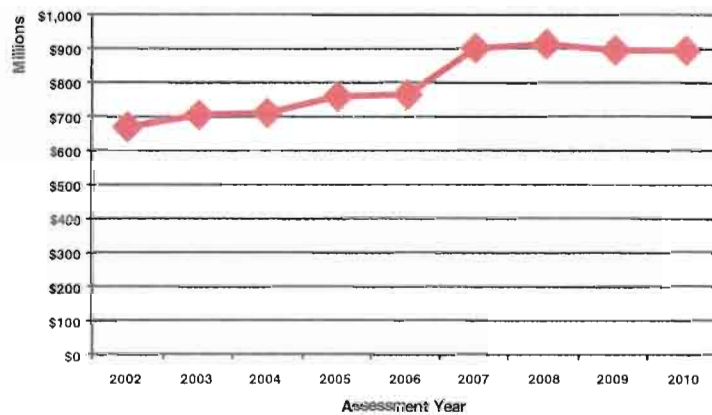
Environmental Design) standards. Confidence in Clayton's economic vitality was confirmed by the recent relocation of Armstrong Teasdale's offices to the new Centene Headquarters and the addition of approximately 400 new employees.

As of June 2010, a developer has proposed a new mixed used project at the Northeast corner of Hanley Road and Clayton Road. The project consists of retail, office and a hotel. The hotel is anticipated to have 125 rooms and the office tower is expected to be 10 stories. 23,000 square feet of retail is also included in the proposed development. The project would replace the long vacant former Schnuck's grocery store now on the site.

In April 2009, Sasaki Associates was selected to revise the Central Business District portion of the City's 1993 Business District Master Plan and to conduct a study of the City's retail environment. Sasaki's strategy team presented outlines for the project in October 2009, preliminary concepts in January 2010 and refinements to the vision and planning principals in March 2010. June 2010 marked the publishing of the final draft document. As a comprehensive plan for downtown Clayton, the plan suggests an increased emphasis on downtown residential projects and walkable streets. The new plan should serve as a guide for development for the next 15 to 20 years.

For the first time in over a decade, the City's total assessed value decreased in 2009. The small decrease in assessed value of 2.4% can be attributed to the slowdown in the housing market in the region and the overall decline in market conditions both at a regional and national level. However, in FY 2010 the assessed value rebounded slightly and since 1994, the City's total assessed value has more than doubled. Overall, the City still experiences a

**Total Assessed Valuation**

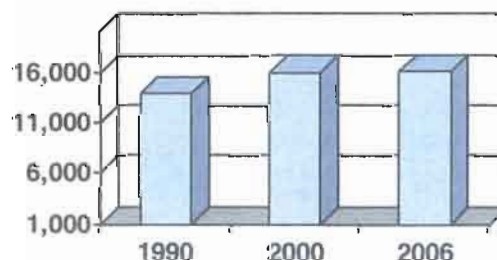


number of significant residential upgrades, condominium conversions, home remodeling/additions, and new condominium buildings, in spite of the slow economy. In the past 12 months alone, the City has experienced more than \$16 million in residential construction of new homes and remodeling of existing residential structures.

Even with the challenges of a slower housing market, the City expects continued reinvestment in its neighborhoods, continued conversions of multi-family apartments into condominiums, new homes in place of smaller ranch-style structures, and additional residential projects within the Central Business District.

Population growth directly impacts the City's revenues. The 2000 census determined that 15,935 people resided within the City of Clayton. This reflected a 14.9% increase over the 1990 census, which indicated the City's population to be 13,874. Since a portion of the

**City of Clayton Population**



City's revenue sources are impacted by population (for example: sales tax, motor fuel tax, motor vehicle sales tax and property tax), this increase in population had a positive impact on the City's revenues.

The State only adjusts revenue distribution based on population once every ten years, so there will be no additional revenues based on growth in population until after the 2010 Census results are published.



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## Clayton's Quality Of Life

Clayton resolves to be a leader in environmental initiatives. The City's goal is to incorporate sustainability in daily operations without increasing costs and to incentivize best practices, such as LEED certification and green roofs, by developers of new and existing buildings. The City also recognizes the importance of expanding the citywide recycling program to further reduce the amount of reuse transferred into local landfills.

While the City maintains a thriving business district, it has also devoted over 70 acres to passive and active park areas. Approximately 81% of Clayton's land is dedicated to residential or park use. The Cross County MetroLink Extension through downtown Clayton further enhances its outstanding quality of life and viability as the region's second downtown. The MetroLink provides easy and quick access to downtown St. Louis, the airport and parts of south St. Louis County. A regional bus transfer station that is connected to the Central Avenue MetroLink station provides public transportation access to most of the region.

Enriching the City's quality of life is its award-winning public school system. The Clayton School District is one of the nation's best, with 97% of its high school graduates going on to college (based on the most recent data from 2007). Clayton is also home to several stellar private institutions, including Washington University, Fontbonne University and Concordia Seminary.

Clayton's community services set the standard for the region. The Parks and Recreation Department not only maintains the City's many well-manicured parks, it also conducts a multitude of athletic activities on lighted baseball, softball, sand volleyball and soccer fields. The Center of Clayton, the City's 124,000 square-foot community recreation center, offers sports, fitness, swimming, recreational, educational and lifestyle enhancing programs.

Additional support to the overall quality-of-life is the professional City services that are provided to our residents and businesses. The Police Department is accredited through the Commission on Accreditation for Law Enforcement Agencies (CALEA). This international designation requires the Department to meet more than 400 standards – very few departments in the country receive such official designation.

The Fire Department maintains a rating from the Insurance Service Organization (ISO) of three (one is the highest and best rating). This rating is achieved by satisfying numerous emergency and fire response, and safety standards. This rating places our Department in the top nine percent (9%) of all departments in the country. Also, the Fire Department has received the International Fire Life Safety Award for the last 15 years – only 1,100 departments in the world receive such an award.

The Planning and Development Services Department was also rated by ISO and received a 2 rating (1 being the highest). This rating is based on satisfying certain educational and training requirements for all inspectors as well as adopting certain housing codes and maintaining a comprehensive inspection process. No other city in the state has received this high of a rating.

These ISO ratings not only designate the high standards of service being provided to residents, but also can translate into lower property insurance rates for residents and businesses.

The Public Works Department continues to maintain and revitalize the City's infrastructure including streets, lights, traffic signals, signage, sidewalks and streetscapes, as well as the City's buildings and fleet of vehicles.

The Finance Department provides prudent fiscal management and was recently awarded the Certificate of Achievement in Financial Reporting by the Government Finance Officers Association - for the 22<sup>nd</sup> year in a row. Additionally, in FY 2010 the Finance Department received the Distinguished Budget Presentation Award from the Government Finance Officers Association for the 3<sup>rd</sup> year in a row. The award is the highest form of recognition in governmental budgeting.

In July 2008, the IT Department conducted an extensive study and developed its first comprehensive three year Information Technology (IT) Master Plan. The development of the plan was a multi-phase effort and many aspects of the plan will be completed over the next four years. This will assist the Department in its mission to maintain a state-of-the-art information system. The array of services provided by the MIS Department, including the provision of various WI-FI hotspots, further enhances the quality neighborhoods and world-class Central Business District.

# City of Clayton at a Glance

<ul style="list-style-type: none"> <li>• Incorporated - 1913</li> <li>• City Manager Form of Government</li> <li>• Mayor and Six-Member Board of Aldermen (two elected from each ward)</li> <li>• City Manager Appointed by Mayor and Board of Aldermen</li> </ul> <p><b><u>Demographics</u></b></p> <p>Population</p> <table style="width: 100%; border-collapse: collapse;"> <tr><td>1990</td><td style="text-align: right;">13,874</td></tr> <tr><td>2000</td><td style="text-align: right;">15,935</td></tr> <tr><td>2001</td><td style="text-align: right;">15,917</td></tr> <tr><td>2002</td><td style="text-align: right;">16,027</td></tr> <tr><td>2003</td><td style="text-align: right;">15,976</td></tr> <tr><td>2004</td><td style="text-align: right;">15,988</td></tr> <tr><td>2005</td><td style="text-align: right;">16,005</td></tr> <tr><td>2006</td><td style="text-align: right;">15,978</td></tr> <tr><td>2007</td><td style="text-align: right;">16,059</td></tr> <tr><td>2008</td><td style="text-align: right;">16,091</td></tr> <tr><td>2009</td><td style="text-align: right;">16,074</td></tr> </table> <table style="width: 100%; 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# City of Clayton

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## Vision 2013

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# Vision 2013

## VISION

To be a leading community that thrives on innovative thinking, adaptive approaches to new challenges and 21<sup>st</sup> Century sustainable practices.

## MISSION

To foster a vital, balanced community composed of outstanding neighborhoods, quality businesses, commercial and government centers, premier educational institutions, and a healthy natural environment through an open, accessible and fiscally responsible government.

## GOALS

- I. Ensure the public's safety and respond effectively and efficiently to all emergencies throughout the community.
- II. Maintain and grow a strong, diversified economic base that enriches the City's quality of life, preserves the integrity of our residential neighborhoods, and is consistent with the Comprehensive Plan.
- III. Create and maintain a beautiful, clean and healthy community where resources are used responsibly.
- IV. Encourage widespread participation in a variety of recreational and cultural activities, which are accessible to all community members.**
- V. Foster all safe and accessible modes of travel including walking and biking.
- VI. Efficiently and transparently align organizational resources to achieve the Vision, Mission and Goals of the City of Clayton.



## GUIDING PRINCIPLE: I

The City of Clayton will consistently assess its performance to ensure that all citizens can expect and receive high quality emergency services as well as emergency prevention and preparedness. Clayton has developed and long provided excellent emergency response services through its dedicated police and fire department personnel.

## GOAL

Ensure the public's safety and respond effectively and efficiently to all emergencies throughout the community.





## GUIDING PRINCIPLE: II

Clayton strives to be a regional business leader by supporting and developing vibrant business areas, which can be enjoyed by our residents, workers, students and visitors. The combination of corporate headquarters and smaller businesses will provide a strong economic engine to support the high quality services and daily life that our residents and business community have come to expect. At the same time, the City values the quality and history of its neighborhoods and will support and dialogue with all residents about their needs.

## GOAL

Maintain and grow a strong, diversified economic base that enriches the City's quality of life, preserves the integrity of our residential neighborhoods, and is consistent with the Comprehensive Plan.



## GUIDING PRINCIPLE: III

Clayton resolves to be a leader in environmental initiatives. The goal is to incorporate sustainability in daily operations without increasing costs and to incentivize best practices, such as LEED certification and green roofs, by developers of new and existing buildings. We also recognize the importance of expanding the citywide recycling program to further reduce the amount of refuse transferred into local landfills.

## GOAL

Create and maintain a beautiful, clean and healthy community where resources are used responsibly.





## GUIDING PRINCIPLES: IV

We will evaluate facilities and offerings to expand appeal to and participation by all citizens, including multigenerational groups with diverse interests and abilities. Clayton residents place great value on community amenities that provide a wide array of recreational and cultural activities for residents and workers.

## GOAL

Encourage widespread participation in a variety of recreational and cultural activities, which are accessible to all community members.



## GUIDING PRINCIPLE: V

Clayton is committed to preserving the quality of pavement maintenance and to developing specific plans that promote safe alternative modes of travel, such as pedestrian friendly streets, and walking and biking paths throughout the City. Clayton's streets and sidewalks are recognized as some of the best-maintained in the region.

## GOAL

Foster all safe and accessible modes of travel including walking and biking.





# Vision 2013

## GUIDING PRINCIPLE: VI

The goals of Vision 2013 are worthy and achievable with the support and participation of residents, businesses and institutions. The City is committed to ensuring that information is accessible to the public, as well as to ongoing dialogue with citizens, institutions, businesses and neighboring communities to explore and expand opportunities for partnership, efficiencies, and cooperation in delivering the best services at affordable levels.

## GOAL

Efficiently and transparently align organizational resources to achieve the Vision, Mission and Goals of the City of Clayton.



# Vision 2013

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**City of Clayton  
Vision 2013 Scorecard**

		2007	2008	2009	2010 (YTD)	Goal 2011
<b>Goal I: Public Safety</b>						
Customer	% residents surveyed who feel safe	N/A	N/A	94%	94%	95%
	% of EMS patients survey rating service as good or better	N/A	N/A	91%	91%	93%
Financial	Police cost per 1000 population (daytime)	N/A	N/A	\$116,827	N/A	N/A
	Fire/EMS cost per 1000 population (daytime)	N/A	N/A	\$69,283	N/A	N/A
Process	Response time for priority police calls	5:03	5:06	4:45	5:00	4:40
	Response time for priority EMS calls	3:55	3:37	4:51	3:45	3:45
	% of fires contained in room of origin	100%	86%	100%	90%	90%
	UCR Part I crimes per 1,000 population	26.6	21.83	20.3	18	17.5
	% cardiac arrest patients who exhibit a pulse upon delivery to hospital	36%	61%	26%	40%	40%
People	Annual training hours per employee	135.43	113.46	122.4	134.08	150
	Employee Engagement Index	N/A	N/A	N/A	N/A	N/A
	% employees meeting requirements to promote	N/A	N/A	N/A	N/A	N/A
<b>Goal II: Economic Development</b>						
Customer	% businesses rating business climate as good or better	N/A	N/A	N/A	N/A	80%
	% residents rating culture, dining and shopping environment as good or better	N/A	N/A	N/A	79%	85%
Financial	Sales tax per sq. ft.	\$3.32	\$3.18	\$2.93	\$2.71	\$2.85
	Commercial property tax per sq. ft.	\$0.35	\$0.35	\$0.42	\$0.40	\$0.41
Process	# annual prospect or retention visits	N/A	N/A	N/A	41	45
People	Training hours per year	N/A	N/A	N/A	32	48
<b>Goal III: Planning and Sustainability</b>						
Customer	% of residents rating appearance of Clayton as good or better	N/A	N/A	93%	92%	94%
Financial	Years to return on investment for implemented sustainable alternatives in city operations	N/A	N/A	N/A	N/A	N/A**
	Annual cost per square yard of maintained planting beds	N/A	N/A	N/A	N/A	N/A**
Process	Annual community-wide greenhouse gas emissions	424,821*	415,760*	399,753*	Pending**	Pending**
	Annual greenhouse gas emissions produced from city operations	5263*	5426*	5669*	Pending**	Pending**
	Total value of public tree inventory	N/A	N/A	N/A	N/A	N/A
	% of property maintenance cases brought to compliance prior to referral to court	88%	89%	93%	95%	95%
	% of projects approved without modification to ARB guidelines	84%	96%	94%	100%	96%
People	Annual hours of training per employee	21.25	29.75	30.45	24.83	32
	Employee Engagement Index	N/A	N/A	N/A	N/A	N/A
*Figures are calendar year. **The City is in the process of developing greenhouse gas targets and sustainability measures.						
<b>Goal IV: Recreation and Culture</b>						
Customer	% residents rating overall satisfaction with parks and recreation service as good or better	93%	96%	97%	94%	95%
Financial	Cost of park maintenance per acre maintained	\$8,973	\$8,567	\$8,639	\$8,250*	\$8,250
	Cost per program participant	N/A	\$43.96	\$40.01	39.98*	\$39.75
Process	Total annual program participants	21,238	21,076	21,742	21,650*	21,750
	Total recreation facility attendance	N/A	N/A	566,380	568,250*	569,500
	Acres property maintained per 1000 acres	N/A	N/A	81.25%	82%*	82.50%
	% households with one or more recreation pass holders	N/A	N/A	28.47%	28.62%*	29%
People	Annual training hours per full-time equivalent employee	N/A	N/A	N/A	10	11
	Employee Engagement Index	N/A	N/A	N/A	N/A	N/A
*Estimation to year end.						
<b>Goal V: Transportation</b>						
Customer	% of residents rating streets as good or better	N/A	N/A	92%	88%	>90%
	% of businesses rating streets as good or better	N/A	N/A	N/A	N/A	75%
Financial	Cost per linear mile for streets, sidewalks and bike lanes or paths	\$5,200	\$3,100	\$20,200	\$14,100	\$3,400
Process	% Lane Miles with Pavement Condition Index Rating of 3 or higher	84%	90.00%	73%	92.00%	85%
	Annual sidewalk defects per 1000 population	0.7	1.1	N/A	1.5	0.5
	Clayton ridership on public transportation (bus/rail)	N/A	N/A	N/A	N/A	N/A
People	Annual training hours per employee	N/A	N/A	N/A	N/A	25
	Employee Engagement Index	N/A	N/A	N/A	N/A	N/A
	Turnover rate (public works department only)	10%	3.60%	3.40%	0%	0%
<b>Goal VI: Organizational Excellence</b>						
Customer	% of employees who have had contact with HR rating service as good or better	N/A	82.35%	92.04%	N/A	90%
	% of employees who have had contact with IT rating service as good or better	N/A	N/A	N/A	N/A	85%
	% of employees who have had contact with finance department rating service as good or better	N/A	N/A	N/A	N/A	93%
Financial	IT cost per user	\$2,554	\$2,879	\$3,105	\$2,948	\$4,248
	HR cost per employee	\$233.97	\$202.03	\$198.94	\$225.20	\$231.96
	Finance cost per \$1M in expense	N/A	N/A	N/A	N/A	N/A
Process	Annual % IT system "up" time	99.90%	99.90%	99.90%	99.90%	99.90%
	Annual # auditor adjusting entries	6	5	1	In Progress	1
	Annual \$ of auditor adjusting entries	N/A	\$1,141,000	\$51,476	In Progress	<\$100,000
	City-wide annual rate of turnover (excluding retirement, disability or death)	8.90%	6.70%	4.40%	2.20%	<5%
People	Annual training hours per employee (includes Finance, MIS, & HR)	N/A	N/A	110.5	48.5	157
	Employee Engagement Index	N/A	N/A	N/A	N/A	N/A

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# **MAJOR REVENUE SOURCES**



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## **MAJOR REVENUE SOURCES**

This section provides a detailed analysis of each major revenue source. In total, approximately 85% of all operating and capital revenues are covered by this section. Revenues are presented in descending order of projected receipts.

Each revenue source has unique characteristics. The starting point for an overall approach is certain assumptions about inflation and the economy, population change, and assessed valuation. These factors are weighed along with historical trends, economic forecasts, legislative dynamics, regulatory decisions, weather and foreseeable development within the City.

Each revenue page includes information regarding the following:

### **Legal Authorization**

This is the specific section of the Missouri Revised Statutes (RSMo) that authorizes the City to levy or receive the revenue and the City ordinance that enacts or levies the tax.

### **Description**

This is a brief explanation of the source, rate and calculation of the revenue source. Information on collection and distribution of the revenue is also provided.

### **Comments**

This describes what factors were included in the City's analysis of past revenue collection and future forecast.

### **Fund Distribution/Revenue Information**

This section either gives a breakdown of components of the revenue or a fund distribution. The past three years' revenue, the most recent fiscal year's estimate and the next fiscal year's projection are also provided. The bottom part of this section shows the impact this revenue source has on the fund.

### **Financial Trend**

This is a graphical display of the last three fiscal years, the most recent fiscal year estimate, and the budgeted fiscal year projection from the revenue source.

## Real & Personal Property Tax

### Legal Authorization

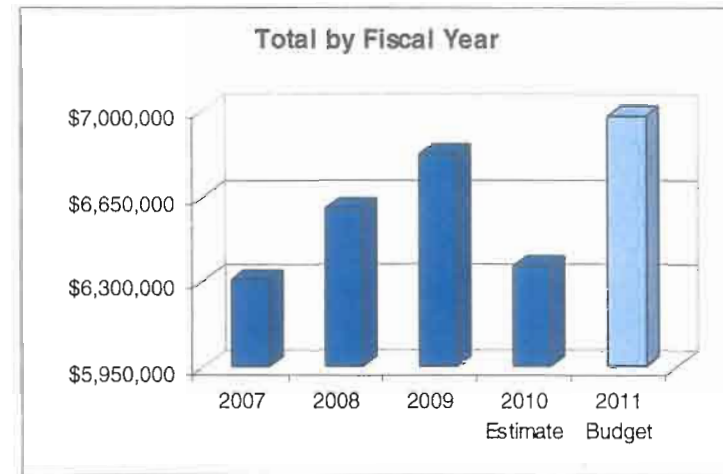
State Statute: 137.073  
 MO Constitution: Article 10, Section 22  
 City Ordinance: City Charter

### Description

The City levies a property tax on all real and personal property within Clayton. This revenue is deposited primarily into the City's General Fund. In addition, a special levy is allocated to the Special Business District (an overlay Central Business District geographical area) and the Debt Service Fund.

### Financial Trend

<u>Year</u>		<u>General Fund</u>	<u>Special Business District</u>	<u>G.O. Debt Service Fund</u>	<u>Total</u>
2007	Actual	\$5,034,815	\$182,203	\$1,091,801	\$6,308,819
2008	Actual	\$5,320,052	\$190,632	\$1,095,462	\$6,606,146
2009	Actual	\$5,477,437	\$247,296	\$1,103,130	\$6,827,863
2010	Estimate	\$5,339,702	\$226,941	\$793,556	\$6,360,199
2011	Budget	\$5,715,850	\$397,643	\$865,000	\$6,978,493
Percent of Funds' 2011 Revenues		25.6%	99.8%	99.6%	



### Comments

The City's overall property taxes in FY 2006 and subsequent years was changed to levy at or near the maximum rate allowed by the State of Missouri and to levy for 100% of debt service rather than approximately 45% prior to FY 2006. In FY 2008, the property tax rates decreased significantly due to the increase in the City's overall assessed valuation from reassessment and the maximum dollar increase allowed by the State. Beginning in FY 2010, property tax rates are at the maximum allowable for General purposes, the debt levy was decreased because of favorable rates on refinancing and the special business district rate was maintained in FY 2010 and less than FY 09. Property tax revenue is anticipated to increase in FY 2011.

## Interest on Investments

### Legal Authorization

State Statute: N/A  
 City Ordinance: City Charter

### Description

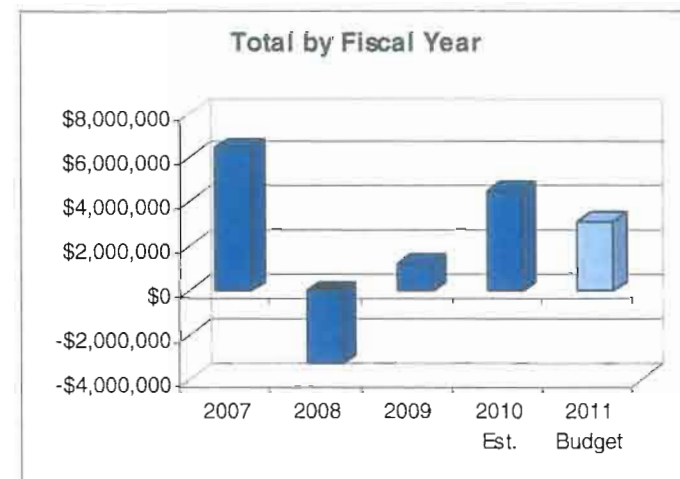
Pursuant to City policy, the City invests in approved instruments in a manner which will provide maximum security and the highest investment return, while meeting the daily cash flow demands of the City. The majority of interest is earned by the Uniformed and Non-Uniformed Pension Funds. A separate board manages the assets of each pension fund with the assistance of an investment advisor. The remaining operating investments are handled internally and earnings are distributed among all remaining major City funds.

### Interest on Investment Financial Trend

<u>Year</u>		<u>General Fund</u>	<u>Sewer Lateral Fund</u>	<u>Uniformed Pension Fund</u>	<u>Non-Uniformed Pension Fund</u>	<u>Special Tax District</u>	<u>ERF Fund</u>	<u>CIP Fund</u>	<u>Debt Service</u>	<u>Total All Funds</u>
2007	Actual	\$954,759	\$11,533	\$3,886,519	\$1,327,478	\$9,958	\$94,520	\$88,309	\$100,669	\$6,473,745
2008	Actual	\$853,567	\$8,203	(\$3,529,793)	(\$955,566)	\$6,588	\$84,619	\$107,624	\$112,305	(\$3,312,453)
2009	Actual	\$714,746	\$7,310	\$690,497	(\$476,366)	\$8,587	\$72,765	\$117,864	\$75,239	\$1,210,642
2010	Estimate	\$353,741	\$3,500	\$2,636,570	\$1,390,599	\$663	\$33,635	\$42,966	\$33,926	\$4,495,600
2011	Budget	\$406,800	\$3,550	\$1,874,810	\$682,264	\$632	\$24,750	\$25,000	\$113,315	\$3,131,121
Percent of Funds' 2011 Total		1.8%	3.4%	60.5%	69.3%	.22%	4.5%	.11%	.50%	

### Comments

Short-term interest rates dropped significantly in 2008, as the Federal Reserve cut the Federal Fund Rate several times over the course of a few months and the FFR has been maintained there. This along with ever changing market conditions resulted in interest on investments decreased dramatically. Aside from the pension fund investments, most City investments are short-term and tied somewhat to the FFR, changes in the two pension funds were significantly down in FY 2008 due to the overall market conditions. Interest on investments increased in FY 2009, mainly in the pension area, while the estimate for FY 2010 shows a significant increase from where the City was in FY 2008, due to a slow recovery in the market conditions. However, the market continues to grow at a slow pace and the proposed FY 2011 interest on investment revenue is expected to remain steady and even decrease from the FY 2010 estimate.



## City Sales Tax

### Legal Authorization

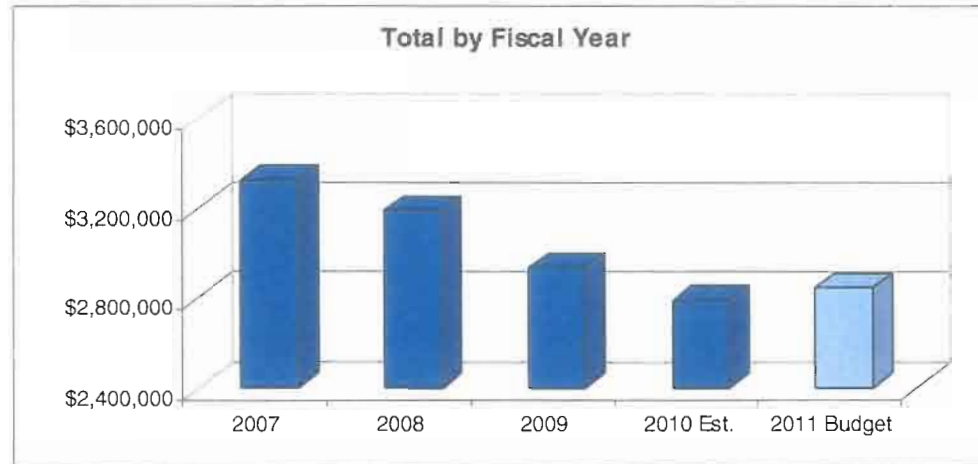
State Statute: 94.578 & 94.579  
 City Ordinance: Municipal Code Chapter 9

### Description

The City levies a one and a quarter cent sales tax on retail sales. The City sales tax is allocated to the General Fund and is used to provide a broad range of traditional City services.

### Financial Trend

<u>Year</u>		<u>General Fund</u>
2007	Actual	3,324,634
2008	Actual	3,186,884
2009	Actual	2,931,587
2010	Estimate	2,788,289
2011	Budget	2,844,000
Percent of Fund's 2011 Revenues		12.7%



### Comments

The City has experienced a decrease in collection of sales tax revenue for the last several years and it is estimated to decrease again in FY10' by 4.8% compared to FY09'. The reduction in revenue in 2008 was due in part to reconstruction of a major highway south of Clayton that provided easy access to and from the City. The drop in sales tax in 2009 and 2010 was due in part to the highway construction but related more to the overall poor condition of the local economy. The City is anticipating that sales tax revenue will rebound slightly in FY2011, as it has experienced a slight increase in sales tax collection over the last few months in FY2010 and the trend is expected to continue at a modest growth rate.



## Utility Tax - Electric

### Legal Authorization

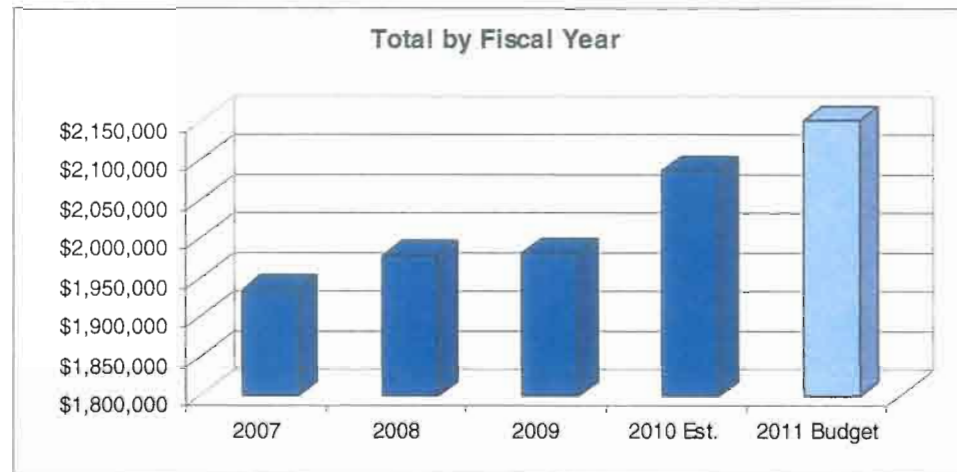
State Statute: 94.270  
City Ordinance: Municipal Code Chapter 9

### Description

The City levies an 8% gross receipts tax on utilities doing business in the City. Ameren UE provides electricity to Clayton. This tax is passed on to the customers by the utility company and remitted to the City each subsequent month.

### Financial Trend

<u>Year</u>		<u>General Fund</u>
2007	Actual	\$1,934,229
2008	Actual	\$1,977,341
2009	Actual	\$1,980,879
2010	Estimate	\$2,087,000
2011	Budget	\$2,150,000
Percent of Fund's 2011 Revenues		9.6%



### Comments

Utility taxes are susceptible to business activity, climatic conditions, changes in technology, and regulated rates. The City's electric utility tax revenue has increased slightly over the last few years, and is expected to increase slightly over the next few years.



## Utility Tax – Telephone

### Legal Authorization

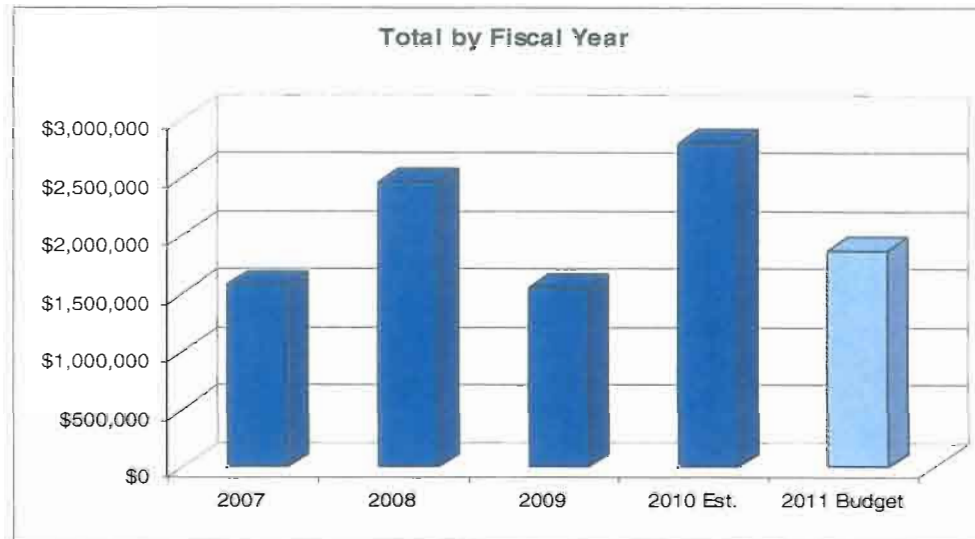
State Statute: 94.270  
 City Ordinance: Municipal Code Chapter 9

### Description

The City levies an 8% gross receipts tax on utilities doing business in the City. Multiple telephone companies provide service to Clayton. This tax is passed on to its customers by the utility company and remitted to the City the following month.

### Financial Trend

<u>Year</u>		<u>General Fund</u>
2007	Actual	\$1,567,771
2008	Actual	\$2,456,351
2009	Actual	\$1,550,931
2010	Estimate	\$2,795,587
2011	Budget	\$1,870,271
Percent of Fund's 2011 Revenues		8.4%



### Comments

In FY 2008, in addition to regular revenue, one time funds from a legal settlement for taxes from 2003 and prior involving AT&T, Sprint/Nextel and Verizon (\$859,200) were collected and contribute to the significant increase in FY 2008 revenue. The City received a one-time revenue payment of \$1,000,000 from a legal settlement with AT&T in FY 2010. Additionally, there was a 40% increase in AT&T land line charges starting in December 2009 (FY 2010). The City receives telephone utility taxes from approximately twenty-five telephone companies.

## Parking Meter/Lot

### Legal Authorization

State Statute:

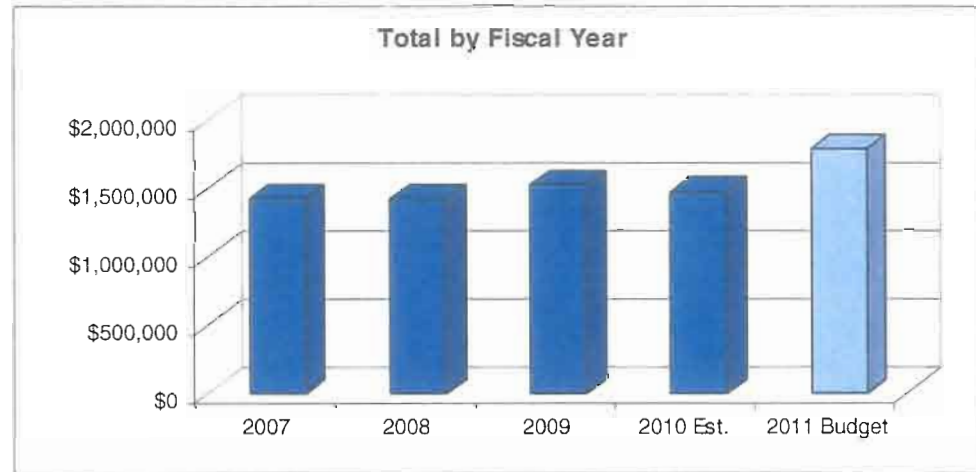
City Ordinance:     Municipal Code Chapter 300

### Description

This is revenue from on street meters, permit parking, and Bonhomme and Shaw Park parking structures.

### Financial Trend

<u>Year</u>		<u>Parking Fund</u>	<u>General Fund</u>
2007	Actual	\$1,416,776	\$0
2008	Actual	\$1,420,623	\$0
2009	Actual	\$1,520,587	\$0
2010	Estimate	\$1,467,301	\$0
2011	Budget	\$0	\$1,782,402
Percent of Funds' 2011 Revenues			8.0%



### Comments

On January 1, 2009, the City increased the hourly rate for on-street parking meters from \$.50 per hour to \$.75 per hour and as part of the FY 2011 Budget an increase to \$1.00 per hour was approved. This is enforced Monday through Friday from 8 a.m. to 5 p.m. Starting in FY 2011, the Parking Fund was combined with the General Fund and is reflected in the chart above.

**Half-Cent Sales Tax  
(Recreation and Storm water)**

**Legal Authorization**

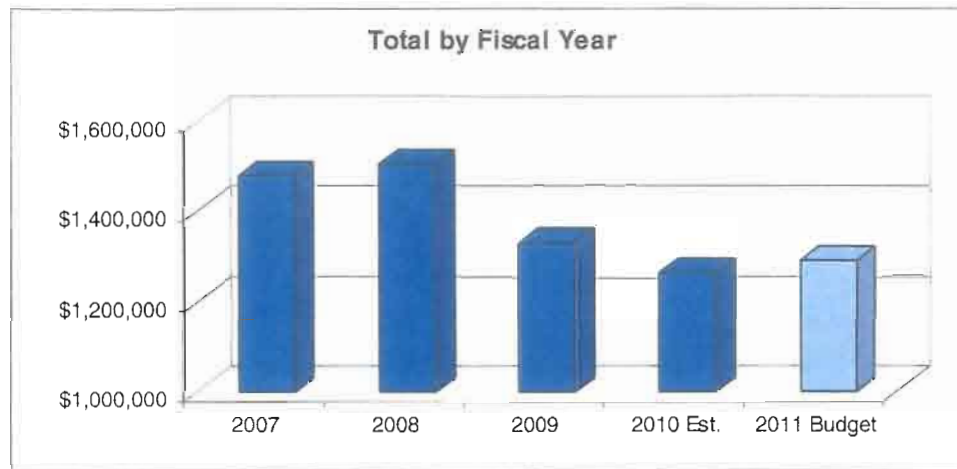
State Statute: 644.032  
 City Ordinance: Municipal Code Chapter 9

**Description**

State law allows municipalities to levy up to a half-cent sales tax for storm water control and/or park services. The Missouri Department of Revenue collects and administers all sales tax in the state. Businesses remit on a monthly or quarterly basis in the period following the actual transaction. In April 1997, the voters approved a half cent sales tax for recreation and storm water improvements. Revenues are used to pay for ongoing recreation and storm water capital needs. 100% of the revenue is captured by the City. There is no redistribution on this sales tax.

**Financial Trend**

<u>Year</u>		<u>Capital Improvements Fund</u>
2007	Actual	\$1,477,249
2008	Actual	\$1,502,694
2009	Actual	\$1,330,219
2010	Estimate	\$1,266,800
2011	Budget	\$1,292,000
Percent of Fund's 2011 Revenues		9.1%



**Comments**

The reduction in revenue in 2009 was due in part to reconstruction of a major highway south of Clayton that provided easy access to and from the City and the overall poor condition of the local economy. The City is projecting a slight increase in revenue from this source in FY 2011, as the market has shown signs of a slow recovery. The majority of this revenue is used to repay debt related to the Clayton Recreation Center and Clayton's Shaw Park Pool.

## Half-Cent Sales Tax Capital Improvements

### Legal Authorization

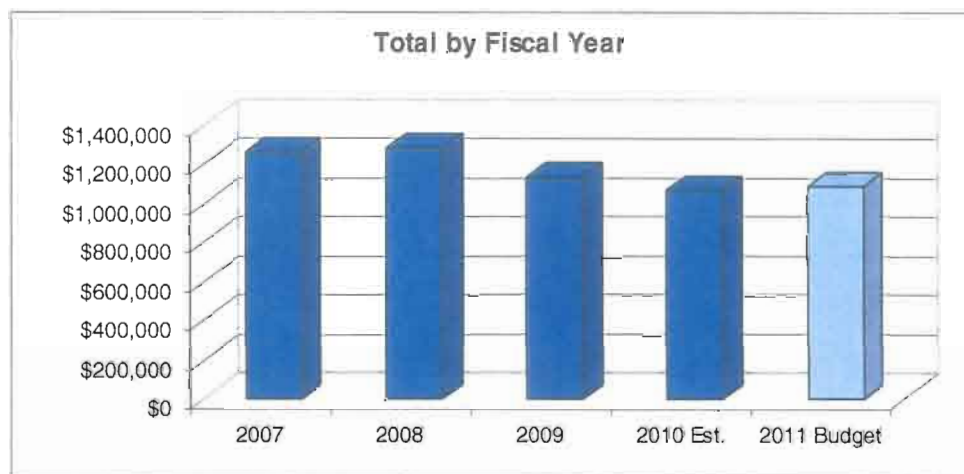
State Statute: 94.577  
 City Ordinance: Municipal Code Chapter 9

### Description

In 1993, the voters approved a half cent sales tax for capital improvements. The Missouri Department of Revenue collects and administers all sales tax in the state. Businesses remit on a monthly or quarterly basis in the period following the actual transaction. Fifteen percent of the sales tax collected must be shared with St. Louis County. The amounts below reflect the actual revenue received by the City. This tax is distributed to the City's Capital Improvements Fund.

### Financial Trend

<u>Year</u>		<u>Capital Improvements Fund</u>
2007	Actual	\$1,255,804
2008	Actual	\$1,277,290
2009	Actual	\$1,130,686
2010	Estimate	\$1,060,359
2011	Budget	\$1,081,566
Percent of Fund's 2011 Revenues		7.7%



### Comments

The reduction in revenue in 2009 was due in part to reconstruction of a major highway south of Clayton that provided easy access to and from the City and the overall poor condition of the local economy. Sales tax revenue is expected to rebound slightly in FY 2011 as the economy slowly recovers.

## Permits & Fees

### Legal Authorization

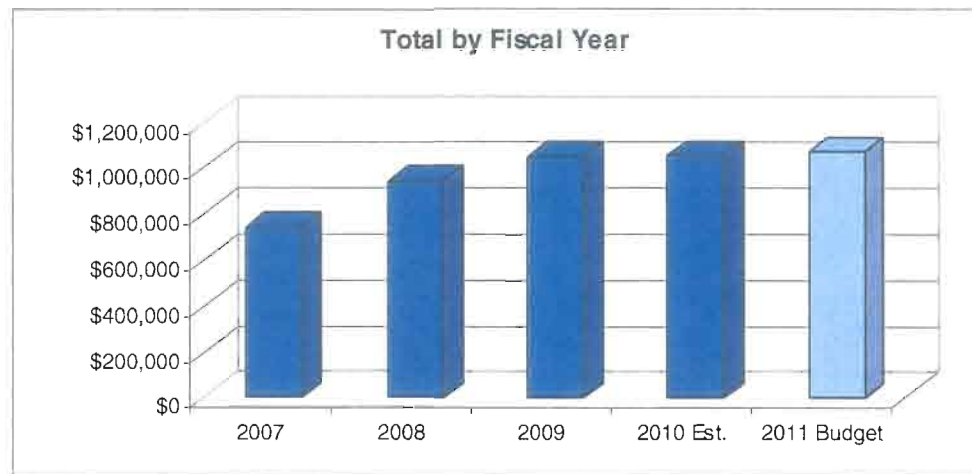
State Statute: 79.450  
 City Ordinance: Municipal Code Chapter 5

### Description

The City issues building and construction permits for activities associated with building and remodeling within the City. The fees for these activities are calculated on a sliding scale based on the value of construction and are collected by the City at the time of application.

### Financial Trend

<u>Year</u>		<u>General Fund</u>
2007	Actual	\$740,942
2008	Actual	\$942,572
2009	Actual	\$1,046,217
2010	Estimate	\$1,051,205
2011	Budget	\$1,069,898
Percent of Fund's 2011 Revenues		4.8%



### Comments

The spikes in permit fees are attributed to one or two large scale developments. The City will continue to see stable revenue collection from this source as development and building rehab is strong in Clayton, but large increases in the near future are not expected, as growth nationally, regionally, and locally is weak.



## Municipal Court/Parking Fees & Fines

### Legal Authorization

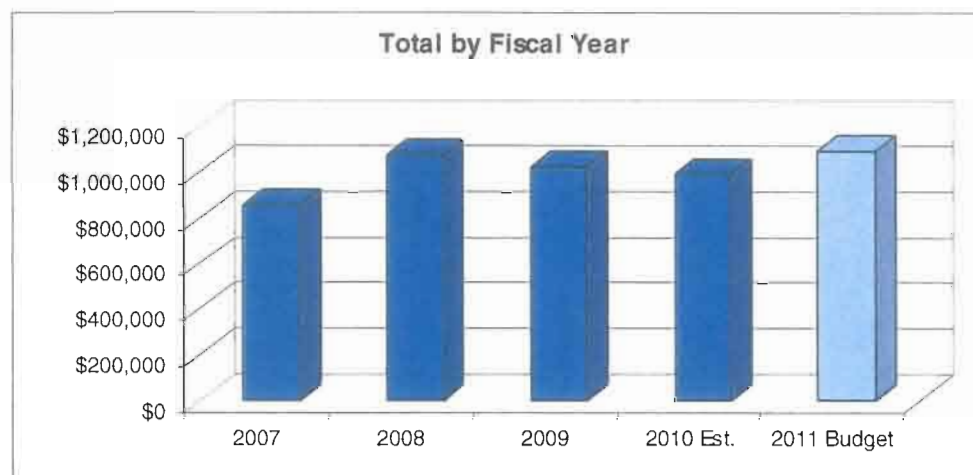
State Statute: 479.050 & 479.260  
 City Ordinance: Municipal Code Chapter 7

### Description

This revenue includes fines levied by the Municipal Court in the adjudication of tickets and citations issued by the Clayton police officers. In addition, this revenue includes parking tickets and fines issued by the parking enforcement officers. All collection efforts are made by the City of Clayton.

### Financial Trend

<u>Year</u>		<u>General Fund</u>
2007	Actual	\$854,117
2008	Actual	\$1,073,535
2009	Actual	\$1,022,003
2010	Estimate	\$990,975
2011	Budget	\$1,090,776
Percent of Fund's 2011 Revenues		4.9%



### Comments

Municipal Court fees and fines increased substantially in 2008 due to an increase in fine rates and issuing more tickets. In FY 2009, the City experienced a slight decrease in revenue from court fees and fines, and another slight decrease is expected in FY 2010 compared to FY 2009. Revenue from this source depends mostly on activity in the Central Business District (CBD). Due to the overall decline in the economy, the CBD experienced slightly less activity in FY 2009 and FY 2010. Beginning in FY 2011, revenue from this source is expected to increase due to the City doubling the fine for its expired meter tickets from \$5 per ticket to \$10. Additionally, the City will eliminate the ½ hour incentive, whereby if an expired meter ticket is paid within a ½ hour of receipt, the charge is only \$2 as opposed to \$5.

## Utility Tax - Gas

### Legal Authorization

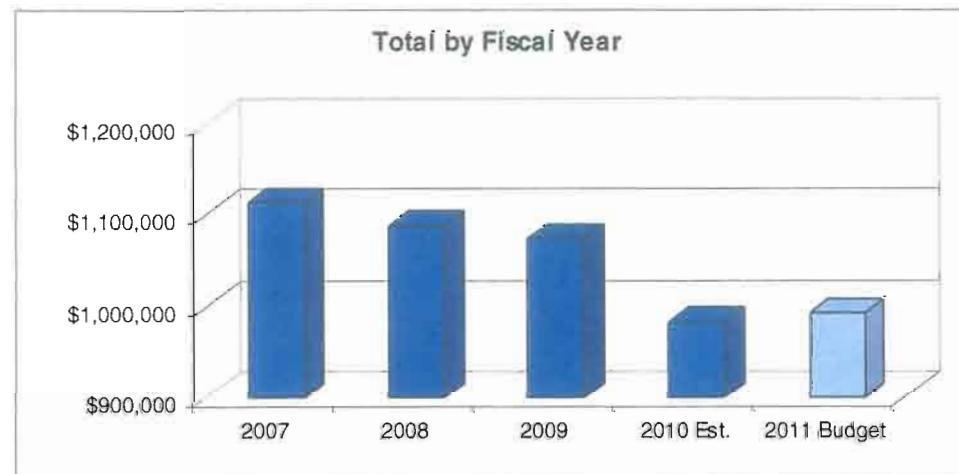
State Statute: 94.270  
City Ordinance: Municipal Code Chapter 9

### Description

The City levies an 8% gross receipts tax on utilities doing business in the City. Laclede Gas provides this utility to Clayton. This tax is passed on to its customers by the utility company and remitted to the City each subsequent month.

### Financial Trend

Year		General Fund
2007	Actual	\$1,111,946
2008	Actual	\$1,087,218
2009	Actual	\$1,073,174
2010	Estimate	\$982,000
2011	Budget	\$991,820
Percent of Fund's 2011 Revenues		4.4%



### Comments

The City has experienced a relatively flat collection of gas utility revenue over the past few years and based on FY 2010 actual receipts to date, a slight decrease is anticipated in FY 2010. Revenue fluctuates based on the price of natural gas and weather conditions throughout the year and it is projected to remain about the same throughout FY 2011.



## St. Louis County Road & Bridge Tax

### Legal Authorization

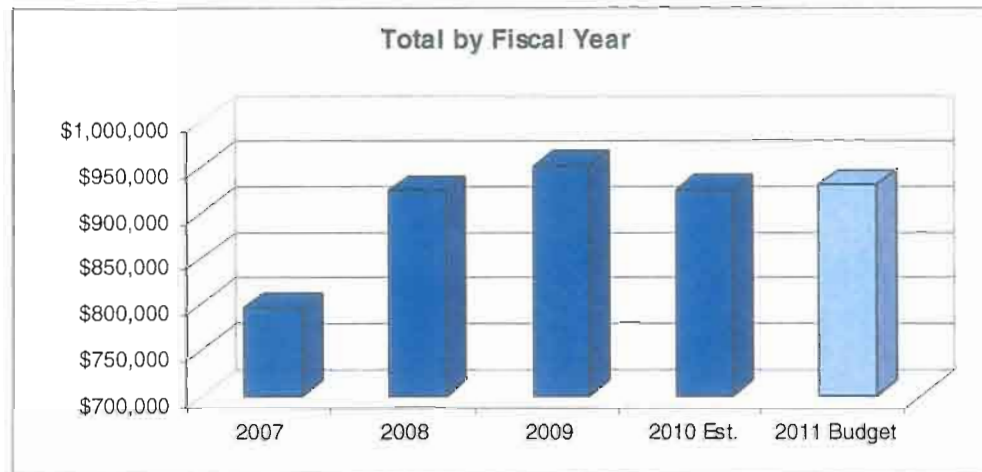
State Statute: N/A  
 City Ordinance: N/A

### Description

St. Louis County levies a tax for municipal street maintenance. The County allocates the proceeds to municipalities based on assessed valuation. The county road revenue sharing must be used for road and bridge maintenance.

### Financial Trend

<u>Year</u>		<u>Capital Improvements Fund</u>
2007	Actual	\$795,708
2008	Actual	\$923,195
2009	Actual	\$951,439
2010	Estimate	\$925,000
2011	Budget	\$930,000
Percent of Funds' 2011 Revenues		6.6%



### Comments

While assessed value specifically for Clayton increases at a greater percentage compared to County-wide assessed values, the City has experienced a small decrease in revenue from this source. The City anticipates the revenue from this source to remain steady in FY 2011 and future years, with no large increases or decreases.

## Business & Liquor License Revenue

### Legal Authorization

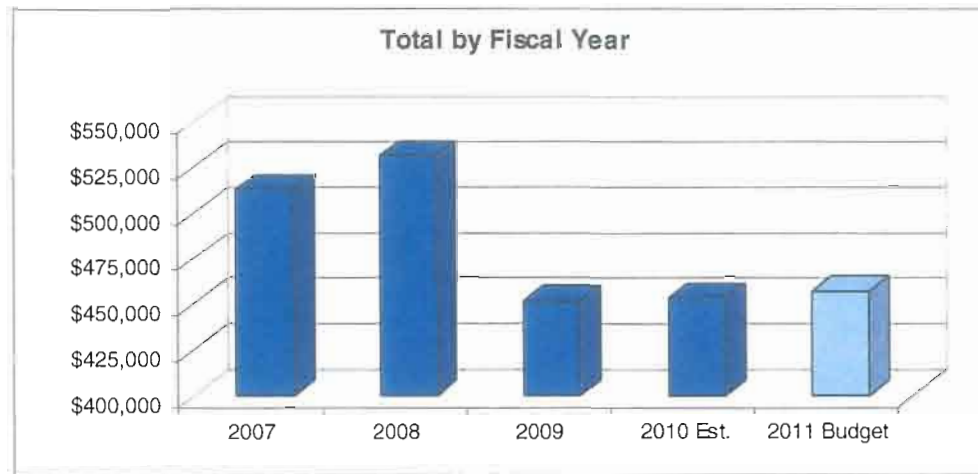
State Statute: 94.270  
 City Ordinance: Municipal Code Chapters 3 and 16

### Description

The City charges businesses located within Clayton an annual license fee based on gross sales (minimum \$50) or a set fee dependent upon license category. The City also collects a fee for liquor sales, vending machines and solicitors. All fees are collected annually. The revenues from these fees are allocated to the General Fund.

### Financial Trend

<u>Year</u>		<u>General Fund</u>
2007	Actual	\$512,692
2008	Actual	\$531,516
2009	Actual	\$451,847
2010	Estimate	\$453,311
2011	Budget	\$457,586
Percent of Fund's 2011 Revenues		2.0%



### Comments

Change in this revenue is based on commercial retail growth and occupancy rates. Commercial growth has been stagnant over the past couple of years, which accounts for the decrease in revenue from FY 2008 to FY 2009. The City anticipates slow growth, if any over the next few years and as a result expects revenue from this source to remain about the same.

## Gasoline Tax

### Legal Authorization

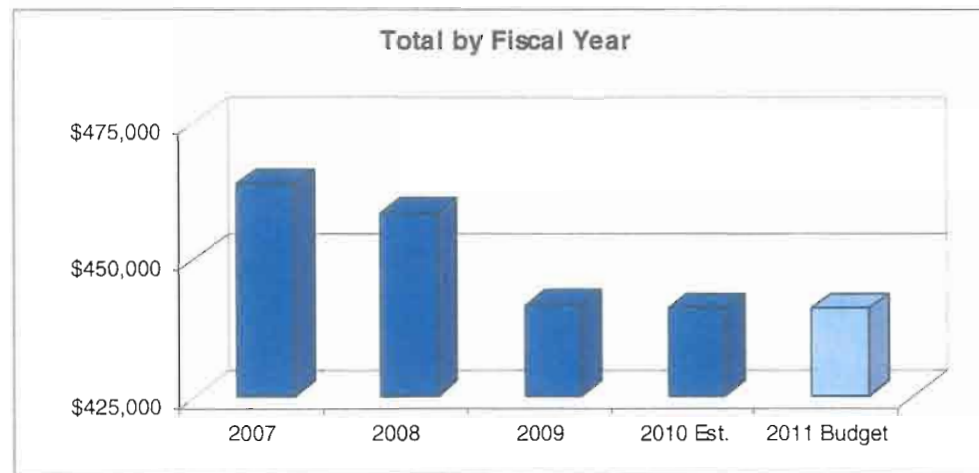
State Statute: 142.345  
City Ordinance: Municipal Code Chapter 9

### Description

The State of Missouri imposes and collects a seventeen-cent per gallon tax on motor fuel. The state distributes the proceeds to municipalities and counties according to the City's population ratio to the total state population. The state distributes the funds one month after they are collected. Gasoline tax must be used for road and bridge maintenance.

### Financial Trend

<u>Year</u>		<u>General Fund</u>
2007	Actual	\$463,669
2008	Actual	\$458,504
2009	Actual	\$441,629
2010	Estimate	\$441,000
2011	Budget	\$441,000
Percent of Funds' 2011 Revenues		2.0%



### Comments

The tax is per gallon used. Therefore, the change in revenue is a function of usage, not fuel price. Travel decreased in 2009, contributing to the decrease in revenue. The other factor is the City's population. Both the City's population and usage are expected to remain approximately the same in FY 2011.

## Utility Tax - Water

### Legal Authorization

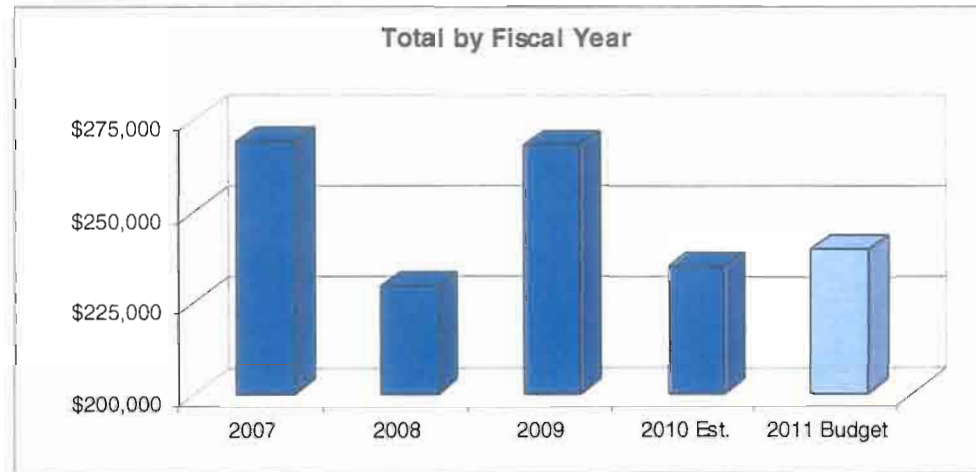
State Statute: 94.270  
 City Ordinance: Municipal Code Chapter 9

### Description

The City levies an 8% gross receipts tax on utilities doing business in the City. Missouri American Water provides water to Clayton. This tax is passed on to the customers by the utility company and remitted to the City each subsequent month. The City began distributing this tax solely to the General Fund in 2006.

### Financial Trend

<u>Year</u>		<u>General Fund</u>
2007	Actual	\$269,170
2008	Actual	\$229,477
2009	Actual	\$268,041
2010	Estimate	\$235,000
2011	Budget	\$240,000
Percent of Funds' 2011 Revenues		1.1%



### Comments

Mainly rate increases by the utility company and usage account for changes in revenue. FY 2008 saw a reduction in revenue, as water usage was down due to a wet spring and summer. FY2009 saw an increase back to levels in FY 2007, but looking forward, revenue from this source is expected to remain about the same as estimated in FY2010.

## Cable Franchise Fees

### Legal Authorization

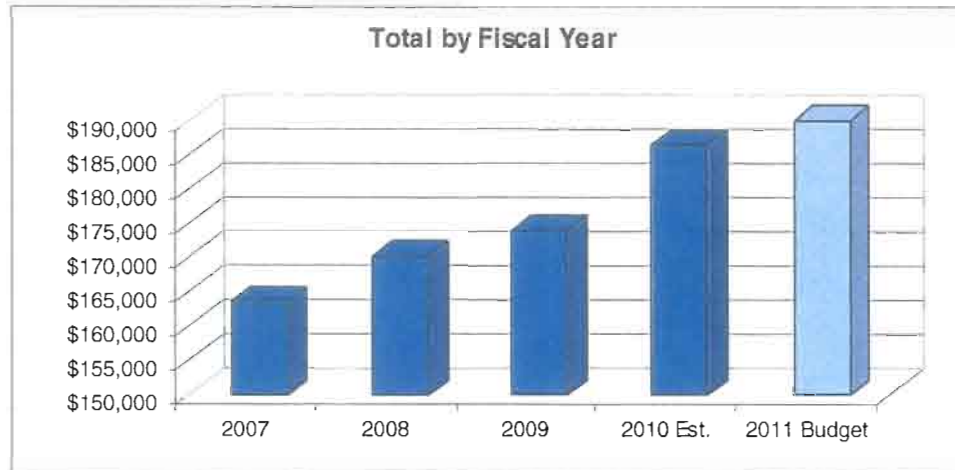
State Statute: 94.270  
 City Ordinance: Municipal Code Chapter 9

### Description

Charter Communication provides the majority of service to the residents of Clayton. All cable companies are required to remit 5% of their gross receipts to the City within 45 days following the end of the quarter for which payment is to be made.

### Financial Trend

<u>Year</u>		<u>General Fund</u>
2007	Actual	\$163,361
2008	Actual	\$170,009
2009	Actual	\$173,837
2010	Estimate	\$186,183
2011	Budget	\$189,907
Percent of Fund's 2011 Revenues		.85%



### Comments

The revenue is dependent on cable television usage and rates.

## Sewer Lateral Fees

### Legal Authorization

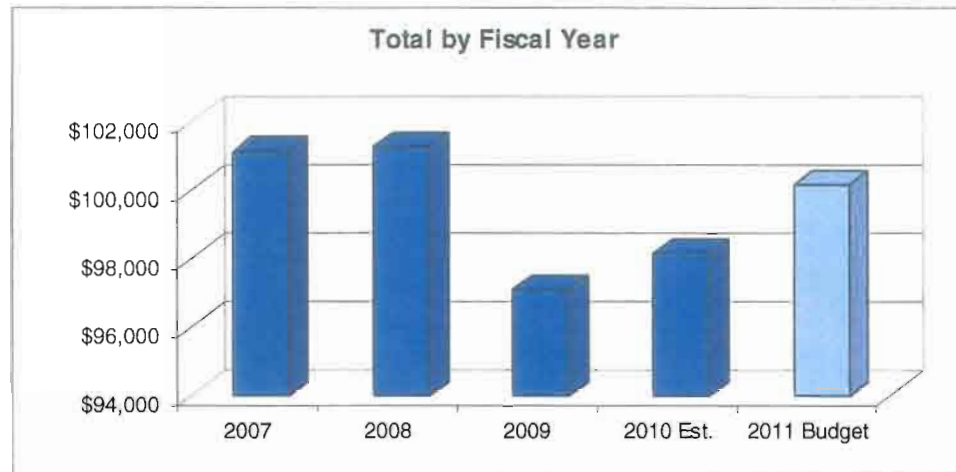
State Statute: 249-422  
 City Ordinance: Municipal Code Chapter 5

### Description

Clayton residents approved an annual fee of \$28.00 for sewer later repairs up to \$3,000 from the City on all residential property having six or less dwelling units. The City has maintained the fee at \$28, but in FY 2008 the reimbursement amount was increased from \$3,000 per unit to \$4,000.

### Financial Trend

<u>Year</u>		<u>Sewer Lateral Fund</u>
2007	Actual	\$101,093
2008	Actual	\$101,250
2009	Actual	\$97,099
2010	Estimate	\$98,162
2011	Budget	\$100,125
Percent of Fund's 2011 Revenues		96.6%



### Comments

Fees have more than covered the eligible costs for this program.



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## GENERAL FUND

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*The General Fund accounts for all revenues and expenditures associated with the traditional services provided by the Clayton City government. These services fall into the broad categories of General Government Administration, Finance, Information Systems, Public Safety (Police and Fire), Planning and Development, Parks and Recreation, Public Works, and Non-Departmental. Primary revenue sources for this fund include property taxes; sales taxes; utility taxes; fees; licenses; parking meter, lot and facility receipts; and other intergovernmental revenues.*

*Beginning in Fiscal Year 2011, the Parking Fund and Insurance Fund are included in the General Fund. The Parking Fund, previous to FY 2011, was independently reported as a City Enterprise Fund used to account for those revenues and expenditures associated with the operation of municipal parking lots and structures as well as on-street, metered parking.*

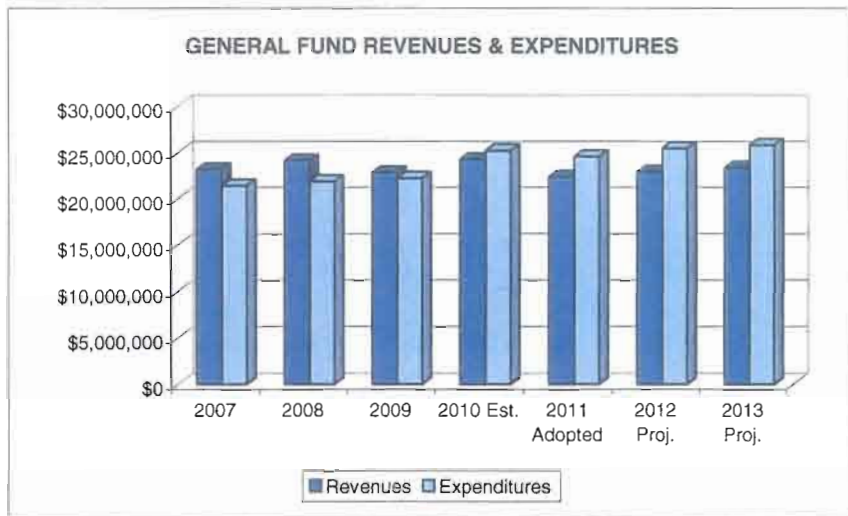
*The Insurance Fund historically was classified as an internal service fund. The transactions were accounted for in a separate fund, primarily due to revenue received from participants in the City's health plan which are to be used specifically for payment of insurance.*

*The decision to roll the Parking Fund and Insurance Fund into the General Fund is made to allow a single fund view of the majority of costs associated with the primary services of the City.*

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**10 GENERAL FUND  
Summary of Revenues and Expenditures  
FY 2007 - FY 2013**

	Actual FY 2007	Actual FY 2008	Actual FY 2009	Estimate FY 2010	Adopted FY 2011	Projected FY 2012	Projected FY 2013
Beginning Fund Balance	\$17,696,156	\$19,457,368	\$21,718,484	\$22,315,880	\$21,352,577	\$19,114,047	\$16,532,608
Revenues	\$23,175,454	\$24,112,652	\$22,819,243	\$24,236,693	\$22,323,301	\$22,880,227	\$23,325,963
Expenditures	\$21,414,242	\$21,851,536	\$22,221,847	\$25,199,996	\$24,561,831	\$25,461,666	\$25,802,616
Revenues Over (Under)	\$1,761,212	\$2,261,116	\$597,396	(\$963,303)	(\$2,238,530)	(\$2,581,439)	(\$2,476,653)
Ending Fund Balance	\$19,457,368	\$21,718,484	\$22,315,880	\$21,352,577	\$19,114,047	\$16,532,608	\$14,055,955
% Fund Balance to Expenditures	90.86%	99.39%	100.42%	84.73%	77.82%	64.93%	54.47%



This chart includes General, Parking, and Insurance Funds for all years shown.

The gap between revenues and expenditures narrowed in FY 2009. In FY 2010, expenditures are estimated to surpass revenues by about \$1 Million. Revenues are expected to be less than expenditures in FY 2011, FY 2012 and FY 2013. By FY 2013, the City expects to be running a deficit of nearly \$2.5 Million in the General Fund. The City faces a challenge in the upcoming years of maintaining its preferred fund balance of 33%.

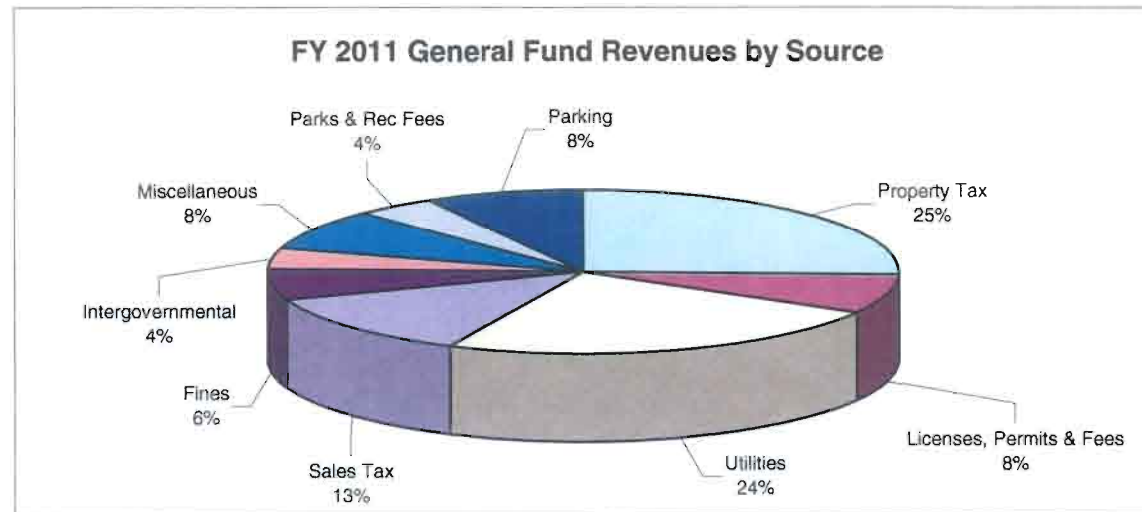
At this time, the City is being proactive in its approach to eliminate the projected deficits that begin in FY 2010 and continue through FY 2011, 2012 and 2013 by implementing a full-community strategic plan effort to identify service level requirements, appropriate funding available to meet those requirements and future goals of the City.

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## City of Clayton General Fund Summary

---Includes General, Parking and Insurance Funds---

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2010	FY 2010	FY 2011	% 2011	FY 2012	FY 2013
GENERAL FUND REVENUES	ACTUAL	ACTUAL	ACTUAL	BUDGET	AMENDED	ESTIMATED	ADOPTED	To 2010	PROJECTED	PROJECTED
PROPERTY TAX	\$5,100,656	\$5,358,091	\$5,537,885	\$5,426,250	\$5,426,250	\$5,339,702	\$5,715,850	5.34%	\$5,815,850	\$5,915,850
LICENSES PERMITS FEES	\$1,416,995	\$1,644,096	\$1,671,901	\$1,852,680	\$1,852,680	\$1,690,699	\$1,717,391	-7.30%	\$1,806,799	\$1,922,988
FINES	\$1,137,264	\$1,317,401	\$1,288,511	\$1,286,136	\$1,286,136	\$1,267,025	\$1,346,926	4.73%	\$1,352,203	\$1,357,252
UTILITIES	\$4,883,116	\$5,750,387	\$4,873,025	\$6,539,978	\$6,196,978	\$6,099,587	\$5,252,091	-19.69%	\$5,317,063	\$5,381,755
INTERGOVT	\$4,395,142	\$4,184,945	\$3,822,104	\$3,784,593	\$3,784,593	\$3,729,384	\$3,748,508	-0.95%	\$3,812,767	\$3,880,203
MISCELLANEOUS	\$4,106,067	\$3,627,523	\$3,254,977	\$4,660,303	\$4,095,733	\$3,765,863	\$1,791,612	-61.56%	\$1,973,788	\$2,062,883
PARKS MISC. REVENUE	\$110,042	\$123,410	\$143,514	\$213,511	\$213,511	\$156,586	\$213,685	0.08%	\$215,233	\$217,608
PARKING STRUCTURE	\$375,085	\$402,339	\$397,995	\$377,000	\$377,000	\$392,206	\$406,900	7.93%	\$416,973	\$416,973
PARKING METER/PERMITS	\$1,021,558	\$1,002,880	\$1,121,983	\$1,387,900	\$1,387,900	\$1,074,595	\$1,375,502	-0.89%	\$1,401,263	\$1,402,613
SHAW PARK AQUATICS	\$244,064	\$276,564	\$277,625	\$299,020	\$299,020	\$293,849	\$297,022	-0.67%	\$308,660	\$308,210
SHAW PARK ICE RINK	-\$402	\$48,304	\$61,359	\$69,788	\$80,353	\$79,287	\$80,629	15.53%	\$82,013	\$82,013
SHAW PARK TENNIS	\$66,205	\$65,951	\$73,459	\$66,494	\$66,494	\$68,494	\$73,439	10.44%	\$73,869	\$73,869
SPORTS PROGRAMS	\$319,662	\$310,761	\$294,905	\$291,316	\$291,316	\$279,416	\$303,746	4.27%	\$303,746	\$303,746
<b>TOTAL GENERAL FUND REVENUES</b>	<b>\$23,175,454</b>	<b>\$24,112,652</b>	<b>\$22,819,243</b>	<b>\$26,254,969</b>	<b>\$25,357,964</b>	<b>\$24,236,693</b>	<b>\$22,323,301</b>	<b>-14.97%</b>	<b>\$22,880,227</b>	<b>\$23,325,963</b>



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**10 GENERAL FUND 01 FINANCE**

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2010	FY 2010	FY 2011	% 2011	FY 2012	FY 2013
01 FINANCE	ACTUAL	ACTUAL	ACTUAL	BUDGET	AMENDED	ESTIMATED	ADOPTED	TO 2010	PROJECTED	PROJECTED
<b>PROPERTY TAX</b>										
1010000 REAL PROPERTY TAX - CURRENT	\$4,346,198	\$4,683,770	\$4,815,261	\$4,755,000	\$4,755,000	\$4,700,000	\$5,050,000	6.20%	\$5,150,000	\$5,250,000
1020000 REAL PROPERTY TAX - DELINQUENT	\$84,497	\$48,175	\$81,737	\$15,750	\$15,750	\$12,915	\$15,750	0.00%	\$15,750	\$15,750
1030000 PERSONAL PROP. TAX - CURRENT	\$596,895	\$578,877	\$497,461	\$600,000	\$600,000	\$577,000	\$600,000	0.00%	\$600,000	\$600,000
1040000 PERSONAL PROP. TAX - DELINQUENT	\$7,225	\$9,230	\$82,978	\$12,000	\$12,000	\$6,490	\$6,600	-45.00%	\$6,600	\$6,600
1050000 FINANCIAL INSTITUTION TAX	\$38,902	\$15,415	\$35,610	\$20,000	\$20,000	\$19,900	\$20,000	0.00%	\$20,000	\$20,000
1060000 RAILROAD & OTHER UTILITIES	\$25,347	\$22,073	\$21,365	\$22,000	\$22,000	\$21,897	\$22,000	0.00%	\$22,000	\$22,000
1070000 MISCELLANEOUS	\$1,592	\$551	\$3,473	\$1,500	\$1,500	\$1,500	\$1,500	0.00%	\$1,500	\$1,500
<b>TOTAL PROPERTY TAX</b>	<b>\$5,100,656</b>	<b>\$5,358,091</b>	<b>\$5,537,885</b>	<b>\$5,426,250</b>	<b>\$5,426,250</b>	<b>\$5,339,702</b>	<b>\$5,715,850</b>	<b>5.34%</b>	<b>\$5,815,850</b>	<b>\$5,915,850</b>
<b>LICENSES PERMITS FEES</b>										
2000000 MERCHANTS LICENSE	\$159,850	\$167,938	\$107,363	\$165,419	\$165,419	\$105,000	\$106,050	-35.89%	\$107,640	\$109,255
2010000 PEDDLERS/TEMP. MERCHANT PERMIT	\$330	\$395	\$345	\$425	\$425	\$350	\$350	-17.65%	\$350	\$350
2020000 RESTAURANT LICENSE	\$115,546	\$113,146	\$104,493	\$116,566	\$116,566	\$105,000	\$106,050	-9.02%	\$107,600	\$109,300
2030000 OCCUPATION LICENSE	\$192,459	\$201,508	\$193,643	\$201,250	\$201,250	\$198,000	\$200,000	-0.62%	\$203,000	\$206,000
2080000 VENDING MACHINE STICKERS	\$4,300	\$5,630	\$5,770	\$5,655	\$5,655	\$5,820	\$5,845	3.36%	\$5,845	\$5,845
2090000 TAXICAB STANDS	\$2,700	\$5,400	\$2,700	\$2,700	\$2,700	\$2,700	\$2,700	0.00%	\$2,700	\$2,700
2150000 BUSINESS LICENSE PENALTIES	\$2,366	\$1,069	\$2,451	\$1,500	\$1,500	\$1,500	\$1,500	0.00%	\$1,500	\$1,500
2300000 SUNDAY LIQUOR LICENSE	\$29,813	\$30,062	\$28,313	\$31,500	\$31,500	\$27,750	\$27,750	-11.90%	\$30,000	\$30,000
2310000 ALL BUT SUNDAY LIQUOR LICENSE	\$2,250	\$2,700	\$3,600	\$2,700	\$2,700	\$4,050	\$4,050	50.00%	\$4,050	\$4,050
2320000 LIQUOR BY THE PACKAGE	\$675	\$488	\$150	\$600	\$600	\$300	\$450	-25.00%	\$450	\$450
2330000 LIQUOR BY THE PACKAGE - SUNDAY	\$900	\$1,688	\$1,388	\$1,350	\$1,350	\$1,350	\$1,350	0.00%	\$1,350	\$1,350
2370000 5 % BEER - 14 % WINE - SUNDAY	\$1,068	\$1,068	\$1,068	\$915	\$915	\$1,068	\$1,068	16.67%	\$1,068	\$1,068
2380000 5 % BEER - 14 % WINE	\$210	\$158	\$158	\$158	\$158	\$105	\$105	-33.54%	\$105	\$105
2400000 TEMPORARY LIQUOR LICENSE	\$225	\$265	\$405	\$280	\$280	\$280	\$280	0.00%	\$280	\$280
2420000 WINE, MALT BEV. & DIST. SPIRIT TASTINGS	\$0	\$0	\$0	\$38	\$38	\$38	\$38	0.00%	\$38	\$0
2500000 RIGHT OF WAY PERMITS	\$14,204	\$17,028	\$11,609	\$12,000	\$12,000	\$16,000	\$16,000	33.33%	\$16,320	\$16,640
2500010 AFTER HOURS PERMIT	\$0	\$0	\$0	\$0	\$0	\$0	\$15,000	0.00%	\$15,000	\$15,000
2510000 PLUMBING PERMITS	\$46,602	\$44,896	\$40,034	\$45,000	\$45,000	\$45,000	\$50,000	11.11%	\$50,000	\$50,000
2520000 MASTER PLUMBING LICENSE	\$4,351	\$3,610	\$3,520	\$4,980	\$4,980	\$3,320	\$3,320	-33.33%	\$3,320	\$3,320
2540000 MECHANICAL PERMITS	\$27,424	\$26,731	\$25,400	\$25,000	\$25,000	\$25,000	\$30,000	20.00%	\$30,000	\$30,000
2550000 BID SPECS.	\$1,080	\$866	\$1,800	\$0	\$0	\$795	\$0	0.00%	\$0	\$0
2560000 SIGN PERMITS	\$3,705	\$8,489	\$4,470	\$8,500	\$8,500	\$8,500	\$8,500	0.00%	\$8,500	\$8,500
2570000 BUILDING PERMITS	\$524,901	\$643,306	\$810,012	\$725,000	\$725,000	\$800,000	\$725,000	0.00%	\$800,000	\$900,000
2580000 ZONING ORDINANCES	\$169	\$159	\$42	\$100	\$100	\$60	\$50	-50.00%	\$50	\$50
2590000 ZONING APPLICATION FEES	\$2,396	\$2,550	\$1,315	\$1,750	\$1,750	\$1,000	\$1,750	0.00%	\$1,750	\$1,750

(Continued)

**10 GENERAL FUND 01 FINANCE**

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2010	FY 2010	FY 2011	% 2011	FY 2012	FY 2013
01 FINANCE	ACTUAL	ACTUAL	ACTUAL	BUDGET	AMENDED	ESTIMATED	ADOPTED	TO 2010	PROJECTED	PROJECTED
<b>LICENSES PERMITS FEES (Continued)</b>										
2600000 OCCUPANCY PERMITS	\$5,650	\$9,130	\$6,425	\$7,500	\$7,500	\$8,000	\$8,000	6.67%	\$8,000	\$8,000
2610000 TENANCY PERMITS	\$34,805	\$37,888	\$31,064	\$42,200	\$42,200	\$24,000	\$42,200	0.00%	\$42,200	\$42,200
2620000 PRIOR TO SALE INSPECTIONS	\$0	\$0	\$0	\$0	\$0	\$2,625	\$2,625	0.00%	\$2,625	\$2,625
2630000 FIRE SAFETY PERMITS	\$15,841	\$17,221	\$19,460	\$32,500	\$32,500	\$30,000	\$30,000	-7.69%	\$30,000	\$30,000
2640000 MULCH DELIVERY FEE	\$4,415	\$6,676	\$5,330	\$5,000	\$5,000	\$7,500	\$7,500	50.00%	\$7,650	\$7,800
2650000 CABLE T.V. FRANCHISE FEES	\$163,361	\$170,009	\$173,837	\$178,597	\$178,597	\$186,183	\$189,907	6.33%	\$193,705	\$197,000
2660000 FIBER OPTICS FRANCHISE FEE	\$0	\$9,855	\$57,375	\$9,947	\$9,947	\$9,855	\$10,003	0.56%	\$10,153	\$10,400
2670000 CONDITIONAL USE	\$3,185	\$4,800	\$3,050	\$3,300	\$3,300	\$3,300	\$3,300	0.00%	\$3,300	\$3,300
2680000 SITE PLAN REVIEW/ARCHICT. REVIEW BD.	\$6,775	\$8,278	\$4,875	\$19,100	\$19,100	\$9,700	\$11,700	-38.74%	\$11,700	\$13,200
2690000 PUBLIC HEARING NOTICE FEES	\$75	\$166	\$990	\$350	\$350	\$350	\$350	0.00%	\$350	\$350
2700000 OUTDOOR DINING PERMIT	\$2,850	\$2,500	\$2,400	\$4,800	\$4,800	\$5,300	\$5,500	14.58%	\$5,500	\$5,500
2710000 LANDSCAPE ARCHITECT REVIEW FEES	\$9,174	\$22,656	\$12,409	\$15,000	\$15,000	\$10,700	\$10,700	-28.67%	\$10,700	\$11,700
2720000 TRAFFIC STUDY FEE	\$31,170	\$71,300	\$0	\$165,000	\$165,000	\$32,700	\$80,000	-51.52%	\$81,600	\$83,200
2730000 SWPPP PLAN REVIEW FEES	\$0	\$0	\$1,500	\$10,000	\$10,000	\$4,500	\$5,400	-46.00%	\$5,400	\$7,200
2750000 CONDO FLAT/BOUNDARY ADJUSTMENTS	\$2,170	\$4,467	\$3,137	\$6,000	\$6,000	\$3,000	\$3,000	-50.00%	\$3,000	\$3,000
<b>TOTAL LICENSES PERMITS FEES</b>	<b>\$1,416,995</b>	<b>\$1,644,096</b>	<b>\$1,671,901</b>	<b>\$1,852,680</b>	<b>\$1,852,680</b>	<b>\$1,690,699</b>	<b>\$1,717,391</b>	<b>-7.30%</b>	<b>\$1,806,799</b>	<b>\$1,922,988</b>
<b>PARKING STRUCTURE</b>										
2500001 BONHOMME GARAGE	\$281,931	\$344,232	\$278,301	\$260,000	\$260,000	\$264,970	\$282,900	8.81%	\$289,973	\$289,973
2510002 PARKING STRUCTURE- ST.L COUNTY/S.PARK	\$27,940	\$0	\$61,587	\$55,000	\$55,000	\$61,587	\$62,000	12.73%	\$62,000	\$62,000
2550001 ST.L COUNTY REIMB. - BONHOMME GAR.	\$65,214	\$58,107	\$58,107	\$62,000	\$62,000	\$65,649	\$62,000	0.00%	\$65,000	\$65,000
<b>TOTAL PARKING STRUCTURE</b>	<b>\$375,085</b>	<b>\$402,339</b>	<b>\$397,995</b>	<b>\$377,000</b>	<b>\$377,000</b>	<b>\$392,206</b>	<b>\$406,900</b>	<b>7.93%</b>	<b>\$416,973</b>	<b>\$416,973</b>
<b>UTILITIES</b>										
3010000 ELECTRICAL UTILITIES	\$1,934,229	\$1,977,341	\$1,980,879	\$2,067,311	\$2,067,311	\$2,087,000	\$2,150,000	4.00%	\$2,170,000	\$2,190,000
3020000 GAS UTILITIES	\$1,111,946	\$1,087,218	\$1,073,174	\$1,109,990	\$1,109,990	\$982,000	\$991,820	-10.65%	\$1,001,738	\$1,011,755
3030000 WATER UTILITIES	\$269,170	\$229,477	\$268,041	\$234,090	\$234,090	\$235,000	\$240,000	2.52%	\$245,000	\$250,000
3040000 TELEPHONE UTILITIES	\$1,567,771	\$2,456,351	\$1,550,931	\$3,128,587	\$2,785,587	\$2,795,587	\$1,870,271	-40.22%	\$1,900,325	\$1,930,000
<b>TOTAL UTILITIES</b>	<b>\$4,883,116</b>	<b>\$5,750,387</b>	<b>\$4,873,025</b>	<b>\$6,539,978</b>	<b>\$6,196,978</b>	<b>\$6,099,587</b>	<b>\$5,252,091</b>	<b>-19.69%</b>	<b>\$5,317,063</b>	<b>\$5,381,755</b>

**10 GENERAL FUND 01 FINANCE**

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2010	FY 2010	FY 2011	% 2011	FY 2012	FY 2013
01 FINANCE	ACTUAL	ACTUAL	ACTUAL	BUDGET	AMENDED	ESTIMATED	ADOPTED	TO 2010	PROJECTED	PROJECTED
<b>INTERGOVT</b>										
3500000 CITY SALES TAX	\$3,324,634	\$3,186,884	\$2,931,587	\$2,868,196	\$2,868,196	\$2,788,289	\$2,844,000	-0.84%	\$2,900,000	\$2,959,000
3510000 CITY SALES TAX-AUTOS	\$129,871	\$98,027	\$82,801	\$81,010	\$81,010	\$81,155	\$81,010	0.00%	\$82,225	\$83,500
3520000 VEHICLE FEE INCREASE	\$91,761	\$69,982	\$69,280	\$70,110	\$70,110	\$66,500	\$66,633	-4.96%	\$66,766	\$66,900
3530000 GASOLINE TAX	\$463,669	\$458,504	\$441,629	\$441,525	\$441,525	\$441,000	\$441,000	-0.12%	\$441,000	\$441,000
3540000 CIGARETTE TAX	\$100,770	\$100,803	\$100,542	\$100,803	\$100,803	\$100,488	\$100,488	-0.31%	\$100,488	\$100,488
3580000 FEDERAL GRANT	\$131,566	\$35,709	\$31,534	\$0	\$0	\$33,758	\$0	0.00%	\$0	\$0
3580001 STATE GRANT	-\$225	\$75,000	\$0	\$0	\$0	\$7,376	\$0	0.00%	\$0	\$0
3590000 SCHOOL DISTRICT REIMB. SRO	\$77,013	\$79,145	\$81,120	\$132,416	\$132,416	\$126,580	\$130,377	-1.54%	\$134,288	\$138,315
3600000 ST.LOUIS COUNTY REIMB./ POLICE ACADEMY	\$69,841	\$76,421	\$78,508	\$86,533	\$86,533	\$81,000	\$85,000	-1.77%	\$88,000	\$91,000
3620000 RICHMOND HEIGHTS REIMB./PARKING	\$6,242	\$4,470	\$5,103	\$4,000	\$4,000	\$3,238	\$0	-100.00%	\$0	\$0
<b>TOTAL INTERGOVT</b>	<b>\$4,395,142</b>	<b>\$4,184,945</b>	<b>\$3,822,104</b>	<b>\$3,784,593</b>	<b>\$3,784,593</b>	<b>\$3,729,384</b>	<b>\$3,748,508</b>	<b>-0.95%</b>	<b>\$3,812,767</b>	<b>\$3,880,203</b>
<b>SHAW PARK AQUATICS</b>										
4010000 SPAC-FAMILY RES SEASON PASS	\$57,084	\$60,392	\$61,612	\$61,570	\$61,570	\$61,570	\$62,195	1.02%	\$65,306	\$65,306
4020000 SPAC-ADULT RES SEASON PASS	\$8,714	\$9,916	\$11,031	\$10,302	\$10,302	\$10,302	\$10,448	1.42%	\$10,973	\$10,973
4020001 SPAC-CORPORATE RES SEASON PASS	\$44,352	\$50,087	\$56,985	\$55,349	\$55,349	\$55,349	\$55,649	0.54%	\$58,426	\$58,426
4020002 SPAC-SENIOR RES SEASON PASS	\$3,411	\$3,175	\$2,905	\$3,856	\$3,856	\$3,856	\$3,958	2.65%	\$4,157	\$4,157
4030000 SPAC-YOUTH RES SEASON PASS	\$1,708	\$1,641	\$1,535	\$2,090	\$2,090	\$2,090	\$2,142	2.49%	\$2,249	\$2,249
4030010 SPAC-FAMILY NR SEASON PASS	\$19,060	\$30,868	\$35,317	\$33,794	\$33,794	\$33,794	\$34,314	1.54%	\$36,023	\$36,023
4030020 SPAC-ADULT NR SEASON PASS	\$8,680	\$11,020	\$12,407	\$11,166	\$11,166	\$11,166	\$11,312	1.31%	\$11,878	\$11,878
4030030 SPAC-SENIOR NR SEASON PASS	\$1,325	\$1,479	\$1,053	\$1,301	\$1,301	\$1,301	\$1,426	9.61%	\$1,497	\$1,497
4030040 SPAC-YOUTH NR SEASON PASS	\$1,232	\$625	\$250	\$683	\$683	\$683	\$660	-3.37%	\$693	\$693
4040000 SPAC-ADMISSIONS	\$51,796	\$53,523	\$44,537	\$50,805	\$50,805	\$50,805	\$50,825	0.04%	\$53,365	\$53,365
4040001 SPAC-RENTALS	\$23,030	\$27,432	\$30,269	\$36,160	\$36,160	\$36,160	\$36,920	2.10%	\$36,920	\$36,920
4040002 SPAC - PROGRAMS	\$22,910	\$25,823	\$19,215	\$31,244	\$31,244	\$26,073	\$26,073	-16.55%	\$26,073	\$26,073
4050000 SHAW PARK POOL-CONCESSIONS	\$14	\$0	\$0	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
4060000 SPAC-LOCKERS & MISC.	\$748	\$583	\$509	\$700	\$700	\$700	\$1,100	57.14%	\$1,100	\$650
<b>TOTAL SHAW PARK AQUATICS</b>	<b>\$244,064</b>	<b>\$276,564</b>	<b>\$277,625</b>	<b>\$299,020</b>	<b>\$299,020</b>	<b>\$293,849</b>	<b>\$297,022</b>	<b>-0.67%</b>	<b>\$308,660</b>	<b>\$308,210</b>
<b>SHAW PARK ICE RINK</b>										
4070000 SPIR-FAMILY RES SEASON PASSES	-\$322	\$1,708	\$2,210	\$2,628	\$2,628	\$2,628	\$2,685	2.17%	\$2,820	\$2,820
4080000 SPIR-ADULT RES SEASON PASSES	-\$68	\$87	\$212	\$217	\$217	\$217	\$326	50.23%	\$342	\$342
4080001 SPIR-SENIOR RES SEASON PASSES	-\$12	\$82	\$72	\$192	\$192	\$192	\$199	3.65%	\$209	\$209
4090000 SPIR-FAMILY RES SEASON PASSES	\$0	-\$24	\$75	\$120	\$120	\$120	\$77	-35.83%	\$81	\$81
4090010 SPIR-CORPORATE NR SEASON PASSES	\$0	\$595	\$787	\$1,739	\$1,739	\$1,739	\$1,762	1.32%	\$1,850	\$1,850
4090020 SPIR-FAMILY NR SEASON PASSES	\$0	\$1,145	\$1,147	\$1,134	\$1,134	\$1,134	\$1,169	3.09%	\$1,227	\$1,227
4090030 SPIR-ADULT NR SEASON PASSES	\$0	\$83	\$187	\$146	\$146	\$146	\$164	12.33%	\$172	\$172
4090040 SPIR-SENIOR NR SEASON PASSES	\$0	\$85	\$15	\$109	\$109	\$13	\$13	-88.07%	\$14	\$14
4100000 SPIR-ADMISSIONS	\$0	\$11,657	\$18,241	\$19,885	\$19,885	\$20,528	\$21,275	6.99%	\$22,339	\$22,339
4100001 SPIR-RINK RENTALS	\$0	\$22,361	\$23,670	\$28,258	\$38,823	\$38,823	\$38,199	35.18%	\$38,199	\$38,199
4100002 SPIR-SKATE RENTAL	\$0	\$5,321	\$6,546	\$6,800	\$6,800	\$6,562	\$6,800	0.00%	\$6,800	\$6,800
4100003 SPIR-SKATING PROGRAMS	\$0	\$5,119	\$7,971	\$8,360	\$8,360	\$7,092	\$7,860	-5.98%	\$7,860	\$7,860
4120000 SPIR-MISC.	\$0	\$85	\$226	\$200	\$200	\$93	\$100	-50.00%	\$100	\$100
<b>TOTAL SHAW PARK ICE RINK</b>	<b>-\$402</b>	<b>\$48,304</b>	<b>\$61,359</b>	<b>\$69,788</b>	<b>\$80,353</b>	<b>\$79,287</b>	<b>\$80,629</b>	<b>15.53%</b>	<b>\$82,013</b>	<b>\$82,013</b>

**10 GENERAL FUND 01 FINANCE**

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2010	FY 2010	FY 2011	% 2011	FY 2012	FY 2013
01 FINANCE	ACTUAL	ACTUAL	ACTUAL	BUDGET	AMENDED	ESTIMATED	ADOPTED	TO 2010	PROJECTED	PROJECTED
<b>SHAW PARK TENNIS</b>										
4140000 SPTC-FAMILY RES SEASON PASSES	\$4,306	\$4,529	\$4,631	\$4,903	\$4,903	\$4,903	\$4,960	1.16%	\$5,205	\$5,205
4150000 SPTC-ADULT RES SEASON PASSES	\$367	\$320	\$258	\$397	\$397	\$397	\$410	3.27%	\$431	\$431
4150001 SPTC-SENIORS RES SEASON PASSES	\$167	\$212	\$241	\$332	\$332	\$332	\$339	2.11%	\$356	\$356
4150002 TENNIS/CORP. ADULT	\$799	\$1,074	\$1,241	\$1,444	\$1,444	\$1,444	\$1,482	2.63%	\$1,556	\$1,556
4160000 SPTC-STUDENT PASSES	\$12	\$116	\$40	\$120	\$120	\$120	\$112	-6.67%	\$118	\$118
4160010 SPTC-FAMILY NR SEASON PASS	\$577	\$1,015	\$1,017	\$1,135	\$1,135	\$1,135	\$1,169	3.00%	\$1,227	\$1,227
4160020 SPTC-ADULT NR SEASON PASS	\$60	\$173	\$187	\$145	\$145	\$145	\$164	13.10%	\$172	\$172
4160030 SPTC-SENIOR NR SEASON PASS	\$64	\$15	\$15	\$39	\$39	\$39	\$13	-66.67%	\$14	\$14
4160040 SPTC-YOUTH NR SEASON PASS	\$22	\$29	\$0	\$24	\$24	\$24	\$0	-100.00%	\$0	\$0
4170000 SPTC-ADMISSIONS	\$5,089	\$4,605	\$4,647	\$5,031	\$5,031	\$5,031	\$5,050	0.38%	\$5,050	\$5,050
4170001 SPTC-COURT RENTALS	\$2,618	\$3,020	\$4,210	\$3,169	\$3,169	\$3,169	\$3,215	1.45%	\$3,215	\$3,215
4170002 SPTC-TENNIS PROGRAMS	\$52,124	\$50,843	\$56,972	\$49,755	\$49,755	\$51,755	\$56,525	13.61%	\$56,525	\$56,525
<b>TOTAL SHAW PARK TENNIS</b>	<b>\$66,205</b>	<b>\$65,951</b>	<b>\$73,459</b>	<b>\$66,494</b>	<b>\$66,494</b>	<b>\$68,494</b>	<b>\$73,439</b>	<b>10.44%</b>	<b>\$73,869</b>	<b>\$73,869</b>
<b>PARKS MISC. REVENUE</b>										
4200000 SHAW PARK CONCESSIONS	\$57,282	\$65,524	\$63,132	\$72,000	\$72,000	\$72,000	\$74,160	3.00%	\$74,160	\$76,385
4210000 VENDING MACHINE	\$1,120	\$1,790	\$1,756	\$3,136	\$3,136	\$2,433	\$3,250	3.64%	\$3,250	\$3,400
4220000 HANLEY HOUSE ADMISSIONS	\$12	\$1,183	\$4,558	\$6,050	\$6,050	\$4,921	\$5,950	-1.65%	\$5,950	\$5,950
4290000 SHELTER/RENTALS	\$5,895	\$7,410	\$12,275	\$11,925	\$11,925	\$11,930	\$25,525	114.05%	\$25,893	\$25,893
4300000 INSTRUCTIONAL - GENERAL PROGRAMS	\$7,165	\$7,975	\$1,667	\$5,700	\$5,700	\$2,850	\$5,700	0.00%	\$5,700	\$5,700
4310000 SPECIAL EVENTS	\$20,204	\$24,399	\$42,325	\$22,600	\$22,600	\$21,877	\$42,000	85.84%	\$42,230	\$42,230
4320000 I.D. CARD PROCESSING FEE	\$190	\$260	\$130	\$100	\$100	\$100	\$100	0.00%	\$100	\$100
4330000 MEMORIAL DONATIONS	\$3,738	\$4,615	\$1,524	\$73,000	\$73,000	\$21,500	\$38,000	-47.95%	\$38,000	\$38,000
4350000 CORPORATE PICNICS	\$14,436	\$10,254	\$16,147	\$19,000	\$19,000	\$18,975	\$19,000	0.00%	\$19,950	\$19,950
<b>TOTAL PARKS MISC. REVENUE</b>	<b>\$110,042</b>	<b>\$123,410</b>	<b>\$143,514</b>	<b>\$213,511</b>	<b>\$213,511</b>	<b>\$156,586</b>	<b>\$213,685</b>	<b>0.08%</b>	<b>\$215,233</b>	<b>\$217,608</b>
<b>SPORTS PROGRAMS</b>										
4420000 BALLFIELD COMPLEX-RENTALS	\$5,592	\$5,206	\$7,916	\$7,056	\$7,056	\$7,056	\$7,206	2.13%	\$7,206	\$7,206
4440100 FITNESS	\$90,702	\$93,039	\$89,463	\$92,000	\$92,000	\$75,000	\$80,000	-13.04%	\$80,000	\$80,000
4440101 AQUATICS	\$5,880	\$95	\$0	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
4440102 LEAGUES - ADULT	\$46,710	\$49,664	\$48,984	\$47,030	\$47,030	\$47,030	\$54,440	15.76%	\$54,440	\$54,440
4440110 LEAGUES - YOUTH	\$114,166	\$120,460	\$118,401	\$111,330	\$111,330	\$111,330	\$114,900	3.21%	\$114,900	\$114,900
4440112 INSTRUCTIONAL - SPORTS CAMPS	\$55,880	\$42,022	\$30,141	\$33,900	\$33,900	\$39,000	\$47,200	39.23%	\$47,200	\$47,200
4450000 I.D. CARD PROCESSING FEE	\$32	\$275	\$0	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
4490000 PARK RENTALS	\$700	\$0	\$0	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
<b>TOTAL SPORTS PROGRAMS</b>	<b>\$319,662</b>	<b>\$310,761</b>	<b>\$294,905</b>	<b>\$291,316</b>	<b>\$291,316</b>	<b>\$279,416</b>	<b>\$303,746</b>	<b>4.27%</b>	<b>\$303,746</b>	<b>\$303,746</b>



**10 GENERAL FUND 01 FINANCE**

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2010	FY 2010	FY 2011	% 2011	FY 2012	FY 2013
01 FINANCE	ACTUAL	ACTUAL	ACTUAL	BUDGET	AMENDED	ESTIMATED	ADOPTED	TO 2010	PROJECTED	PROJECTED
<b>FINES</b>										
4500000 ACCIDENT REPORT CHARGES	\$3,178	\$3,025	\$2,079	\$2,500	\$2,500	\$2,000	\$2,000	-20.00%	\$2,000	\$2,000
4500001 FIRE/EMS - REPORT CHARGES	\$152	\$121	\$282	\$150	\$150	\$150	\$150	0.00%	\$150	\$150
4520000 PRIVATE SUBDIVISION FEES	\$10,286	\$10,564	\$10,842	\$10,800	\$10,800	\$11,120	\$10,800	0.00%	\$10,800	\$10,800
4540000 FONTBONNE FIRE PROTECTION	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	0.00%	\$10,000	\$10,000
4560000 CONCORDIA FIRE PROTECTION	\$65,574	\$16,395	\$16,395	\$16,395	\$16,395	\$16,682	\$16,395	0.00%	\$16,395	\$16,395
4570000 WASHINGTON UNIVERSITY FIRE PROTECTION	\$165,000	\$170,775	\$173,085	\$175,100	\$175,100	\$175,100	\$178,600	2.00%	\$182,100	\$185,600
4580000 DATA PROCESSING SERVICES	\$0	\$0	\$0	\$35	\$35	\$0	\$35	0.00%	\$35	\$35
4640000 VALET PARKING PERMITS	\$1,400	\$1,700	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	0.00%	\$1,500	\$1,500
5010000 FINES-TRAFFIC VIOLATIONS	\$445,386	\$495,141	\$411,256	\$401,226	\$401,226	\$401,226	\$500,000	24.62%	\$500,000	\$500,000
5020000 FINES-MUNICIPAL COURT	\$347,417	\$496,770	\$522,852	\$533,890	\$533,890	\$501,300	\$501,000	-6.16%	\$501,000	\$501,000
5050000 C-V-C FEES	\$6,161	\$12,904	\$16,492	\$16,019	\$16,019	\$17,253	\$17,512	9.32%	\$17,775	\$18,042
5060000 FALSE ALARMS	\$4,641	\$2,363	\$85	\$1,000	\$1,000	\$8,500	\$4,000	300.00%	\$4,000	\$4,000
5060001 FALSE ALARMS - FIRE DEPARTMENT	\$9,524	\$12,326	\$34,492	\$15,000	\$15,000	\$34,000	\$15,000	0.00%	\$15,000	\$15,000
5070000 COURT FEES	\$55,152	\$68,720	\$71,403	\$85,105	\$85,105	\$71,196	\$72,264	-15.09%	\$73,348	\$74,448
5070010 (IPCF) I PAY CONVENIENCE FEES	\$0	\$0	-\$53	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
5080000 LAW ENFORCEMENT TRAINING	\$8,982	\$11,031	\$11,815	\$11,916	\$11,916	\$11,740	\$11,920	0.03%	\$12,100	\$12,282
5120000 REIMBURSEMENT POLICE COST	\$4,410	\$5,565	\$5,985	\$5,500	\$5,500	\$5,258	\$5,750	4.55%	\$6,000	\$6,000
<b>TOTAL FINES</b>	<b>\$1,137,264</b>	<b>\$1,317,401</b>	<b>\$1,288,511</b>	<b>\$1,286,136</b>	<b>\$1,286,136</b>	<b>\$1,267,025</b>	<b>\$1,346,926</b>	<b>4.73%</b>	<b>\$1,352,203</b>	<b>\$1,357,252</b>
<b>PARKING METER/PERMITS</b>										
5610000 UPPER 8000 MARYLAND	\$17,281	\$8,673	-\$50	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
5630000 120 NORTH MERAMEC	\$46,662	\$51,694	\$53,952	\$48,000	\$48,000	\$29,440	\$30,176	-37.13%	\$30,930	\$31,704
5640000 HANLEY & CARONDELET LOT	\$4,388	\$4,570	\$4,216	\$4,400	\$4,400	\$3,817	\$4,272	-2.91%	\$4,272	\$4,272
5650000 HANLEY & WYDOWN	\$7,103	\$6,760	\$8,327	\$7,500	\$7,500	\$6,785	\$7,000	-6.67%	\$7,000	\$7,000
5670000 10-22 NORTH BRENTWOOD	\$8,510	\$10,328	\$12,946	\$14,400	\$14,400	\$16,068	\$15,960	10.83%	\$15,960	\$15,960
5710000 7600 WYDOWN LOT	\$3,945	\$5,449	\$5,890	\$4,100	\$4,100	\$4,003	\$4,100	0.00%	\$4,100	\$4,100
5720000 FORSYTH/BRENTWOOD	\$24,807	\$25,225	\$22,891	\$22,500	\$22,500	\$17,370	\$17,798	-20.90%	\$18,243	\$18,243
5750000 RENTAL OF PARKING METERS	\$65,562	\$83,570	\$98,065	\$227,000	\$227,000	\$23,850	\$24,446	-89.23%	\$25,057	\$25,683
5760000 PARKING METERS REVENUE	\$741,244	\$694,271	\$802,302	\$950,000	\$950,000	\$845,749	\$1,142,000	20.21%	\$1,163,566	\$1,163,566
5760001 SO. CENTRAL/COUNTY LOT	\$72,611	\$62,364	\$74,166	\$72,000	\$72,000	\$89,463	\$91,700	27.36%	\$94,085	\$94,085
5770000 FORSYTH/WASHINGTON UNIVERSITY	\$11,025	\$33,075	\$22,050	\$22,000	\$22,000	\$22,050	\$22,050	0.23%	\$22,050	\$22,000
5780000 NO. MERAMEC LOT	\$18,420	\$16,901	\$17,228	\$16,000	\$16,000	\$16,000	\$16,000	0.00%	\$16,000	\$16,000
<b>TOTAL PARKING METER/PERMITS</b>	<b>\$1,021,558</b>	<b>\$1,002,880</b>	<b>\$1,121,983</b>	<b>\$1,387,900</b>	<b>\$1,387,900</b>	<b>\$1,074,595</b>	<b>\$1,375,502</b>	<b>-0.89%</b>	<b>\$1,401,263</b>	<b>\$1,402,613</b>

**10 GENERAL FUND 01 FINANCE**

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2010	FY 2010	FY 2011	% 2011	FY 2012	FY 2013
01 FINANCE	ACTUAL	ACTUAL	ACTUAL	BUDGET	AMENDED	ESTIMATED	ADOPTED	TO 2010	PROJECTED	PROJECTED
<b>MISCELLANEOUS</b>										
6000020 SALE OF ASSETS	\$423,764	\$0	\$0	\$1,000,000	\$0	\$0	\$0	-100.00%	\$0	\$0
7010000 SALE OF HISTORY BOOKS	\$407	\$115	\$17	\$125	\$125	\$75	\$125	0.00%	\$125	\$125
7060000 ZONING BOOKS, MAPS, & XEROX COPIES	\$972	\$3,253	\$1,640	\$500	\$500	\$1,000	\$500	0.00%	\$500	\$500
7070000 OTHER INCOME	\$66,831	\$50,328	\$16,494	\$33,500	\$41,340	\$76,599	\$75,000	123.88%	\$75,000	\$75,000
7070001 JSC-REIMB-RH & CLAYTON	\$2,590	\$617	\$0	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
7070002 TRANSIT PASS REIMBURSEMENT	\$1,020	\$2,805	\$3,432	\$3,060	\$3,060	\$2,204	\$2,448	-20.00%	\$2,448	\$2,448
7100000 INTEREST ON INVESTMENTS	\$954,759	\$853,567	\$714,746	\$422,500	\$422,500	\$353,741	\$303,400	-28.19%	\$300,000	\$340,000
7110000 TREE CALIPER	\$8,660	\$123,770	\$331	\$2,000	\$2,000	\$2,640	\$2,000	0.00%	\$2,000	\$2,000
7180000 RECYCLING PROGRAM	\$4,424	\$0	\$0	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
7250000 AMBULANCE CHARGES	\$316,676	\$319,937	\$297,975	\$335,000	\$335,000	\$300,000	\$300,000	-10.45%	\$300,000	\$300,000
7260000 TASTE OF CLAYTON	\$249,770	\$245,552	\$129,559	\$171,741	\$171,741	\$0	\$0	-100.00%	\$0	\$0
7270000 SPECIAL EVENT STANDBY	\$675	\$900	\$360	\$0	\$0	\$360	\$0	0.00%	\$0	\$0
7320000 REIMBURSEMENTS	\$94,271	\$72,873	\$50,374	\$54,800	\$54,800	\$59,450	\$0	-100.00%	\$0	\$0
7330000 VEST PARTNERSHIP	\$0	\$0	\$0	\$480	\$480	\$1,687	\$9,000	1775.00%	\$2,400	\$2,400
7340000 RCCEEG - REIMB./POLICE OFFICER	\$80,179	\$57,344	\$104,232	\$96,742	\$117,742	\$107,995	\$138,245	42.90%	\$142,391	\$146,662
7340100 RCCEEG/FBI RENT	\$18,000	\$17,000	\$18,000	\$18,000	\$18,000	\$18,000	\$18,000	0.00%	\$18,000	\$18,000
7340200 HERITAGE BUILDING	\$0	\$0	\$0	\$0	\$406,590	\$406,590	\$0	0.00%	\$0	\$0
9230000 TRANSFER FROM FUND 70	\$0	\$0	\$0	\$0	\$0	\$0	\$328,000	0.00%	\$276,500	\$317,000
9250000 TRANSFER FROM SPECIAL TAX DISTRICT	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000	0.00%	\$1,000	\$1,000
9480000 INS-TRANSFER FROM GENL/PARKING	\$619,246	\$556,600	\$528,000	\$536,000	\$536,000	532,500	\$0	-100.00%	\$0	\$0
9400000 HEALTH INSURANCE TRANSFERS	\$863,247	\$913,048	\$948,120	\$1,106,249	\$1,106,249	1,039,000	\$0	-100.00%	\$0	\$0
9420000 DENTAL TRANSFERS	\$141,645	\$151,685	\$153,685	\$142,000	\$142,000	140,000	\$0	-100.00%	\$0	\$0
9460000 GROUP LIFE INSURANCE TRANSFERS	\$46,738	\$37,494	\$38,988	\$40,560	\$40,560	35,000	\$0	-100.00%	\$0	\$0
7000000 EMPLOYEE CONTRIBUTIONS-DEP. MEDICAL	\$206,946	\$210,986	\$241,856	\$272,324	\$272,324	262,000	\$0	-100.00%	\$0	\$0
7000001 EMPLOYEE CONTRIBUTION-DEP.DENTAL	\$5,247	\$5,350	\$7,142	\$7,200	\$7,200	6,500	\$0	-100.00%	\$0	\$0
9600000 TRANSFER FROM RPIF 60	\$0	\$0	\$0	\$417,522	\$417,522	\$417,522	\$613,894	47.03%	\$853,424	\$857,748
<b>TOTAL MISCELLANEOUS</b>	<b>\$4,106,067</b>	<b>\$3,627,523</b>	<b>\$3,254,977</b>	<b>\$4,660,303</b>	<b>\$4,095,733</b>	<b>\$3,765,863</b>	<b>\$1,791,612</b>	<b>-61.56%</b>	<b>\$1,973,788</b>	<b>\$2,062,883</b>
<b>TOTAL 01 FINANCE</b>	<b>\$23,175,454</b>	<b>\$24,112,652</b>	<b>\$22,819,243</b>	<b>\$26,254,969</b>	<b>\$25,357,964</b>	<b>\$24,236,693</b>	<b>\$22,323,301</b>	<b>-14.97%</b>	<b>\$22,880,227</b>	<b>\$23,325,963</b>

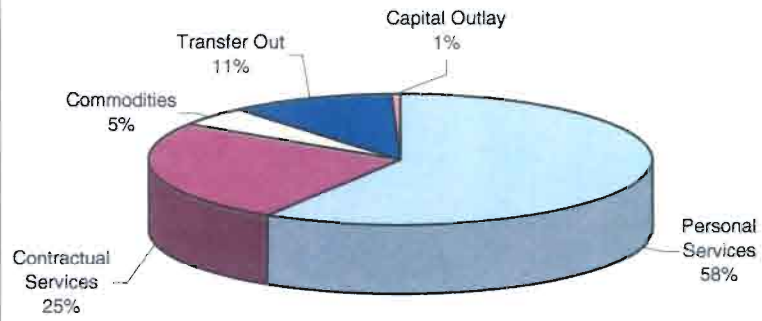


## City of Clayton General Fund by Category

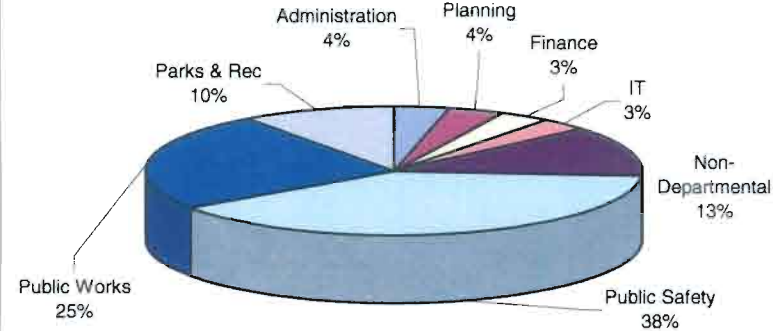
|---Includes General, Parking and Insurance Funds----->

ACCTCATEGORY	ACTUAL07	ACTUAL08	ACTUAL09	FY 2010 BUDGET	FY 2010 AMENDED	FY 2010 ESTIMATE	FY 2011 ADOPTED	FY 2012 PROJECTED	FY 2013 PROJECTED
PERSONAL SERVICES	\$12,314,468	\$12,646,275	\$12,939,369	\$14,345,647	\$14,327,115	\$14,058,524	\$14,458,502	\$14,903,445	\$15,358,651
CONTRACTUAL SERVICES	\$6,123,445	\$6,492,438	\$6,622,646	\$7,813,073	\$7,938,718	\$7,661,662	\$6,187,195	\$6,503,977	\$6,467,446
COMMODITIES	\$939,860	\$1,035,808	\$972,859	\$1,100,290	\$1,133,759	\$1,126,180	\$1,206,899	\$1,195,894	\$1,186,850
TRANSFER OUT	\$1,695,395	\$1,269,600	\$1,290,500	\$2,218,157	\$2,218,157	\$2,017,606	\$2,584,035	\$2,704,853	\$2,672,669
CAPITAL OUTLAY	\$110,266	\$176,607	\$165,665	\$352,662	\$352,662	\$105,215	\$125,200	\$153,497	\$117,000
DEBT	\$230,808	\$230,808	\$230,808	\$230,809	\$230,809	\$230,809	\$0	\$0	\$0
<b>EXPENDITURES</b>	<b>\$21,414,242</b>	<b>\$21,851,536</b>	<b>\$22,221,847</b>	<b>\$26,060,638</b>	<b>\$26,201,220</b>	<b>\$25,199,996</b>	<b>\$24,561,831</b>	<b>\$25,461,666</b>	<b>\$25,802,616</b>

**FY 2011 General Fund Expenditures by Category**



**FY 2011 General Fund Expenditures by Department**



## City of Clayton General Fund Summary

|---Includes General, Parking and Insurance Funds----->

GENERAL FUND EXPENDITURES	FY 2007	FY 2008	FY 2009	FY 2010	FY 2010	FY 2010	FY 2011	% 2011	FY 2012	FY 2013
	ACTUAL	ACTUAL	ACTUAL	BUDGET	AMENDED	ESTIMATED	ADOPTED	To 2010	PROJECTED	PROJECTED
1001 MAYOR, BOARD OF ALDERMAN & CITY CLERK	\$82,601	\$76,531	\$67,745	\$78,099	\$87,099	\$101,149	\$84,940	8.76%	\$86,056	\$77,451
1003 MUNICIPAL COURT	\$161,592	\$209,627	\$192,572	\$209,009	\$209,009	\$219,700	\$276,913	32.49%	\$290,405	\$288,497
1004 LEGAL SERVICES	\$98,747	\$267,391	\$129,510	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
1005 BOARD & COMMISSIONS	\$9,517	\$2,731	\$3,683	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
1006 CITY MANAGER	\$365,091	\$430,166	\$459,168	\$1,001,627	\$664,877	\$687,523	\$615,813	-38.52%	\$632,100	\$649,458
1007 HUMAN RESOURCES	\$140,146	\$133,135	\$140,449	\$186,668	\$186,668	\$151,559	\$170,510	-8.66%	\$174,443	\$180,644
1008 PLANNING & DEVELOPMENT	\$689,573	\$734,971	\$750,779	\$928,637	\$909,764	\$886,785	\$931,766	0.34%	\$1,066,497	\$988,410
1101 FINANCE	\$482,033	\$518,297	\$530,785	\$575,963	\$575,963	\$548,722	\$515,017	-10.58%	\$533,404	\$548,280
1102 INFORMATION TECHNOLOGY	\$459,751	\$518,340	\$558,856	\$653,853	\$633,794	\$530,706	\$744,485	13.86%	\$968,768	\$927,032
1200 POLICE	\$4,844,079	\$4,896,236	\$4,963,979	\$5,545,692	\$5,566,692	\$5,464,769	\$5,558,403	0.23%	\$5,743,258	\$5,913,793
1201 PARKING CONTROL	\$205,346	\$193,965	\$205,208	\$235,268	\$235,268	\$229,553	\$245,098	4.18%	\$253,961	\$271,962
1300 FIRE	\$3,179,499	\$3,267,476	\$3,408,825	\$3,823,673	\$3,847,673	\$3,807,982	\$3,784,972	-1.01%	\$4,032,401	\$4,092,209
1401 ENGINEERING	\$3,155,935	\$3,203,111	\$3,341,901	\$2,540,345	\$2,540,345	\$2,338,968	\$2,611,211	2.79%	\$2,676,857	\$2,744,724
1403 STREET MAINTENANCE	\$0	\$0	\$0	\$1,269,021	\$1,269,021	\$1,251,160	\$1,331,373	4.91%	\$1,445,243	\$1,477,819
1404 BUILDING MAINTENANCE	\$338,308	\$357,915	\$395,962	\$423,405	\$829,995	\$829,002	\$545,504	28.84%	\$510,725	\$476,753
1405 FLEET MAINTENANCE	\$589,550	\$606,132	\$514,839	\$575,067	\$575,067	\$603,305	\$627,193	9.06%	\$648,128	\$666,171
1406 PARKING OPERATIONS & MAINTENANCE	\$551,929	\$559,401	\$611,806	\$906,799	\$906,799	\$641,198	\$664,998	-26.67%	\$654,185	\$660,800
1409 STREET LIGHTING	\$0	\$0	\$0	\$277,832	\$277,832	\$274,737	\$290,415	4.53%	\$298,639	\$313,074
1501 COMMUNICATIONS	\$59,001	\$69,665	\$63,963	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
1502 TASTE OF CLAYTON	\$249,770	\$241,362	\$129,559	\$171,741	\$171,741	\$0	\$0	-100.00%	\$0	\$0
1503 CENTURY FOUNDATION	\$0	\$0	\$27,191	\$29,303	\$29,303	\$29,352	\$29,703	1.37%	\$30,554	\$31,437
1601 P&R ADMINISTRATION	\$474,116	\$527,849	\$547,038	\$574,238	\$574,238	\$579,183	\$755,171	31.51%	\$769,469	\$813,469
1603 SHAW PARK POOL	\$208,693	\$211,935	\$224,597	\$225,852	\$233,852	\$236,730	\$239,264	5.94%	\$244,546	\$247,671
1604 ICE RINK	\$32,616	\$68,500	\$78,199	\$92,345	\$106,550	\$98,964	\$145,797	57.88%	\$140,696	\$154,465
1606 HANLEY HOUSE	\$0	\$8,554	\$8,489	\$14,157	\$14,157	\$11,066	\$17,457	23.31%	\$13,864	\$14,385
1607 TENNIS CENTER	\$45,075	\$44,906	\$54,940	\$45,872	\$45,872	\$56,972	\$59,962	30.72%	\$70,879	\$61,870
1608 SPORTS PROGRAMS	\$204,285	\$185,287	\$172,838	\$198,863	\$198,863	\$186,252	\$210,350	5.78%	\$212,083	\$214,897
1610 PARK MAINTENANCE	\$685,976	\$727,607	\$726,707	\$864,085	\$864,085	\$841,006	\$959,779	11.07%	\$955,529	\$997,496
1613 CONCESSIONS	\$56,610	\$65,484	\$58,780	\$63,872	\$63,872	\$63,374	\$66,685	4.40%	\$67,368	\$69,050
1701 GENERAL	\$40,729	\$80,336	\$53,469	\$59,751	\$59,751	\$59,736	\$59,000	-1.26%	\$60,875	\$62,800
1702 COMMUNITY RELATIONS	\$2,253	\$18,845	\$18,465	\$15,750	\$15,750	\$15,550	\$6,000	-61.90%	\$16,250	\$6,250
1703 EMPLOYEE BENEFITS	\$56,112	\$75,798	\$83,137	\$126,956	\$160,425	\$139,435	\$111,823	-11.92%	\$113,371	\$106,971
1704 INSURANCE	\$1,947,652	\$1,975,924	\$2,108,447	\$2,259,232	\$2,259,232	\$2,421,962	\$803,575	-64.43%	\$833,750	\$863,925
1900 TRANSFERS & DEBT	\$570,000	\$515,600	\$480,500	\$482,000	\$482,000	\$482,000	\$1,676,654	247.85%	\$1,443,862	\$1,447,853
1900 TRANSFERS	\$1,427,657	\$1,058,459	\$1,109,461	\$1,605,663	\$1,605,663	\$1,411,596	\$422,000	-73.72%	\$473,500	\$433,000
<b>TOTAL GENERAL FUND EXPENDITURES</b>	<b>\$21,414,242</b>	<b>\$21,851,536</b>	<b>\$22,221,847</b>	<b>\$26,060,638</b>	<b>\$26,201,220</b>	<b>\$25,199,996</b>	<b>\$24,561,831</b>	<b>-5.75%</b>	<b>\$25,461,666</b>	<b>\$25,802,616</b>

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# LEGISLATIVE

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## ***Mission and Description***

*Mission: Clayton's mission is to foster a vital, balanced community composed of outstanding neighborhoods, quality businesses, commercial and government centers, premier educational institutions, and a healthy natural environment through an open, accessible and fiscally responsible government.*

*Description: The legislative powers of the City Government are vested in Clayton's elected officials, which include the Mayor, who is elected at-large for a three year term, and six Aldermen, who are elected from the City's three wards on a staggered three year term basis. The Mayor and Board of Aldermen represent Clayton's various constituencies in establishing municipal policies and priorities and are assisted by the City Administration and various advisory boards and commissions.*

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**SUMMARY OF EXPENDITURES BY CATEGORY**

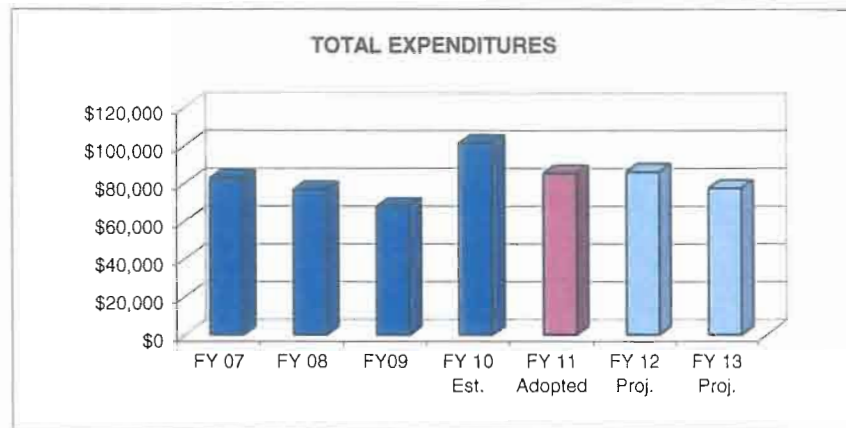
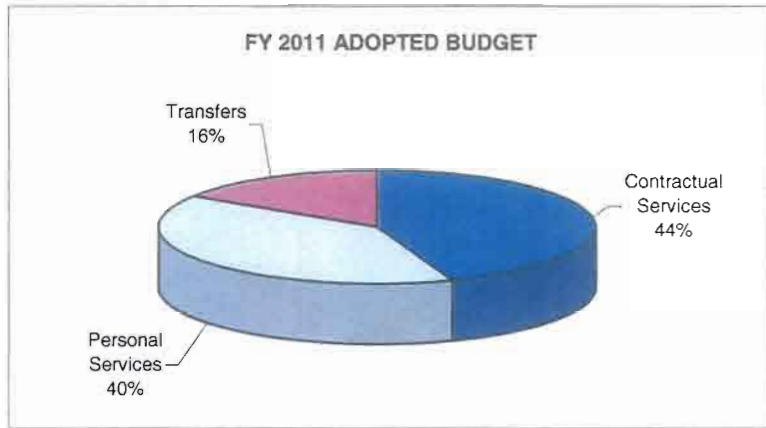
DEPARTMENT: LEGISLATIVE

FUND: GENERAL

CATEGORY: ALL

DIVISION ACCOUNT: 1001

LEGISLATIVE - BY CATEGORY	FY 2007 ACTUAL	FY 2008 ACTUAL	FY 2009 ACTUAL	FY 2010 ORIGINAL BUDGET	FY 2010 AMENDED BUDGET	FY 2010 ESTIMATED EXPEND.	FY 2011 ADOPTED BUDGET	% CHANGE 2011 TO 2010	FY 2012 PROJECTED BUDGET	FY 2013 PROJECTED BUDGET
PERSONAL SERVICES	\$24,771	\$35,126	\$20,942	\$23,892	\$32,892	\$30,304	\$33,640	40.80%	\$34,646	\$35,681
CONTRACTUAL SERVICES	\$38,393	\$28,913	\$38,979	\$38,157	\$38,157	\$57,295	\$37,750	-1.07%	\$37,860	\$28,220
COMMODITIES	\$19,437	\$12,492	\$7,823	\$16,050	\$16,050	\$13,550	\$13,550	-15.58%	\$13,550	\$13,550
<b>TOTAL</b>	<b>\$82,601</b>	<b>\$76,531</b>	<b>\$67,744</b>	<b>\$78,099</b>	<b>\$87,099</b>	<b>\$101,149</b>	<b>\$84,940</b>	<b>8.76%</b>	<b>\$86,056</b>	<b>\$77,451</b>



**10 GENERAL FUND 10X1001 MAYOR & BOARD OF ALDERMAN**

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2010	FY 2010	FY 2011	% 2011	FY 2012	FY 2013
1001 MAYOR & BOARD OF ALDERMAN	ACTUAL	ACTUAL	ACTUAL	BUDGET	AMENDED	ESTIMATED	ADOPTED	TO 2010	PROJECTED	PROJECTED
<b>PERSONAL SERVICES</b>										
1010000 FULL-TIME	\$22,929	\$32,570	\$19,392	\$22,100	\$31,100	\$28,050	\$31,059	40.54%	\$31,991	\$32,950
1140000 FICA - EMPLOYER PORTION	\$1,736	\$2,471	\$1,465	\$1,691	\$1,691	\$2,146	\$2,376	40.51%	\$2,447	\$2,521
1180000 GROUP LIFE INSURANCE PREMIUM	\$107	\$85	\$85	\$101	\$101	\$108	\$205	103.32%	\$207	\$210
<b>TOTAL PERSONAL SERVICES</b>	<b>\$24,772</b>	<b>\$35,126</b>	<b>\$20,942</b>	<b>\$23,892</b>	<b>\$32,892</b>	<b>\$30,304</b>	<b>\$33,640</b>	<b>40.80%</b>	<b>\$34,646</b>	<b>\$35,681</b>
<b>CONTRACTUAL SERVICES</b>										
2010000 PROFESSIONAL SERVICES	\$10,314	\$5,394	\$6,534	\$8,000	\$8,000	\$30,680	\$8,000	0.00%	\$8,000	\$8,000
2130000 TRAVEL & TRAINING	\$798	\$5,167	\$3,686	\$5,000	\$5,000	\$2,363	\$5,000	0.00%	\$5,000	\$5,000
2150000 ADVERTISING	\$1,377	\$2,666	\$3,543	\$1,600	\$1,600	\$1,485	\$1,600	0.00%	\$1,600	\$1,600
2160000 PRINTING, PHOTOGRAPHY & BLUE PRINTING	\$204	\$733	\$519	\$800	\$800	\$900	\$800	0.00%	\$800	\$800
2330000 TELEPHONE	\$3,132	\$3,369	\$3,414	\$7,157	\$7,157	\$5,970	\$6,030	-15.75%	\$6,060	\$6,060
2550000 DUES & MEMBERSHIPS	\$8,136	\$6,900	\$12,417	\$9,640	\$9,640	\$9,640	\$9,640	0.00%	\$9,640	\$0
2700000 CONTRACTUAL SERVICES	\$14,433	\$4,684	\$8,867	\$5,960	\$5,960	\$6,257	\$6,680	12.08%	\$6,760	\$6,760
<b>TOTAL CONTRACTUAL SERVICES</b>	<b>\$38,394</b>	<b>\$28,913</b>	<b>\$38,980</b>	<b>\$38,157</b>	<b>\$38,157</b>	<b>\$57,295</b>	<b>\$37,750</b>	<b>-1.07%</b>	<b>\$37,860</b>	<b>\$28,220</b>
<b>COMMODITIES</b>										
3010000 OFFICE SUPPLIES	\$917	\$807	\$753	\$800	\$800	\$800	\$800	0.00%	\$800	\$800
3020000 MAGAZINES BOOKS & MAPS	\$0	\$0	\$0	\$4,000	\$4,000	\$2,000	\$2,000	-50.00%	\$2,000	\$2,000
3210000 MEETINGS & RECEPTIONS	\$14,087	\$8,514	\$6,231	\$9,500	\$9,500	\$9,000	\$9,000	-5.26%	\$9,000	\$9,000
3250000 JSC-CLAYTON-RICHMOND HGTS.	\$2,868	\$40	\$0	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
3330000 AWARDS & MEMORIALS	\$1,564	\$3,131	\$840	\$1,750	\$1,750	\$1,750	\$1,750	0.00%	\$1,750	\$1,750
<b>TOTAL COMMODITIES</b>	<b>\$19,436</b>	<b>\$12,492</b>	<b>\$7,824</b>	<b>\$16,050</b>	<b>\$16,050</b>	<b>\$13,550</b>	<b>\$13,550</b>	<b>-15.58%</b>	<b>\$13,550</b>	<b>\$13,550</b>
<b>TOTAL 1001 MAYOR &amp; BOARD OF ALDERMAN</b>	<b>\$82,602</b>	<b>\$76,531</b>	<b>\$67,746</b>	<b>\$78,099</b>	<b>\$87,099</b>	<b>\$101,149</b>	<b>\$84,940</b>	<b>8.76%</b>	<b>\$86,056</b>	<b>\$77,451</b>



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## DEPARTMENT OF ADMINISTRATIVE SERVICES

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### ***Mission and Description***

*Mission: To provide professional leadership in the administration and execution of policies and objectives developed by the Board of Aldermen; assist the Board in achieving the goals and objectives set forth for the City of Clayton through identification of priorities and establishment of management procedures that develop and effectively utilize City resources; and foster community pride in the City government through excellent customer service.*

*Description: Since 1957 the City of Clayton has operated under the Council-Manager form of government whereby the Mayor and Board of Aldermen appoint a full-time, professionally trained municipal manager who is responsible for the day to day operations of the City's government. In addition to the City Manager, the City Clerk is appointed by the Mayor and Aldermen and serves as secretariat to the Board.*

*The City Manager is the Chief Executive and Administrative Officer of the City, with the responsibility for advising the City's elected officials on policy matters, appointing and supervising the employees of the City, recommending an annual budget, and enforcing all applicable laws and policies in accordance with direction provided by the Mayor and Board of Aldermen.*

*The City Clerk maintains the official records of the City, coordinates the preparation of Board meeting agendas, and assists with other responsibilities as needed.*

*The Department of Administrative Services is divided into two divisions which are the City Manager's Office and Human Resources.*

### **Goal and Key Intended Outcome**

**Goal VI:** Efficiently and transparently align organizational resources to achieve the Vision, Mission and Goals of the City of Clayton.

**Key Intended Outcome:** Organizational Excellence

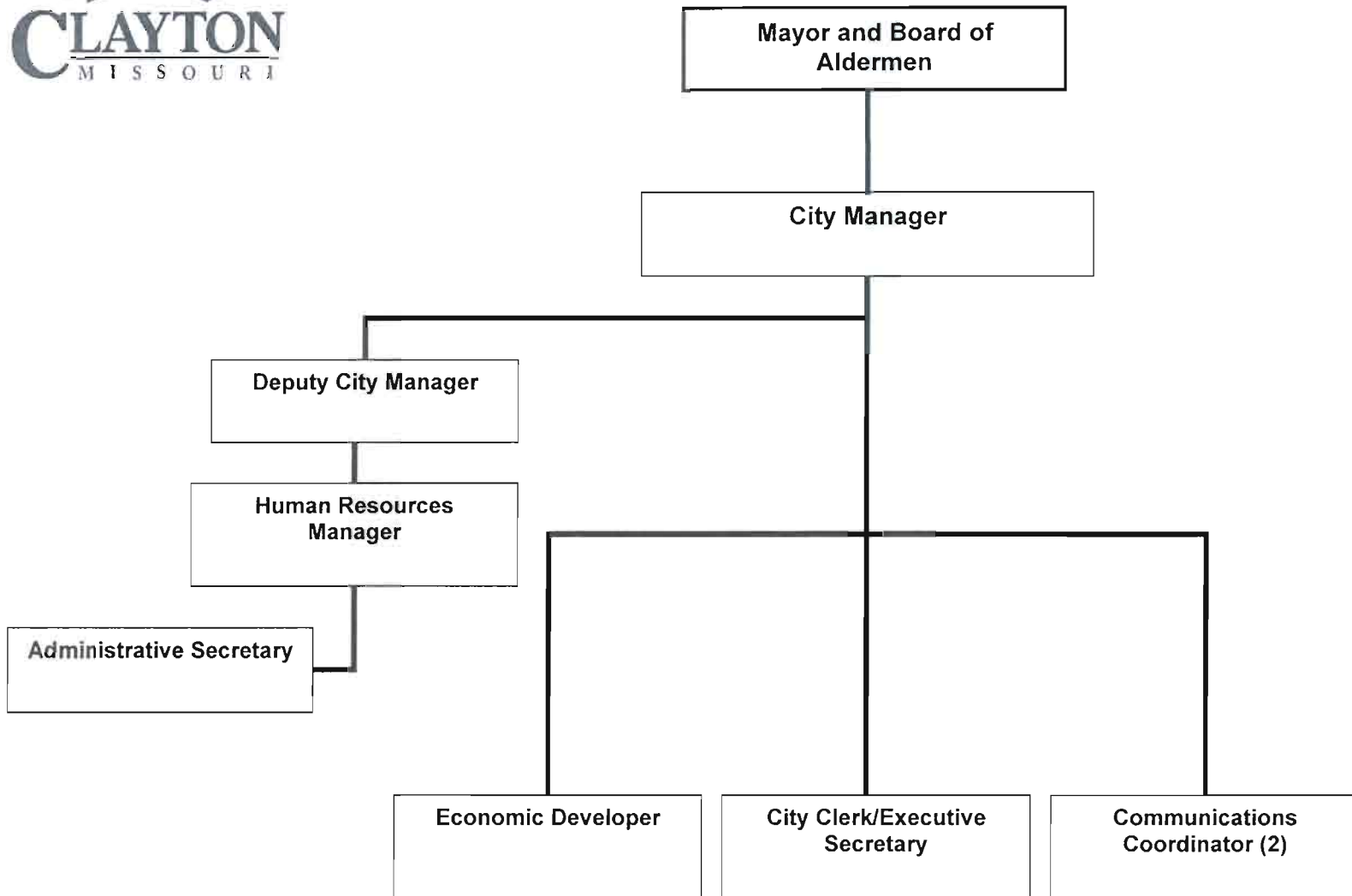
**Performance Measures (by Fiscal Year):**

<b>Category</b>	<b>Measure</b>	<b>2007</b>	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>Goal 2011</b>
<i>Customer</i>	<i>% of employees who have had contact with HR rating service as good or better</i>	N/A	82.35%	92.04%	N/A	90%
<i>Financial</i>	<i>HR cost per employee</i>	\$233.97	\$202.03	\$198.94	\$225.20	\$231.96
<i>Process</i>	<i>Annual rate of turnover (excluding retirement, disability or death)</i>	8.9%	6.7%	4.4%	2.2% (YTD)	< 5%
<i>People</i>	<i>Annual training hours per employee</i>	N/A	N/A	41.5*	4.5 (YTD)	32
	<i>Employee Engagement Index</i>	N/A	N/A	N/A	N/A	N/A

*\*Includes IPMA training conference*



# City of Clayton Administration



**SUMMARY OF EXPENDITURES BY DIVISION**

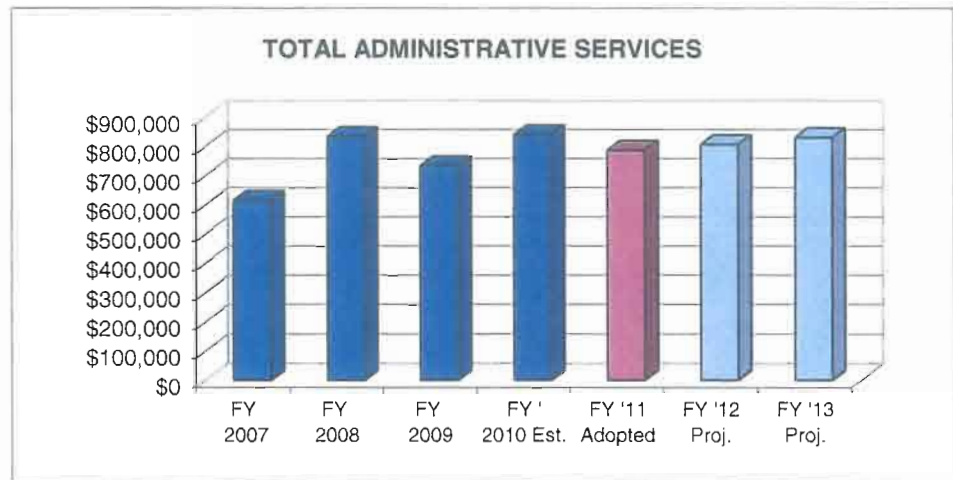
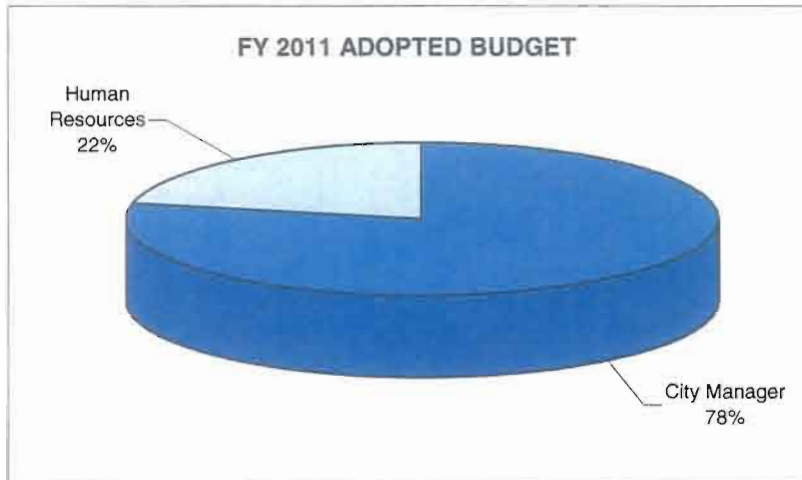
**DEPARTMENT: ADMINISTRATIVE SERVICES**

**FUND: GENERAL**

**DIVISION: ALL**

**DIVISION ACCOUNTS: 1006&1007**

ADMINISTRATIVE SERVICES - BY DIVISION	FY 2007 ACTUAL	FY 2008 ACTUAL	FY 2009 ACTUAL	FY 2010 ORIGINAL BUDGET	FY 2010 AMENDED BUDGET	FY 2010 ESTIMATED EXPEND.	FY 2011 ADOPTED BUDGET	% CHANGE 2011 TO 2010	FY 2012 PROJECTED BUDGET	FY 2013 PROJECTED BUDGET
LEGAL SERVICES	\$98,747	\$267,391	\$129,510	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
BOARD & COMMISSIONS	\$9,517	\$2,731	\$3,683	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
CITY MANAGER	\$365,091	\$430,166	\$459,168	\$1,001,627	\$664,877	\$687,523	\$615,813	-33.54%	\$632,100	\$649,458
HUMAN RESOURCES	\$140,146	\$133,135	\$140,449	\$186,668	\$186,668	\$151,559	\$170,510	-4.64%	\$174,443	\$180,644
<b>TOTAL ADMIN SERVICES</b>	<b>\$613,501</b>	<b>\$833,423</b>	<b>\$732,810</b>	<b>\$1,188,295</b>	<b>\$851,545</b>	<b>\$839,082</b>	<b>\$786,323</b>	<b>-33.83%</b>	<b>\$806,543</b>	<b>\$830,102</b>



**SUMMARY OF EXPENDITURES BY CATEGORY**

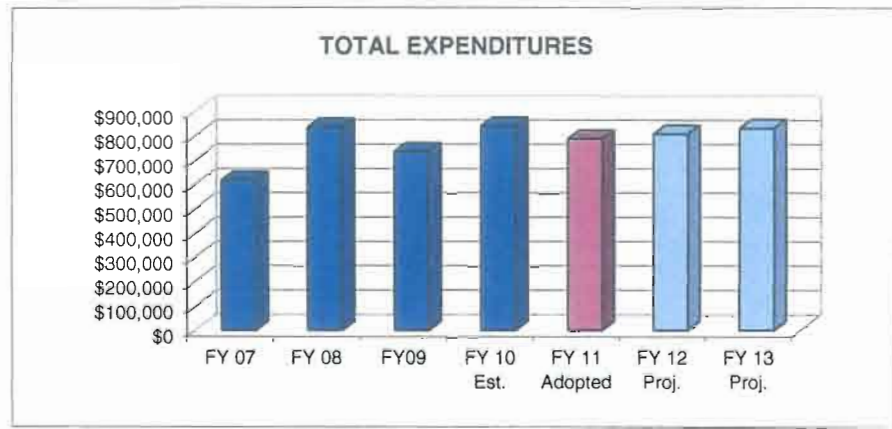
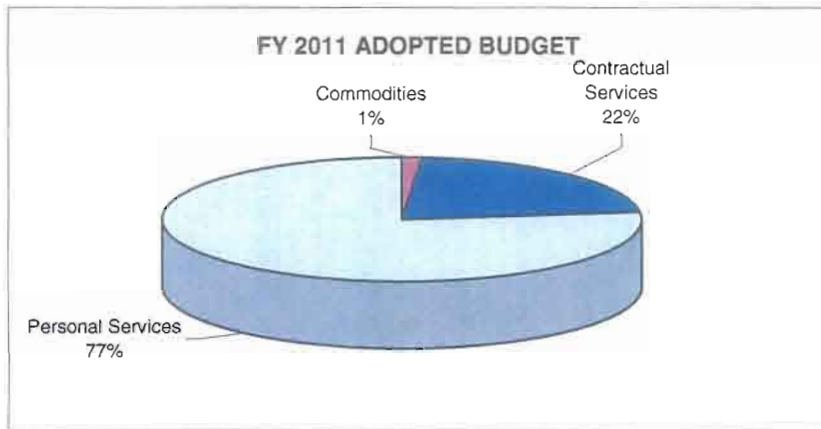
DEPARTMENT: ADMINISTRATIVE SERVICES

FUND: GENERAL

CATEGORY: ALL

DIVISION ACCOUNTS: 1006&1007

ADMINISTRATIVE SERVICES - BY CATEGORY	FY 2007 ACTUAL	FY 2008 ACTUAL	FY 2009 ACTUAL	FY 2010 ORIGINAL BUDGET	FY 2010 AMENDED BUDGET	FY 2010 ESTIMATED EXPEND.	FY 2011 ADOPTED BUDGET	% CHANGE 2011 TO 2010	FY 2012 PROJECTED BUDGET	FY 2013 PROJECTED BUDGET
PERSONAL SERVICES	\$451,258	\$448,339	\$490,292	\$584,071	\$584,071	\$581,473	\$604,969	3.58%	\$623,657	\$642,949
CONTRACTUAL SERVICES	\$155,411	\$378,071	\$228,139	\$593,658	\$256,908	\$247,303	\$170,861	-61.62%	\$172,159	\$176,319
COMMODITIES	\$6,834	\$7,012	\$14,378	\$10,566	\$10,566	\$10,306	\$10,493	-0.69%	\$10,726	\$10,834
PROGRAMS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
TRANSFER OUT	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
<b>TOTAL ADMINISTRATIVE SERVICES</b>	<b>\$613,501</b>	<b>\$833,422</b>	<b>\$732,809</b>	<b>\$1,188,295</b>	<b>\$851,545</b>	<b>\$839,082</b>	<b>\$786,323</b>	<b>-33.83%</b>	<b>\$806,542</b>	<b>\$830,102</b>



**10 GENERAL FUND 10X1006 CITY MANAGER**

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2010	FY 2010	FY 2011	% 2011	FY 2012	FY 2013
1006 CITY MANAGER	ACTUAL	ACTUAL	ACTUAL	BUDGET	AMENDED	ESTIMATED	ADOPTED	TO 2010	PROJECTED	PROJECTED
<b>PERSONAL SERVICES</b>										
1010000 FULL-TIME	\$289,513	\$279,733	\$311,420	\$370,556	\$370,556	\$368,422	\$374,237	0.99%	\$385,464	\$397,028
1020000 OVERTIME	\$820	\$1,505	\$1,426	\$1,500	\$1,500	\$1,000	\$1,500	0.00%	\$1,530	\$1,561
1040000 MISCELLANEOUS	\$0	\$10,000	\$454	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
1120000 CAR ALLOWANCE	\$0	\$0	\$7,800	\$7,800	\$7,800	\$7,800	\$7,800	0.00%	\$7,800	\$7,800
1140000 FICA - EMPLOYER PORTION	\$19,699	\$19,335	\$23,345	\$25,928	\$25,928	\$25,985	\$30,565	17.88%	\$31,482	\$32,426
1150000 DEFERRED COMPENSATION	\$10,000	\$5,308	\$15,358	\$13,405	\$13,405	\$16,475	\$16,000	19.36%	\$16,000	\$16,000
1160000 PENSION PLAN	\$0	\$0	\$0	\$8,932	\$8,932	\$8,932	\$10,860	21.59%	\$10,860	\$10,860
1180000 GROUP LIFE INS. PREMIUM	\$1,395	\$1,159	\$1,291	\$1,663	\$1,663	\$1,419	\$1,262	-24.08%	\$1,288	\$1,313
1190000 DENTAL HEALTH INSURANCE	\$3,366	\$2,980	\$2,908	\$3,401	\$3,401	\$3,761	\$7,235	112.73%	\$7,427	\$7,525
1200000 EMPLOYEE HEALTH CARE	\$22,241	\$19,216	\$12,651	\$28,203	\$28,203	\$25,620	\$29,836	5.79%	\$32,223	\$34,801
<b>TOTAL PERSONAL SERVICES</b>	<b>\$347,034</b>	<b>\$339,236</b>	<b>\$376,653</b>	<b>\$461,388</b>	<b>\$461,388</b>	<b>\$459,414</b>	<b>\$479,295</b>	<b>3.88%</b>	<b>\$494,074</b>	<b>\$509,314</b>
<b>CONTRACTUAL SERVICES</b>										
2010000 LEGAL EXPENSES	\$0	\$0	\$0	\$459,253	\$122,503	\$127,250	\$87,000	-81.06%	\$87,000	\$87,000
2130000 TRAVEL & TRAINING	\$4,322	\$7,174	\$7,215	\$7,315	\$7,315	\$9,975	\$9,115	24.61%	\$7,315	\$9,115
2150000 ADVERTISING	\$0	\$0	\$27	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
2160000 PRINTING AND PHOTOGRAPHY	\$58	\$24	\$423	\$14,250	\$14,250	\$12,318	\$11,040	-22.53%	\$14,040	\$14,040
2330000 TELEPHONE	\$3,518	\$2,822	\$3,235	\$3,879	\$3,879	\$4,477	\$4,406	13.59%	\$4,582	\$4,766
2370000 MAINTENANCE & REPAIR EQUIP.	\$0	\$0	\$0	\$100	\$100	\$0	\$100	0.00%	\$100	\$100
2550000 DUES & MEMBERSHIPS	\$4,924	\$5,714	\$2,914	\$5,292	\$5,292	\$5,027	\$5,495	3.84%	\$5,521	\$5,547
2700000 CONTRACTUAL SERVICES	\$29	\$70,631	\$57,718	\$41,600	\$41,600	\$61,312	\$10,812	-74.01%	\$10,812	\$10,812
<b>TOTAL CONTRACTUAL SERVICES</b>	<b>\$12,851</b>	<b>\$86,365</b>	<b>\$71,532</b>	<b>\$531,689</b>	<b>\$194,939</b>	<b>\$220,359</b>	<b>\$127,968</b>	<b>-75.93%</b>	<b>\$129,370</b>	<b>\$131,380</b>
<b>COMMODITIES</b>										
3010000 OFFICE SUPPLIES	\$2,939	\$2,315	\$8,354	\$5,550	\$5,550	\$4,750	\$5,550	0.00%	\$5,656	\$5,764
3210000 MEETINGS & RECEPTIONS	\$2,268	\$2,251	\$2,629	\$3,000	\$3,000	\$3,000	\$3,000	0.00%	\$3,000	\$3,000
<b>TOTAL COMMODITIES</b>	<b>\$5,207</b>	<b>\$4,566</b>	<b>\$10,983</b>	<b>\$8,550</b>	<b>\$8,550</b>	<b>\$7,750</b>	<b>\$8,550</b>	<b>0.00%</b>	<b>\$8,656</b>	<b>\$8,764</b>
<b>TOTAL 1006 CITY MANAGER</b>	<b>\$365,092</b>	<b>\$430,167</b>	<b>\$459,168</b>	<b>\$1,001,627</b>	<b>\$664,877</b>	<b>\$687,523</b>	<b>\$615,813</b>	<b>-38.52%</b>	<b>\$632,100</b>	<b>\$649,458</b>



**10 GENERAL FUND 10X1007 HUMAN RESOURCES**

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2010	FY 2010	FY 2011	% 2011	FY 2012	FY 2013
1007 HUMAN RESOURCES	ACTUAL	ACTUAL	ACTUAL	BUDGET	AMENDED	ESTIMATED	ADOPTED	TO 2010	PROJECTED	PROJECTED
<b>PERSONAL SERVICES</b>										
1010000 FULL-TIME	\$90,612	\$95,432	\$99,419	\$103,341	\$103,341	\$103,049	\$105,127	1.73%	\$108,280	\$111,529
1020000 OVERTIME	\$0	\$0	\$0	\$100	\$100	\$100	\$100	0.00%	\$102	\$104
1140000 FICA - EMPLOYER PORTION	\$7,077	\$7,342	\$7,693	\$7,925	\$7,925	\$7,902	\$8,050	1.58%	\$8,291	\$8,540
1160000 PENSION PLAN	\$0	\$0	\$0	\$4,466	\$4,466	\$4,466	\$5,430	21.59%	\$5,430	\$5,430
1180000 GROUP LIFE INS. PREMIUM	\$437	\$364	\$383	\$469	\$469	\$397	\$354	-24.61%	\$361	\$368
1190000 DENTAL HEALTH INSURANCE	\$456	\$479	\$483	\$432	\$432	\$483	\$453	4.86%	\$465	\$478
1200000 EMPLOYEE HEALTH CARE	\$5,640	\$5,486	\$5,661	\$5,950	\$5,950	\$5,662	\$6,161	3.55%	\$6,654	\$7,186
<b>TOTAL PERSONAL SERVICES</b>	<b>\$104,222</b>	<b>\$109,103</b>	<b>\$113,639</b>	<b>\$122,683</b>	<b>\$122,683</b>	<b>\$122,059</b>	<b>\$125,674</b>	<b>2.44%</b>	<b>\$129,584</b>	<b>\$133,635</b>
<b>CONTRACTUAL SERVICES</b>										
2130000 TRAVEL & TRAINING	\$1,551	\$268	\$2,411	\$1,300	\$1,300	\$650	\$3,000	130.77%	\$1,400	\$3,400
2150000 ADVERTISING	\$17,087	\$8,312	\$4,661	\$9,000	\$9,000	\$9,000	\$9,300	3.33%	\$9,883	\$9,883
2160000 PRINTING AND PHOTOGRAPHY	\$1,241	\$1,246	\$1,845	\$2,125	\$2,125	\$1,950	\$1,614	-24.05%	\$1,990	\$2,040
2330000 TELEPHONE	\$426	\$440	\$482	\$509	\$509	\$509	\$529	3.93%	\$550	\$550
2550000 DUES & MEMBERSHIPS	\$818	\$833	\$835	\$835	\$835	\$835	\$850	1.80%	\$866	\$866
2700000 CONTRACTUAL SERVICES	\$13,683	\$11,247	\$14,751	\$48,200	\$48,200	\$14,000	\$27,600	-42.74%	\$28,100	\$28,200
<b>TOTAL CONTRACTUAL SERVICES</b>	<b>\$34,806</b>	<b>\$22,346</b>	<b>\$24,985</b>	<b>\$61,969</b>	<b>\$61,969</b>	<b>\$26,944</b>	<b>\$42,893</b>	<b>-30.78%</b>	<b>\$42,789</b>	<b>\$44,939</b>
<b>COMMODITIES</b>										
3010000 OFFICE SUPPLIES	\$1,116	\$1,687	\$1,824	\$2,016	\$2,016	\$2,556	\$1,943	-3.62%	\$2,070	\$2,070
<b>TOTAL COMMODITIES</b>	<b>\$1,116</b>	<b>\$1,687</b>	<b>\$1,824</b>	<b>\$2,016</b>	<b>\$2,016</b>	<b>\$2,556</b>	<b>\$1,943</b>	<b>-3.62%</b>	<b>\$2,070</b>	<b>\$2,070</b>
<b>TOTAL 1007 HUMAN RESOURCES</b>	<b>\$140,144</b>	<b>\$133,136</b>	<b>\$140,448</b>	<b>\$186,668</b>	<b>\$186,668</b>	<b>\$151,559</b>	<b>\$170,510</b>	<b>-8.66%</b>	<b>\$174,443</b>	<b>\$180,644</b>

## PERSONNEL SCHEDULE

**DEPARTMENT: Administrative Services**

**FUND: General**

**DIVISION: City Manager**

**DIVISION ACCOUNT: 1006**

POSITION/TITLE	ACTUAL FY 2007	ACTUAL FY 2008	ACTUAL FY 2009	BUDGET FY 2010	ADOPTED FY 2011	PROJECTED FY 2012	PROJECTED FY 2013
City Manager	1	1	1	1	1	1	1
Deputy City Manager	1	1	1	1	1	1	1
Executive Secretary/ City Clerk	1	1	1	1	1	1	1
Economic Developer *	0	0	0.25	0.25	0.25	0.25	0.25
Management Analyst**	0.5	0.5	0.5	0	0	0	0
Communications Coordinator ***	0	0	0	0.75	0.75	0.75	0.75
<b>Total:</b>	3.5	3.5	3.75	4	4	4	4

\* Economic Developer position has 75% of salary charged to the Special Business District (Fund 45).

\*\* Management Analyst 1/2 salary was charged to the Special Business District (Fund 45). This position was eliminated for FY 2010.

\*\*\* Communications Coordinator (two positions) 50% salary and 25% salary is charged to the Special Business District (Fund 45). 50% salary of second position is charged to CRSWC, which is not part of City Budget.

## PERSONNEL SCHEDULE

**DEPARTMENT: Administrative Services**

**FUND: General**

**DIVISION: Human Resources**

**DIVISION ACCOUNT: 1007**

POSITION/TITLE	ACTUAL FY 2007	ACTUAL FY 2008	ACTUAL FY 2009	BUDGET FY 2010	ADOPTED FY 2011	PROJECTED FY 2012	PROJECTED FY 2013
Human Resources Manager	1	1	1	1	1	1	1
Administrative Secretary	1	1	1	1	1	1	1
<b>Total:</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>

**10 GENERAL FUND 10X1004 LEGAL SERVICES**

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2010	FY 2010	FY 2011	% 2011	FY 2012	FY 2013
1004 LEGAL SERVICES	ACTUAL	ACTUAL	ACTUAL	BUDGET	AMENDED	ESTIMATED	ADOPTED	TO 2010	PROJECTED	PROJECTED
<b>CONTRACTUAL SERVICES</b>										
2010000 PROFESSIONAL SERVICES	\$98,747	\$267,391	\$129,510	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
<b>TOTAL CONTRACTUAL SERVICES</b>	<b>\$98,747</b>	<b>\$267,391</b>	<b>\$129,510</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0.00%</b>	<b>\$0</b>	<b>\$0</b>
<b>TOTAL 1004 LEGAL SERVICES</b>	<b>\$98,747</b>	<b>\$267,391</b>	<b>\$129,510</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0.00%</b>	<b>\$0</b>	<b>\$0</b>

Note: Cost Center was relocated in City Manager's Division Account 1006 in Oct. 1, 2009.

**10 GENERAL FUND 10X1005 BOARD & COMMISSIONS**

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2010	FY 2010	FY 2011	% 2011	FY 2012	FY 2013
1005 BOARD & COMMISSIONS	ACTUAL	ACTUAL	ACTUAL	BUDGET	AMENDED	ESTIMATED	ADOPTED	TO 2010	PROJECTED	PROJECTED
<b>CONTRACTUAL SERVICES</b>										
2160000 PRINTING AND PHOTOGRAPHY	\$20	\$0	\$0	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
2700000 CONTRACTUAL SERVICES	\$8,986	\$1,971	\$2,112	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
<b>TOTAL CONTRACTUAL SERVICES</b>	<b>\$9,006</b>	<b>\$1,971</b>	<b>\$2,112</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0.00%</b>	<b>\$0</b>	<b>\$0</b>
<b>COMMODITIES</b>										
3210000 MEETINGS & RECEPTIONS	\$512	\$681	\$1,570	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
3330000 AWARDS & MEMORIALS	\$0	\$78	\$0	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
<b>TOTAL COMMODITIES</b>	<b>\$512</b>	<b>\$759</b>	<b>\$1,570</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0.00%</b>	<b>\$0</b>	<b>\$0</b>
<b>TOTAL 1005 BOARD &amp; COMMISSIONS</b>	<b>\$9,518</b>	<b>\$2,730</b>	<b>\$3,682</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0.00%</b>	<b>\$0</b>	<b>\$0</b>

Note: Cost Center was discontinued Oct. 1, 2009 with future expenses allocated to appropriate divisions.

**10 GENERAL FUND 10X1501 COMMUNICATIONS**

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2010	FY 2010	FY 2011	% 2011	FY 2012	FY 2013
1501 COMMUNICATIONS	ACTUAL	ACTUAL	ACTUAL	BUDGET	AMENDED	ESTIMATED	ADOPTED	TO 2010	PROJECTED	PROJECTED
<b>PERSONAL SERVICES</b>										
1010000 FULL-TIME	\$25,852	\$26,729	\$27,458	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
1140000 FICA - EMPLOYER PORTION	\$1,930	\$1,933	\$2,006	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
1180000 GROUP LIFE INS. PREMIUM	\$125	\$85	\$106	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
1190000 DENTAL HEALTH INSURANCE	\$526	\$553	\$555	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
1200000 EMPLOYEE HEALTH CARE	\$3,486	\$3,662	\$3,743	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
<b>TOTAL PERSONAL SERVICES</b>	<b>\$31,919</b>	<b>\$32,962</b>	<b>\$33,868</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0.00%</b>	<b>\$0</b>	<b>\$0</b>
<b>CONTRACTUAL SERVICES</b>										
2100000 POSTAGE - NEWSLETTER	\$12,640	\$12,285	\$12,790	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
2130000 TRAVEL & TRAINING	\$1,397	\$1,191	\$0	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
2160000 PRINTING AND PHOTOGRAPHY	\$10,676	\$12,950	\$11,531	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
2330000 TELEPHONE	\$446	\$243	\$250	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
2550000 DUES & MEMBERSHIPS	\$350	\$375	\$460	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
2700000 CONTRACTUAL SERVICES	\$1,164	\$8,965	\$4,309	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
<b>TOTAL CONTRACTUAL SERVICES</b>	<b>\$26,673</b>	<b>\$36,009</b>	<b>\$29,340</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0.00%</b>	<b>\$0</b>	<b>\$0</b>
<b>COMMODITIES</b>										
3010000 OFFICE SUPPLIES	\$409	\$693	\$755	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
<b>TOTAL COMMODITIES</b>	<b>\$409</b>	<b>\$693</b>	<b>\$755</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0.00%</b>	<b>\$0</b>	<b>\$0</b>
<b>TOTAL 1501 COMMUNICATIONS</b>	<b>\$59,001</b>	<b>\$69,664</b>	<b>\$63,963</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0.00%</b>	<b>\$0</b>	<b>\$0</b>

Note: In FY 2010 the cost center was relocated to the City Manager's Division Account 1006.



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## DEPARTMENT OF PLANNING AND DEVELOPMENT SERVICES

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### ***Mission and Description***

*Mission: To improve the quality of life for our citizens by protecting the natural environment and City identity while balancing the need for economic vitality; provide a fair and efficient system of application for permits and inspection processing to meet customers' needs; and ensure public trust and community involvement by conducting all planning efforts in an open, accessible manner.*

*Description: The Department is divided into two interrelated division: the Planning Division which is primarily responsible for the direction and coordination of all planning, zoning, environmental sustainability practices and property development activities; and the Building Division which includes systematic property code inspections, housing code enforcement, plan review and building permit issuance and monitoring. The duties of each division overlap and often reflect different stages in an overall development process.*

## **Goal and Key Intended Outcomes**

**Goal:** Create and maintain a beautiful, clean and healthy community where resources are used responsibly.

**Key Intended Outcomes:** Planning and Sustainability

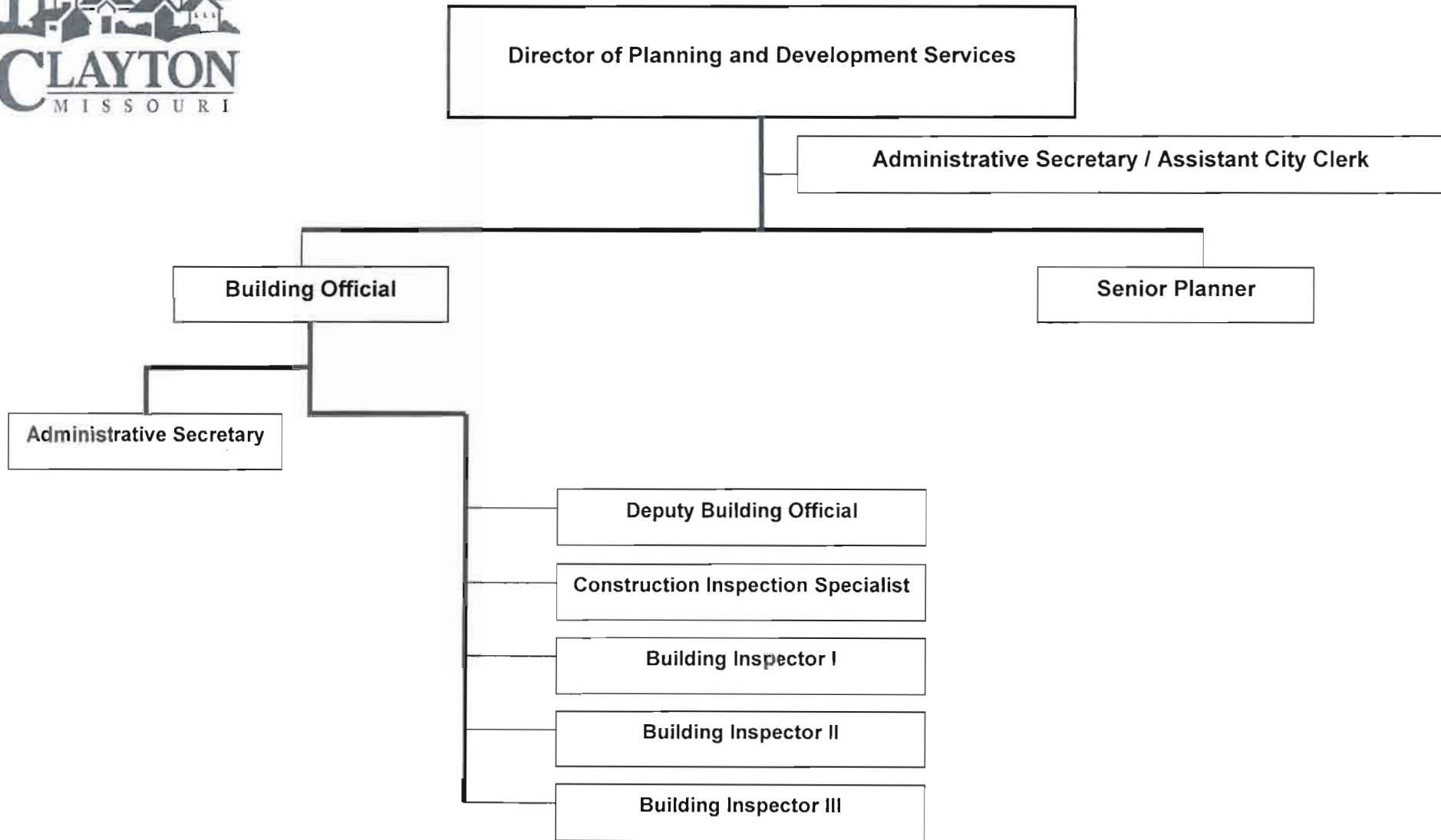
**Performance Measures (by Fiscal Year):**

<b>Category</b>	<b>Measure</b>	<b>2007</b>	<b>2008</b>	<b>2009</b>	<b>2010 (YTD)</b>	<b>Goal 2011</b>
<i>Customer</i>	<i>% of residents rating appearance of Clayton as good or better</i>	N/A	N/A	93%	92%	94%
<i>Financial</i>	<i>Years to return on investment for implemented sustainable alternatives in City operations</i>	N/A	N/A	N/A	N/A	N/A
<i>Process</i>	<i>Annual community-wide greenhouse gas emissions</i>	424,821*	415,760*	399,753*	Pending*	Pending*
	<i>Annual greenhouse gas emissions produced from City operations</i>	5,263*	5,426*	5,669*	Pending*	Pending*
	<i>Total value of public inventory</i>	N/A	N/A	N/A	N/A	N/A
	<i>% of property maintenance cases brought to compliance prior to referral to court</i>	88%	89%	93%	95%	95%
	<i>% of projects approved without modification to ARB guidelines</i>	84%	96%	94%	100%	96%
<i>People</i>	<i>Annual hours of training per employee</i>	21.25	29.75	30.45	24.83 (YTD)	32
	<i>Employee Engagement Index</i>	N/A	N/A	N/A	N/A	N/A

\*The City is in the process of developing greenhouse gas targets and sustainability measures. Data is not readily available for these measures at this time.



# City of Clayton Department of Planning and Development Services



**SUMMARY OF EXPENDITURES BY CATEGORY**

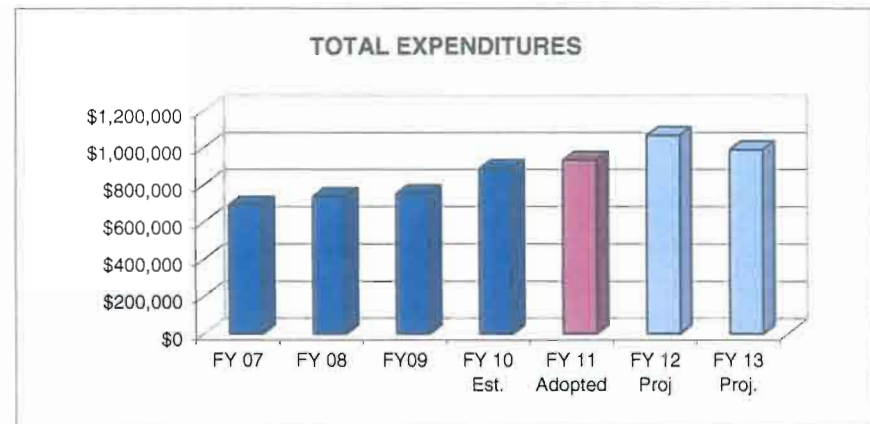
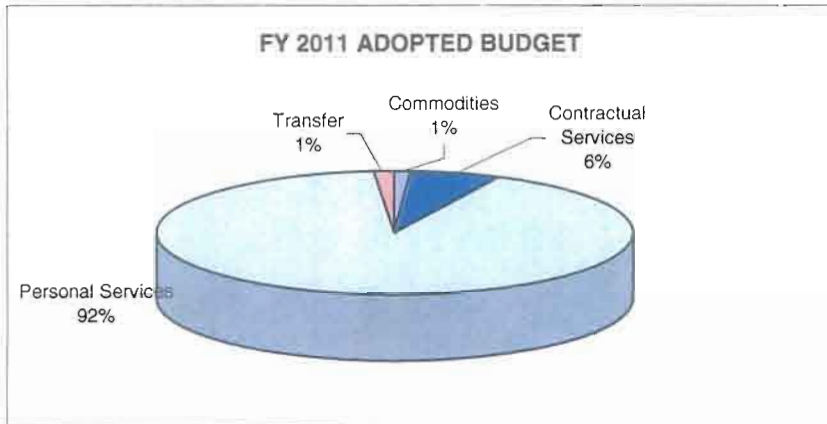
**DEPARTMENT: PLANNING & DEVELOPMENT**

**FUND: GENERAL**

**CATEGORY: ALL**

**DIVISION ACCOUNT: 1008**

PLANNING & DEVELOPMENT - BY CATEGORY	FY 2007 ACTUAL	FY 2008 ACTUAL	FY 2009 ACTUAL	FY 2010 ORIGINAL BUDGET	FY 2010 AMENDED BUDGET	FY 2010 ESTIMATED EXPEND.	FY 2011 ADOPTED BUDGET	% CHANGE 2011 TO 2010	FY 2012 PROJECTED BUDGET	FY 2013 PROJECTED BUDGET
PERSONAL SERVICES	\$646,157	\$676,124	\$703,514	\$810,414	\$791,541	\$766,747	\$853,441	5.31%	\$882,112	\$911,977
CONTRACTUAL SERVICES	\$33,874	\$45,599	\$39,605	\$94,193	\$94,193	\$95,508	\$55,026	-41.58%	\$155,777	\$51,220
COMMODITIES	\$9,542	\$13,247	\$7,660	\$10,300	\$10,300	\$10,800	\$11,000	6.80%	\$13,066	\$11,066
TRANSFER OUT	\$0	\$0	\$0	\$13,730	\$13,730	\$13,730	\$12,300	-10.42%	\$15,543	\$14,148
<b>TOTAL PLANNING &amp; DEV.</b>	<b>\$689,573</b>	<b>\$734,970</b>	<b>\$750,779</b>	<b>\$928,637</b>	<b>\$909,764</b>	<b>\$886,785</b>	<b>\$931,767</b>	<b>0.34%</b>	<b>\$1,066,498</b>	<b>\$988,409</b>



**10 GENERAL FUND 10X1008 PLANNING & DEVELOPMENT**

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2010	FY 2010	FY 2011	% 2011	FY 2012	FY 2013
1008 PLANNING & DEVELOPMENT	ACTUAL	ACTUAL	ACTUAL	BUDGET	AMENDED	ESTIMATED	ADOPTED	TO 2010	PROJECTED	PROJECTED
<b>PERSONAL SERVICES</b>										
1010000 FULL-TIME	\$534,607	\$554,272	\$575,546	\$640,173	\$605,460	\$591,887	\$658,288	2.83%	\$678,036	\$698,377
1020000 OVERTIME	\$6,578	\$6,032	\$4,735	\$6,250	\$6,250	\$6,000	\$9,800	56.80%	\$9,996	\$10,196
1030000 PART-TIME	\$0	\$3,120	\$5,680	\$0	\$15,840	\$20,000	\$5,200	0.00%	\$5,200	\$5,200
1040000 MISCELLANEOUS	\$888	\$888	\$888	\$888	\$888	\$888	\$888	0.00%	\$888	\$888
1140000 FICA - EMPLOYER PORTION	\$39,966	\$41,845	\$43,198	\$50,055	\$50,055	\$47,336	\$51,177	2.24%	\$52,712	\$54,293
1160000 PENSION PLAN	\$0	\$0	\$0	\$24,563	\$24,563	\$22,887	\$29,865	21.59%	\$29,865	\$29,865
1180000 GROUP LIFE INS. PREMIUM	\$2,586	\$2,277	\$2,364	\$2,914	\$2,914	\$2,274	\$2,245	-22.97%	\$2,290	\$2,335
1190000 DENTAL HEALTH INSURANCE	\$8,137	\$9,128	\$9,218	\$9,213	\$9,213	\$9,716	\$10,131	9.96%	\$10,410	\$10,691
1200000 EMPLOYEE HEALTH CARE	\$53,394	\$58,562	\$61,886	\$76,358	\$76,358	\$65,759	\$85,847	12.43%	\$92,715	\$100,132
<b>TOTAL PERSONAL SERVICES</b>	<b>\$646,156</b>	<b>\$676,124</b>	<b>\$703,515</b>	<b>\$810,414</b>	<b>\$791,541</b>	<b>\$766,747</b>	<b>\$853,440</b>	<b>5.31%</b>	<b>\$882,111</b>	<b>\$911,978</b>
<b>CONTRACTUAL SERVICES</b>										
2130000 TRAVEL & TRAINING	\$8,693	\$8,072	\$9,070	\$9,260	\$9,260	\$9,260	\$9,860	6.48%	\$9,860	\$9,860
2150000 ADVERTISING	\$643	\$1,630	\$1,889	\$2,000	\$2,000	\$2,000	\$2,000	0.00%	\$2,000	\$2,000
2160000 PRINTING AND PHOTOGRAPHY	\$2,881	\$4,291	\$3,402	\$1,500	\$1,500	\$1,500	\$1,900	26.67%	\$1,700	\$1,700
2330000 TELEPHONE	\$4,855	\$6,543	\$5,838	\$6,313	\$6,313	\$7,628	\$14,546	130.41%	\$8,865	\$9,308
2550000 DUES & MEMBERSHIPS	\$2,337	\$2,104	\$2,120	\$3,335	\$3,335	\$3,335	\$3,410	2.25%	\$3,410	\$3,410
2700000 CONTRACTUAL SERVICES	\$14,465	\$22,960	\$17,286	\$71,785	\$71,785	\$71,785	\$23,310	-67.53%	\$129,942	\$24,942
<b>TOTAL CONTRACTUAL SERVICES</b>	<b>\$33,874</b>	<b>\$45,600</b>	<b>\$39,605</b>	<b>\$94,193</b>	<b>\$94,193</b>	<b>\$95,508</b>	<b>\$55,026</b>	<b>-41.58%</b>	<b>\$155,777</b>	<b>\$51,220</b>
<b>COMMODITIES</b>										
3010000 OFFICE SUPPLIES	\$7,355	\$11,908	\$6,525	\$7,300	\$7,300	\$7,300	\$7,400	1.37%	\$9,466	\$7,466
3070000 OPERATING SUPPLIES & EQUIP.	\$223	\$357	\$24	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
3160000 CLOTHING & UNIFORMS	\$1,946	\$981	\$744	\$1,500	\$1,500	\$1,500	\$1,600	6.67%	\$1,600	\$1,600
3210000 MEETINGS & RECEPTIONS	\$18	\$0	\$366	\$1,500	\$1,500	\$2,000	\$2,000	33.33%	\$2,000	\$2,000
<b>TOTAL COMMODITIES</b>	<b>\$9,542</b>	<b>\$13,246</b>	<b>\$7,659</b>	<b>\$10,300</b>	<b>\$10,300</b>	<b>\$10,800</b>	<b>\$11,000</b>	<b>6.80%</b>	<b>\$13,066</b>	<b>\$11,066</b>
<b>TRANSFER OUT</b>										
9270000 TRANSFER TO FUND 50 (ERF)	\$0	\$0	\$0	\$13,730	\$13,730	\$13,730	\$12,300	-10.42%	\$15,543	\$14,146
<b>TOTAL TRANSFER OUT</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$13,730</b>	<b>\$13,730</b>	<b>\$13,730</b>	<b>\$12,300</b>	<b>-10.42%</b>	<b>\$15,543</b>	<b>\$14,146</b>
<b>TOTAL 1008 PLANNING &amp; DEVELOPMENT</b>	<b>\$689,572</b>	<b>\$734,970</b>	<b>\$750,779</b>	<b>\$928,637</b>	<b>\$909,764</b>	<b>\$886,785</b>	<b>\$931,766</b>	<b>0.34%</b>	<b>\$1,066,497</b>	<b>\$988,410</b>

## PERSONNEL SCHEDULE

**DEPARTMENT: Planning and Development Services**

**FUND: General**

**DIVISION: Planning/Building Inspection**

**DIVISION ACCOUNT: 1008**

POSITION/TITLE	ACTUAL FY 2007	ACTUAL FY 2008	ACTUAL FY 2009	BUDGET FY 2010	ADOPTED FY 2011	PROJECTED FY 2012	PROJECTED FY 2013
Director of Planning & Development	1	1	1	1	1	1	1
Senior Planner	1	1	1	1	1	1	1
Administrative Secretary	2	2	2	2	2	2	2
Building Official	1	1	1	1	1	1	1
Deputy Building Official	1	1	1	1	1	1	1
Construction Inspector	1	1	1	1	1	1	1
Building Inspector	3	3	3	3	3	3	3
Property Maintenance Inspector	0	0	0	0	0	0	0
Planner/Sustainability Coordinator	0	0	0	1	1	1	1
<b>Total:</b>	10	10	10	11	11	11	11



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## DEPARTMENT OF FINANCE

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### ***Mission and Description***

*Mission: Provided timely, accurate, clear and complete financial information, effective and efficient financial planning, and support to other city departments, citizens, and the community at large with the ultimate goal of protecting the City's assets.*

*Description: Responsible for the coordination and monitoring of all fiscal matters concerning the City of Clayton. In particular, the Department is responsible for collection of revenues and payments of expenditures; analyzing and monitoring the City's investments; developing the annual operating budget; providing the Board of Aldermen and City Manager with short and long-term financial forecasts as well as advising both of the financial affairs of the City; advising the pension boards on financial matters; coordination efforts with public accountants to accomplish an annual certified audit of the City's; operation, purchasing; and overseeing the Violations Bureau and the City Hall Customer Service counter.*

**Goal and Key Intended Outcome**

**Goal:** Efficiently and transparently align and allocate organizational resources responsibly manage public funds and debt; maintain and improve services, including front-counter customer service, purchasing support to City departments, and permit and licensing services; and provide timely, accurate financial reporting.

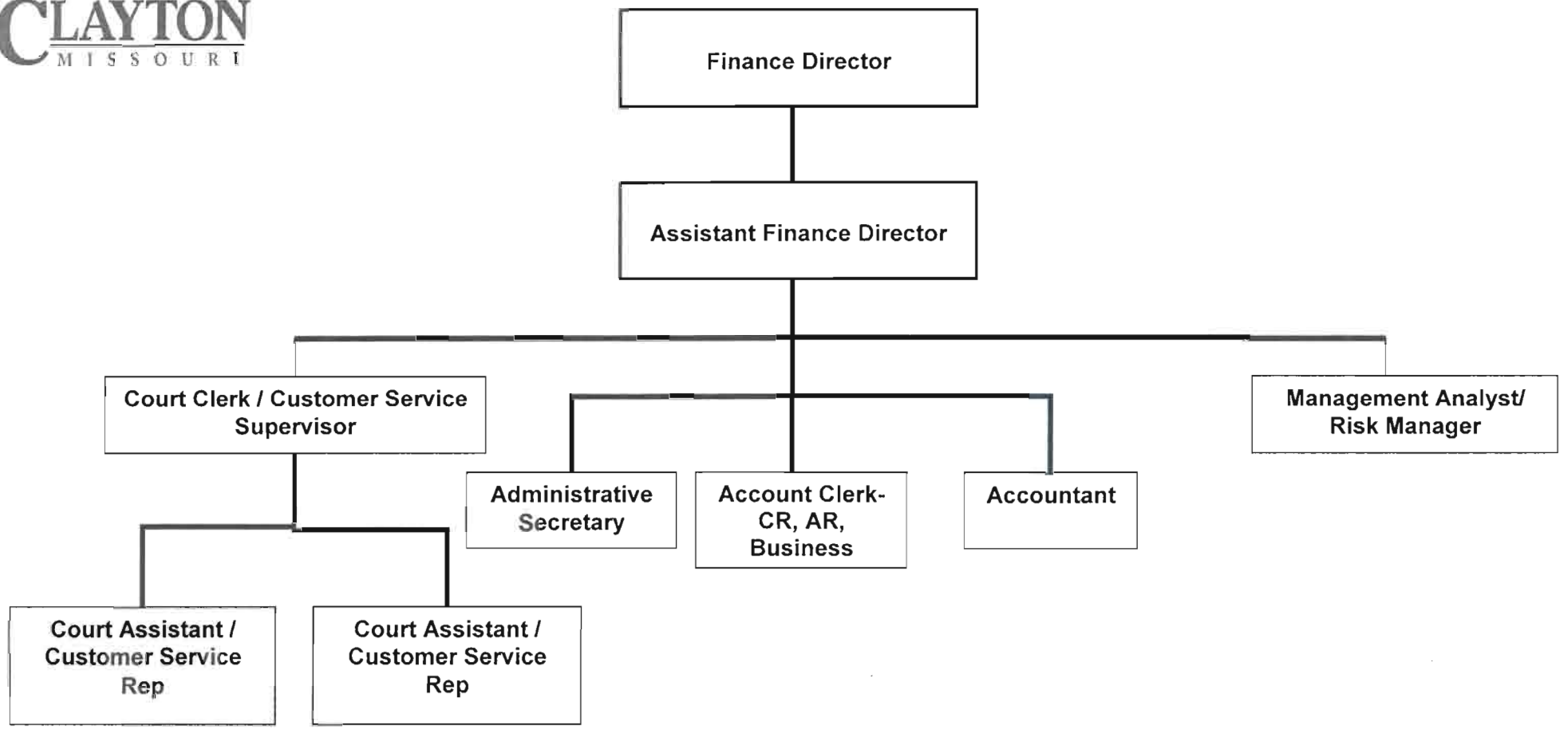
**Key Intended Outcome:** Organizational Excellence

**Performance Measures (by Fiscal Year):**

<b>Category</b>	<b>Measure</b>	<b>2007</b>	<b>2008</b>	<b>2009</b>	<b>2010(YTD)</b>	<b>Goal 2011</b>
<i>Customer</i>	<i>% of employees who have had contact with finance department rating service as good or better</i>	N/A	N/A	N/A	N/A	93%
<i>Financial</i>	<i>Finance cost per \$1M in expense</i>	N/A	N/A	N/A	N/A	N/A
<i>Process</i>	<i>Annual # auditor adjusting entries</i>	6	5	1	In Progress	1
	<i>Annual \$ of auditor adjusting entries</i>	N/A	\$1,141,000	\$51,476	In Progress	< \$100,000
<i>People</i>	<i>Annual training hours per employee</i>	N/A	N/A	4	4	5
	<i>Employee Engagement Index</i>	N/A	N/A	N/A	N/A	N/A



# City of Clayton Finance Department



**SUMMARY OF EXPENDITURES BY CATEGORY**

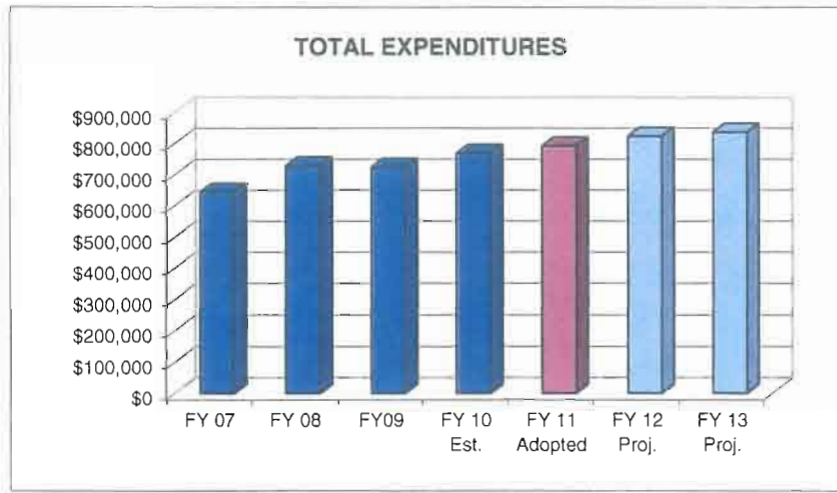
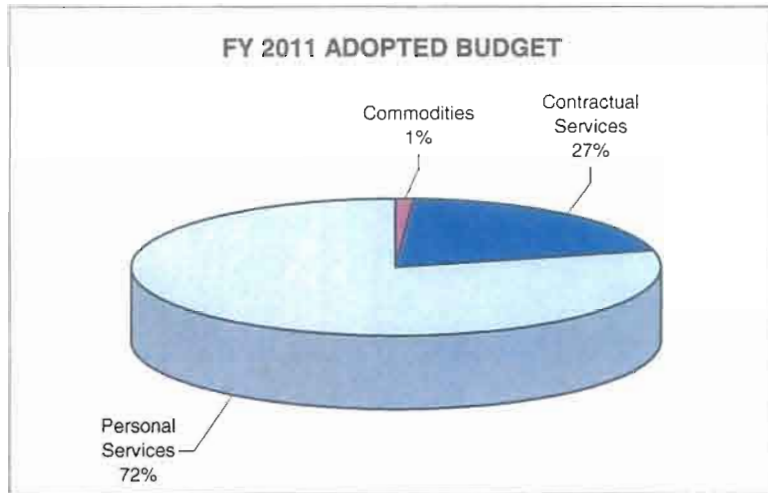
DEPARTMENT: FINANCE

FUND: GENERAL

CATEGORY: ALL

DIVISION ACCOUNT: 1101

FINANCE - BY CATEGORY	FY 2007 ACTUAL	FY 2008 ACTUAL	FY 2009 ACTUAL	FY 2010 ORIGINAL BUDGET	FY 2010 AMENDED BUDGET	FY 2010 ESTIMATED EXPEND.	FY 2011 ADOPTED BUDGET	% CHANGE 2011 TO 2010	FY 2012 PROJECTED BUDGET	FY 2013 PROJECTED BUDGET
PERSONAL SERVICES	\$519,679	\$590,526	\$609,879	\$673,077	\$673,077	\$648,602	\$624,370	-7.24%	\$649,270	\$667,036
CONTRACTUAL SERVICES	\$114,140	\$126,224	\$102,244	\$103,445	\$103,445	\$111,220	\$158,960	59.66%	\$165,840	\$161,040
CAPITAL OUTLAY	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
COMMODITIES	\$9,806	\$11,174	\$11,234	\$8,450	\$8,450	\$8,600	\$8,600	1.78%	\$8,700	\$8,700
<b>TOTAL FINANCE</b>	<b>\$643,625</b>	<b>\$727,924</b>	<b>\$723,357</b>	<b>\$784,972</b>	<b>\$784,972</b>	<b>\$768,422</b>	<b>\$791,930</b>	<b>0.89%</b>	<b>\$823,810</b>	<b>\$836,776</b>



**10 GENERAL FUND 10X1101 FINANCE**

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2010	FY 2010	FY 2011	% 2011	FY 2012	FY 2013
1101 FINANCE	ACTUAL	ACTUAL	ACTUAL	BUDGET	AMENDED	ESTIMATED	ADOPTED	TO 2010	PROJECTED	PROJECTED
<b>PERSONAL SERVICES</b>										
1010000 FULL-TIME	\$322,350	\$348,627	\$360,495	\$382,024	\$382,024	\$362,615	\$336,519	-11.91%	\$346,615	\$357,013
1020000 OVERTIME	\$340	\$0	\$15	\$250	\$250	\$250	\$250	0.00%	\$255	\$260
1030000 PART-TIME	\$0	\$2,005	\$0	\$4,000	\$4,000	\$4,000	\$0	-100.00%	\$4,080	\$162
1040000 MISCELLANEOUS	\$312	\$312	\$312	\$312	\$312	\$312	\$312	0.00%	\$312	\$312
1140000 FICA - EMPLOYER PORTION	\$24,194	\$26,154	\$26,559	\$29,861	\$29,861	\$28,376	\$26,360	-11.72%	\$27,151	\$27,966
1150000 DEFERRED COMPENSATION	\$3,000	\$3,346	\$3,500	\$3,500	\$3,500	\$3,500	\$3,500	0.00%	\$3,500	\$3,500
1160000 PENSION PLAN	\$0	\$0	\$0	\$15,631	\$15,631	\$15,631	\$16,290	4.22%	\$16,290	\$16,290
1180000 GROUP LIFE INS. PREMIUM	\$1,645	\$1,202	\$1,406	\$1,735	\$1,735	\$1,396	\$1,132	-34.78%	\$1,154	\$1,177
1190000 DENTAL HEALTH INSURANCE	\$5,895	\$7,024	\$7,050	\$6,370	\$6,370	\$6,773	\$5,578	-12.43%	\$5,731	\$5,886
1200000 EMPLOYEE HEALTH CARE	\$34,634	\$40,622	\$42,467	\$47,205	\$47,205	\$40,599	\$41,061	-13.02%	\$44,346	\$47,894
<b>TOTAL PERSONAL SERVICES</b>	<b>\$392,370</b>	<b>\$429,292</b>	<b>\$441,804</b>	<b>\$490,888</b>	<b>\$490,888</b>	<b>\$463,452</b>	<b>\$431,002</b>	<b>-12.20%</b>	<b>\$449,434</b>	<b>\$460,460</b>
<b>CONTRACTUAL SERVICES</b>										
2010000 PROFESSIONAL SERVICES	\$66,721	\$65,326	\$69,372	\$65,800	\$65,800	\$65,645	\$62,245	-5.40%	\$63,745	\$65,445
2130000 TRAVEL & TRAINING	\$5,842	\$4,988	\$4,855	\$6,600	\$6,600	\$6,600	\$8,150	23.48%	\$6,600	\$8,150
2160000 PRINTING AND PHOTOGRAPHY	\$4,197	\$5,579	\$4,069	\$2,150	\$2,150	\$2,800	\$3,295	53.26%	\$3,200	\$3,700
2330000 TELEPHONE	\$2,401	\$2,607	\$2,084	\$3,000	\$3,000	\$2,700	\$2,800	-6.67%	\$2,900	\$3,000
2370000 MAINTENANCE & REPAIR EQUIP.	\$270	\$483	\$19	\$125	\$125	\$125	\$125	0.00%	\$125	\$125
2550000 DUES & MEMBERSHIPS	\$1,513	\$583	\$1,384	\$500	\$500	\$500	\$500	0.00%	\$500	\$500
2700000 CONTRACTUAL SERVICES	\$337	\$300	\$180	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
<b>TOTAL CONTRACTUAL SERVICES</b>	<b>\$81,281</b>	<b>\$79,866</b>	<b>\$81,963</b>	<b>\$78,175</b>	<b>\$78,175</b>	<b>\$78,370</b>	<b>\$77,115</b>	<b>-1.36%</b>	<b>\$77,070</b>	<b>\$80,920</b>
<b>COMMODITIES</b>										
3010000 OFFICE SUPPLIES	\$7,893	\$8,756	\$7,019	\$6,900	\$6,900	\$6,900	\$6,900	0.00%	\$6,900	\$6,900
3160000 CLOTHING & UNIFORMS	\$488	\$383	\$0	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
<b>TOTAL COMMODITIES</b>	<b>\$8,381</b>	<b>\$9,139</b>	<b>\$7,019</b>	<b>\$6,900</b>	<b>\$6,900</b>	<b>\$6,900</b>	<b>\$6,900</b>	<b>0.00%</b>	<b>\$6,900</b>	<b>\$6,900</b>
<b>TOTAL 1101 FINANCE</b>	<b>\$482,032</b>	<b>\$518,297</b>	<b>\$530,786</b>	<b>\$575,963</b>	<b>\$575,963</b>	<b>\$548,722</b>	<b>\$515,017</b>	<b>-10.58%</b>	<b>\$533,404</b>	<b>\$548,280</b>

**10 GENERAL FUND 10X1003 MUNICIPAL COURT**

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2010	FY 2010	FY 2011	% 2011	FY 2012	FY 2013
1003 MUNICIPAL COURT	ACTUAL	ACTUAL	ACTUAL	BUDGET	AMENDED	ESTIMATED	ADOPTED	TO 2010	PROJECTED	PROJECTED
<b>PERSONAL SERVICES</b>										
1010000 FULL-TIME	\$99,845	\$124,611	\$129,484	\$133,799	\$133,799	\$132,938	\$136,307	1.87%	\$140,396	\$144,608
1020000 OVERTIME	\$8,248	\$11,458	\$12,367	\$13,000	\$13,000	\$13,000	\$13,350	2.69%	\$13,617	\$13,889
1140000 FICA - EMPLOYER PORTION	\$7,549	\$9,520	\$9,841	\$11,077	\$11,077	\$11,164	\$11,449	3.36%	\$11,792	\$12,146
1160000 PENSION PLAN	\$0	\$0	\$0	\$6,699	\$6,699	\$6,699	\$8,145	21.59%	\$8,145	\$8,145
1180000 GROUP LIFE INS. PREMIUM	\$574	\$464	\$500	\$610	\$610	\$512	\$503	-17.57%	\$513	\$523
1190000 DENTAL HEALTH INSURANCE	\$1,488	\$2,064	\$2,076	\$1,853	\$1,853	\$2,703	\$2,503	35.08%	\$2,572	\$2,641
1200000 EMPLOYEE HEALTH CARE	\$9,607	\$13,117	\$13,809	\$15,151	\$15,151	\$18,134	\$21,111	39.34%	\$22,800	\$24,624
<b>TOTAL PERSONAL SERVICES</b>	<b>\$127,311</b>	<b>\$161,234</b>	<b>\$168,077</b>	<b>\$182,189</b>	<b>\$182,189</b>	<b>\$185,150</b>	<b>\$193,368</b>	<b>6.14%</b>	<b>\$199,835</b>	<b>\$206,577</b>
<b>CONTRACTUAL SERVICES</b>										
2010000 PROFESSIONAL SERVICES	\$0	\$0	\$0	\$0	\$0	\$0	\$44,000	0.00%	\$44,000	\$44,000
2130000 TRAVEL & TRAINING	\$553	\$1,330	\$661	\$1,750	\$1,750	\$1,750	\$2,400	37.14%	\$2,400	\$1,750
2160000 PRINTING AND PHOTOGRAPHY	\$2,951	\$7,889	\$27	\$1,350	\$1,350	\$1,350	\$1,350	0.00%	\$1,350	\$1,350
2330000 TELEPHONE	\$715	\$1,022	\$850	\$920	\$920	\$900	\$945	2.72%	\$970	\$970
2370000 MAINTENANCE & REPAIR EQUIP.	\$1,899	\$0	\$0	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
2550000 DUES & MEMBERSHIPS	\$90	\$200	\$489	\$300	\$300	\$300	\$300	0.00%	\$300	\$300
2700000 CONTRACTUAL SERVICES	\$26,649	\$35,918	\$18,253	\$20,950	\$20,950	\$28,550	\$32,850	56.80%	\$39,750	\$31,750
<b>TOTAL CONTRACTUAL SERVICES</b>	<b>\$32,857</b>	<b>\$46,359</b>	<b>\$20,280</b>	<b>\$25,270</b>	<b>\$25,270</b>	<b>\$32,850</b>	<b>\$81,845</b>	<b>223.88%</b>	<b>\$88,770</b>	<b>\$80,120</b>
<b>COMMODITIES</b>										
3010000 OFFICE SUPPLIES	\$1,425	\$2,035	\$4,215	\$1,550	\$1,550	\$1,700	\$1,700	9.68%	\$1,800	\$1,800
<b>TOTAL COMMODITIES</b>	<b>\$1,425</b>	<b>\$2,035</b>	<b>\$4,215</b>	<b>\$1,550</b>	<b>\$1,550</b>	<b>\$1,700</b>	<b>\$1,700</b>	<b>9.68%</b>	<b>\$1,800</b>	<b>\$1,800</b>
<b>TOTAL 1003 MUNICIPAL COURT</b>	<b>\$161,593</b>	<b>\$209,628</b>	<b>\$192,572</b>	<b>\$209,009</b>	<b>\$209,009</b>	<b>\$219,700</b>	<b>\$276,913</b>	<b>32.49%</b>	<b>\$290,405</b>	<b>\$288,497</b>



## PERSONNEL SCHEDULE

**DEPARTMENT: Finance**

**FUND: General**

**DIVISION: Finance**

**DIVISION ACCOUNT: 1101**

POSITION/TITLE	ACTUAL FY 2007	ACTUAL FY 2008	ACTUAL FY 2009	BUDGET FY 2010	ADOPTED FY 2011	PROJECTED FY 2012	PROJECTED FY 2013
Director of Finance	1	1	1	1	1	1	1
Assistant Director of Finance	1	1	1	1	1	1	1
Management Analyst	0	1	1	1	1	1	1
Accounts Supervisor	1	1	1	1	0	0	0
Accounts Clerk	1	1	1	1	1	1	1
Administrative Secretary	1	1	1	1	1	1	1
Accountant	1	1	1	1	1	1	1
Account Clerk- Payroll/Payables	1	0	0	0	0	0	0
<b>Total:</b>	7	7	7	7	6	6	6

## PERSONNEL SCHEDULE

**DEPARTMENT:** Finance

**FUND:** General

**DIVISION:** Customer Service and Municipal Court

**DIVISION ACCOUNT:** 1003

POSITION/TITLE	ACTUAL FY 2007	ACTUAL FY 2008	ACTUAL FY 2009	BUDGET FY 2010	ADOPTED FY 2011	PROJECTED FY 2012	PROJECTED FY 2013
Court Clerk/ Customer Service	1	1	1	1	1	1	1
Court Assistant	2	2	2	2	2	2	2
<b>Total:</b>	3	3	3	3	3	3	3
<b>Part-Time</b>							
Municipal Judge	1	1	1	1	1	1	1
<b>Total:</b>	1	1	1	1	1	1	1

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# DEPARTMENT OF INFORMATION TECHNOLOGY

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## ***Mission and Description***

*Mission: To provide leadership and an enterprise framework in the field of information technology*

*Description: The Information Technology Department provides technology design and selection, technical support and training, systems management and administration, technology acquisition, the review and development of IT policies and procedures, and strategic planning services.*

*To ensure that these services are provided in an effective, efficient and timely manner, the IT Department will:*

- *create a sustainable high-quality IT infrastructure that supports our City in all its initiatives*
- *develop an enterprise framework within which all City Systems can function efficiently*
- *ensure that all technology in place is secure, reliable and performing as needed*
- *protect business interests and technology investments with effective IT policies and practices*
- *provide professional and courteous service to staff and citizens*
- *promote end-user self-sufficiency through training and communication*
- *foster an environment that promotes personal and professional growth*

### **Goal and Key Intended Outcome**

**Goal:** *Deliver prompt, courteous, and efficient service to departments with a staff that is well trained, highly motivated, and professional. Utilize cost-effective and reliable technology products to maintain excellent network capabilities.*

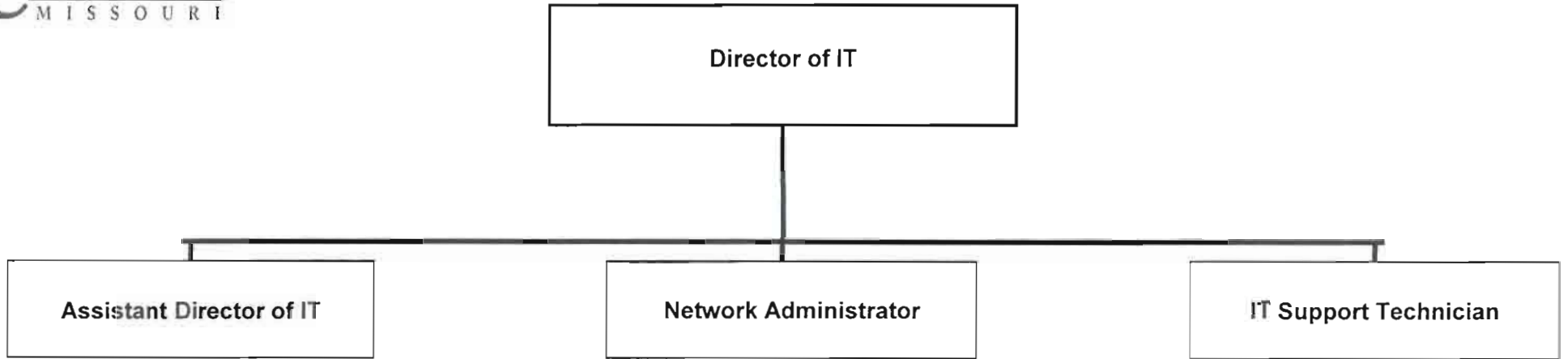
**Key Intended Outcome:** *Organizational Excellence*

**Performance Measures (by Fiscal Year):**

<b>Category</b>	<b>Measure</b>	<b>2007</b>	<b>2008</b>	<b>2009</b>	<b>2010 (YTD)</b>	<b>Goal 2011</b>
<i>People</i>	<i>% of employees who have had contact with IT rating service as good or better</i>	N/A	N/A	N/A	N/A	85%
<i>Financial</i>	<i>IT cost per user</i>	\$2,554	\$2,879	\$3,105	\$2,948	\$4,248
<i>Process</i>	<i>Annual % IT system "up" time</i>	99.9%	99.9%	99.9%	99.9%	99.9%
<i>People</i>	<i>Annual training hours per employee</i>	N/A	N/A	65	40	120
	<i>Employee Engagement Index</i>	N/A	N/A	N/A	N/A	N/A



## City of Clayton Information Technology Department



### SUMMARY OF EXPENDITURES BY CATEGORY

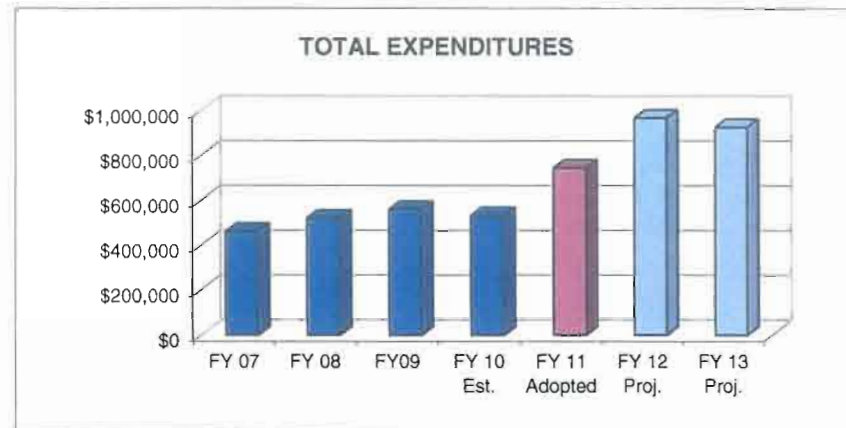
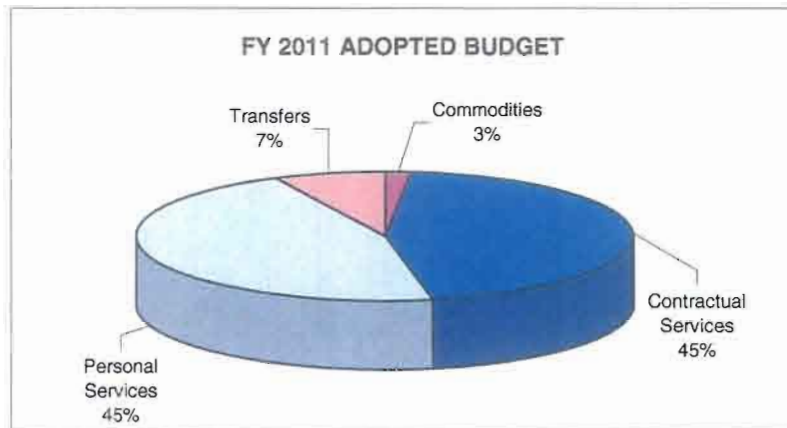
DEPARTMENT: INFORMATION TECHNOLOGY

FUND: GENERAL

CATEGORY: ALL

DIVISION ACCOUNT: 1102

INFORMATION TECHNOLOGY - BY CATEGORY	FY 2007 ACTUAL	FY 2008 ACTUAL	FY 2009 ACTUAL	FY 2010 ORIGINAL BUDGET	FY 2010 AMENDED BUDGET	FY 2010 ESTIMATED EXPEND.	FY 2011 ADOPTED BUDGET	% CHANGE 2011 TO 2010	FY 2012 PROJECTED BUDGET	FY 2013 PROJECTED BUDGET
PERSONAL SERVICES	\$215,269	\$222,388	\$228,427	\$313,065	\$283,406	\$222,988	\$341,251	9.00%	\$352,317	\$363,808
CONTRACTUAL SERVICES	\$134,980	\$167,277	\$209,877	\$284,559	\$294,159	\$267,191	\$335,773	22.65%	\$486,712	\$439,482
COMMODITIES	\$20,175	\$16,835	\$14,957	\$21,200	\$21,200	\$19,700	\$13,100	-7.08%	\$13,100	\$13,100
CAPITAL OUTLAY	\$89,328	\$111,839	\$105,595	\$32,417	\$32,417	\$18,215	\$0	-100.00%	\$5,997	\$0
TRANSFER OUT	\$0	\$0	\$0	\$2,612	\$2,612	\$2,612	\$54,361	1981.20%	\$110,642	\$110,642
<b>TOTAL IT</b>	<b>\$459,752</b>	<b>\$518,339</b>	<b>\$558,856</b>	<b>\$653,853</b>	<b>\$633,794</b>	<b>\$530,706</b>	<b>\$744,485</b>	<b>13.86%</b>	<b>\$968,768</b>	<b>\$927,032</b>





**10 GENERAL FUND 1102 INFORMATION TECHNOLOGY**

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2010	FY 2010	FY 2011	% 2100	FY 2012	FY 2013
1102 INFORMATION TECHNOLOGY	ACTUAL	ACTUAL	ACTUAL	BUDGET	AMENDED	ESTIMATED	ADOPTED	TO 2010	PROJECTED	PROJECTED
<b>PERSONAL SERVICES</b>										
1010000 FULL-TIME	\$190,179	\$198,134	\$204,839	\$264,611	\$234,952	\$191,974	\$280,774	6.11%	\$289,197	\$297,873
1020000 OVERTIME	\$640	\$456	\$381	\$1,000	\$1,000	\$400	\$1,000	0.00%	\$1,020	\$1,040
1140000 FICA - EMPLOYER PORTION	\$14,089	\$14,652	\$15,240	\$20,319	\$20,319	\$14,676	\$21,556	6.09%	\$22,202	\$22,868
1160000 PENSION PLAN	\$0	\$0	\$0	\$8,932	\$8,932	\$6,699	\$10,860	21.59%	\$10,860	\$10,860
1180000 GROUP LIFE INSURANCE	\$918	\$758	\$981	\$1,198	\$1,198	\$739	\$947	-20.97%	\$966	\$985
1190000 DENTAL HEALTH INSURANCE	\$912	\$958	\$926	\$1,854	\$1,854	\$1,094	\$2,503	35.01%	\$2,572	\$2,641
1200000 EMPLOYEE HEALTH CARE	\$8,531	\$7,431	\$6,059	\$15,151	\$15,151	\$7,406	\$23,611	55.84%	\$25,500	\$27,540
<b>TOTAL PERSONAL SERVICES</b>	<b>\$215,269</b>	<b>\$222,389</b>	<b>\$228,426</b>	<b>\$313,065</b>	<b>\$283,406</b>	<b>\$222,988</b>	<b>\$341,251</b>	<b>9.00%</b>	<b>\$352,317</b>	<b>\$363,808</b>
<b>CONTRACTUAL SERVICES</b>										
2130000 TRAVEL & TRAINING	\$9,394	\$19,391	\$15,451	\$30,250	\$30,250	\$19,982	\$50,250	66.12%	\$27,250	\$29,250
2150000 ADVERTISING	\$0	\$0	\$0	\$0	\$0	\$1,000	\$1,000	0.00%	\$1,000	\$1,000
2160000 PRINTING AND PHOTOGRAPHY	\$0	\$267	\$0	\$100	\$100	\$100	\$100	0.00%	\$100	\$100
2330000 TELEPHONE	\$5,160	\$4,156	\$3,334	\$8,216	\$8,216	\$4,800	\$5,326	-35.18%	\$9,099	\$9,099
2370000 MAINTENANCE & REPAIR	\$91,552	\$98,362	\$109,182	\$136,853	\$136,853	\$122,151	\$188,574	37.79%	\$189,240	\$227,460
2700000 CONTRACTUAL SERVICE	\$28,874	\$45,101	\$81,910	\$109,140	\$118,740	\$119,158	\$90,523	-17.06%	\$260,023	\$172,573
<b>TOTAL CONTRACTUAL SERVICES</b>	<b>\$134,980</b>	<b>\$167,277</b>	<b>\$209,877</b>	<b>\$284,559</b>	<b>\$294,159</b>	<b>\$267,191</b>	<b>\$335,773</b>	<b>18.00%</b>	<b>\$486,712</b>	<b>\$439,482</b>
<b>COMMODITIES</b>										
3010000 OFFICE SUPPLIES	\$2,360	\$1,986	\$1,176	\$1,700	\$1,700	\$1,700	\$1,100	-35.29%	\$1,100	\$1,100
3530000 COMPUTER ACCESSORIES	\$17,816	\$14,849	\$13,781	\$19,500	\$19,500	\$18,000	\$12,000	-38.46%	\$12,000	\$12,000
<b>TOTAL COMMODITIES</b>	<b>\$20,176</b>	<b>\$16,835</b>	<b>\$14,957</b>	<b>\$21,200</b>	<b>\$21,200</b>	<b>\$19,700</b>	<b>\$13,100</b>	<b>-38.21%</b>	<b>\$13,100</b>	<b>\$13,100</b>
<b>CAPITAL OUTLAY</b>										
5030000 CAPITAL OUTLAY	\$61,077	\$68,925	\$59,093	\$1,695	\$1,695	\$1,695	\$0	-100.00%	\$0	\$0
5200000 COMPUTER SOFTWARE	\$28,251	\$42,914	\$46,501	\$30,722	\$30,722	\$16,520	\$0	-100.00%	\$5,997	\$0
<b>TOTAL CAPITAL OUTLAY</b>	<b>\$89,328</b>	<b>\$111,839</b>	<b>\$105,594</b>	<b>\$32,417</b>	<b>\$32,417</b>	<b>\$18,215</b>	<b>\$0</b>	<b>-100.00%</b>	<b>\$5,997</b>	<b>\$0</b>
<b>TRANSFER OUT</b>										
9270000 TRANSFER TO FUND 50 (ERF)	\$0	\$0	\$0	\$2,612	\$2,612	\$2,612	\$54,361	1,981.20%	\$110,642	\$110,642
<b>TOTAL TRANSFER OUT</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,612</b>	<b>\$2,612</b>	<b>\$2,612</b>	<b>\$54,361</b>	<b>1,981.20%</b>	<b>\$110,642</b>	<b>\$110,642</b>
<b>TOTAL 1102 INFORMATION TECHNOLOGY</b>	<b>\$459,753</b>	<b>\$518,340</b>	<b>\$558,854</b>	<b>\$653,853</b>	<b>\$633,794</b>	<b>\$530,706</b>	<b>\$744,485</b>	<b>13.86%</b>	<b>\$968,768</b>	<b>\$927,032</b>

## PERSONNEL SCHEDULE

DEPARTMENT: Information Technology

FUND: General

DIVISION: Information Technology

DIVISION ACCOUNT: 1102

POSITION/TITLE	ACTUAL FY 2007	ACTUAL FY 2008	ACTUAL FY 2009	BUDGET FY 2010	ADOPTED FY 2011	PROJECTED FY 2012	PROJECTED FY 2013
Director of IT	1	1	1	1	1	1	1
Assistant Director of IT	1	1	1	1	1	1	1
IT Support Technician	1	1	1	1	1	1	1
Technology Specialist	0	0	0	1	1	1	1
<b>Total:</b>	3	3	3	4	4	4	4

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## DEPARTMENT OF POLICE

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### ***Mission and Description***

*Mission: The mission of the Clayton Police Department is to provide a safe and secure environment for the residents, business community, and visitors in the City of Clayton through the effective and efficient delivery of professional, positive, and innovative services.*

*Description: The Police Department is divided into two bureaus: The Field Operations Bureau, which is responsible for patrol, traffic, calls-for-service, parking control and community relations/crime prevention; and the Investigations and Support Bureau, which is responsible for follow-up investigations, juvenile matters, communications, and administration.*

### **Goal and Key Intended Outcome**

**Goal:** *Ensure the public's safety and respond effectively and efficiently to all emergencies throughout the community.*

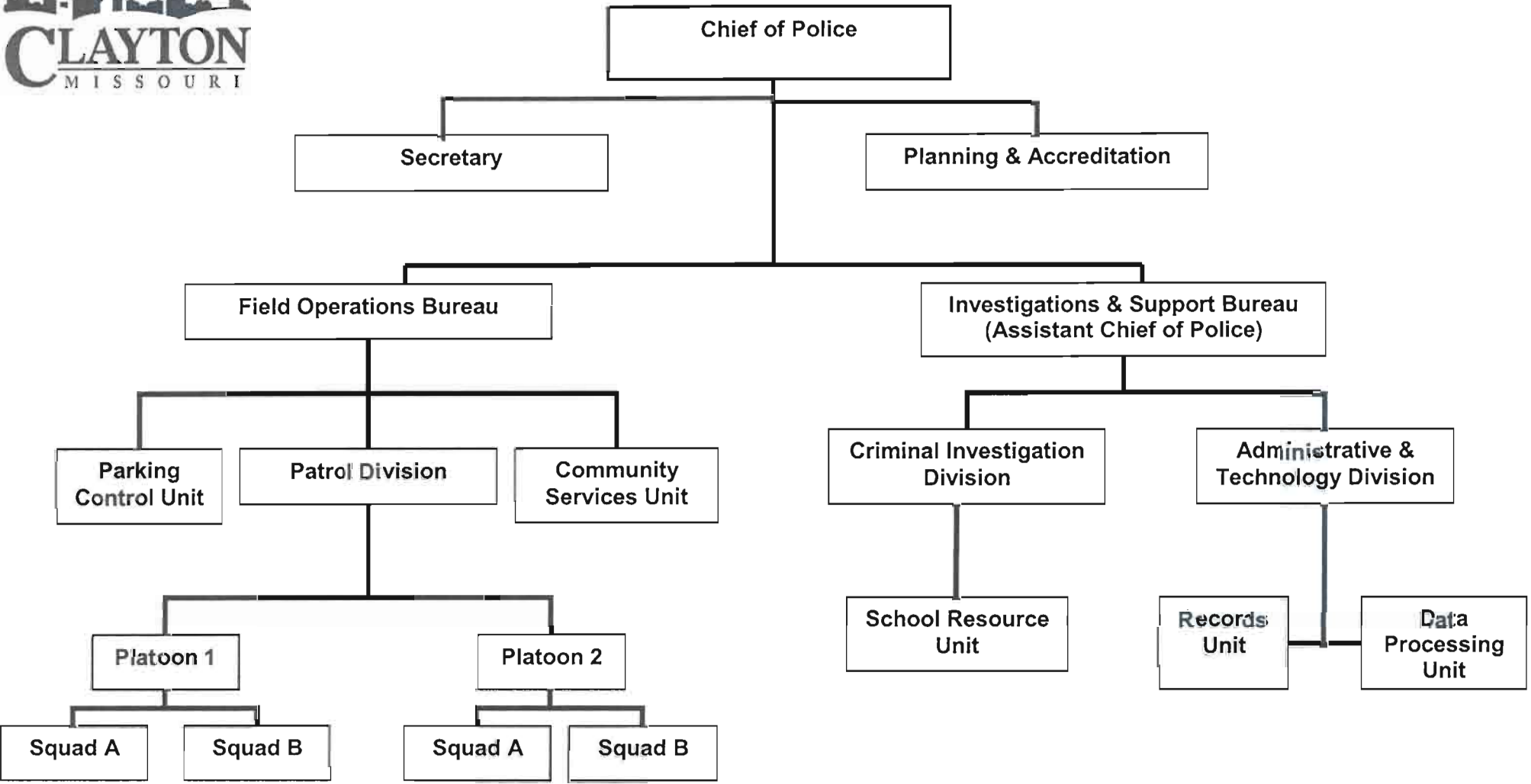
**Key Intended Outcome:** *Public Safety*

**Performance Measures (by Fiscal Year):**

<b>Category</b>	<b>Measure</b>	<b>2007</b>	<b>2008</b>	<b>2009</b>	<b>2010 (YTD)</b>	<b>Goal 2011</b>
<i>Customer</i>	<i>% of residents who feel safe</i>	N/A	N/A	94%	94%	95%
<i>Financial</i>	<i>Police cost per 1,000 population (daytime)</i>	N/A	N/A	\$116,827	N/A	N/A
<i>Process</i>	<i>Response time for priority police calls</i>	5:03	5:06	4:45	5:00	4:40
	<i>UCR Part I crimes per 1,000 population</i>	26.6	21.83	20.3	18	17.5
<i>People</i>	<i>Annual training hours per employee</i>	N/A	N/A	N/A	N/A	N/A
	<i>% of employees survey rating employer as good or better</i>	N/A	N/A	N/A	N/A	N/A
	<i>Employee Engagement Index</i>	N/A	N/A	N/A	N/A	N/A



# City of Clayton Police Department



### SUMMARY OF EXPENDITURES BY CATEGORY

DEPARTMENT: POLICE

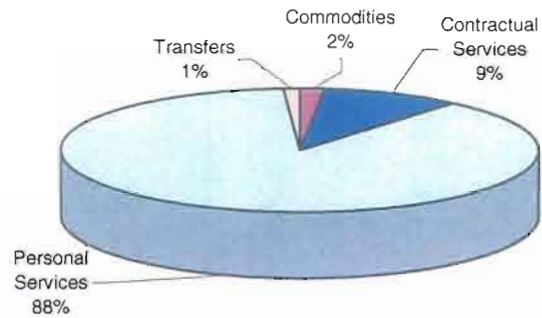
FUND: GENERAL

CATEGORY: ALL

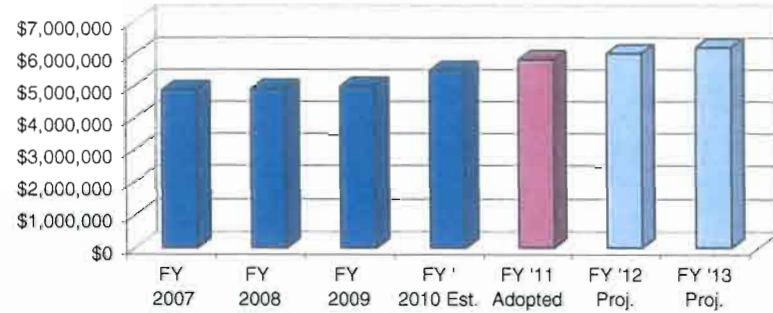
DIVISION ACCOUNTS: 1200-1201

POLICE DEPARTMENT - BY CATEGORY	FY 2007 ACTUAL	FY 2008 ACTUAL	FY 2009 ACTUAL	FY 2010 ORIGINAL BUDGET	FY 2010 AMENDED BUDGET	FY 2010 ESTIMATED EXPEND.	FY 2011 ADOPTED BUDGET	% CHANGE 2011 TO 2010	FY 2012 PROJECTED BUDGET	FY 2013 PROJECTED BUDGET
PERSONAL SERVICES	\$4,306,063	\$4,370,049	\$4,414,859	\$4,888,159	\$4,909,159	\$4,815,527	\$5,101,623	4.37%	\$5,253,905	\$5,412,357
CONTRACTUAL SERVICES	\$460,264	\$455,536	\$485,909	\$527,890	\$527,890	\$515,748	\$548,291	3.86%	\$566,261	\$598,813
CAPITAL OUTLAY	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
COMMODITIES	\$77,751	\$70,650	\$63,211	\$77,050	\$77,050	\$80,901	\$90,540	17.51%	\$79,290	\$75,390
TRANSFER OUT	\$0	\$0	\$0	\$52,593	\$52,593	\$52,593	\$63,048	19.88%	\$97,764	\$99,196
<b>TOTAL POLICE</b>	<b>\$4,844,078</b>	<b>\$4,896,235</b>	<b>\$4,963,979</b>	<b>\$5,545,692</b>	<b>\$5,566,692</b>	<b>\$5,464,769</b>	<b>\$5,803,502</b>	<b>4.65%</b>	<b>\$5,997,220</b>	<b>\$6,185,756</b>

**FY 2011 ADOPTED BUDGET**



**TOTAL EXPENDITURES**





**10 GENERAL FUND 10X1200 POLICE**

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2010	FY 2010	FY 2011	% 2011	FY 2012	FY 2013
1200 POLICE	ACTUAL	ACTUAL	ACTUAL	BUDGET	AMENDED	ESTIMATED	ADOPTED	TO 2010	PROJECTED	PROJECTED
<b>PERSONAL SERVICES</b>										
1010000 FULL-TIME	\$3,060,015	\$3,123,608	\$3,199,677	\$3,316,893	\$3,337,893	\$3,261,205	\$3,349,619	0.99%	\$3,450,107	\$3,553,610
1020000 OVERTIME	\$145,856	\$147,247	\$132,534	\$145,000	\$145,000	\$165,000	\$155,000	6.90%	\$158,100	\$161,262
1030000 PART-TIME	\$10,646	\$11,480	\$9,500	\$15,000	\$15,000	\$21,000	\$20,000	33.33%	\$20,400	\$20,808
1040000 MISCELLANEOUS	\$26,516	\$26,776	\$32,165	\$40,000	\$40,000	\$38,105	\$32,433	-18.92%	\$32,433	\$32,433
1140000 FICA - EMPLOYER PORTION	\$241,974	\$247,272	\$251,922	\$268,889	\$268,889	\$266,073	\$272,344	1.28%	\$280,514	\$288,930
1150000 DEFERRED COMPENSATION	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	0.00%	\$3,000	\$3,000
1160000 PENSION PLAN	\$455,630	\$440,105	\$408,209	\$683,519	\$683,519	\$683,327	\$606,040	-11.34%	\$606,040	\$606,040
1180000 GROUP LIFE INS. PREMIUM	\$15,216	\$12,431	\$12,438	\$15,065	\$15,065	\$12,643	\$11,776	-21.84%	\$12,011	\$12,251
1190000 DENTAL HEALTH INSURANCE	\$45,781	\$48,977	\$48,234	\$43,958	\$43,958	\$47,165	\$45,763	4.11%	\$47,022	\$48,291
1200000 EMPLOYEE HEALTH CARE	\$301,429	\$309,153	\$317,181	\$356,835	\$356,835	\$318,009	\$387,179	8.50%	\$418,154	\$451,606
<b>TOTAL PERSONAL SERVICES</b>	<b>\$4,306,063</b>	<b>\$4,370,049</b>	<b>\$4,414,860</b>	<b>\$4,888,159</b>	<b>\$4,909,159</b>	<b>\$4,815,527</b>	<b>\$4,883,153</b>	<b>-0.10%</b>	<b>\$5,027,780</b>	<b>\$5,178,231</b>
<b>CONTRACTUAL SERVICES</b>										
2030000 MEDICAL SERVICES	\$3,129	\$2,429	\$1,962	\$2,550	\$2,550	\$3,525	\$4,966	94.75%	\$3,550	\$3,550
2090000 MISC. OUTSIDE PERSONAL SERV.	\$13,289	\$5,380	\$4,953	\$7,500	\$7,500	\$2,100	\$4,700	-37.33%	\$4,900	\$3,900
2130000 TRAVEL & TRAINING	\$25,081	\$30,539	\$30,703	\$25,975	\$25,975	\$25,355	\$23,780	-8.45%	\$22,380	\$22,380
2160000 PRINTING AND PHOTOGRAPHY	\$6,343	\$1,705	\$2,580	\$3,400	\$3,400	\$1,500	\$3,200	-5.88%	\$3,300	\$3,300
2330000 TELEPHONE	\$24,097	\$24,825	\$25,684	\$31,172	\$31,172	\$29,516	\$32,542	4.39%	\$33,175	\$34,225
2370000 MAINTENANCE & REPAIR EQUIP.	\$27,826	\$26,935	\$23,585	\$26,506	\$26,506	\$21,645	\$14,900	-43.79%	\$20,200	\$21,900
2420000 RENTALS	\$3,435	\$256	\$0	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
2550000 DUES & MEMBERSHIPS	\$2,161	\$2,601	\$2,994	\$3,356	\$3,356	\$3,506	\$3,506	4.47%	\$3,506	\$3,506
2700000 CONTRACTUAL SERVICE	\$354,902	\$360,867	\$393,448	\$427,431	\$427,431	\$428,601	\$448,942	5.03%	\$468,895	\$489,697
<b>TOTAL CONTRACTUAL SERVICES</b>	<b>\$460,263</b>	<b>\$455,537</b>	<b>\$485,909</b>	<b>\$527,890</b>	<b>\$527,890</b>	<b>\$515,748</b>	<b>\$536,536</b>	<b>1.64%</b>	<b>\$559,906</b>	<b>\$582,458</b>
<b>COMMODITIES</b>										
3010000 OFFICE SUPPLIES	\$13,407	\$20,521	\$16,524	\$24,550	\$24,550	\$18,348	\$16,650	-32.18%	\$17,100	\$17,100
3070000 OPERATING SUPPLIES & EQUIPMENT	\$29,692	\$13,471	\$20,485	\$28,290	\$28,290	\$25,825	\$22,840	-19.26%	\$22,340	\$22,340
3160000 CLOTHING & UNIFORMS	\$20,627	\$26,875	\$14,603	\$16,960	\$16,960	\$24,428	\$39,000	129.95%	\$23,600	\$23,600
3220000 FOOD & BEVERAGE	\$9,149	\$4,228	\$5,306	\$2,900	\$2,900	\$7,600	\$4,100	41.38%	\$4,100	\$4,100
3320000 AWARDS, RECOGNITION & BADGES	\$1,163	\$1,177	\$2,292	\$500	\$500	\$1,200	\$500	0.00%	\$4,500	\$600
3420000 COMMUNITY RELATIONS - SUPPLIES	\$3,687	\$4,379	\$4,002	\$3,600	\$3,600	\$3,500	\$3,700	2.78%	\$3,800	\$3,800
3440000 MISC. - UNDERCOVER FUND	\$26	\$0	\$0	\$250	\$250	\$0	\$250	0.00%	\$250	\$250
<b>TOTAL COMMODITIES</b>	<b>\$77,751</b>	<b>\$70,651</b>	<b>\$63,212</b>	<b>\$77,050</b>	<b>\$77,050</b>	<b>\$80,901</b>	<b>\$87,040</b>	<b>12.97%</b>	<b>\$75,690</b>	<b>\$71,790</b>
<b>TRANSFER OUT</b>										
9270000 TRANSFER TO FUND 50 (ERF)	\$0	\$0	\$0	\$52,593	\$52,593	\$52,593	\$51,674	-1.75%	\$79,882	\$81,314
<b>TOTAL TRANSFER OUT</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$52,593</b>	<b>\$52,593</b>	<b>\$52,593</b>	<b>\$51,674</b>	<b>-1.75%</b>	<b>\$79,882</b>	<b>\$81,314</b>
<b>TOTAL 1200 POLICE</b>	<b>\$4,844,077</b>	<b>\$4,896,237</b>	<b>\$4,963,981</b>	<b>\$5,545,692</b>	<b>\$5,566,692</b>	<b>\$5,464,769</b>	<b>\$5,558,403</b>	<b>0.23%</b>	<b>\$5,743,258</b>	<b>\$5,913,793</b>

**10 GENERAL FUND 10X1201 PARKING CONTROL**

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2010	FY 2010	FY 2011	% 2011	FY 2012	FY 2013
1201 PARKING CONTROL	ACTUAL	ACTUAL	ACTUAL	BUDGET	AMENDED	ESTIMATED	ADOPTED	TO 2010	PROJECTED	PROJECTED
<b>PERSONAL SERVICES</b>										
1010000 FULL-TIME	\$157,188	\$144,416	\$148,699	\$153,745	\$153,745	\$153,871	\$157,000	2.12%	\$161,710	\$166,562
1020000 OVERTIME	\$2,628	\$2,782	\$1,451	\$4,000	\$4,000	\$4,000	\$4,000	0.00%	\$4,080	\$4,162
1040000 MISCELLANEOUS	\$451	\$360	\$360	\$529	\$529	\$529	\$360	-31.95%	\$360	\$360
1140000 FICA - EMPLOYER PORTION	\$11,848	\$10,738	\$10,779	\$12,067	\$12,067	\$12,105	\$12,344	2.30%	\$12,714	\$13,096
1160000 PENSION PLAN	\$0	\$0	\$0	\$8,932	\$8,932	\$8,932	\$10,860	21.59%	\$10,860	\$10,860
1180000 GROUP LIFE INS. PREMIUM	\$843	\$555	\$574	\$701	\$701	\$592	\$541	-22.82%	\$552	\$563
1190000 DENTAL HEALTH INSURANCE	\$3,841	\$3,798	\$3,813	\$3,401	\$3,401	\$3,813	\$3,528	3.73%	\$3,625	\$3,723
1200000 EMPLOYEE HEALTH CARE	\$25,252	\$24,420	\$25,619	\$28,203	\$28,203	\$25,620	\$29,836	5.79%	\$32,223	\$34,801
<b>TOTAL PERSONAL SERVICES</b>	<b>\$202,051</b>	<b>\$187,069</b>	<b>\$191,295</b>	<b>\$211,578</b>	<b>\$211,578</b>	<b>\$209,462</b>	<b>\$218,469</b>	<b>3.26%</b>	<b>\$226,124</b>	<b>\$234,125</b>
<b>CONTRACTUAL SERVICES</b>										
2160000 PRINTING AND PHOTOGRAPHY	\$450	\$3,678	\$8,765	\$7,600	\$7,600	\$4,122	\$9,200	21.05%	\$3,800	\$13,800
2370000 MAINTENANCE & REPAIR EQUIP.	\$0	\$0	\$2,310	\$2,310	\$2,310	\$2,555	\$2,555	10.61%	\$2,555	\$2,555
<b>TOTAL CONTRACTUAL SERVICES</b>	<b>\$450</b>	<b>\$3,678</b>	<b>\$11,075</b>	<b>\$9,910</b>	<b>\$9,910</b>	<b>\$6,677</b>	<b>\$11,755</b>	<b>18.62%</b>	<b>\$6,355</b>	<b>\$16,355</b>
<b>COMMODITIES</b>										
3010000 OFFICE SUPPLIES	\$79	\$0	\$132	\$300	\$300	\$300	\$300	0.00%	\$300	\$300
3070000 OPERATING SUPPLIES & EQUIP.	\$879	\$1,730	\$1,302	\$1,600	\$1,600	\$1,534	\$1,700	6.25%	\$1,800	\$1,800
3160000 CLOTHING & UNIFORMS	\$1,887	\$1,488	\$1,404	\$1,500	\$1,500	\$1,200	\$1,500	0.00%	\$1,500	\$1,500
<b>TOTAL COMMODITIES</b>	<b>\$2,845</b>	<b>\$3,218</b>	<b>\$2,838</b>	<b>\$3,400</b>	<b>\$3,400</b>	<b>\$3,034</b>	<b>\$3,500</b>	<b>2.94%</b>	<b>\$3,600</b>	<b>\$3,600</b>
<b>TRANSFER OUT</b>										
9270000 TRANSFER TO FUND 50 (ERF)	\$0	\$0	\$0	\$10,380	\$10,380	\$10,380	\$11,374	9.58%	\$17,882	\$17,882
<b>TOTAL TRANSFER OUT</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$10,380</b>	<b>\$10,380</b>	<b>\$10,380</b>	<b>\$11,374</b>	<b>9.58%</b>	<b>\$17,882</b>	<b>\$17,882</b>
<b>TOTAL 1201 PARKING CONTROL</b>	<b>\$205,346</b>	<b>\$193,965</b>	<b>\$205,208</b>	<b>\$235,268</b>	<b>\$235,268</b>	<b>\$229,553</b>	<b>\$245,098</b>	<b>4.18%</b>	<b>\$253,961</b>	<b>\$271,962</b>

Note: Moved from Parking Fund beginning 10-01-10.

## PERSONNEL SCHEDULE

DEPARTMENT: Police

FUND: General

DIVISION: Police

DIVISION ACCOUNT: 1200

POSITION/TITLE	ACTUAL FY 2007	ACTUAL FY 2008	ACTUAL FY 2009	BUDGET FY 2010	ADOPTED FY 2011	PROJECTED FY 2012	PROJECTED FY 2013
Police Chief	1	1	1	1	1	1	1
Captain	2	2	2	2	2	2	2
Lieutenant	4	4	4	4	4	4	4
Sergeant	5	5	5	5	5	5	5
Detective	7	7	7	7	7	7	7
Police Officer	33	33	33	33	33	33	33
<b>Total Sworn Officers</b>	<b>52</b>	<b>52</b>	<b>52</b>	<b>52</b>	<b>52</b>	<b>52</b>	<b>52</b>
Accreditation Manager	1	1	1	1	1	1	1
Admin. Secretary	1	1	1	1	1	1	1
Data Analyst	1	2	1	1	1	1	1
<b>Total Police Dept.</b>	<b>55</b>	<b>56</b>	<b>55</b>	<b>55</b>	<b>55</b>	<b>55</b>	<b>55</b>
<b>Part-Time Regular</b>							
Part-Time Clerk	1	0	0	0	0	0	0
Digital Imaging Clerk	0	3	0	0	0	0	0
<b>Total:</b>	<b>1</b>	<b>3</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## PERSONNEL SCHEDULE

DEPARTMENT: Police

FUND: General

DIVISION: Parking Control

DIVISION ACCOUNT: 1201

POSITION/TITLE	ACTUAL FY 2007	ACTUAL FY 2008	ACTUAL FY 2009	BUDGET FY 2010	ADOPTED FY 2011	PROJECTED FY 2012	PROJECTED FY 2013
Parking Control Supervisor	1	1	1	1	1	1	1
Parking Controller	4	3	3	3	3	3	3
<b>Total:</b>	5	4	4	4	4	4	4

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# DEPARTMENT OF FIRE

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## ***Mission and Description***

*Mission: To provide a safe environment for the residents, business community, and visitors in the City of Clayton by providing ongoing public education, fire prevention and inspection programs, and rapid and professional response for fire, rescue, medical and other emergencies.*

*Description: The Fire Department is divided into an administrative division which consists of the Fire Chief, Assistant Fire Chief/Fire Marshal and Administrative Secretary and a response division which consists of three 11 person crews staffing the fire departments command vehicle, ladder truck, rescue engine and ambulance 24 hours per day. In addition to responding to fire suppression calls, all emergency medical situations including treating and transporting patients, fire department personnel also conduct ongoing fire safety inspections as well as safety and injury prevention classes for residents, the business community and City employees.*

## Goal and Key Intended Outcome

**Goal:** Ensure the public's safety by providing effective and efficient responses to all emergencies and educating the public on fire prevention.

**Key Intended Outcome:** Public Safety

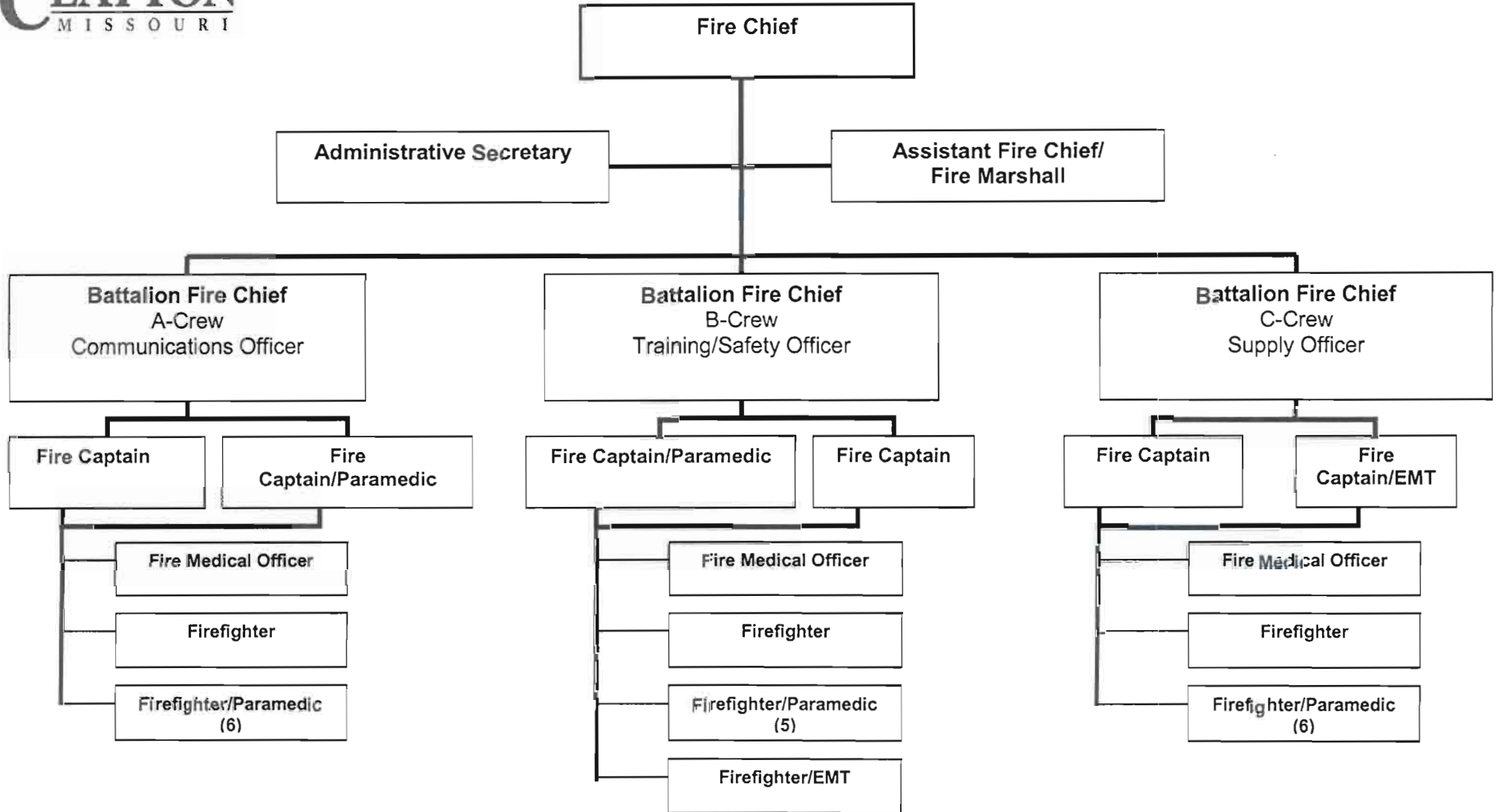
**Performance Measures:**

Category	Measure	2007	2008	2009	2010 (YTD)	Goal 2011
Customer	% of residents surveyed who feel safe	N/A	N/A	94%	94%	95%
	% of residents survey rating EMS service as good or better	N/A	N/A	91%	91%	93%
Financial	Fire/EMS cost per 1,000 population (daytime)	N/A	N/A	\$69,283	\$74,390	<\$75,000
Process	Response time for priority EMS calls	3:55	3:37	4:51	3:45	3:45
	% of fires contained to room of origin	100%	86%	100%	90%	90%
	% of cardiac arrest patients who exhibit a pulse upon delivery to hospital	36%	61%	26%	40%	40%
People	Annual training hours per employee	135.43	113.46	122.44	134.08	150
	% of employees survey rating employer as good or better	N/A	N/A	N/A	N/A	N/A
	Employee Engagement Index	N/A	N/A	N/A	N/A	N/A





# City of Clayton Fire Department



**SUMMARY OF EXPENDITURES BY CATEGORY**

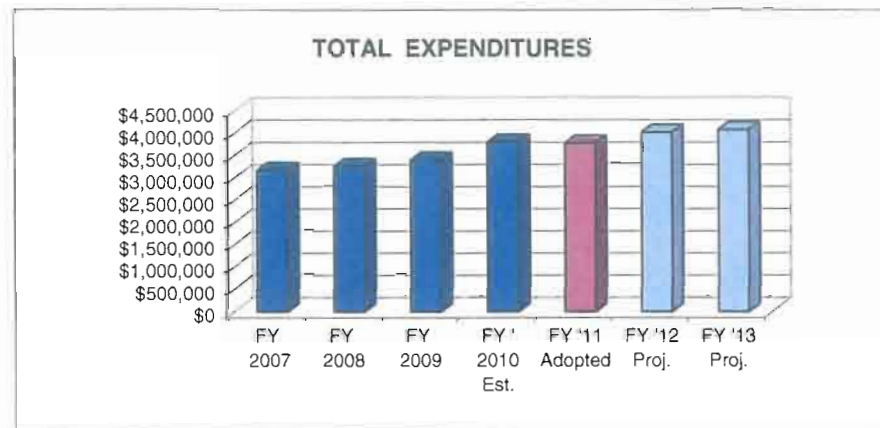
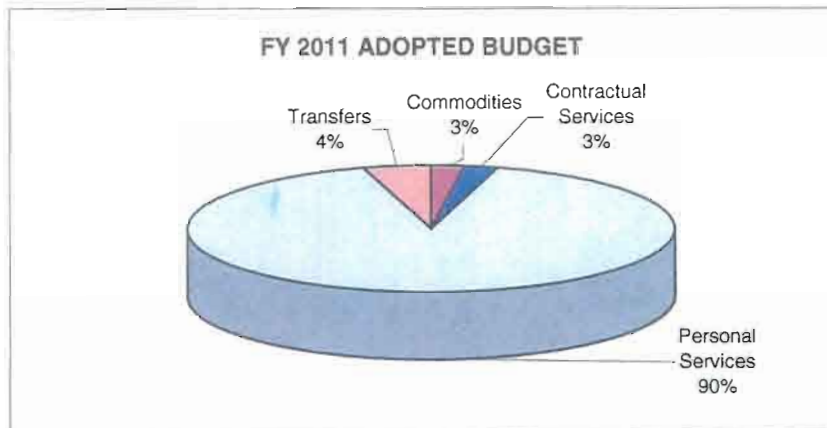
DEPARTMENT: FIRE

FUND: GENERAL

CATEGORY: ALL

DIVISION ACCOUNT: 1300

FIRE- BY CATEGORY	FY 2007 ACTUAL	FY 2008 ACTUAL	FY 2009 ACTUAL	FY 2010 ORIGINAL BUDGET	FY 2010 AMENDED BUDGET	FY 2010 ESTIMATED EXPEND.	FY 2011 ADOPTED BUDGET	% CHANGE 2011 TO 2010	FY 2012 PROJECTED BUDGET	FY 2013 PROJECTED BUDGET
PERSONAL SERVICES	\$3,038,534	\$3,109,147	\$3,179,698	\$3,456,695	\$3,456,695	\$3,422,196	\$3,446,985	-0.28%	\$3,548,283	\$3,653,532
CONTRACTUAL SERVICES	\$64,672	\$67,593	\$83,663	\$95,032	\$119,032	\$118,488	\$86,175	6.36%	\$92,920	\$83,975
CAPITAL OUTLAY	\$2,342	\$0	\$47,181	\$0	\$0	\$0	\$0	0.00%	\$20,000	\$0
COMMODITIES	\$73,951	\$90,736	\$98,284	\$100,726	\$100,726	\$100,078	\$85,926	3.28%	\$95,926	\$79,226
TRANSFER OUT	\$0	\$0	\$0	\$171,220	\$171,220	\$167,220	\$165,885	-3.12%	\$275,272	\$275,477
<b>TOTAL FIRE</b>	<b>\$3,179,499</b>	<b>\$3,267,476</b>	<b>\$3,408,826</b>	<b>\$3,823,673</b>	<b>\$3,847,673</b>	<b>\$3,807,982</b>	<b>\$3,784,971</b>	<b>-1.01%</b>	<b>\$4,032,401</b>	<b>\$4,092,210</b>



**10 GENERAL FUND 1300 FIRE**

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2010	FY 2010	FY 2011	% 2011	FY 2012	FY 2013
1300 FIRE	ACTUAL	ACTUAL	ACTUAL	BUDGET	AMENDED	ESTIMATED	ADOPTED	TO 2010	PROJECTED	PROJECTED
<b>PERSONAL SERVICES</b>										
1010000 FULL-TIME	\$2,133,360	\$2,198,669	\$2,275,940	\$2,371,539	\$2,371,539	\$2,341,214	\$2,387,957	0.69%	\$2,459,596	\$2,533,384
1020000 OVERTIME	\$177,580	\$176,299	\$186,455	\$167,846	\$167,846	\$167,942	\$172,000	2.47%	\$175,440	\$178,949
1040000 MISCELLANEOUS	\$7,151	\$6,898	\$6,592	\$6,302	\$6,302	\$8,906	\$8,400	33.29%	\$8,400	\$8,400
1140000 FICA - EMPLOYER PORTION	\$173,200	\$176,588	\$183,497	\$194,395	\$194,395	\$192,521	\$196,479	1.07%	\$202,374	\$208,445
1160000 PENSION PLAN	\$304,251	\$295,926	\$272,541	\$454,958	\$454,958	\$454,958	\$401,400	-11.77%	\$401,400	\$401,400
1180000 GROUP LIFE INS. PREMIUM	\$10,525	\$8,509	\$8,824	\$10,540	\$10,540	\$9,006	\$8,601	-18.39%	\$8,773	\$8,949
1190000 DENTAL HEALTH INSURANCE	\$32,056	\$34,001	\$33,952	\$29,678	\$29,678	\$33,351	\$30,846	3.94%	\$31,694	\$32,550
1200000 EMPLOYEE HEALTH CARE	\$200,411	\$212,257	\$211,896	\$221,437	\$221,437	\$214,298	\$241,302	8.97%	\$260,606	\$281,455
<b>TOTAL PERSONAL SERVICES</b>	<b>\$3,038,534</b>	<b>\$3,109,147</b>	<b>\$3,179,697</b>	<b>\$3,456,695</b>	<b>\$3,456,695</b>	<b>\$3,422,196</b>	<b>\$3,446,986</b>	<b>-0.28%</b>	<b>\$3,548,283</b>	<b>\$3,653,531</b>
<b>CONTRACTUAL SERVICES</b>										
2010000 PROFESSIONAL SERVICES	\$0	\$0	\$0	\$1,000	\$1,000	\$1,000	\$0	-100.00%	\$0	\$0
2030000 MEDICAL SERVICES	\$11,080	\$13,848	\$17,975	\$21,990	\$21,990	\$21,821	\$20,040	-8.87%	\$19,640	\$20,040
2130000 TRAVEL & TRAINING	\$20,391	\$21,268	\$28,370	\$27,312	\$27,312	\$29,269	\$20,102	-26.40%	\$25,547	\$20,202
2160000 PRINTING AND PHOTOGRAPHY	\$2,683	\$3,967	\$7,703	\$5,500	\$5,500	\$5,500	\$7,000	27.27%	\$5,500	\$5,500
2330000 TELEPHONE	\$10,713	\$13,462	\$15,198	\$18,996	\$18,996	\$18,996	\$17,906	-5.74%	\$17,906	\$17,906
2370000 MAINTENANCE & REPAIR EQUIP.	\$14,506	\$10,903	\$9,630	\$13,885	\$13,885	\$13,885	\$14,610	5.22%	\$13,810	\$13,810
2550000 DUES & MEMBERSHIPS	\$1,665	\$2,025	\$2,029	\$2,565	\$2,565	\$2,233	\$3,433	33.84%	\$7,433	\$3,433
2700000 CONTRACTUAL SERVICES	\$3,634	\$2,120	\$2,758	\$3,784	\$27,784	\$25,784	\$3,084	-18.50%	\$3,084	\$3,084
<b>TOTAL CONTRACTUAL SERVICES</b>	<b>\$64,672</b>	<b>\$67,593</b>	<b>\$83,663</b>	<b>\$95,032</b>	<b>\$119,032</b>	<b>\$118,488</b>	<b>\$86,175</b>	<b>-9.32%</b>	<b>\$92,920</b>	<b>\$83,975</b>
<b>COMMODITIES</b>										
3010000 OFFICE SUPPLIES	\$8,734	\$9,429	\$9,520	\$9,510	\$9,510	\$9,210	\$7,910	-16.82%	\$13,910	\$7,910
3070000 OPERATING SUPPLIES & EQUIP.	\$15,495	\$25,870	\$30,499	\$35,190	\$35,190	\$29,185	\$22,290	-36.66%	\$31,790	\$23,090
3110000 EQUIPMENT PARTS	\$1,479	\$1,731	\$1,821	\$1,600	\$1,600	\$1,600	\$1,600	0.00%	\$1,600	\$1,600
3160000 CLOTHING & UNIFORMS	\$30,866	\$28,664	\$29,813	\$29,500	\$29,500	\$32,293	\$31,800	7.80%	\$25,800	\$25,800
3200000 MEDICAL SUPPLIES	\$14,557	\$21,361	\$22,682	\$21,046	\$21,046	\$22,045	\$18,546	-11.88%	\$19,046	\$17,046
3210000 MEETINGS & RECEPTIONS	\$1,922	\$1,930	\$2,217	\$2,280	\$2,280	\$4,145	\$2,180	-4.39%	\$2,180	\$2,180
3320000 AWARDS, RECOGNITION & BADGES	\$898	\$1,752	\$1,731	\$1,600	\$1,600	\$1,600	\$1,600	0.00%	\$1,600	\$1,600
<b>TOTAL COMMODITIES</b>	<b>\$73,951</b>	<b>\$90,737</b>	<b>\$98,283</b>	<b>\$100,726</b>	<b>\$100,726</b>	<b>\$100,078</b>	<b>\$85,926</b>	<b>-14.69%</b>	<b>\$95,926</b>	<b>\$79,226</b>
<b>CAPITAL OUTLAY</b>										
5130000 RECREATION EQUIPMENT	\$2,342	\$0	\$0	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
5140000 MEDICAL EQUIPMENT	\$0	\$0	\$47,181	\$0	\$0	\$0	\$0	0.00%	\$20,000	\$0
<b>TOTAL CAPITAL OUTLAY</b>	<b>\$2,342</b>	<b>\$0</b>	<b>\$47,181</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0.00%</b>	<b>\$20,000</b>	<b>\$0</b>
<b>TRANSFER OUT</b>										
9210000 TRANSFER TO FUND 16	\$0	\$0	\$0	\$4,000	\$4,000	\$0	\$4,000	0.00%	\$4,000	\$4,000
9270000 TRANSFER TO FUND 50 (ERF)	\$0	\$0	\$0	\$167,220	\$167,220	\$167,220	\$161,885	-3.19%	\$271,272	\$271,477
<b>TOTAL TRANSFER OUT</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$171,220</b>	<b>\$171,220</b>	<b>\$167,220</b>	<b>\$165,885</b>	<b>-3.12%</b>	<b>\$275,272</b>	<b>\$275,477</b>
<b>TOTAL 1300 FIRE</b>	<b>\$3,179,499</b>	<b>\$3,267,477</b>	<b>\$3,408,824</b>	<b>\$3,823,673</b>	<b>\$3,847,673</b>	<b>\$3,807,982</b>	<b>\$3,784,972</b>	<b>-1.01%</b>	<b>\$4,032,401</b>	<b>\$4,092,209</b>

## PERSONNEL SCHEDULE

**DEPARTMENT: Fire**

**FUND: General**

**DIVISION: Fire**

**DIVISION ACCOUNT: 1300**

POSITION/TITLE	ACTUAL FY 2007	ACTUAL FY 2008	ACTUAL FY 2009	BUDGET FY 2010	ADOPTED FY 2011	PROJECTED FY 2012	PROJECTED FY 2013
Fire Chief	1	1	1	1	1	1	1
Assistant Fire Chief	1	1	1	1	1	1	1
Battalion Chief	3	3	3	3	3	3	3
Captain	6	6	6	6	6	6	6
Firefighter/Paramedic	19	20	21	21	21	21	21
Firefighter	5	4	3	3	3	3	3
Administrative Secretary	1	1	1	1	1	1	1
<b>Total:</b>	36	36	36	36	36	36	36

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## DEPARTMENT OF PUBLIC WORKS

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### ***Mission and Description***

*Mission: To support and enhance a high quality of life for the City's residents, businesses and visitors by providing well-planned, environmentally sensitive, cost effective infrastructure and services to promote public health, personal safety, transportation, and civic vitality.*

*Description: The Department of Public Works is divided into four divisions:*

*The Administrative/Engineering Division is responsible for the overall administration and coordination of the department activities and is responsible for the implementation of all design, construction, and service contracts. This includes the administration of the refuse/recycling collection contract. This division also provides engineering support to the other Public Works Divisions and Departments of the City.*

*The Operations Division is responsible for the maintenance and repair of all public streets, alleys, sidewalks, parking facilities, street lights, traffic control, forestry, public landscaping and the leaf collection program. Beginning in FY 2011, the City moved the Parking Meter Technician position to the Public Works Department from the Parking Control Division. This position is now part of the Operations and Maintenance Division.*

*The Building Maintenance Division is responsible for the maintenance of the City properties. These include City Hall, the Police Building, and the Public Works Facility.*

*The Equipment Services Division (Central Garage) is responsible for the repair and maintenance of all City owned vehicles and equipment.*

### **Goal and Key Intended Outcome**

**Goal:** Foster all safe and accessible modes of travel including walking and biking by providing excellent street and lighting planning and maintenance. Promote public health by maintaining the City's cleanliness through efficient and effective refuse and recycling services. Contribute to the beautification of the community by providing world-class arboricultural and landscaping services in public right-of-way areas.

**Key Intended Outcome:** Transportation

**Performance Measures (by Fiscal Year):**

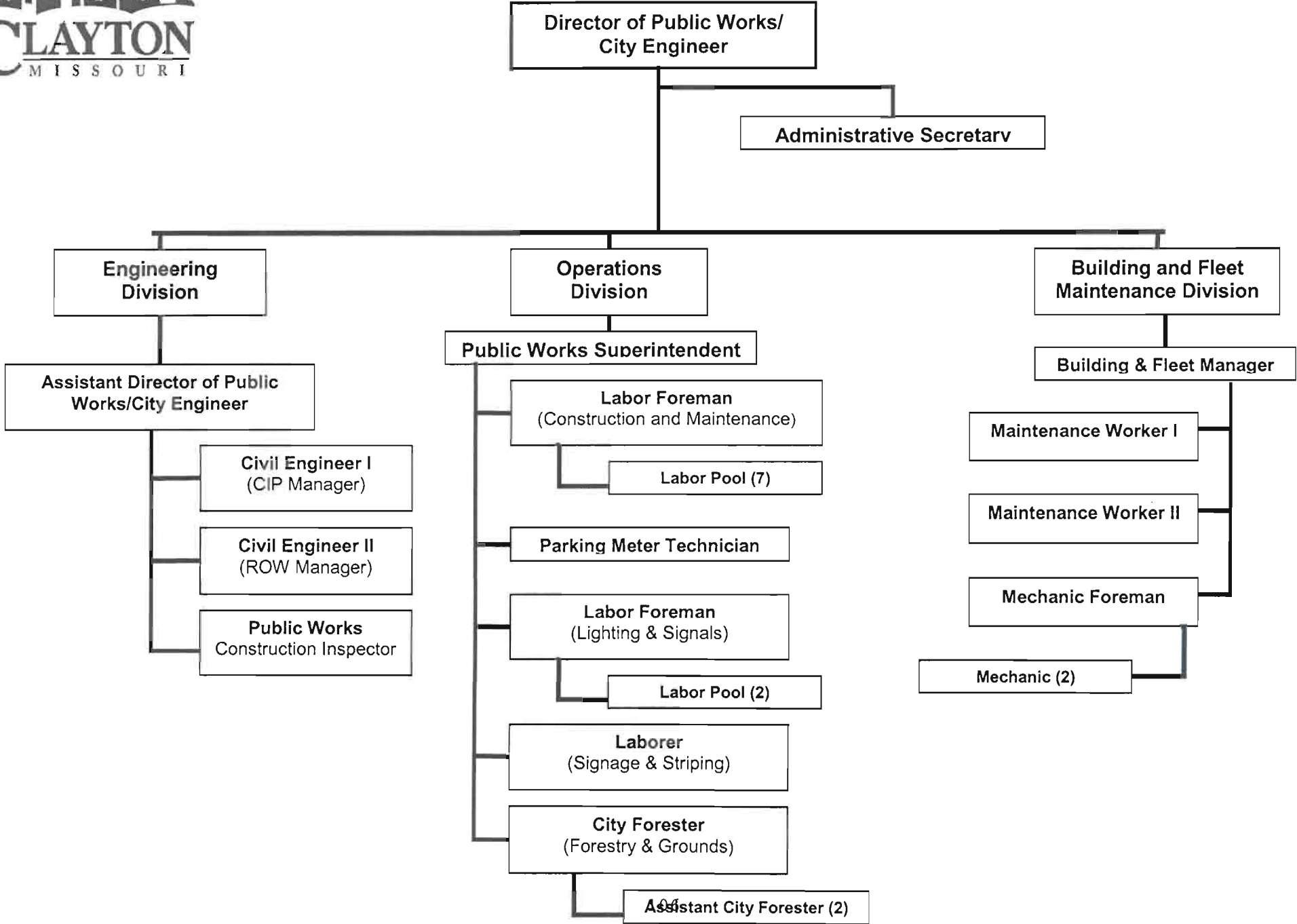
<b>Category</b>	<b>Measure</b>	<b>2007</b>	<b>2008</b>	<b>2009</b>	<b>2010 (YTD)</b>	<b>Goal 2011</b>
<i>Customer</i>	<i>% of residents rating streets as good or better</i>	N/A	N/A	92%	88%	> 90%
	<i>% of businesses rating streets as good or better</i>	N/A	N/A	N/A	N/A	75%
<i>Financial</i>	<i>Cost per linear mile for streets, and bike lanes per paths</i>	\$5,200	\$3,100	\$20,200	\$14,100	\$3,400
	<i>Years to return on investment for implemented sustainable alternatives in City operations</i>	N/A	N/A	N/A	N/A	N/A*
	<i>Annual cost per square yard of maintaining planting beds</i>	N/A	N/A	N/A	N/A	N/A*
<i>Process</i>	<i>% lane miles with pavement condition index rating of 3 or higher</i>	84%	90%	73%	92%	85%
	<i>Annual sidewalk defects per 1000'</i>	0.7	1.1	N/A	1.5	0.5
	<i>Clayton ridership on public transportation (bus/rail)</i>	N/A	N/A	N/A	N/A	N/A
	<i>Annual training hours per employee</i>	N/A	N/A	N/A	N/A	25
<i>People</i>	<i>Employee Engagement Index</i>	N/A	N/A	N/A	N/A	N/A
	<i>Turnover rate</i>	10%	3.6%	3.4%	0%	0%

\*The City is in the process of developing sustainability measures. Data is not readily available for these measures at this time.





# City of Clayton Public Works Department



**SUMMARY OF EXPENDITURES BY DIVISION**

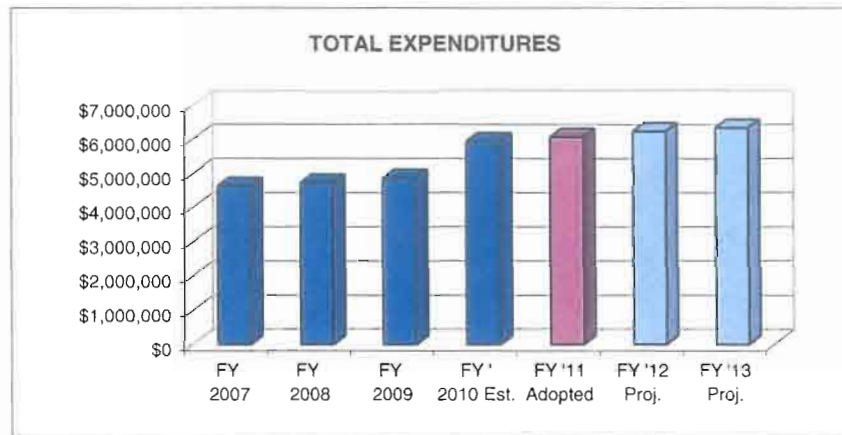
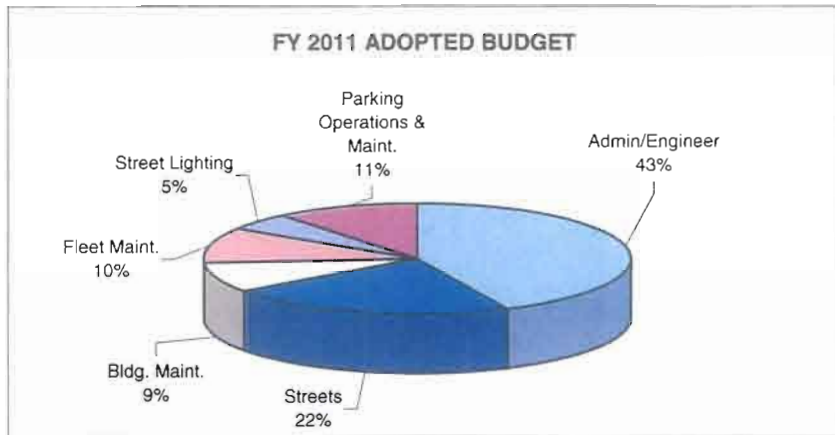
DEPARTMENT: PUBLIC WORKS

FUND: GENERAL

DIVISION: ALL

DIVISION ACCOUNTS: 1400-1409

PUBLIC WORKS DEPARTMENT - BY DIVISION	FY 2007 ACTUAL	FY 2008 ACTUAL	FY 2009 ACTUAL	FY 2010 ORIGINAL BUDGET	FY 2010 AMENDED BUDGET	FY 2010 ESTIMATED EXPEND.	FY 2011 ADOPTED BUDGET	% CHG 2011 TO 2010	FY 2012 PROJECTED BUDGET	FY 2013 PROJECTED BUDGET
ADMINISTRATION/ENGINEERING	\$3,155,937	\$3,203,111	\$3,341,901	\$2,540,345	\$2,540,345	\$2,338,968	\$2,611,211	2.79%	\$2,676,857	\$2,744,724
STREET MAINTENANCE	\$0	\$0	\$0	\$1,269,021	\$1,269,021	\$1,251,160	\$1,331,373	4.91%	\$1,445,243	\$1,477,819
BUILDING MAINTENANCE	\$338,308	\$357,913	\$395,961	\$423,405	\$829,995	\$829,002	\$545,504	28.84%	\$510,725	\$476,753
FLEET/EQUIP. SERVICES	\$589,552	\$606,134	\$514,839	\$575,067	\$575,067	\$603,305	\$627,193	9.06%	\$648,128	\$666,171
PARKING OPERATIONS & MAINT	\$551,929	\$559,401	\$611,806	\$906,799	\$906,799	\$641,198	\$664,998	0.00%	\$654,185	\$660,800
STREET LIGHTING	\$0	\$0	\$0	\$277,832	\$277,832	\$274,737	\$290,415	4.53%	\$298,639	\$313,074
<b>TOTAL PUBLIC WORKS</b>	<b>\$4,635,726</b>	<b>\$4,726,559</b>	<b>\$4,864,507</b>	<b>\$5,992,469</b>	<b>\$6,399,059</b>	<b>\$5,938,370</b>	<b>\$6,070,694</b>	<b>1.31%</b>	<b>\$6,233,777</b>	<b>\$6,339,341</b>



### SUMMARY OF EXPENDITURES BY CATEGORY

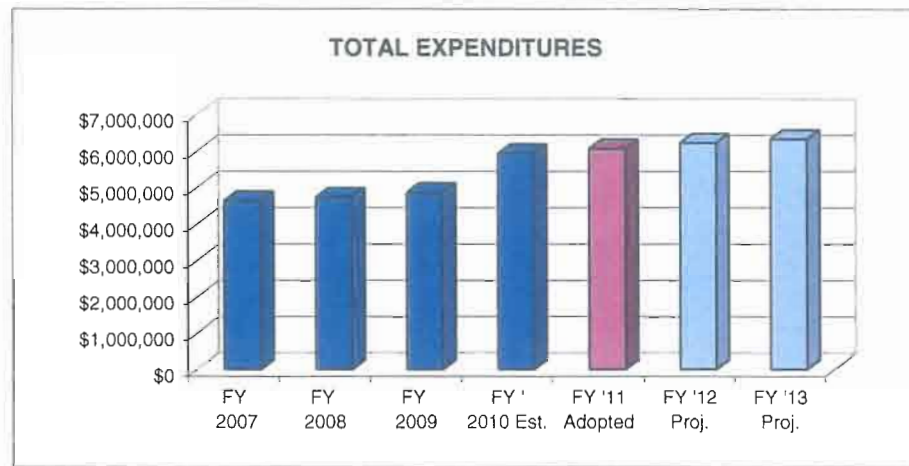
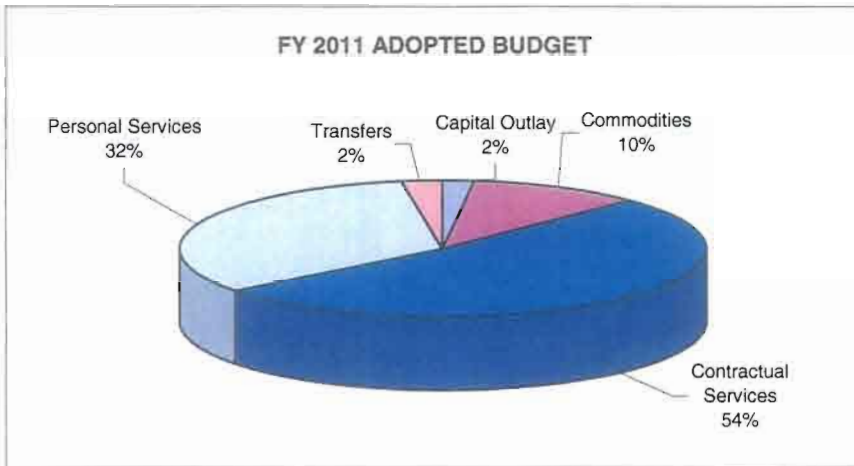
DEPARTMENT: PUBLIC WORKS

FUND: GENERAL

CATEGORY: ALL

DIVISION ACCOUNTS: 1400-1409

PUBLIC WORKS DEPARTMENT - BY CATEGORY	FY 2007 ACTUAL	FY 2008 ACTUAL	FY 2009 ACTUAL	FY 2010 ORIGINAL BUDGET	FY 2010 AMENDED BUDGET	FY 2010 ESTIMATED EXPEND.	FY 2011 ADOPTED BUDGET	% CHANGE 2011 TO 2010	FY 2012 PROJECTED BUDGET	FY 2013 PROJECTED BUDGET
PERSONAL SERVICES	\$1,707,388	\$1,710,123	\$1,756,064	\$1,962,492	\$1,962,492	\$1,932,540	\$2,006,380	6.59%	\$2,071,032	\$2,138,709
CONTRACTUAL SERVICES	\$2,454,277	\$2,441,524	\$2,639,482	\$3,016,664	\$3,423,254	\$3,216,174	\$3,151,963	29.89%	\$3,181,229	\$3,213,953
CAPITAL OUTLAY	\$12,444	\$49,907	\$11,700	\$319,245	\$319,245	\$86,000	\$124,200	1257.38%	\$127,500	\$117,000
COMMODITIES	\$460,631	\$525,005	\$457,262	\$546,815	\$546,815	\$558,888	\$634,598	33.20%	\$621,409	\$633,854
TRANSFERS	\$986	\$0	\$0	\$147,253	\$147,253	\$144,768	\$153,553	5.90%	\$232,606	\$235,825
<b>TOTAL PUBLIC WORKS</b>	<b>\$4,635,726</b>	<b>\$4,726,559</b>	<b>\$4,864,508</b>	<b>\$5,992,469</b>	<b>\$6,399,059</b>	<b>\$5,938,370</b>	<b>\$6,070,694</b>	<b>1.31%</b>	<b>\$6,233,776</b>	<b>\$6,339,341</b>



**10 GENERAL FUND 10X1401 ENGINEERING**

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2010	FY 2010	FY 2011	% 2011	FY 2012	FY 2013
1401 ENGINEERING	ACTUAL	ACTUAL	ACTUAL	BUDGET	AMENDED	ESTIMATED	ADOPTED	TO 2010	PROJECTED	PROJECTED
<b>PERSONAL SERVICES</b>										
1010000 FULL-TIME	\$965,690	\$1,000,556	\$1,022,762	\$398,816	\$398,816	\$396,351	\$402,256	0.86%	\$414,323	\$426,753
1020000 OVERTIME	\$55,932	\$45,042	\$51,570	\$3,200	\$3,200	\$3,200	\$3,200	0.00%	\$3,264	\$3,329
1030000 PART-TIME	\$17,868	\$25,382	\$25,318	\$5,280	\$5,280	\$5,280	\$10,560	100.00%	\$10,666	\$10,773
1040000 MISCELLANEOUS	\$2,161	\$2,161	\$2,161	\$264	\$264	\$264	\$264	0.00%	\$264	\$264
1140000 FICA - EMPLOYER PORTION	\$77,783	\$80,093	\$81,761	\$31,178	\$31,178	\$30,990	\$31,441	0.85%	\$32,385	\$33,356
1150000 DEFERRED COMPENSATION	\$2,000	\$2,000	\$308	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
1160000 PENSION PLAN	\$0	\$0	\$0	\$13,398	\$13,398	\$13,398	\$16,290	21.59%	\$16,290	\$16,290
1180000 GROUP LIFE INS. PREMIUM	\$4,673	\$3,866	\$4,166	\$1,817	\$1,817	\$1,526	\$1,362	-25.02%	\$1,390	\$1,765
1190000 DENTAL HEALTH INSURANCE	\$17,861	\$19,140	\$19,474	\$4,391	\$4,391	\$4,296	\$3,981	-9.34%	\$4,090	\$4,201
1200000 EMPLOYEE HEALTH CARE	\$116,397	\$120,462	\$129,581	\$38,954	\$38,954	\$31,282	\$35,997	-7.59%	\$38,877	\$41,987
<b>TOTAL PERSONAL SERVICES</b>	<b>\$1,260,365</b>	<b>\$1,298,702</b>	<b>\$1,337,101</b>	<b>\$497,298</b>	<b>\$497,298</b>	<b>\$486,587</b>	<b>\$505,351</b>	<b>1.62%</b>	<b>\$521,548</b>	<b>\$538,719</b>
<b>CONTRACTUAL SERVICES</b>										
2130000 TRAVEL & TRAINING	\$6,548	\$7,457	\$5,913	\$6,095	\$6,095	\$4,938	\$8,345	36.92%	\$8,460	\$8,575
2150000 ADVERTISING	\$489	\$2,063	\$626	\$0	\$0	\$0	\$750	0.00%	\$750	\$750
2160000 PRINTING AND PHOTOGRAPHY	\$2,732	\$406	\$357	\$1,000	\$1,000	\$1,000	\$1,750	75.00%	\$1,750	\$1,750
2310000 WATER	\$7,207	\$5,678	\$2,538	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
2320000 ELECTRICITY - SIGNALS	\$18,231	\$11,161	\$7,428	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
2320001 ELECTRICITY - STREET LIGHTING	\$74,086	\$70,520	\$79,766	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
2330000 TELEPHONE	\$13,194	\$14,072	\$14,799	\$8,002	\$8,002	\$9,047	\$18,496	131.14%	\$19,249	\$20,016
2370000 MAINTENANCE & REPAIR EQUIP.	\$3,895	\$4,668	\$4,282	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
2420000 RENTALS	\$5,665	\$5,086	\$8,861	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
2550000 DUES & MEMBERSHIPS	\$1,358	\$1,852	\$2,017	\$1,255	\$1,255	\$1,268	\$1,268	1.04%	\$1,328	\$1,268
2700000 CONTRACTUAL SERVICES	\$143,290	\$107,550	\$45,583	\$265,800	\$265,800	\$79,016	\$183,480	-30.97%	\$186,285	\$188,905
4020000 RECYCLING COMMITTEE	\$78,316	\$0	\$0	\$2,000	\$2,000	\$0	\$2,000	0.00%	\$2,000	\$2,000
4040000 REFUSE COLLECTION	\$1,406,861	\$1,527,062	\$1,637,431	\$1,752,095	\$1,752,095	\$1,752,095	\$1,831,205	14.15%	\$1,876,985	\$1,923,909
<b>TOTAL CONTRACTUAL SERVICES</b>	<b>\$1,761,872</b>	<b>\$1,757,575</b>	<b>\$1,809,601</b>	<b>\$2,036,247</b>	<b>\$2,036,247</b>	<b>\$1,847,364</b>	<b>\$2,047,294</b>	<b>0.54%</b>	<b>\$2,096,807</b>	<b>\$2,147,173</b>
<b>COMMODITIES</b>										
3010000 OFFICE SUPPLIES	\$2,759	\$2,199	\$3,627	\$2,500	\$2,500	\$2,500	\$2,600	4.00%	\$2,700	\$2,700
3020000 MAGAZINES BOOKS & MAPS	\$0	\$0	\$0	\$100	\$100	\$167	\$200	100.00%	\$200	\$200
3070000 OPERATING SUPPLIES & EQUIP.	\$4,927	\$18,483	\$20,487	\$0	\$0	\$0	\$550	0.00%	\$300	\$550
3070001 SUPPLIES & EQUIP. STREET MAINT.	\$47,144	\$59,741	\$64,968	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
3070002 SUPPLIES & EQUIP. SNOW & ICE	\$39,762	\$35,643	\$76,665	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
3070003 SUPPLIES & EQUIP. TRAFFIC CONTROL	\$27,543	\$24,453	\$21,973	\$400	\$400	\$450	\$0	-100.00%	\$0	\$0
3160000 CLOTHING & UNIFORMS	\$5,964	\$5,825	\$5,769	\$1,000	\$1,000	\$1,000	\$1,450	45.00%	\$1,500	\$1,550
3210000 MEETINGS & RECEPTIONS	\$14	\$0	\$0	\$2,000	\$2,000	\$590	\$2,960	48.00%	\$2,990	\$3,020
3220000 FOOD & BEVERAGE	\$676	\$490	\$1,711	\$800	\$800	\$310	\$806	0.75%	\$812	\$812
<b>TOTAL COMMODITIES</b>	<b>\$128,789</b>	<b>\$146,834</b>	<b>\$195,200</b>	<b>\$6,800</b>	<b>\$6,800</b>	<b>\$5,017</b>	<b>\$8,566</b>	<b>25.97%</b>	<b>\$8,502</b>	<b>\$8,832</b>
<b>CAPITAL OUTLAY</b>										
5020000 BUILDING STRUCTURES &	\$4,911	\$0	\$0	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
5030000 CAPITAL OUTLAY	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000	0.00%	\$50,000	\$50,000
<b>TOTAL CAPITAL OUTLAY</b>	<b>\$4,911</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$50,000</b>	<b>0.00%</b>	<b>\$50,000</b>	<b>\$50,000</b>
<b>TOTAL 1401 ENGINEERING</b>	<b>\$3,155,937</b>	<b>\$3,203,111</b>	<b>\$3,341,902</b>	<b>\$2,540,345</b>	<b>\$2,540,345</b>	<b>\$2,338,968</b>	<b>\$2,611,211</b>	<b>2.79%</b>	<b>\$2,676,857</b>	<b>\$2,744,724</b>

**10 GENERAL FUND 10X1403 STREET MAINTENANCE**

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2010	FY 2010	FY 2011	% 2011	FY 2012	FY 2013
1403 STREET MAINTENANCE	ACTUAL	ACTUAL	ACTUAL	BUDGET	AMENDED	ESTIMATED	ADOPTED	TO 2010	PROJECTED	PROJECTED
<b>PERSONAL SERVICES</b>										
1010000 FULL-TIME	\$0	\$0	\$0	\$629,254	\$629,254	\$623,264	\$637,244	1.27%	\$656,361	\$676,052
1020000 OVERTIME	\$0	\$0	\$0	\$42,900	\$42,900	\$38,200	\$41,200	-3.96%	\$41,200	\$41,200
1030000 PART-TIME	\$0	\$0	\$0	\$24,000	\$24,000	\$24,000	\$24,000	0.00%	\$24,000	\$24,000
1040000 MISCELLANEOUS	\$0	\$0	\$0	\$1,633	\$1,633	\$1,633	\$1,632	-0.06%	\$1,632	\$1,632
1140000 FICA - EMPLOYER PORTION	\$0	\$0	\$0	\$53,381	\$53,381	\$52,922	\$54,076	1.30%	\$55,698	\$57,369
1160000 PENSION PLAN	\$0	\$0	\$0	\$31,262	\$31,262	\$31,262	\$38,010	21.59%	\$38,010	\$38,010
1180000 GROUP LIFE INS. PREMIUM	\$0	\$0	\$0	\$2,860	\$2,860	\$2,400	\$2,286	-20.08%	\$2,331	\$2,378
1190000 DENTAL HEALTH INSURANCE	\$0	\$0	\$0	\$11,192	\$11,192	\$13,659	\$11,809	3.73%	\$11,928	\$12,250
1200000 EMPLOYEE HEALTH CARE	\$0	\$0	\$0	\$95,360	\$95,360	\$86,846	\$100,733	5.63%	\$108,792	\$117,495
<b>TOTAL PERSONAL SERVICES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$891,842</b>	<b>\$891,842</b>	<b>\$874,186</b>	<b>\$910,790</b>	<b>2.12%</b>	<b>\$939,953</b>	<b>\$970,387</b>
<b>CONTRACTUAL SERVICES</b>										
2130000 TRAVEL & TRAINING	\$0	\$0	\$0	\$4,380	\$4,380	\$4,980	\$6,580	50.23%	\$3,680	\$3,680
2310000 WATER	\$0	\$0	\$0	\$16,449	\$16,449	\$18,949	\$30,218	83.71%	\$34,238	\$37,661
2330000 TELEPHONE	\$0	\$0	\$0	\$8,002	\$8,002	\$8,002	\$0	-100.00%	\$0	\$0
2350000 MAINTENANCE & REPAIR STRUCTURES	\$0	\$0	\$0	\$10,000	\$10,000	\$10,000	\$15,000	50.00%	\$20,000	\$25,000
2370000 MAINTENANCE & REPAIR EQUIPMENT	\$0	\$0	\$0	\$1,000	\$1,000	\$1,000	\$1,000	0.00%	\$1,000	\$1,000
2380000 MAINTENANCE & REPAIR - RADIO	\$0	\$0	\$0	\$500	\$500	\$500	\$500	0.00%	\$500	\$500
2420000 RENTALS	\$0	\$0	\$0	\$8,000	\$8,000	\$2,500	\$2,500	-68.75%	\$2,500	\$2,500
2530000 LANDFILL CHARGES	\$0	\$0	\$0	\$8,000	\$8,000	\$8,000	\$8,000	0.00%	\$8,000	\$8,000
2550000 DUES & MEMBERSHIPS	\$0	\$0	\$0	\$890	\$890	\$890	\$890	0.00%	\$890	\$890
2700000 CONTRACTUAL SERVICES	\$0	\$0	\$0	\$11,250	\$11,250	\$21,685	\$11,250	0.00%	\$11,750	\$11,750
2810000 REQUIRED TRAINING	\$0	\$0	\$0	\$0	\$0	\$1,000	\$1,000	0.00%	\$1,000	\$1,000
<b>TOTAL CONTRACTUAL SERVICES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$68,471</b>	<b>\$68,471</b>	<b>\$77,506</b>	<b>\$76,938</b>	<b>12.37%</b>	<b>\$83,558</b>	<b>\$91,981</b>
<b>COMMODITIES</b>										
3010000 OFFICE SUPPLIES	\$0	\$0	\$0	\$1,000	\$1,000	\$1,000	\$1,000	0.00%	\$1,000	\$1,000
3020000 MAGAZINES BOOKS & MAPS	\$0	\$0	\$0	\$100	\$100	\$100	\$100	0.00%	\$100	\$100
3160000 CLOTHING & UNIFORMS	\$0	\$0	\$0	\$5,600	\$5,600	\$6,000	\$6,000	7.14%	\$6,000	\$6,000
3170000 AGRICULTURAL SUPPLIES	\$0	\$0	\$0	\$25,000	\$25,000	\$25,000	\$30,000	20.00%	\$30,000	\$30,000
3190000 HARDWARE & HAND TOOLS	\$0	\$0	\$0	\$8,950	\$8,950	\$8,200	\$7,700	-13.97%	\$6,200	\$6,200
3200000 MEDICAL SUPPLIES	\$0	\$0	\$0	\$600	\$600	\$600	\$600	0.00%	\$600	\$600
3210000 MEETINGS & RECEPTIONS	\$0	\$0	\$0	\$500	\$500	\$500	\$1,000	100.00%	\$1,000	\$1,000
3250000 STREET MAINTENANCE MATERIALS	\$0	\$0	\$0	\$12,000	\$12,000	\$12,000	\$12,000	0.00%	\$12,000	\$12,000
3260000 ROCK, CEMENT & CONCRETE PRODUCTS	\$0	\$0	\$0	\$3,000	\$3,000	\$3,000	\$13,000	333.33%	\$13,000	\$13,000
3270000 LUMBER & WOOD PRODUCTS	\$0	\$0	\$0	\$1,200	\$1,200	\$1,200	\$1,200	0.00%	\$1,200	\$1,200
3280000 PAINTS & PAINTING SUPPLIES	\$0	\$0	\$0	\$11,500	\$11,500	\$11,500	\$13,000	13.04%	\$13,000	\$14,000
3280001 PAINT-TRAFFIC CONTROL	\$0	\$0	\$0	\$4,000	\$4,000	\$4,000	\$5,000	25.00%	\$5,000	\$5,000
3300000 STEEL, IRON & METAL PRODUCTS	\$0	\$0	\$0	\$4,000	\$4,000	\$4,000	\$4,000	0.00%	\$4,000	\$4,000
3400000 OTHER OPERATING SUPPLIES	\$0	\$0	\$0	\$73,340	\$73,340	\$65,000	\$74,000	0.90%	\$75,000	\$76,000
3460000 EMERGENCY CREW MEALS	\$0	\$0	\$0	\$750	\$750	\$750	\$1,000	33.33%	\$1,000	\$1,000
3600000 STREET FURNITURE & TRASH CONTAINERS	\$0	\$0	\$0	\$5,000	\$5,000	\$5,000	\$7,500	50.00%	\$7,500	\$7,500
3640000 TRAFFIC CONTROL SIGNS	\$0	\$0	\$0	\$7,000	\$7,000	\$7,000	\$7,000	0.00%	\$7,000	\$7,000
<b>TOTAL COMMODITIES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$163,540</b>	<b>\$163,540</b>	<b>\$154,850</b>	<b>\$184,100</b>	<b>12.57%</b>	<b>\$183,600</b>	<b>\$185,600</b>
<b>CAPITAL OUTLAY</b>										
5030000 OFFICE FURNITURE & EQUIPMENT	\$0	\$0	\$0	\$750	\$750	\$600	\$0	-100.00%	\$1,000	\$1,000
5050000 RADIO & COMMUNICATION EQUIPMENT	\$0	\$0	\$0	\$0	\$0	\$0	\$5,000	0.00%	\$5,000	\$5,000
5060000 BUILDING TOOLS, SHOP & CONSTRUCTION	\$0	\$0	\$0	\$8,400	\$8,400	\$8,000	\$9,700	15.48%	\$11,500	\$0
<b>TOTAL CAPITAL OUTLAY</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$9,150</b>	<b>\$9,150</b>	<b>\$8,600</b>	<b>\$14,700</b>	<b>60.66%</b>	<b>\$17,500</b>	<b>\$6,000</b>
<b>TRANSFER OUT</b>										
9270000 TRANSFER TO FUND 50 (ERF)	\$0	\$0	\$0	\$136,018	\$136,018	\$136,018	\$144,845	6.49%	\$220,632	\$223,851
<b>TOTAL TRANSFER OUT</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$136,018</b>	<b>\$136,018</b>	<b>\$136,018</b>	<b>\$144,845</b>	<b>6.49%</b>	<b>\$220,632</b>	<b>\$223,851</b>
<b>TOTAL 1403 STREET MAINTENANCE</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,269,021</b>	<b>\$1,269,021</b>	<b>\$1,251,160</b>	<b>\$1,331,373</b>	<b>4.91%</b>	<b>\$1,445,243</b>	<b>\$1,477,819</b>



**10 GENERAL FUND 10X1404 BUILDING MAINTENANCE**

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2010	FY 2010	FY 2011	% 2011	FY 2012	FY 2013
1404 BUILDING MAINTENANCE	ACTUAL	ACTUAL	ACTUAL	BUDGET	AMENDED	ESTIMATED	ADOPTED	TO 2010	PROJECTED	PROJECTED
<b>PERSONAL SERVICES</b>										
1010000 FULL-TIME	\$70,106	\$70,073	\$73,047	\$76,409	\$76,409	\$75,723	\$77,084	0.88%	\$79,397	\$81,779
1020000 OVERTIME	\$3,754	\$1,924	\$794	\$2,700	\$2,700	\$2,700	\$3,500	29.63%	\$3,570	\$3,641
1040000 MISCELLANEOUS	\$168	\$168	\$168	\$168	\$168	\$168	\$168	0.00%	\$168	\$168
1140000 FICA - EMPLOYER PORTION	\$5,591	\$5,427	\$5,558	\$6,107	\$6,107	\$6,012	\$6,178	1.16%	\$6,363	\$6,554
1160000 PENSION PLAN	\$0	\$0	\$0	\$4,466	\$4,466	\$4,466	\$5,430	21.59%	\$5,430	\$5,430
1180000 GROUP LIFE INS. PREMIUM	\$449	\$266	\$281	\$348	\$348	\$348	\$271	-22.19%	\$276	\$282
1190000 DENTAL HEALTH INSURANCE	\$1,000	\$958	\$966	\$863	\$863	\$966	\$906	4.98%	\$931	\$956
1200000 EMPLOYEE HEALTH CARE	\$6,362	\$5,972	\$6,323	\$6,900	\$6,900	\$6,324	\$7,322	6.12%	\$7,908	\$8,540
<b>TOTAL PERSONAL SERVICES</b>	<b>\$87,430</b>	<b>\$84,788</b>	<b>\$87,137</b>	<b>\$97,961</b>	<b>\$97,961</b>	<b>\$96,707</b>	<b>\$100,859</b>	<b>2.96%</b>	<b>\$104,043</b>	<b>\$107,350</b>
<b>CONTRACTUAL SERVICES</b>										
2300000 NATURAL GAS	\$62,619	\$73,499	\$78,407	\$87,675	\$87,675	\$87,675	\$92,060	5.00%	\$94,820	\$97,670
2310000 WATER	\$11,647	\$11,091	\$8,037	\$13,283	\$13,283	\$13,283	\$16,205	22.00%	\$17,825	\$19,608
2320000 ELECTRICITY	\$84,325	\$89,972	\$99,821	\$87,846	\$87,846	\$87,846	\$96,630	10.00%	\$101,462	\$106,535
2340000 SEWER SERVICE CHARGE	\$8,907	\$5,857	\$11,925	\$16,698	\$16,698	\$16,698	\$19,200	14.98%	\$21,125	\$23,240
2350000 BUILDING MAINTENANCE	\$37,427	\$38,091	\$48,264	\$39,310	\$39,310	\$52,442	\$50,600	28.72%	\$51,000	\$51,400
2370000 EQUIPMENT MAINTENANCE	\$180	\$495	\$180	\$200	\$200	\$200	\$200	0.00%	\$200	\$200
2420000 RENTALS	\$0	\$0	\$0	\$250	\$250	\$250	\$250	0.00%	\$250	\$250
2700000 CONTRACTUAL SERVICES	\$20,020	\$32,848	\$41,389	\$60,982	\$467,572	\$454,701	\$149,600	146.30%	\$100,100	\$50,600
<b>TOTAL CONTRACTUAL SERVICES</b>	<b>\$225,125</b>	<b>\$251,853</b>	<b>\$288,023</b>	<b>\$306,244</b>	<b>\$712,834</b>	<b>\$713,095</b>	<b>\$424,745</b>	<b>38.69%</b>	<b>\$386,782</b>	<b>\$349,503</b>
<b>COMMODITIES</b>										
3050000 MEETINGS & RECEPTIONS/COFFEE	\$0	\$0	\$0	\$400	\$400	\$400	\$500	25.00%	\$500	\$500
3070000 OPERATING SUPPLIES & EQUIP.	\$13,854	\$15,952	\$15,494	\$12,100	\$12,100	\$12,100	\$12,100	0.00%	\$12,100	\$12,100
3160000 CLOTHING & UNIFORMS	\$749	\$523	\$427	\$700	\$700	\$700	\$700	0.00%	\$700	\$700
3360000 BUILDING MAINTENANCE PARTS	\$3,883	\$4,797	\$4,880	\$6,000	\$6,000	\$6,000	\$6,600	10.00%	\$6,600	\$6,600
<b>TOTAL COMMODITIES</b>	<b>\$18,486</b>	<b>\$21,272</b>	<b>\$20,801</b>	<b>\$19,200</b>	<b>\$19,200</b>	<b>\$19,200</b>	<b>\$19,900</b>	<b>3.65%</b>	<b>\$19,900</b>	<b>\$19,900</b>
<b>CAPITAL OUTLAY</b>										
5020000 BUILDING STRUCTURES & IMP.	\$7,267	\$0	\$0	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
<b>TOTAL CAPITAL OUTLAY</b>	<b>\$7,267</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0.00%</b>	<b>\$0</b>	<b>\$0</b>
<b>TOTAL 1404 BUILDING MAINTENANCE</b>	<b>\$338,308</b>	<b>\$357,913</b>	<b>\$395,961</b>	<b>\$423,405</b>	<b>\$829,995</b>	<b>\$829,002</b>	<b>\$545,504</b>	<b>28.84%</b>	<b>\$510,725</b>	<b>\$476,753</b>

**10 GENERAL FUND 10X1405 FLEET MAINTENANCE**

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2010	FY 2010	FY 2011	% 2011	FY 2012	FY 2013
1405 FLEET MAINTENANCE	ACTUAL	ACTUAL	ACTUAL	BUDGET	AMENDED	ESTIMATED	ADOPTED	TO 2010	PROJECTED	PROJECTED
<b>PERSONAL SERVICES</b>										
1010000 FULL-TIME	\$243,745	\$209,191	\$216,414	\$222,815	\$222,815	\$222,000	\$224,968	0.97%	\$231,717	\$238,668
1020000 OVERTIME	\$1,751	\$2,373	\$1,787	\$3,000	\$3,000	\$3,000	\$3,000	0.00%	\$3,060	\$3,121
1040000 MISCELLANEOUS	\$558	\$336	\$336	\$576	\$576	\$576	\$576	0.00%	\$576	\$576
1140000 FICA - EMPLOYER PORTION	\$19,003	\$16,548	\$16,771	\$17,319	\$17,319	\$17,257	\$17,484	0.95%	\$18,008	\$18,548
1160000 PENSION PLAN	\$0	\$0	\$0	\$8,932	\$8,932	\$8,932	\$10,860	21.59%	\$10,860	\$10,860
1180000 GROUP LIFE INS. PREMIUM	\$1,198	\$984	\$830	\$1,016	\$1,016	\$853	\$766	-24.61%	\$781	\$797
1190000 DENTAL HEALTH INSURANCE	\$2,979	\$3,131	\$3,186	\$2,843	\$2,843	\$3,186	\$2,956	3.97%	\$3,037	\$3,119
1200000 EMPLOYEE HEALTH CARE	\$18,046	\$16,794	\$16,309	\$14,201	\$14,201	\$16,310	\$18,547	30.60%	\$20,031	\$21,633
<b>TOTAL PERSONAL SERVICES</b>	<b>\$287,280</b>	<b>\$249,357</b>	<b>\$255,633</b>	<b>\$270,702</b>	<b>\$270,702</b>	<b>\$272,114</b>	<b>\$279,156</b>	<b>3.12%</b>	<b>\$288,070</b>	<b>\$297,323</b>
<b>CONTRACTUAL SERVICES</b>										
2130000 TRAVEL & TRAINING	\$620	\$0	\$0	\$2,000	\$2,000	\$2,000	\$2,000	0.00%	\$2,000	\$2,000
2160000 PRINTING AND PHOTOGRAPHY	\$656	\$662	\$677	\$1,000	\$1,000	\$1,000	\$1,000	0.00%	\$1,000	\$1,000
2370000 EQUIPMENT MAINTENANCE	\$5,474	\$825	\$2,510	\$3,500	\$3,500	\$3,500	\$3,500	0.00%	\$3,500	\$3,500
2550000 DUES & MEMBERSHIPS	\$440	\$450	\$460	\$460	\$460	\$475	\$475	3.26%	\$475	\$475
2700000 CONTRACTUAL SERVICES	\$30,673	\$19,172	\$44,417	\$35,725	\$35,725	\$35,725	\$36,225	1.40%	\$36,225	\$36,225
<b>TOTAL CONTRACTUAL SERVICES</b>	<b>\$37,863</b>	<b>\$21,109</b>	<b>\$48,064</b>	<b>\$42,685</b>	<b>\$42,685</b>	<b>\$42,700</b>	<b>\$43,200</b>	<b>1.21%</b>	<b>\$43,200</b>	<b>\$43,200</b>
<b>COMMODITIES</b>										
3010000 OFFICE SUPPLIES	\$27	\$54	\$165	\$200	\$200	\$100	\$200	0.00%	\$200	\$200
3070000 OPERATING SUPPLIES & EQUIP.	\$5,760	\$6,487	\$4,559	\$7,500	\$7,500	\$7,500	\$16,635	121.80%	\$17,500	\$17,500
3100000 GAS, OIL & LUBRICANTS	\$173,871	\$230,111	\$129,187	\$170,000	\$170,000	\$198,696	\$204,660	20.39%	\$210,800	\$217,200
3110000 EQUIPMENT PARTS	\$83,949	\$95,068	\$67,023	\$75,000	\$75,000	\$75,000	\$77,250	3.00%	\$79,570	\$81,960
3160000 CLOTHING & UNIFORMS	\$536	\$223	\$311	\$0	\$0	\$700	\$700	0.00%	\$700	\$700
<b>TOTAL COMMODITIES</b>	<b>\$264,143</b>	<b>\$331,943</b>	<b>\$201,245</b>	<b>\$252,700</b>	<b>\$252,700</b>	<b>\$281,996</b>	<b>\$299,445</b>	<b>18.50%</b>	<b>\$308,770</b>	<b>\$317,560</b>
<b>CAPITAL OUTLAY</b>										
5060000 TOOLS, SHOP & CONSTR. EQUIP.	\$266	\$3,725	\$9,897	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
<b>TOTAL CAPITAL OUTLAY</b>	<b>\$266</b>	<b>\$3,725</b>	<b>\$9,897</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0.00%</b>	<b>\$0</b>	<b>\$0</b>
<b>TRANSFER OUT</b>										
9270000 TRANSFER TO FUND 50 (ERF)	\$0	\$0	\$0	\$8,980	\$8,980	\$6,495	\$5,392	-39.96%	\$8,088	\$8,088
<b>TOTAL TRANSFER OUT</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$8,980</b>	<b>\$8,980</b>	<b>\$6,495</b>	<b>\$5,392</b>	<b>-39.96%</b>	<b>\$8,088</b>	<b>\$8,088</b>
<b>TOTAL 1405 FLEET MAINTENANCE</b>	<b>\$589,552</b>	<b>\$606,134</b>	<b>\$514,839</b>	<b>\$575,067</b>	<b>\$575,067</b>	<b>\$603,305</b>	<b>\$627,193</b>	<b>9.06%</b>	<b>\$648,128</b>	<b>\$666,171</b>



**10 GENERAL FUND 10X1406 PARKING OPERATIONS & MAINTENANCE**

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2010	FY 2010	FY 2011	% 2011	FY 2012	FY 2013
1406 PARKING OPERATIONS & MAINTENANCE	ACTUAL	ACTUAL	ACTUAL	BUDGET	AMENDED	ESTIMATED	ADOPTED	TO 2010	PROJECTED	PROJECTED
<b>PERSONAL SERVICES</b>										
1010000 FULL-TIME	\$49,910	\$51,919	\$53,661	\$55,339	\$55,339	\$55,447	\$56,279	1.70%	\$57,967	\$59,706
1020000 OVERTIME	\$5,533	\$4,604	\$5,863	\$3,500	\$3,500	\$2,500	\$3,500	0.00%	\$3,570	\$3,641
1030000 PART-TIME	\$4,012	\$7,368	\$3,052	\$4,080	\$4,080	\$3,500	\$4,080	0.00%	\$4,162	\$4,245
1040000 MISCELLANEOUS	\$168	\$168	\$168	\$168	\$168	\$168	\$168	0.00%	\$168	\$168
1140000 FICA - EMPLOYER PORTION	\$4,426	\$4,768	\$4,647	\$4,864	\$4,864	\$4,522	\$4,898	0.70%	\$5,045	\$5,196
1160000 PENSION PLAN	\$0	\$0	\$0	\$2,233	\$2,233	\$2,233	\$2,715	21.59%	\$2,715	\$2,715
1180000 GROUP LIFE INS. PREMIUM	\$240	\$199	\$206	\$252	\$252	\$213	\$201	-20.24%	\$205	\$209
1190000 DENTAL HEALTH INSURANCE	\$1,052	\$1,106	\$1,110	\$990	\$990	\$1,110	\$1,025	3.54%	\$1,053	\$1,082
1200000 EMPLOYEE HEALTH CARE	\$6,972	\$7,145	\$7,486	\$8,251	\$8,251	\$7,486	\$8,725	5.74%	\$9,423	\$10,177
<b>TOTAL PERSONAL SERVICES</b>	<b>\$72,313</b>	<b>\$77,277</b>	<b>\$76,193</b>	<b>\$79,677</b>	<b>\$79,677</b>	<b>\$77,179</b>	<b>\$81,591</b>	<b>2.40%</b>	<b>\$84,308</b>	<b>\$87,139</b>
<b>CONTRACTUAL SERVICES</b>										
2130000 TRAVEL AND TRAINING	\$0	\$0	\$0	\$500	\$500	\$0	\$500	0.00%	\$500	\$500
2160000 PRINTING AND PHOTOGRAPHY	\$892	\$1,272	\$961	\$900	\$900	\$900	\$1,000	11.11%	\$1,000	\$1,000
2320000 ELECTRICITY	\$3,847	\$2,693	\$1,919	\$5,566	\$5,566	\$4,500	\$5,000	-10.17%	\$5,250	\$5,512
2340000 SEWER SERVICE CHARGE	\$0	\$461	\$1,127	\$1,080	\$1,080	\$1,080	\$1,242	15.00%	\$1,366	\$1,503
2370000 MAINTENANCE & REPAIR EQUIP.	\$4,383	\$572	\$0	\$2,000	\$2,000	\$2,000	\$2,000	0.00%	\$2,000	\$2,000
2450000 RENT FACILITIES	\$24,000	\$24,000	\$24,000	\$24,000	\$24,000	\$24,000	\$24,000	0.00%	\$24,000	\$24,000
2700000 CONTRACTUAL SERVICES	\$112,504	\$137,211	\$125,135	\$132,342	\$132,342	\$114,665	\$123,703	-6.53%	\$128,029	\$130,189
2700002 ST. LOUIS COUNTY DR/SHAW PARK DR	\$52,983	\$13,969	\$109,844	\$62,500	\$62,500	\$53,835	\$57,500	-8.00%	\$58,500	\$59,500
8100000 STL.COUNTY BOND-SHAW PARK DR.	\$230,808	\$230,808	\$230,808	\$230,809	\$230,809	\$230,809	\$230,809	0.00%	\$230,809	\$230,809
<b>TOTAL CONTRACTUAL SERVICES</b>	<b>\$429,417</b>	<b>\$410,986</b>	<b>\$493,794</b>	<b>\$459,697</b>	<b>\$459,697</b>	<b>\$431,789</b>	<b>\$445,754</b>	<b>-3.03%</b>	<b>\$451,454</b>	<b>\$455,013</b>
<b>COMMODITIES</b>										
3010000 OFFICE SUPPLIES	\$0	\$0	\$0	\$4,000	\$4,000	\$3,000	\$4,000	0.00%	\$5,000	\$6,000
3070000 OPERATING SUPPLIES & EQUIPMENT	\$49,213	\$24,828	\$39,811	\$19,650	\$19,650	\$18,650	\$23,775	20.99%	\$18,675	\$19,175
3160000 CLOTHING & UNIFORMS	\$0	\$128	\$205	\$400	\$400	\$400	\$400	0.00%	\$400	\$400
3170000 AGRICULTURAL SUPPLIES	\$0	\$0	\$0	\$8,000	\$8,000	\$8,000	\$8,500	6.25%	\$8,500	\$9,000
3190000 HARDWARE & HAND TOOLS	\$0	\$0	\$0	\$1,000	\$1,000	\$1,000	\$2,200	120.00%	\$1,000	\$1,000
3250000 ASPHALT & ASPHALT PRODUCTS	\$0	\$0	\$0	\$2,000	\$2,000	\$2,000	\$2,000	0.00%	\$2,000	\$2,000
3260000 ROCK, CEMENT & CONCRETE	\$0	\$0	\$0	\$2,250	\$2,250	\$2,250	\$2,750	22.22%	\$2,750	\$2,750
3270000 LUMBER & WOOD PRODUCTS	\$0	\$0	\$0	\$1,000	\$1,000	\$1,000	\$1,000	0.00%	\$1,000	\$1,000
3280000 PAINTS & PAINTING SUPPLIES	\$0	\$0	\$0	\$2,500	\$2,500	\$2,500	\$2,500	0.00%	\$2,500	\$2,500
3300000 STEEL, IRON & METAL PRODUCTS	\$0	\$0	\$0	\$1,000	\$1,000	\$1,000	\$1,937	93.70%	\$1,937	\$1,937
3340000 PARKING METER & TRAFFIC COUNTERS	\$0	\$0	\$0	\$6,000	\$6,000	\$6,000	\$18,500	208.33%	\$3,500	\$3,500
3380000 ELECTRICAL SUPPLIES	\$0	\$0	\$0	\$2,500	\$2,500	\$2,000	\$2,500	0.00%	\$2,500	\$2,500
3390000 SIGN FABRICATION & ERECTION	\$0	\$0	\$0	\$2,000	\$2,000	\$2,000	\$2,000	0.00%	\$2,000	\$2,000
3400000 OTHER OPERATING SUPPLIES	\$0	\$0	\$0	\$2,775	\$2,775	\$2,775	\$2,775	0.00%	\$2,775	\$0
<b>TOTAL COMMODITIES</b>	<b>\$49,213</b>	<b>\$24,956</b>	<b>\$40,016</b>	<b>\$55,075</b>	<b>\$55,075</b>	<b>\$52,575</b>	<b>\$74,837</b>	<b>35.88%</b>	<b>\$54,537</b>	<b>\$53,762</b>

(continued)

**10 GENERAL FUND 10X1406 PARKING OPERATIONS & MAINTENANCE**

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2010	FY 2010	FY 2011	% 2011	FY 2012	FY 2013
1406 PARKING OPERATIONS & MAINTENANCE	ACTUAL	ACTUAL	ACTUAL	BUDGET	AMENDED	ESTIMATED	ADOPTED	TO 2010	PROJECTED	PROJECTED
<b>CAPITAL OUTLAY</b>										
5020000 BUILDINGS,STRUCTURES & IMP.	\$0	\$46,182	\$1,803	\$267,095	\$267,095	\$19,000	\$5,000	-98.13%	\$6,000	\$7,000
5030000 OFFICE FURNITURE & EQUIPMENT	\$0	\$0	\$0	\$0	\$0	\$0	\$500	0.00%	\$0	\$0
5060000 MACHINERY & EQUIPMENT	\$0	\$0	\$0	\$37,000	\$37,000	\$52,400	\$48,000	29.73%	\$48,000	\$48,000
6110000 PARKING LOT RESURFACING	\$0	\$0	\$0	\$6,000	\$6,000	\$6,000	\$6,000	0.00%	\$6,000	\$6,000
<b>TOTAL CAPITAL OUTLAY</b>	<b>\$0</b>	<b>\$46,182</b>	<b>\$1,803</b>	<b>\$310,095</b>	<b>\$310,095</b>	<b>\$77,400</b>	<b>\$59,500</b>	<b>-80.81%</b>	<b>\$60,000</b>	<b>\$61,000</b>
<b>TRANSFER OUT</b>										
9270000 TRANSFER TO FUND 50 (ERF)	\$986	\$0	\$0	\$2,255	\$2,255	\$2,255	\$3,316	47.05%	\$3,886	\$3,886
<b>TOTAL TRANSFER OUT</b>	<b>\$986</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,255</b>	<b>\$2,255</b>	<b>\$2,255</b>	<b>\$3,316</b>	<b>47.05%</b>	<b>\$3,886</b>	<b>\$3,886</b>
<b>TOTAL 1406 PARKING OPERATIONS &amp; MAINT.</b>	<b>\$551,929</b>	<b>\$559,401</b>	<b>\$611,806</b>	<b>\$906,799</b>	<b>\$906,799</b>	<b>\$641,198</b>	<b>\$664,998</b>	<b>-26.67%</b>	<b>\$654,185</b>	<b>\$660,800</b>

**10 GENERAL FUND 10X1409 STREET LIGHTING**

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2010	FY 2010	FY 2011	% 2011	FY 2012	FY 2013
1409 STREET LIGHTING	ACTUAL	ACTUAL	ACTUAL	BUDGET	AMENDED	ESTIMATED	ADOPTED	TO 2010	PROJECTED	PROJECTED
<b>PERSONAL SERVICES</b>										
1010000 FULL-TIME	\$0	\$0	\$0	\$91,837	\$91,837	\$94,319	\$93,234	1.52%	\$96,031	\$98,912
1020000 OVERTIME	\$0	\$0	\$0	\$2,500	\$2,500	\$2,000	\$2,500	0.00%	\$2,500	\$2,500
1040000 MISCELLANEOUS	\$0	\$0	\$0	\$264	\$264	\$0	\$264	0.00%	\$264	\$264
1140000 FICA - EMPLOYER PORTION	\$0	\$0	\$0	\$7,046	\$7,046	\$7,427	\$7,382	4.77%	\$7,604	\$7,832
1160000 PENSION PLAN	\$0	\$0	\$0	\$4,466	\$4,466	\$4,466	\$5,430	21.59%	\$5,430	\$5,430
1180000 GROUP LIFE INS. PREMIUM	\$0	\$0	\$0	\$418	\$418	\$363	\$323	-22.64%	\$330	\$336
1190000 DENTAL HEALTH INSURANCE	\$0	\$0	\$0	\$1,979	\$1,979	\$2,220	\$2,050	3.59%	\$2,106	\$2,163
1200000 EMPLOYEE HEALTH CARE	\$0	\$0	\$0	\$16,502	\$16,502	\$14,972	\$17,450	5.74%	\$18,846	\$20,354
<b>TOTAL PERSONAL SERVICES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$125,012</b>	<b>\$125,012</b>	<b>\$125,767</b>	<b>\$128,633</b>	<b>2.90%</b>	<b>\$133,111</b>	<b>\$137,791</b>
<b>CONTRACTUAL SERVICES</b>										
2320000 ELECTRICITY - STREET LIGHTING	\$0	\$0	\$0	\$86,020	\$86,020	\$86,020	\$94,622	10.00%	\$99,353	\$106,308
2320001 ELECTRICITY - TRAFFIC SIGNALS	\$0	\$0	\$0	\$12,100	\$12,100	\$12,100	\$13,310	10.00%	\$13,975	\$14,675
2370000 MAINTENANCE & REPAIR EQUIP.	\$0	\$0	\$0	\$3,000	\$3,000	\$2,500	\$3,000	0.00%	\$3,000	\$3,000
2700000 CONTRACTUAL SERVICES	\$0	\$0	\$0	\$2,200	\$2,200	\$3,100	\$3,100	40.91%	\$3,100	\$3,100
<b>TOTAL CONTRACTUAL SERVICES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$103,320</b>	<b>\$103,320</b>	<b>\$103,720</b>	<b>\$114,032</b>	<b>10.37%</b>	<b>\$119,428</b>	<b>\$127,083</b>
<b>COMMODITIES</b>										
3190000 HARDWARE & HAND TOOLS	\$0	\$0	\$0	\$4,500	\$4,500	\$4,500	\$4,750	5.56%	\$1,000	\$1,000
3260000 ROCK, CEMENT & CONCRETE PROD.	\$0	\$0	\$0	\$1,500	\$1,500	\$1,500	\$1,500	0.00%	\$1,500	\$1,500
3380000 LIGHTING SYSTEM PARTS	\$0	\$0	\$0	\$40,500	\$40,500	\$36,250	\$37,500	-7.41%	\$38,600	\$39,700
3430000 CBD-HOLIDAY LIGHTING	\$0	\$0	\$0	\$3,000	\$3,000	\$3,000	\$4,000	33.33%	\$5,000	\$6,000
<b>TOTAL COMMODITIES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$49,500</b>	<b>\$49,500</b>	<b>\$45,250</b>	<b>\$47,750</b>	<b>-3.54%</b>	<b>\$46,100</b>	<b>\$48,200</b>
<b>TOTAL 1409 STREET LIGHTING</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$277,832</b>	<b>\$277,832</b>	<b>\$274,737</b>	<b>\$290,415</b>	<b>4.53%</b>	<b>\$298,639</b>	<b>\$313,074</b>

## PERSONNEL SCHEDULE

DEPARTMENT: Public Works

FUND: General

DIVISION: Engineering/Maintenance

DIVISION ACCOUNT: 1401

POSITION/TITLE	ACTUAL FY 2007	ACTUAL FY 2008	ACTUAL FY 2009	BUDGET FY 2010	ADOPTED FY 2011	PROJECTED FY 2012	PROJECTED FY 2013
Director of Public Works	1	1	1	1	1	1	1
Assistant Director of Public Works	0	1	1	1	1	1	1
Assistant City Engineer	1	0	0	0	0	0	0
Civil Engineer	1	1	1	1	1	1	1
Civil Engineer 1	0	0	1	1	1	1	1
Construction Inspector - PW	1	1	1	1	1	1	1
Administrative Secretary	1	1	1	1	1	1	1
Public Works Superintendent *	1	1	1	0	0	0	0
City Forester *	1	1	1	0	0	0	0
Assistant City Forester *	2	2	2	0	0	0	0
Labor Foreman *	3	3	3	0	0	0	0
Laborer *	9	9	9	0	0	0	0
<b>Total:</b>	21	21	22	6	6	6	6

\* Positions moved to Divisions 1403 and 1409 in FY 2010.

## PERSONNEL SCHEDULE

**DEPARTMENT: Public Works**

**FUND: General**

**DIVISION: Street Maintenance**

**DIVISION ACCOUNT: 1403**

POSITION/TITLE *	ACTUAL FY 2007	ACTUAL FY 2008	ACTUAL FY 2009	BUDGET FY 2010	ADOPTED FY 2011	PROJECTED FY 2012	PROJECTED FY 2013
Public Works Superintendent	0	0	0	1	1	1	1
City Forester	0	0	0	1	1	1	1
Assistant City Forester	0	0	0	2	2	2	2
Labor Foreman	0	0	0	2	2	2	2
Laborer	0	0	0	8	8	8	8
<b>Total:</b>	0	0	0	14	14	14	14

\* Positions moved from Division 1401 in FY 2010.

## PERSONNEL SCHEDULE

DEPARTMENT: Public Works

FUND: General

DIVISION: Building Maintenance

DIVISION ACCOUNT: 1404

POSITION/TITLE	ACTUAL FY 2007	ACTUAL FY 2008	ACTUAL FY 2009	BUDGET FY 2010	ADOPTED FY 2011	PROJECTED FY 2012	PROJECTED FY 2013
Maintenance Worker II	1	1	1	1	1	1	1
Maintenance Worker I	2	1	1	1	1	1	1
<b>Total:</b>	3	2	2	2	2	2	2



## PERSONNEL SCHEDULE

DEPARTMENT: Public Works

FUND: General

DIVISION: Equipment Services

DIVISION ACCOUNT: 1405

POSITION/TITLE	ACTUAL FY 2007	ACTUAL FY 2008	ACTUAL FY 2009	BUDGET FY 2010	ADOPTED FY 2011	PROJECTED FY 2012	PROJECTED FY 2013
Fleet and Building Manager	1	1	1	1	1	1	1
Mechanic Foreman	1	1	1	1	1	1	1
Mechanic	3	3	2	2	2	2	2
<b>Total:</b>	5	5	4	4	4	4	4

## PERSONNEL SCHEDULE

DEPARTMENT: Public Works	FUND: General
DIVISION: Parking-Operations and Maintenance	DIVISION ACCOUNT: 1406

POSITION/TITLE	ACTUAL FY 2007	ACTUAL FY 2008	ACTUAL FY 2009	BUDGET FY 2010	ADOPTED FY 2011	PROJECTED FY 2012	PROJECTED FY 2013
Meter Technician	1	1	1	1	1	1	1
<b>Total:</b>	1	1	1	1	1	1	1

## PERSONNEL SCHEDULE

DEPARTMENT: Public Works

FUND: General

DIVISION: Street Lighting

DIVISION ACCOUNT: 1409

POSITION/TITLE *	ACTUAL FY 2007	ACTUAL FY 2008	ACTUAL FY 2009	BUDGET FY 2010	ADOPTED FY 2011	PROJECTED FY 2012	PROJECTED FY 2013
Labor Foreman	0	0	0	1	1	1	1
Laborer	0	0	0	1	1	1	1
<b>Total:</b>	0	0	0	2	2	2	2

\* Positions moved from Division 1401 in FY 2010.

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# DEPARTMENT OF PARKS AND RECREATION

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## ***Mission and Description***

*Mission: To improve the quality of life for our citizens through the provision of comprehensive leisure services and recreational opportunities to individuals of all ages, abilities, and interests in a safe, healthy, and pleasant environment.*

*Description: The Department of Parks and Recreation is divided into two divisions: Recreation and Parks. The Recreation Division's responsibility is to oversee the development, expansion and implementation of a wide array of programs, services and facilities within department operations.*

*The Recreation Division provides all recreational program development and implementation for individuals of all abilities and needs, manages and operates The Center of Clayton, Shaw Park Aquatic Center, Ice Rink and Tennis Center, as well as the Martin Franklin Hanley House; hires, trains and supervises seasonal and part-time employees as well as volunteers.*

*The Parks Maintenance Division is responsible for providing effective and efficient maintenance services for park grounds, recreational facilities, park equipment and vehicles, park landscaping services, minor construction projects and special event support for the Recreation Division.*

*The Clayton Century Foundation (the City's non-profit initiatives) is accounted for in the Parks and Recreation Department.*

### **Key Intended Outcomes and Goals**

**Goal:** Encourage widespread participation in a variety of recreational and cultural activities, which are accessible to all community members. Enhance and promote the “Quality of Life” for the citizens of Clayton through enrichment of the environment.

**Key Intended Outcome:** Recreation and Culture

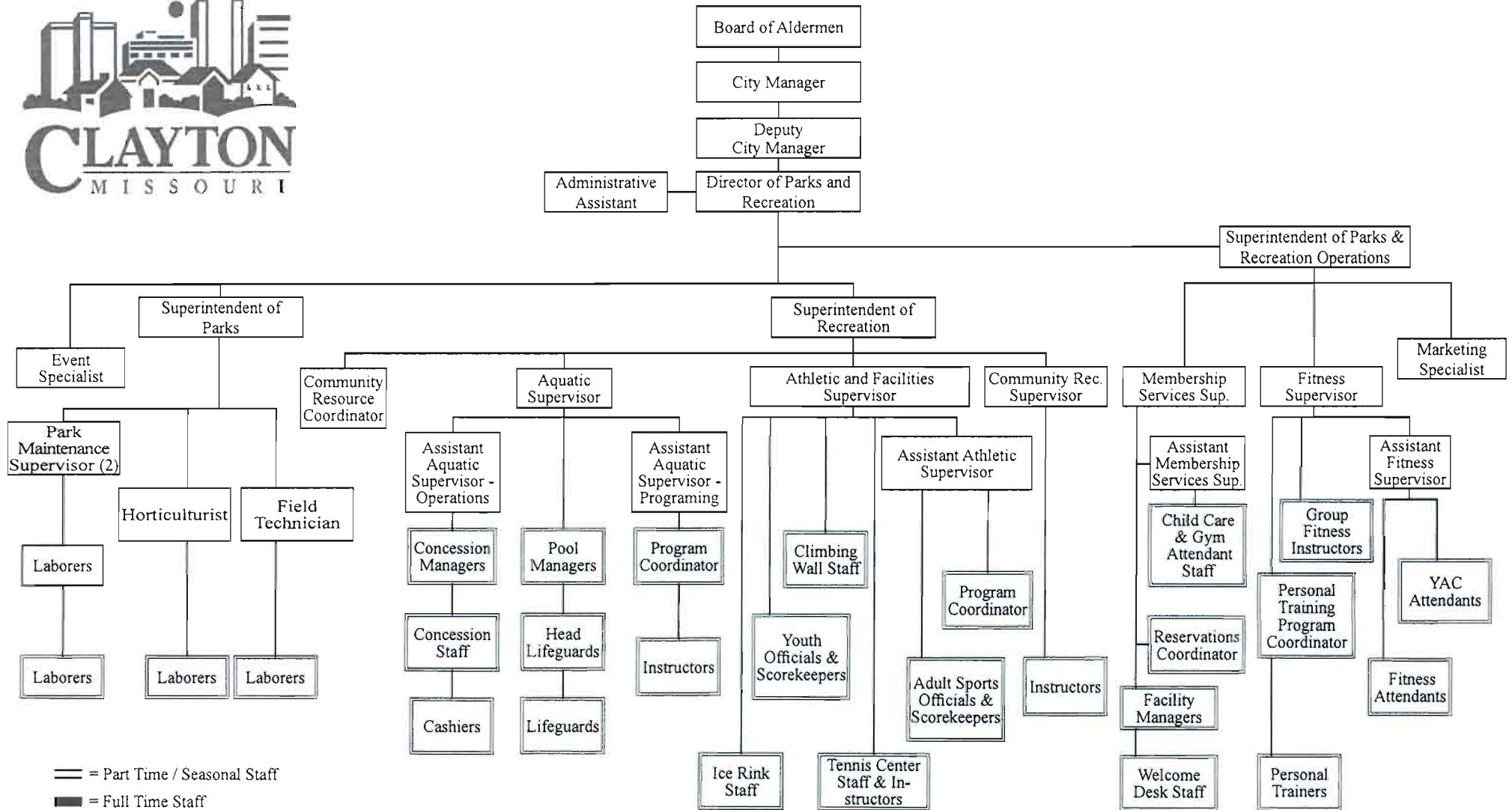
#### **Performance Measures (by Fiscal Year):**

<b>Category</b>	<b>Measure</b>	<b>2007</b>	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>Goal 2011</b>
<i>Customer</i>	<i>% of residents rating overall satisfaction with parks and recreation service as good or better</i>	93%	96%	97%	94%	95%
<i>Financial</i>	<i>Cost of park maintenance per acre maintained</i>	\$8,973	\$8,567	\$8,639	\$8,250*	\$8,250
	<i>Cost per program participant</i>	---	\$43.96	\$40.01	\$39.98*	\$39.75
<i>Process</i>	<i>Total annual program participants</i>	21,238	21,076	21,742	21,650*	21,750
	<i>Total recreation facility attendance</i>	---	---	566,380	568,250*	569,500
	<i>Acres properly maintained per 1,000 acres</i>	N/A	N/A	81.25%	82%*	82.5%
	<i>% households with one or more recreation pass holders</i>	---	---	28.47%	28.62%*	29%
<i>People</i>	<i>Annual training hours per full-time equivalent employees</i>	---	---	---	10	11
	<i>Employee Engagement Index</i>	N/A	N/A	N/A	N/A	N/A

\*Estimation to year end



## Clayton Parks & Recreation Organizational Chart





## SUMMARY OF EXPENDITURES

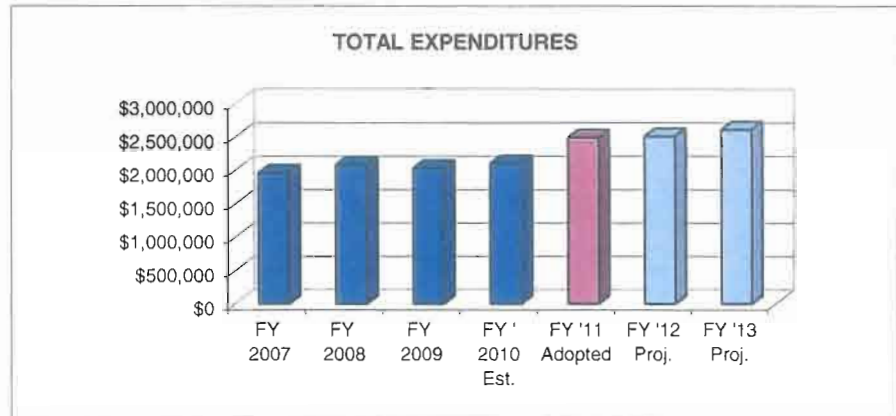
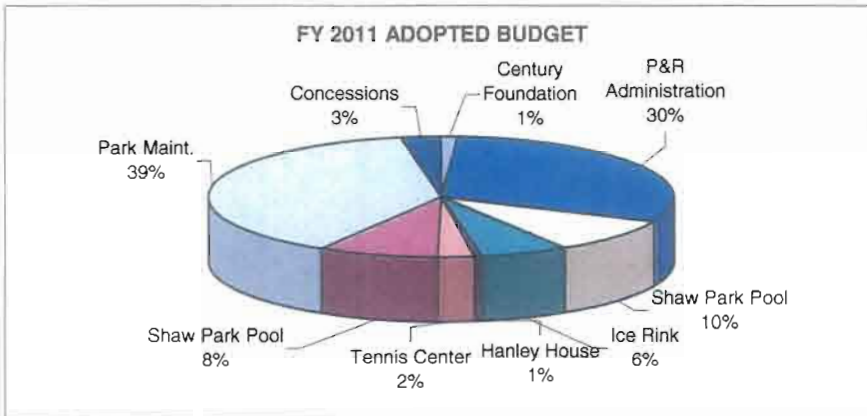
DEPARTMENT: PARKS & RECREATION

FUND: GENERAL

DIVISION: ALL

DIVISION ACCOUNTS: 1601-1613 &  
1502-1503

PARKS & RECREATION DEPARTMENT - BY DIVISION	FY 2007 ACTUAL	FY 2008 ACTUAL	FY 2009 ACTUAL	FY 2010 ORIGINAL BUDGET	FY 2010 AMENDED BUDGET	FY 2010 ESTIMATED EXPEND.	FY 2011 ADOPTED BUDGET	% CHANGE 2011 TO 2010	FY 2012 PROJECTED BUDGET	FY 2013 PROJECTED BUDGET
1502 TASTE OF CLAYTON	\$249,770	\$241,362	\$129,559	\$171,741	\$171,741	\$0	\$0	-100.00%	\$0	\$0
1503 CENTURY FOUNDATION	\$0	\$0	\$27,191	\$29,303	\$29,303	\$29,352	\$29,703	1.37%	\$30,554	\$31,437
1601 P&R ADMINISTRATION	\$474,116	\$527,849	\$547,038	\$574,238	\$574,238	\$579,183	\$755,171	32.71%	\$769,469	\$813,469
1603 SHAW PARK POOL	\$208,693	\$211,935	\$224,597	\$225,852	\$233,852	\$236,730	\$239,264	6.82%	\$244,546	\$247,671
1604 ICE RINK	\$32,616	\$68,500	\$78,199	\$92,345	\$106,550	\$98,964	\$145,797	39.68%	\$140,696	\$154,465
1606 HANLEY HOUSE	\$0	\$8,554	\$8,489	\$14,157	\$14,157	\$11,066	\$17,457	23.31%	\$13,864	\$14,385
1607 TENNIS CENTER	\$45,075	\$44,906	\$54,940	\$45,872	\$45,872	\$56,972	\$59,962	36.57%	\$70,879	\$61,870
1608 SPORTS PROGRAMS	\$204,285	\$185,287	\$172,838	\$198,863	\$198,863	\$186,252	\$210,350	5.78%	\$212,083	\$214,897
1610 PARK MAINTENANCE	\$685,976	\$727,607	\$726,707	\$864,085	\$864,085	\$841,006	\$959,779	4.20%	\$955,529	\$997,496
1613 CONCESSIONS	\$56,610	\$65,484	\$58,780	\$63,872	\$63,872	\$63,374	\$66,685	4.40%	\$67,368	\$69,050
<b>TOTAL PARKS &amp; REC</b>	<b>\$1,957,141</b>	<b>\$2,081,484</b>	<b>\$2,028,338</b>	<b>\$2,280,328</b>	<b>\$2,302,533</b>	<b>\$2,102,899</b>	<b>\$2,484,168</b>	<b>8.94%</b>	<b>\$2,504,988</b>	<b>\$2,604,740</b>



**SUMMARY OF EXPENDITURES BY CATEGORY**

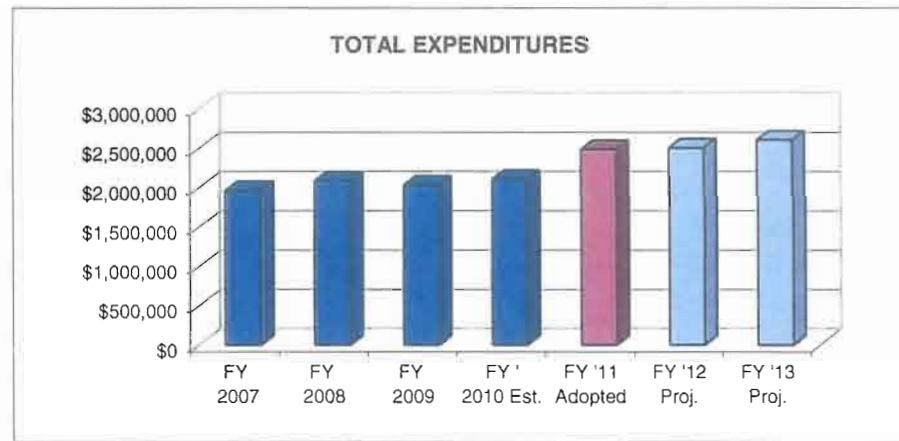
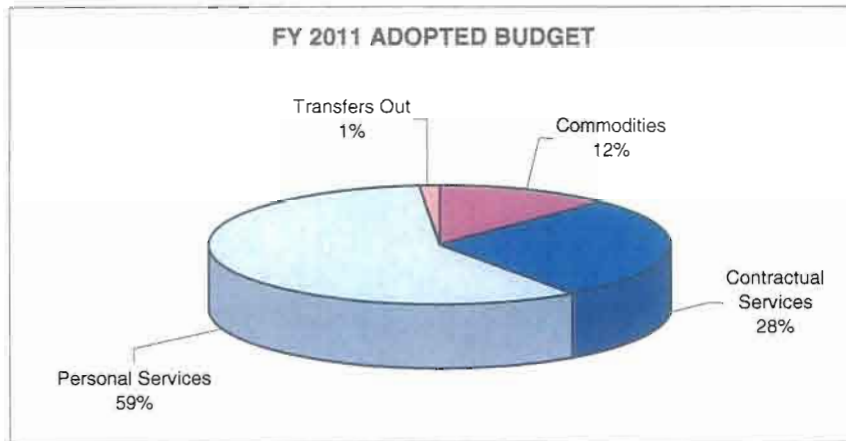
**DEPARTMENT: PARKS & RECREATION**

**FUND: GENERAL**

**CATEGORY: ALL**

**DIVISION ACCOUNTS: 1601-1613 &  
1502 & 1503**

PARKS & RECREATION DEPARTMENT - BY CATEGORY	FY 2007 ACTUAL	FY 2008 ACTUAL	FY 2009 ACTUAL	FY 2010 ORIGINAL BUDGET	FY 2010 AMENDED BUDGET	FY 2010 ESTIMATED EXPEND.	FY 2011 ADOPTED BUDGET	% CHANGE 2011 TO 2010	FY 2012 PROJECTED BUDGET	FY 2013 PROJECTED BUDGET
PERSONAL SERVICES	\$1,171,380	\$1,264,420	\$1,310,533	\$1,422,204	\$1,422,204	\$1,428,685	\$1,444,844	3.28%	\$1,488,224	\$1,532,602
CONTRACTUAL SERVICES	\$566,754	\$568,609	\$462,583	\$557,653	\$579,858	\$392,617	\$700,121	8.83%	\$658,694	\$712,299
COMMODITIES	\$160,837	\$181,826	\$199,595	\$201,708	\$201,708	\$222,831	\$301,169	51.61%	\$300,606	\$301,509
CAPITAL OUTLAY	\$0	\$471	\$0	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
PROGRAMS	\$58,170	\$66,159	\$55,627	\$62,394	\$62,394	\$22,397	\$1,800	-97.12%	\$1,800	\$1,800
TRANSFER OUT	\$0	\$0	\$0	\$36,369	\$36,369	\$36,369	\$36,234	-0.37%	\$55,665	\$56,530
<b>TOTAL PARKS &amp; REC</b>	<b>\$1,957,141</b>	<b>\$2,081,485</b>	<b>\$2,028,338</b>	<b>\$2,280,328</b>	<b>\$2,302,533</b>	<b>\$2,102,899</b>	<b>\$2,484,168</b>	<b>8.94%</b>	<b>\$2,504,989</b>	<b>\$2,604,740</b>



**10 GENERAL FUND 1601 P&R ADMINISTRATION**

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2010	FY 2010	FY 2011	% 2011	FY 2012	FY 2013
1601 P&R ADMINISTRATION	ACTUAL	ACTUAL	ACTUAL	BUDGET	AMENDED	ESTIMATED	ADOPTED	TO 2010	PROJECTED	PROJECTED
<b>PERSONAL SERVICES</b>										
1010000 FULL-TIME	\$314,663	\$352,372	\$364,784	\$361,241	\$361,241	\$371,274	\$371,361	2.80%	\$382,502	\$393,977
1020000 OVERTIME	\$325	\$0	\$0	\$200	\$200	\$200	\$0	-100.00%	\$0	\$0
1030000 PART-TIME	\$4,015	\$7,425	\$5,906	\$5,800	\$5,800	\$5,800	\$6,300	8.62%	\$6,426	\$6,555
1140000 FICA - EMPLOYER PORTION	\$24,158	\$26,235	\$26,911	\$28,140	\$28,140	\$29,000	\$28,891	2.67%	\$29,758	\$30,651
1160000 PENSION PLAN	\$0	\$0	\$0	\$15,632	\$15,632	\$15,631	\$19,005	21.58%	\$19,005	\$19,005
1180000 GROUP LIFE INS. PREMIUM	\$1,615	\$1,279	\$1,384	\$1,632	\$1,632	\$1,458	\$1,248	-23.54%	\$1,273	\$1,298
1190000 DENTAL HEALTH INSURANCE	\$4,516	\$4,818	\$5,322	\$4,417	\$4,417	\$4,697	\$4,029	-8.78%	\$4,140	\$4,252
1200000 EMPLOYEE HEALTH CARE	\$30,791	\$30,146	\$34,837	\$35,203	\$35,203	\$32,286	\$32,062	-8.92%	\$34,627	\$37,397
<b>TOTAL PERSONAL SERVICES</b>	<b>\$380,083</b>	<b>\$422,275</b>	<b>\$439,144</b>	<b>\$452,265</b>	<b>\$452,265</b>	<b>\$460,346</b>	<b>\$462,896</b>	<b>2.35%</b>	<b>\$477,730</b>	<b>\$493,134</b>
<b>CONTRACTUAL SERVICES</b>										
2100000 POSTAGE - NEWSLETTER	\$3,980	\$3,748	\$5,967	\$6,100	\$6,100	\$6,230	\$4,350	-28.69%	\$4,400	\$4,450
2130000 TRAVEL & TRAINING	\$4,252	\$8,268	\$7,624	\$8,370	\$8,370	\$8,370	\$10,385	24.07%	\$8,435	\$10,497
2150000 ADVERTISING	\$50	\$1,930	\$4,297	\$3,600	\$3,600	\$3,600	\$3,800	5.56%	\$3,800	\$3,800
2160000 PRINTING AND PHOTOGRAPHY	\$5,481	\$3,574	\$3,723	\$4,400	\$4,400	\$4,288	\$4,400	0.00%	\$4,400	\$4,400
2170000 PUBLICATIONS	\$14,141	\$11,470	\$12,001	\$13,950	\$13,950	\$13,715	\$10,800	-22.58%	\$10,800	\$10,800
2330000 TELEPHONE	\$16,952	\$16,334	\$17,684	\$16,923	\$16,923	\$16,887	\$17,022	0.59%	\$17,737	\$18,454
2370000 MAINTENANCE & REPAIR EQUIP.	\$1,788	\$1,003	\$803	\$1,800	\$1,800	\$1,795	\$1,800	0.00%	\$1,800	\$1,800
2550000 DUES & MEMBERSHIPS	\$2,201	\$2,728	\$2,571	\$3,115	\$3,115	\$2,615	\$2,905	-6.74%	\$2,910	\$3,015
2700000 CONTRACTUAL SERVICES	\$5,690	\$8,707	\$18,042	\$25,700	\$25,700	\$27,507	\$33,170	29.07%	\$33,620	\$34,190
2700400 CONTRACTUAL - INSTRUCTION	\$6,500	\$6,500	\$0	\$0	\$0	\$0	\$150,000	0.00%	\$150,000	\$175,000
<b>TOTAL CONTRACTUAL SERVICES</b>	<b>\$61,035</b>	<b>\$64,262</b>	<b>\$72,712</b>	<b>\$83,958</b>	<b>\$83,958</b>	<b>\$85,007</b>	<b>\$238,632</b>	<b>184.23%</b>	<b>\$237,902</b>	<b>\$266,406</b>
<b>COMMODITIES</b>										
3010000 OFFICE SUPPLIES	\$6,403	\$8,247	\$8,945	\$9,700	\$9,700	\$9,700	\$9,200	-5.15%	\$9,394	\$9,394
3070000 OPERATING SUPPLIES & EQUIP.	\$0	\$0	\$1,158	\$0	\$0	\$0	\$40,975	0.00%	\$40,975	\$40,975
3160000 CLOTHING & UNIFORMS	\$1,519	\$1,388	\$1,362	\$1,280	\$1,280	\$1,251	\$1,328	3.75%	\$1,328	\$1,420
3220000 FOOD & BEVERAGE	\$2,136	\$2,402	\$2,716	\$2,290	\$2,290	\$2,282	\$2,140	-6.55%	\$2,140	\$2,140
<b>TOTAL COMMODITIES</b>	<b>\$10,058</b>	<b>\$12,037</b>	<b>\$14,181</b>	<b>\$13,270</b>	<b>\$13,270</b>	<b>\$13,233</b>	<b>\$53,643</b>	<b>304.24%</b>	<b>\$53,837</b>	<b>\$53,929</b>
<b>PROGRAMS</b>										
4620000 INSTRUCTIONAL- GENERAL	\$5,603	\$23,118	\$1,015	\$4,930	\$4,930	\$0	\$0	-100.00%	\$0	\$0
4650000 SPECIAL EVENTS	\$17,336	\$6,155	\$19,987	\$19,815	\$19,815	\$20,597	\$0	-100.00%	\$0	\$0
<b>TOTAL PROGRAMS</b>	<b>\$22,939</b>	<b>\$29,273</b>	<b>\$21,002</b>	<b>\$24,745</b>	<b>\$24,745</b>	<b>\$20,597</b>	<b>\$0</b>	<b>-100.00%</b>	<b>\$0</b>	<b>\$0</b>
<b>TOTAL 1601 P&amp;R ADMINISTRATION</b>	<b>\$474,115</b>	<b>\$527,847</b>	<b>\$547,039</b>	<b>\$574,238</b>	<b>\$574,238</b>	<b>\$579,183</b>	<b>\$755,171</b>	<b>31.51%</b>	<b>\$769,469</b>	<b>\$813,469</b>

**10 GENERAL FUND 10X1603 SHAW PARK POOL**

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2010	FY 2010	FY 2011	% 2011	FY 2012	FY 2013
1603 SHAW PARK POOL	ACTUAL	ACTUAL	ACTUAL	BUDGET	AMENDED	ESTIMATED	ADOPTED	TO 2010	PROJECTED	PROJECTED
<b>PERSONAL SERVICES</b>										
1010000 FULL-TIME	\$6,159	\$5,560	\$3,777	\$5,952	\$5,952	\$6,366	\$6,366	6.96%	\$6,500	\$6,750
1020000 OVERTIME	\$1,305	\$3,119	\$413	\$3,400	\$3,400	\$3,400	\$3,525	3.68%	\$3,596	\$3,667
1030000 PART-TIME	\$107,410	\$105,962	\$111,003	\$106,665	\$106,665	\$106,665	\$108,675	1.88%	\$110,849	\$113,066
1030150 PART-TIME MANAGER POOL	\$25,371	\$21,931	\$21,283	\$23,273	\$23,273	\$23,273	\$18,615	-20.01%	\$19,087	\$19,569
1030250 PART-TIME - AQUATICS	\$9,294	\$9,008	\$7,434	\$9,790	\$9,790	\$9,790	\$9,790	0.00%	\$9,986	\$10,186
1140000 FICA - EMPLOYER PORTION	\$11,739	\$11,146	\$11,011	\$11,405	\$11,405	\$11,354	\$11,625	1.93%	\$11,969	\$12,323
<b>TOTAL PERSONAL SERVICES</b>	<b>\$161,278</b>	<b>\$156,726</b>	<b>\$154,921</b>	<b>\$160,485</b>	<b>\$160,485</b>	<b>\$160,848</b>	<b>\$158,596</b>	<b>-1.18%</b>	<b>\$161,987</b>	<b>\$165,562</b>
<b>CONTRACTUAL SERVICES</b>										
2300000 NATURAL GAS	\$3,630	\$3,630	\$3,630	\$3,630	\$3,630	\$3,630	\$0	-100.00%	\$0	\$0
2310000 WATER	\$6,434	\$8,024	\$8,378	\$9,624	\$9,624	\$9,624	\$11,741	22.00%	\$12,915	\$12,915
2340000 SEWER SERVICE CHARGE	\$5,544	\$8,789	\$14,725	\$10,771	\$10,771	\$10,770	\$12,385	14.98%	\$13,623	\$13,623
2350000 MAINT. & REPAIR STRUCTURES	\$912	\$677	\$3,421	\$2,600	\$10,600	\$10,585	\$10,500	303.85%	\$3,500	\$8,500
2370000 MAINTENANCE & REPAIR EQUIP.	\$2,675	\$4,680	\$4,283	\$4,500	\$4,500	\$4,500	\$4,500	0.00%	\$4,500	\$4,600
2420000 RENTALS	\$4,345	\$4,017	\$2,827	\$4,438	\$4,438	\$3,437	\$3,437	-22.56%	\$3,609	\$3,609
<b>TOTAL CONTRACTUAL SERVICES</b>	<b>\$23,540</b>	<b>\$29,817</b>	<b>\$37,264</b>	<b>\$35,563</b>	<b>\$43,563</b>	<b>\$42,546</b>	<b>\$42,563</b>	<b>19.68%</b>	<b>\$38,147</b>	<b>\$43,247</b>
<b>COMMODITIES</b>										
3070000 OPERATING SUPPLIES & EQUIP.	\$18,354	\$22,475	\$27,969	\$22,080	\$22,080	\$27,080	\$31,705	43.59%	\$37,912	\$32,362
3360000 BUILDING MAINTENANCE PARTS	\$4,235	\$1,268	\$4,091	\$6,224	\$6,224	\$6,256	\$6,400	2.83%	\$6,500	\$6,500
<b>TOTAL COMMODITIES</b>	<b>\$22,589</b>	<b>\$23,743</b>	<b>\$32,060</b>	<b>\$28,304</b>	<b>\$28,304</b>	<b>\$33,336</b>	<b>\$38,105</b>	<b>34.63%</b>	<b>\$44,412</b>	<b>\$38,862</b>
<b>PROGRAMS</b>										
4560000 AQUATIC PROGRAMS	\$1,289	\$1,650	\$352	\$1,500	\$1,500	\$0	\$0	-100.00%	\$0	\$0
<b>TOTAL PROGRAMS</b>	<b>\$1,289</b>	<b>\$1,650</b>	<b>\$352</b>	<b>\$1,500</b>	<b>\$1,500</b>	<b>\$0</b>	<b>\$0</b>	<b>-100.00%</b>	<b>\$0</b>	<b>\$0</b>
<b>TOTAL 1603 SHAW PARK POOL</b>	<b>\$208,696</b>	<b>\$211,936</b>	<b>\$224,597</b>	<b>\$225,852</b>	<b>\$233,852</b>	<b>\$236,730</b>	<b>\$239,264</b>	<b>5.94%</b>	<b>\$244,546</b>	<b>\$247,671</b>



**10 GENERAL FUND 10X1604 ICE RINK**

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2010	FY 2010	FY 2011	% 2011	FY 2012	FY 2013
1604 ICE RINK	ACTUAL	ACTUAL	ACTUAL	BUDGET	AMENDED	ESTIMATED	ADOPTED	TO 2010	PROJECTED	PROJECTED
<b>PERSONAL SERVICES</b>										
1010000 FULL-TIME	\$0	\$1,965	\$3,985	\$3,706	\$3,706	\$3,985	\$4,188	13.01%	\$4,272	\$4,357
1020000 OVERTIME	\$0	\$83	\$0	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
1030000 PART-TIME	\$0	\$13,510	\$13,968	\$14,291	\$14,291	\$13,968	\$14,608	2.22%	\$14,900	\$15,198
1030150 PART-TIME MANAGER ICE RINK	\$0	\$10,003	\$10,761	\$11,057	\$11,057	\$10,761	\$8,433	-23.73%	\$8,655	\$8,882
1030450 PART-TIME - ICE SKATING	\$0	\$1,178	\$1,760	\$2,700	\$2,700	\$1,760	\$3,240	20.00%	\$3,305	\$3,371
1140000 FICA - EMPLOYER PORTION	\$0	\$2,046	\$2,324	\$2,429	\$2,429	\$2,324	\$2,536	4.41%	\$2,609	\$2,684
<b>TOTAL PERSONAL SERVICES</b>	<b>\$0</b>	<b>\$28,785</b>	<b>\$32,798</b>	<b>\$34,183</b>	<b>\$34,183</b>	<b>\$32,798</b>	<b>\$33,005</b>	<b>-3.45%</b>	<b>\$33,741</b>	<b>\$34,492</b>
<b>CONTRACTUAL SERVICES</b>										
2300000 NATURAL GAS	\$7,474	\$8,801	\$9,710	\$10,464	\$10,464	\$10,464	\$10,987	5.00%	\$11,316	\$11,655
2310000 WATER	\$5,241	\$10,722	\$6,346	\$12,256	\$12,256	\$9,835	\$11,998	-2.11%	\$13,197	\$14,516
2340000 SEWER SERVICE CHARGE	\$4,924	\$5,476	\$5,558	\$8,802	\$8,802	\$6,802	\$7,822	-11.13%	\$8,604	\$9,464
2350000 MAINT. & REPAIR STRUCTURES	\$245	\$1,232	\$873	\$1,000	\$1,000	\$855	\$24,000	2300.00%	\$14,520	\$25,020
2370000 MAINTENANCE & REPAIR EQUIP.	\$9,760	\$4,280	\$12,912	\$13,000	\$27,205	\$27,354	\$47,000	261.54%	\$48,000	\$48,000
<b>TOTAL CONTRACTUAL SERVICES</b>	<b>\$27,644</b>	<b>\$30,511</b>	<b>\$35,399</b>	<b>\$45,522</b>	<b>\$59,727</b>	<b>\$55,310</b>	<b>\$101,807</b>	<b>123.64%</b>	<b>\$95,637</b>	<b>\$108,655</b>
<b>COMMODITIES</b>										
3070000 OPERATING SUPPLIES & EQUIP.	\$1,500	\$5,107	\$4,534	\$4,000	\$4,000	\$3,997	\$3,700	-7.50%	\$3,960	\$3,960
3160000 CLOTHING & UNIFORMS	\$0	\$324	\$536	\$440	\$440	\$399	\$440	0.00%	\$480	\$480
3200000 MEDICAL SUPPLIES	\$0	\$0	\$200	\$200	\$200	\$200	\$200	0.00%	\$200	\$200
3360000 BUILDING MAINTENANCE PARTS	\$3,472	\$3,304	\$4,731	\$8,000	\$8,000	\$6,260	\$6,645	-16.94%	\$6,678	\$6,678
<b>TOTAL COMMODITIES</b>	<b>\$4,972</b>	<b>\$8,735</b>	<b>\$10,001</b>	<b>\$12,640</b>	<b>\$12,640</b>	<b>\$10,856</b>	<b>\$10,985</b>	<b>-13.09%</b>	<b>\$11,318</b>	<b>\$11,318</b>
<b>CAPITAL OUTLAY</b>										
5130000 RECREATION EQUIPMENT	\$0	\$471	\$0	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
<b>TOTAL CAPITAL OUTLAY</b>	<b>\$0</b>	<b>\$471</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0.00%</b>	<b>\$0</b>	<b>\$0</b>
<b>TOTAL 1604 ICE RINK</b>	<b>\$32,616</b>	<b>\$68,502</b>	<b>\$78,198</b>	<b>\$92,345</b>	<b>\$106,550</b>	<b>\$98,964</b>	<b>\$145,797</b>	<b>57.88%</b>	<b>\$140,696</b>	<b>\$154,465</b>

**10 GENERAL FUND 10X1606 HANLEY HOUSE**

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2010	FY 2010	FY 2011	% 2011	FY 2012	FY 2013
1606 HANLEY HOUSE	ACTUAL	ACTUAL	ACTUAL	BUDGET	AMENDED	ESTIMATED	ADOPTED	TO 2010	PROJECTED	PROJECTED
<b>PERSONAL SERVICES</b>										
1030000 PART-TIME	\$0	\$7,946	\$0	\$640	\$640	\$0	\$640	0.00%	\$653	\$666
1140000 FICA - EMPLOYER PORTION	\$0	\$608	\$0	\$49	\$49	\$0	\$49	-0.08%	\$50	\$52
<b>TOTAL PERSONAL SERVICES</b>	<b>\$0</b>	<b>\$8,554</b>	<b>\$0</b>	<b>\$689</b>	<b>\$689</b>	<b>\$0</b>	<b>\$689</b>	<b>-0.01%</b>	<b>\$703</b>	<b>\$718</b>
<b>CONTRACTUAL SERVICES</b>										
2300000 NATURAL GAS	\$0	\$0	\$2,237	\$4,410	\$4,410	\$2,946	\$3,093	-29.86%	\$3,185	\$3,277
2310000 WATER	\$0	\$0	\$820	\$2,904	\$2,904	\$2,188	\$2,669	-8.09%	\$2,935	\$3,228
2320000 ELECTRICITY	\$0	\$0	\$530	\$1,205	\$1,205	\$1,204	\$1,320	9.54%	\$1,386	\$1,455
2340000 SEWER SERVICE CHARGE	\$0	\$0	\$326	\$414	\$414	\$414	\$476	14.98%	\$523	\$575
2350000 MAINT. & REPAIR STRUCTURES	\$0	\$0	\$590	\$600	\$600	\$596	\$600	0.00%	\$612	\$612
2370000 MAINTENANCE & REPAIR EQUIP.	\$0	\$0	\$60	\$60	\$60	\$239	\$260	333.33%	\$260	\$260
2700000 CONTRACTUAL SERVICES	\$0	\$0	\$1,897	\$1,350	\$1,350	\$1,350	\$1,650	22.22%	\$1,760	\$1,760
<b>TOTAL CONTRACTUAL SERVICES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$6,460</b>	<b>\$10,943</b>	<b>\$10,943</b>	<b>\$8,937</b>	<b>\$10,068</b>	<b>-8.00%</b>	<b>\$10,661</b>	<b>\$11,167</b>
<b>COMMODITIES</b>										
3070000 OPERATING SUPPLIES & EQUIP.	\$0	\$0	\$1,084	\$1,525	\$1,525	\$1,129	\$1,500	-1.64%	\$1,500	\$1,500
3360000 BUILDING MAINTENANCE PARTS	\$0	\$0	\$945	\$1,000	\$1,000	\$1,000	\$5,200	420.00%	\$1,000	\$1,000
<b>TOTAL COMMODITIES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,029</b>	<b>\$2,525</b>	<b>\$2,525</b>	<b>\$2,129</b>	<b>\$6,700</b>	<b>165.35%</b>	<b>\$2,500</b>	<b>\$2,500</b>
<b>TOTAL 1606 HANLEY HOUSE</b>	<b>\$0</b>	<b>\$8,554</b>	<b>\$8,489</b>	<b>\$14,157</b>	<b>\$14,157</b>	<b>\$11,066</b>	<b>\$17,457</b>	<b>23.31%</b>	<b>\$13,864</b>	<b>\$14,385</b>

**10 GENERAL FUND 10X1607 TENNIS CENTER**

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2010	FY 2010	FY 2011	% 2011	FY 2012	FY 2013
1607 TENNIS CENTER	ACTUAL	ACTUAL	ACTUAL	BUDGET	AMENDED	ESTIMATED	ADOPTED	TO 2010	PROJECTED	PROJECTED
<b>PERSONAL SERVICES</b>										
1010000 FULL-TIME	\$417	\$343	\$450	\$767	\$767	\$822	\$1,150	49.93%	\$1,173	\$1,196
1030000 PART-TIME	\$7,821	\$6,361	\$7,297	\$7,582	\$7,582	\$8,031	\$8,540	12.64%	\$8,711	\$8,885
1030150 PART-TIME MANAGER - TENNIS	\$3,432	\$4,379	\$4,451	\$4,347	\$4,347	\$5,213	\$2,270	-47.78%	\$2,369	\$2,470
1030250 PART-TIME - TENNIS INSTRUCTION	\$25,263	\$19,915	\$17,006	\$16,852	\$16,852	\$24,967	\$26,536	57.46%	\$27,067	\$27,608
1140000 FICA - EMPLOYER PORTION	\$2,826	\$2,181	\$2,229	\$2,259	\$2,259	\$2,986	\$3,151	39.47%	\$3,244	\$3,341
<b>TOTAL PERSONAL SERVICES</b>	<b>\$39,759</b>	<b>\$33,179</b>	<b>\$31,433</b>	<b>\$31,807</b>	<b>\$31,807</b>	<b>\$42,019</b>	<b>\$41,647</b>	<b>30.94%</b>	<b>\$42,564</b>	<b>\$43,500</b>
<b>CONTRACTUAL SERVICES</b>										
2350000 BUILDING MAINTENANCE	\$0	\$272	\$752	\$800	\$800	\$798	\$800	0.00%	\$8,800	\$800
2700000 CONTRACTUAL SERVICES	\$2,775	\$3,557	\$15,596	\$8,575	\$8,575	\$9,905	\$10,815	26.12%	\$10,815	\$10,815
<b>TOTAL CONTRACTUAL SERVICES</b>	<b>\$2,775</b>	<b>\$3,829</b>	<b>\$16,348</b>	<b>\$9,375</b>	<b>\$9,375</b>	<b>\$10,703</b>	<b>\$11,615</b>	<b>23.89%</b>	<b>\$19,615</b>	<b>\$11,615</b>
<b>COMMODITIES</b>										
3070000 OPERATING SUPPLIES & EQUIP.	\$2,437	\$7,393	\$6,421	\$3,890	\$3,890	\$4,250	\$5,900	51.67%	\$7,900	\$5,955
3360000 BUILDING MAINTENANCE PARTS	\$104	\$505	\$737	\$800	\$800	\$0	\$800	0.00%	\$800	\$800
<b>TOTAL COMMODITIES</b>	<b>\$2,541</b>	<b>\$7,898</b>	<b>\$7,158</b>	<b>\$4,690</b>	<b>\$4,690</b>	<b>\$4,250</b>	<b>\$6,700</b>	<b>42.86%</b>	<b>\$8,700</b>	<b>\$6,755</b>
<b>TOTAL 1607 TENNIS CENTER</b>	<b>\$45,075</b>	<b>\$44,906</b>	<b>\$54,939</b>	<b>\$45,872</b>	<b>\$45,872</b>	<b>\$56,972</b>	<b>\$59,962</b>	<b>30.72%</b>	<b>\$70,879</b>	<b>\$61,870</b>



**10 GENERAL FUND 10X1608 SPORTS PROGRAMS**

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2010	FY 2010	FY 2011	% 2011	FY 2012	FY 2013
1608 SPORTS PROGRAMS	ACTUAL	ACTUAL	ACTUAL	BUDGET	AMENDED	ESTIMATED	ADOPTED	TO 2010	PROJECTED	PROJECTED
<b>PERSONAL SERVICES</b>										
1010000 FULL-TIME	\$26	\$196	\$785	\$800	\$800	\$700	\$1,600	100.00%	\$1,632	\$1,665
1020000 OVERTIME	\$0	\$0	\$70	\$0	\$0	\$70	\$0	0.00%	\$0	\$0
1030200 PART-TIME ADULT OFFICIAL/COORDINATORS	\$1,286	\$18,729	\$17,944	\$20,423	\$20,423	\$20,425	\$24,164	18.32%	\$24,644	\$25,137
1030201 PART-TIME YOUTH OFFICIAL/COORDINATORS	\$28,053	\$32,140	\$31,386	\$41,710	\$41,710	\$41,710	\$43,202	3.58%	\$44,066	\$44,947
1030550 PART-TIME-FITNESS	\$1,296	\$946	\$0	\$1,600	\$1,600	\$0	\$0	-100.00%	\$0	\$0
1140000 FICA - EMPLOYER PORTION	\$2,326	\$3,979	\$3,847	\$4,937	\$4,937	\$4,812	\$5,275	6.86%	\$5,432	\$5,593
<b>TOTAL PERSONAL SERVICES</b>	<b>\$32,987</b>	<b>\$55,990</b>	<b>\$54,032</b>	<b>\$69,470</b>	<b>\$69,470</b>	<b>\$67,717</b>	<b>\$74,241</b>	<b>6.87%</b>	<b>\$75,774</b>	<b>\$77,342</b>
<b>CONTRACTUAL SERVICES</b>										
2700102 CONTRACTUAL SPORTS CAMPS INST.	\$36,956	\$27,637	\$19,545	\$26,544	\$26,544	\$27,300	\$33,040	24.47%	\$33,040	\$33,040
2700550 CONTRACTUAL - FITNESS	\$70,058	\$68,349	\$66,259	\$67,500	\$67,500	\$56,250	\$60,000	-11.11%	\$60,000	\$60,000
2900000 CONTRACTUAL - YOUTH SPORTS	\$12,284	\$75	\$0	\$1,000	\$1,000	\$1,000	\$2,750	175.00%	\$2,750	\$2,800
2910000 CONTRACTUAL - ADULT SPORTS	\$18,387	\$0	\$0	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
<b>TOTAL CONTRACTUAL SERVICES</b>	<b>\$137,685</b>	<b>\$96,061</b>	<b>\$85,804</b>	<b>\$95,044</b>	<b>\$95,044</b>	<b>\$84,550</b>	<b>\$95,790</b>	<b>0.78%</b>	<b>\$95,790</b>	<b>\$95,840</b>
<b>COMMODITIES</b>										
3460200 LEAGUES - ADULT	\$0	\$0	\$0	\$0	\$0	\$4,244	\$5,569	0.00%	\$5,569	\$5,815
3460201 LEAGUES - YOUTH	\$0	\$0	\$0	\$0	\$0	\$29,741	\$34,750	0.00%	\$34,950	\$35,900
<b>TOTAL COMMODITIES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$33,985</b>	<b>\$40,319</b>	<b>0.00%</b>	<b>\$40,519</b>	<b>\$41,715</b>
<b>PROGRAMS</b>										
4550000 FITNESS	\$0	\$181	\$305	\$150	\$150	\$0	\$0	-100.00%	\$0	\$0
4570000 LEAGUES-ADULT	\$3,324	\$4,529	\$4,475	\$4,450	\$4,450	\$0	\$0	-100.00%	\$0	\$0
4580000 LEAGUES-YOUTH	\$30,288	\$28,376	\$28,222	\$29,749	\$29,749	\$0	\$0	-100.00%	\$0	\$0
4650000 SPECIAL EVENTS	\$0	\$150	\$0	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
<b>TOTAL PROGRAMS</b>	<b>\$33,612</b>	<b>\$33,236</b>	<b>\$33,002</b>	<b>\$34,349</b>	<b>\$34,349</b>	<b>\$0</b>	<b>\$0</b>	<b>-100.00%</b>	<b>\$0</b>	<b>\$0</b>
<b>TOTAL 1608 SPORTS PROGRAMS</b>	<b>\$204,284</b>	<b>\$185,287</b>	<b>\$172,838</b>	<b>\$198,863</b>	<b>\$198,863</b>	<b>\$186,252</b>	<b>\$210,350</b>	<b>5.78%</b>	<b>\$212,083</b>	<b>\$214,897</b>

**10 GENERAL FUND 1610 PARK MAINTENANCE**

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2010	FY 2010	FY 2011	% 2011	FY 2012	FY 2013
1610 PARK MAINTENANCE	ACTUAL	ACTUAL	ACTUAL	BUDGET	AMENDED	ESTIMATED	ADOPTED	TO 2010	PROJECTED	PROJECTED
<b>PERSONAL SERVICES</b>										
1010000 FULL-TIME	\$367,253	\$387,503	\$384,597	\$414,181	\$414,181	\$412,700	\$418,902	1.14%	\$431,469	\$444,413
1020000 OVERTIME	\$21,826	\$19,891	\$25,893	\$26,360	\$26,360	\$26,360	\$21,360	-18.97%	\$21,500	\$22,000
1030000 PART-TIME	\$53,025	\$32,485	\$53,545	\$57,804	\$57,804	\$57,804	\$52,538	-9.11%	\$54,729	\$55,943
1040000 MISCELLANEOUS	\$312	\$312	\$312	\$312	\$312	\$312	\$312	0.00%	\$312	\$312
1140000 FICA - EMPLOYER PORTION	\$33,022	\$32,152	\$34,499	\$40,958	\$40,958	\$38,034	\$37,776	-7.77%	\$38,955	\$40,167
1160000 PENSION PLAN	\$0	\$0	\$0	\$20,097	\$20,097	\$18,605	\$24,435	21.59%	\$24,435	\$24,435
1180000 GROUP LIFE INS. PREMIUM	\$1,887	\$1,468	\$1,531	\$1,864	\$1,864	\$1,581	\$1,408	-24.49%	\$1,436	\$1,464
1190000 DENTAL HEALTH INSURANCE	\$6,735	\$7,447	\$7,606	\$6,244	\$6,244	\$8,736	\$6,484	3.84%	\$6,662	\$6,842
1200000 EMPLOYEE HEALTH CARE	\$43,927	\$43,509	\$39,181	\$49,304	\$49,304	\$45,092	\$52,044	5.56%	\$56,208	\$60,704
<b>TOTAL PERSONAL SERVICES</b>	<b>\$527,987</b>	<b>\$524,767</b>	<b>\$547,164</b>	<b>\$617,124</b>	<b>\$617,124</b>	<b>\$609,224</b>	<b>\$615,259</b>	<b>-0.30%</b>	<b>\$635,705</b>	<b>\$656,280</b>
<b>CONTRACTUAL SERVICES</b>										
2130000 TRAVEL & TRAINING	\$2,240	\$2,475	\$3,310	\$3,015	\$3,015	\$3,015	\$4,055	34.49%	\$4,055	\$4,200
2300000 NATURAL GAS	\$6,006	\$5,891	\$6,216	\$7,462	\$7,462	\$7,463	\$4,835	-35.21%	\$5,226	\$5,472
2310000 WATER	\$9,437	\$7,641	\$9,110	\$10,990	\$10,990	\$10,990	\$13,407	21.99%	\$14,747	\$16,221
2320001 ELECTRICITY - POOL/RINK/TENNIS	\$37,031	\$47,791	\$50,928	\$53,257	\$53,257	\$48,415	\$55,919	5.00%	\$58,715	\$58,715
2340000 SEWER SERVICE CHARGE	\$12,393	\$12,848	\$11,678	\$27,738	\$27,738	\$16,871	\$19,330	-30.31%	\$21,263	\$23,389
2350000 MAINT. & REPAIR STRUCTURES	\$1,782	\$2,424	\$1,039	\$1,600	\$1,600	\$1,600	\$26,600	1,562.50%	\$1,648	\$1,648
2370000 MAINTENANCE & REPAIR EQUIP.	\$6,410	\$4,725	\$4,200	\$4,200	\$4,200	\$4,200	\$21,000	400.00%	\$8,500	\$9,000
2420000 RENTALS	\$62	\$3,056	\$2,555	\$4,880	\$4,880	\$4,880	\$4,800	-1.64%	\$4,800	\$5,000
2700000 CONTRACTUAL SERVICES	\$7,777	\$27,791	\$4,061	\$6,900	\$6,900	\$6,930	\$48,500	602.90%	\$40,764	\$50,500
<b>TOTAL CONTRACTUAL SERVICES</b>	<b>\$83,138</b>	<b>\$114,642</b>	<b>\$93,097</b>	<b>\$120,042</b>	<b>\$120,042</b>	<b>\$104,364</b>	<b>\$198,446</b>	<b>65.31%</b>	<b>\$159,718</b>	<b>\$174,145</b>
<b>COMMODITIES</b>										
3070000 OPERATING SUPPLIES & EQUIP.	\$67,148	\$73,779	\$77,295	\$80,500	\$80,500	\$80,971	\$99,310	23.37%	\$93,750	\$99,750
3140000 C. PARKS FOUNDATION INITIATIVE	\$1,305	\$5,770	\$236	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
3160000 CLOTHING & UNIFORMS	\$4,683	\$5,002	\$5,055	\$5,100	\$5,100	\$5,100	\$5,300	3.92%	\$5,461	\$5,561
3200000 MEDICAL SUPPLIES	\$210	\$220	\$256	\$400	\$400	\$428	\$430	7.50%	\$430	\$430
3220000 FOOD & BEVERAGE	\$875	\$702	\$950	\$750	\$750	\$750	\$800	6.67%	\$800	\$800
3360000 BUILDING MAINTENANCE PARTS	\$302	\$723	\$1,359	\$2,000	\$2,000	\$2,000	\$2,200	10.00%	\$2,200	\$2,200
<b>TOTAL COMMODITIES</b>	<b>\$74,523</b>	<b>\$86,196</b>	<b>\$85,176</b>	<b>\$88,750</b>	<b>\$88,750</b>	<b>\$89,249</b>	<b>\$108,040</b>	<b>21.74%</b>	<b>\$102,641</b>	<b>\$108,741</b>
<b>PROGRAMS</b>										
4680000 CORPORATE TENT	\$330	\$2,000	\$1,271	\$1,800	\$1,800	\$1,800	\$1,800	0.00%	\$1,800	\$1,800
<b>TOTAL PROGRAMS</b>	<b>\$330</b>	<b>\$2,000</b>	<b>\$1,271</b>	<b>\$1,800</b>	<b>\$1,800</b>	<b>\$1,800</b>	<b>\$1,800</b>	<b>0.00%</b>	<b>\$1,800</b>	<b>\$1,800</b>
<b>TRANSFER OUT</b>										
9270000 TRANSFER TO FUND 50 (ERF)	\$0	\$0	\$0	\$36,369	\$36,369	\$36,369	\$36,234	-0.37%	\$55,665	\$56,530
<b>TOTAL TRANSFER OUT</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$36,369</b>	<b>\$36,369</b>	<b>\$36,369</b>	<b>\$36,234</b>	<b>-0.37%</b>	<b>\$55,665</b>	<b>\$56,530</b>
<b>TOTAL 1610 PARK MAINTENANCE</b>	<b>\$685,978</b>	<b>\$727,605</b>	<b>\$726,708</b>	<b>\$864,085</b>	<b>\$864,085</b>	<b>\$841,006</b>	<b>\$959,779</b>	<b>11.07%</b>	<b>\$955,529</b>	<b>\$997,496</b>

**10 GENERAL FUND 10X1613 CONCESSIONS**

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2010	FY 2010	FY 2011	% 2011	FY 2012	FY 2013
1613 CONCESSIONS	ACTUAL	ACTUAL	ACTUAL	BUDGET	AMENDED	ESTIMATED	ADOPTED	TO 2010	PROJECTED	PROJECTED
<b>PERSONAL SERVICES</b>										
1010000 FULL-TIME	\$1,342	\$1,490	\$668	\$1,694	\$1,694	\$1,670	\$1,720	1.53%	\$1,754	\$1,789
1030000 PART-TIME	\$16,028	\$18,640	\$15,792	\$17,659	\$17,659	\$17,659	\$18,202	3.07%	\$18,566	\$18,937
1030150 PART-TIME MANAGER - CONCESSIONS	\$9,837	\$11,590	\$10,304	\$9,331	\$9,331	\$8,892	\$9,625	3.15%	\$9,818	\$10,014
1140000 FICA - EMPLOYER PORTION	\$2,081	\$2,427	\$2,047	\$2,194	\$2,194	\$2,159	\$2,261	3.04%	\$2,328	\$2,396
<b>TOTAL PERSONAL SERVICES</b>	<b>\$29,288</b>	<b>\$34,147</b>	<b>\$28,811</b>	<b>\$30,878</b>	<b>\$30,878</b>	<b>\$30,380</b>	<b>\$31,808</b>	<b>3.01%</b>	<b>\$32,465</b>	<b>\$33,137</b>
<b>CONTRACTUAL SERVICES</b>										
2370000 MAINTENANCE & REPAIR EQUIPMENT	\$1,126	\$655	\$521	\$1,200	\$1,200	\$1,200	\$1,200	0.00%	\$1,224	\$1,224
<b>TOTAL CONTRACTUAL SERVICES</b>	<b>\$1,126</b>	<b>\$655</b>	<b>\$521</b>	<b>\$1,200</b>	<b>\$1,200</b>	<b>\$1,200</b>	<b>\$1,200</b>	<b>0.00%</b>	<b>\$1,224</b>	<b>\$1,224</b>
<b>COMMODITIES</b>										
3070000 OPERATING SUPPLIES & EQUIPMENT	\$26,196	\$30,683	\$29,449	\$31,794	\$31,794	\$31,794	\$33,677	5.92%	\$33,679	\$34,689
<b>TOTAL COMMODITIES</b>	<b>\$26,196</b>	<b>\$30,683</b>	<b>\$29,449</b>	<b>\$31,794</b>	<b>\$31,794</b>	<b>\$31,794</b>	<b>\$33,677</b>	<b>5.92%</b>	<b>\$33,679</b>	<b>\$34,689</b>
<b>TOTAL 1613 CONCESSIONS</b>	<b>\$56,610</b>	<b>\$65,485</b>	<b>\$58,781</b>	<b>\$63,872</b>	<b>\$63,872</b>	<b>\$63,374</b>	<b>\$66,685</b>	<b>4.40%</b>	<b>\$67,368</b>	<b>\$69,050</b>

**10 GENERAL FUND 10X1502 TASTE OF CLAYTON**

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2010	FY 2010	FY 2011	% 2011	FY 2012	FY 2013
1502 TASTE OF CLAYTON	ACTUAL	ACTUAL	ACTUAL	BUDGET	AMENDED	ESTIMATED	ADOPTED	TO 2010	PROJECTED	PROJECTED
<b>CONTRACTUAL SERVICES</b>										
2100000 POSTAGE	\$196	\$216	\$440	\$450	\$450	\$0	\$0	-100.00%	\$0	\$0
2150000 ADVERTISING	\$6,561	\$10,760	\$13,113	\$11,246	\$11,246	\$0	\$0	-100.00%	\$0	\$0
2160000 PRINTING AND PHOTOGRAPHY	\$6,133	\$6,602	\$3,849	\$4,075	\$4,075	\$0	\$0	-100.00%	\$0	\$0
2550000 DUES & MEMBERSHIPS	\$3,114	\$3,766	\$3,516	\$454	\$454	\$0	\$0	-100.00%	\$0	\$0
2700000 CONTRACTUAL SERVICES	\$213,808	\$207,487	\$94,060	\$139,781	\$139,781	\$0	\$0	-100.00%	\$0	\$0
<b>TOTAL CONTRACTUAL SERVICES</b>	<b>\$229,812</b>	<b>\$228,831</b>	<b>\$114,978</b>	<b>\$156,006</b>	<b>\$156,006</b>	<b>\$0</b>	<b>\$0</b>	<b>-100.00%</b>	<b>\$0</b>	<b>\$0</b>
<b>COMMODITIES</b>										
3010000 OFFICE SUPPLIES	\$18,015	\$10,352	\$14,410	\$14,135	\$14,135	\$0	\$0	-100.00%	\$0	\$0
3210000 MEETINGS & RECEPTIONS	\$1,943	\$2,180	\$172	\$1,600	\$1,600	\$0	\$0	-100.00%	\$0	\$0
<b>TOTAL COMMODITIES</b>	<b>\$19,958</b>	<b>\$12,532</b>	<b>\$14,582</b>	<b>\$15,735</b>	<b>\$15,735</b>	<b>\$0</b>	<b>\$0</b>	<b>-100.00%</b>	<b>\$0</b>	<b>\$0</b>
<b>TOTAL 1502 TASTE OF CLAYTON</b>	<b>\$249,770</b>	<b>\$241,363</b>	<b>\$129,560</b>	<b>\$171,741</b>	<b>\$171,741</b>	<b>\$0</b>	<b>\$0</b>	<b>-100.00%</b>	<b>\$0</b>	<b>\$0</b>

Note: The Taste of Clayton event was cancelled in FY 2010.

**10 GENERAL FUND 10X1503 CENTURY FOUNDATION**

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2010	FY 2010	FY 2011	% 2011	FY 2012	FY 2013
1503 CENTURY FOUNDATION	ACTUAL	ACTUAL	ACTUAL	BUDGET	AMENDED	ESTIMATED	ADOPTED	TO 2010	PROJECTED	PROJECTED
<b>PERSONAL SERVICES</b>										
1010000 FULL-TIME	\$0	\$0	\$18,970	\$20,612	\$20,612	\$20,746	\$21,566	4.63%	\$22,213	\$22,880
1140000 FICA - EMPLOYER PORTION	\$0	\$0	\$1,401	\$1,586	\$1,586	\$1,587	\$1,650	4.02%	\$1,699	\$1,750
1160000 PENSION PLAN	\$0	\$0	\$0	\$1,117	\$1,117	\$1,117	\$1,358	21.53%	\$1,358	\$1,358
1180000 GROUP LIFE INS. PREMIUM	\$0	\$0	\$38	\$47	\$47	\$80	\$72	54.18%	\$74	\$75
1190000 DENTAL HEALTH INSURANCE	\$0	\$0	\$242	\$216	\$216	\$242	\$227	4.86%	\$233	\$239
1200000 EMPLOYEE HEALTH CARE	\$0	\$0	\$1,581	\$1,725	\$1,725	\$1,581	\$1,831	6.12%	\$1,977	\$2,135
<b>TOTAL PERSONAL SERVICES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$22,232</b>	<b>\$25,303</b>	<b>\$25,303</b>	<b>\$25,353</b>	<b>\$26,703</b>	<b>5.53%</b>	<b>\$27,554</b>	<b>\$28,437</b>
<b>COMMODITIES</b>										
3010000 OFFICE SUPPLIES	\$0	\$0	\$3,998	\$3,000	\$3,000	\$3,000	\$3,000	0.00%	\$3,000	\$3,000
3210000 MEETINGS & RECEPTIONS	\$0	\$0	\$962	\$1,000	\$1,000	\$999	\$0	-100.00%	\$0	\$0
<b>TOTAL COMMODITIES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$4,960</b>	<b>\$4,000</b>	<b>\$4,000</b>	<b>\$3,999</b>	<b>\$3,000</b>	<b>-25.00%</b>	<b>\$3,000</b>	<b>\$3,000</b>
<b>TOTAL 1503 CENTURY FOUNDATION</b>	<b>\$0</b>	<b>\$0</b>	<b>\$27,192</b>	<b>\$29,303</b>	<b>\$29,303</b>	<b>\$29,352</b>	<b>\$29,703</b>	<b>1.37%</b>	<b>\$30,554</b>	<b>\$31,437</b>

## PERSONNEL SCHEDULE

<b>DEPARTMENT: Parks and Recreation</b>	<b>FUND: General</b>
<b>DIVISION: Administration/Recreation</b>	<b>DIVISION ACCOUNT: 1601</b>

POSITION/TITLE	ACTUAL FY 2007	ACTUAL FY 2008	ACTUAL FY 2009	BUDGET FY 2010	ADOPTED FY 2011	PROJECTED FY 2012	PROJECTED FY 2013
Director of Parks & Recreation	1	1	1	1	1	1	1
Parks & Recreation Superintendent	1	1	1	1	1	1	1
Recreation Assistant - Administration *	1	1	1	1	1	1	1
Recreation Assistant - Sports **	1	1	1	1	1	1	1
Recreation Supervisor Sports	2	2	1	1	1	1	1
Event Specialist ***	0.5	0.5	0.5	0.75	0.75	0.75	0.75
Community Resource Coordinator ****	0	0.5	0.5	0.5	0.5	0.5	0.5
Recreation Supervisor - Community *****	0	0	1	0.5	0.5	0.5	0.5
Recreation Aquatic Supervisor *****	0.25	0.25	0.25	0.25	0.25	0.25	0.25
<b>Total:</b>	6.75	7.25	7.25	7	7	7	7

- \* This is a change in title beginning in FY 2010 of the previously listed Administrative Assistant position.
- \*\* This is a change in title beginning in FY2010 of the previously listed Recreation Program Assistant.
- \*\*\* Position previously split between Special Tax District & General Fund - Parks Administration evenly; distribution changed to 25/75.
- \*\*\*\* New position added in April 2008; split evenly between Parks Administration and Century Foundation.
- \*\*\*\*\* Position previously had duties for the City only; reassignment of duties now results in an even split with the CRSWC.
- \*\*\*\*\* Aquatic Supervisor salary split between City and CRSWC (25% City, 75% CRSWC). CRSWC is not part of the City Budget.

## PERSONNEL SCHEDULE

**DEPARTMENT:** Parks and Recreation

**FUND:** General

**DIVISION:** Parks Maintenance

**DIVISION ACCOUNT:** 1610

POSITION/TITLE	ACTUAL FY 2007	ACTUAL FY 2008	ACTUAL FY 2009	BUDGET FY 2010	ADOPTED FY 2011	PROJECTED FY 2012	PROJECTED FY 2013
Parks Superintendent	1	1	1	1	1	1	1
Park Supervisor	1	2	2	2	2	2	2
Horticulturist	1	1	1	1	1	1	1
Labor Foreman	1	0	0	0	0	0	0
Field Technician	0	0	0	1	1	1	1
Laborer	5	5	5	4	4	4	4
<b>Total:</b>	9	9	9	9	9	9	9



## PERSONNEL SCHEDULE

**DEPARTMENT: Parks and Recreation**

**FUND: General**

**DIVISION: Century Foundation**

**DIVISION ACCOUNT: 1503**

POSITION/TITLE	ACTUAL FY 2007	ACTUAL FY 2008	ACTUAL FY 2009	BUDGET FY 2010	ADOPTED FY 2011	PROJECTED FY 2012	PROJECTED FY 2013
Community Resource Coordinator *	0	0	0.5	0.5	0.5	0.5	0.5
<b>Total:</b>	0	0	0.5	0.5	0.5	0.5	0.5

\* Community Resource Coordinator 1/2 salary is charged to General Fund Parks Administration.

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## NON-DEPARTMENTAL

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*The Non-Departmental Account encompasses all expenses that cannot be specifically associated with any one department but nevertheless are within the General Fund.*

*Beginning FY 2011, the costs related to the City's insurance programs are scheduled in the Non-Departmental Account rather than in a separate Insurance Fund.*

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### SUMMARY OF EXPENDITURES BY DIVISION

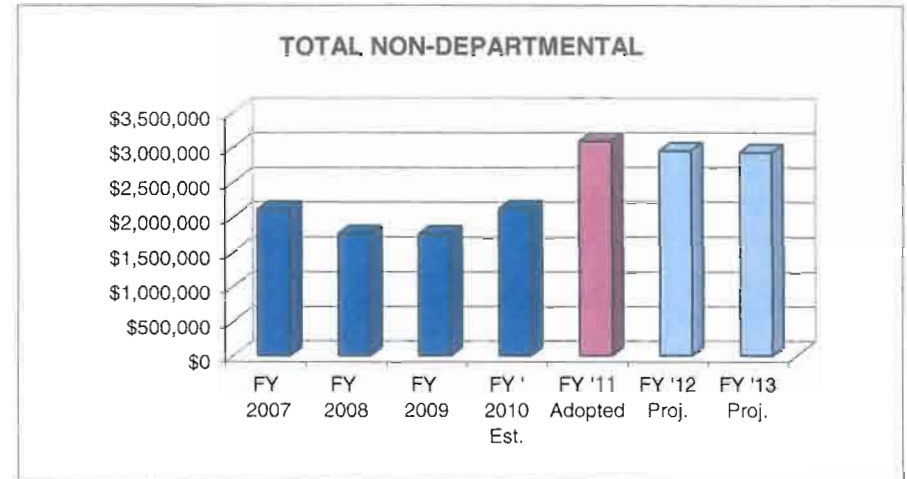
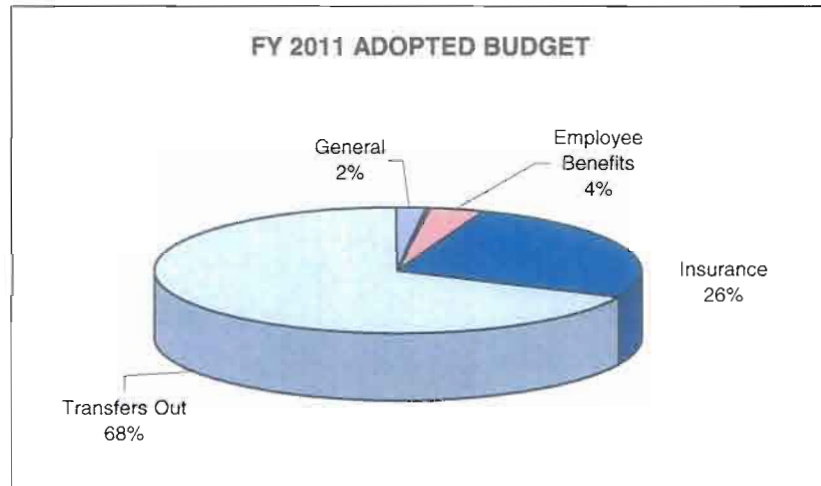
DEPARTMENT: NON-DEPARTMENTAL

FUND: GENERAL

DIVISION: ALL

DIVISION ACCOUNTS:  
1700-1800-1900

NON-DEPARTMENTAL - BY DIVISION	FY 2007 ACTUAL	FY 2008 ACTUAL	FY 2009 ACTUAL	FY 2010 ORIGINAL BUDGET	FY 2010 AMENDED BUDGET	FY 2010 ESTIMATED EXPEND.	FY 2011 ADOPTED BUDGET	% CHANGE 2011 TO 2010	FY 2012 PROJECTED BUDGET	FY 2013 PROJECTED BUDGET
GENERAL	\$40,730	\$80,337	\$53,469	\$59,751	\$59,751	\$59,736	\$59,000	-1.26%	\$60,875	\$62,800
COMMUNITY RELATIONS	\$2,253	\$18,846	\$18,465	\$15,750	\$15,750	\$15,550	\$6,000	-61.90%	\$16,250	\$6,250
EMPLOYEE BENEFITS	\$56,112	\$74,698	\$82,663	\$123,656	\$157,125	\$136,135	\$111,823	-9.57%	\$113,371	\$106,971
CONTINGENCY	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
INSURANCE	\$0	\$0	\$0	\$0	\$0	\$0	\$803,575	0.00%	\$833,750	\$863,925
TRANSFERS OUT	\$1,997,657	\$1,574,059	\$1,589,962	\$2,087,663	\$2,087,663	\$1,893,597	\$2,098,654	0.53%	\$1,917,361	\$1,880,853
<b>TOTAL NON-DEPARTMENTAL</b>	<b>\$2,096,752</b>	<b>\$1,747,940</b>	<b>\$1,744,559</b>	<b>\$2,286,820</b>	<b>\$2,320,289</b>	<b>\$2,105,018</b>	<b>\$3,079,052</b>	<b>34.64%</b>	<b>\$2,941,607</b>	<b>\$2,920,799</b>



**10 GENERAL FUND 10X1701 GENERAL**

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2010	FY 2010	FY 2011	% 2011	FY 2012	FY 2013
1701 GENERAL	ACTUAL	ACTUAL	ACTUAL	BUDGET	AMENDED	ESTIMATED	ADOPTED	TO 2010	PROJECTED	PROJECTED
<b>CONTRACTUAL SERVICES</b>										
2100000 POSTAGE	\$26,131	\$36,485	\$28,885	\$42,000	\$42,000	\$42,000	\$44,000	4.76%	\$46,500	\$48,000
2110000 LEGAL SETTLEMENT	\$0	\$20,000	\$0	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
2370000 MAINTENANCE & REPAIR EQUIP.	\$3,003	\$3,853	\$1,652	\$5,436	\$5,436	\$5,436	\$5,800	6.70%	\$6,125	\$6,550
2420000 RENTALS	\$540	\$540	\$540	\$540	\$540	\$540	\$900	66.67%	\$900	\$900
2700000 CONTRACTUAL SERVICES	\$0	\$0	\$15,921	\$3,500	\$3,500	\$3,500	\$0	-100.00%	\$0	\$0
<b>TOTAL CONTRACTUAL SERVICES</b>	<b>\$29,674</b>	<b>\$60,878</b>	<b>\$46,998</b>	<b>\$51,476</b>	<b>\$51,476</b>	<b>\$51,476</b>	<b>\$50,700</b>	<b>-1.51%</b>	<b>\$53,525</b>	<b>\$55,450</b>
<b>COMMODITIES</b>										
3010000 OFFICE SUPPLIES	\$4,903	\$5,069	\$5,272	\$7,275	\$7,275	\$7,250	\$7,300	0.34%	\$7,350	\$7,350
<b>TOTAL COMMODITIES</b>	<b>\$4,903</b>	<b>\$5,069</b>	<b>\$5,281</b>	<b>\$7,275</b>	<b>\$7,275</b>	<b>\$7,260</b>	<b>\$7,300</b>	<b>0.34%</b>	<b>\$7,350</b>	<b>\$7,350</b>
<b>CAPITAL OUTLAY</b>										
5030000 OFFICE FURNITURE & EQUIP.	\$0	\$14,390	\$1,190	\$1,000	\$1,000	\$1,000	\$1,000	0.00%	\$0	\$0
5030001 TELEPHONE SYSTEMS	\$6,153	\$0	\$0	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
<b>TOTAL CAPITAL OUTLAY</b>	<b>\$6,153</b>	<b>\$14,390</b>	<b>\$1,190</b>	<b>\$1,000</b>	<b>\$1,000</b>	<b>\$1,000</b>	<b>\$1,000</b>	<b>0.00%</b>	<b>\$0</b>	<b>\$0</b>
<b>TOTAL 1701 GENERAL</b>	<b>\$40,730</b>	<b>\$80,337</b>	<b>\$53,469</b>	<b>\$59,751</b>	<b>\$59,751</b>	<b>\$59,736</b>	<b>\$59,000</b>	<b>-1.26%</b>	<b>\$60,875</b>	<b>\$62,800</b>

**10 GENERAL FUND 10X1702 COMMUNITY RELATIONS**

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2010	FY 2010	FY 2011	% 2011	FY 2012	FY 2013
1702 COMMUNITY RELATIONS	ACTUAL	ACTUAL	ACTUAL	BUDGET	AMENDED	ESTIMATED	ADOPTED	TO 2010	PROJECTED	PROJECTED
<b>CONTRACTUAL SERVICES</b>										
2100000 POSTAGE	\$1,030	\$933	\$0	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
2160000 PRINTING AND PHOTOGRAPHY	\$762	\$0	\$0	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
2700000 CONTRACTUAL SERVICES	\$461	\$17,913	\$18,465	\$15,750	\$15,750	\$15,550	\$6,000	-61.90%	\$16,250	\$6,250
<b>TOTAL CONTRACTUAL SERVICES</b>	<b>\$2,253</b>	<b>\$18,846</b>	<b>\$18,465</b>	<b>\$15,750</b>	<b>\$15,750</b>	<b>\$15,550</b>	<b>\$6,000</b>	<b>-61.90%</b>	<b>\$16,250</b>	<b>\$6,250</b>
<b>TOTAL 1702 COMMUNITY RELATIONS</b>	<b>\$2,253</b>	<b>\$18,846</b>	<b>\$18,465</b>	<b>\$15,750</b>	<b>\$15,750</b>	<b>\$15,550</b>	<b>\$6,000</b>	<b>-61.90%</b>	<b>\$16,250</b>	<b>\$6,250</b>

**10 GENERAL FUND 10X1703 EMPLOYEE BENEFITS**

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2010	FY 2010	FY 2011	% 2011	FY 2012	FY 2013
1703 EMPLOYEE BENEFITS	ACTUAL	ACTUAL	ACTUAL	BUDGET	AMENDED	ESTIMATED	ADOPTED	TO 2010	PROJECTED	PROJECTED
<b>CONTRACTUAL SERVICES</b>										
2130000 TRAVEL & TRAINING	\$7,899	\$0	\$0	\$7,500	\$7,500	\$6,500	\$4,500	-40.00%	\$4,500	\$4,500
2250000 REIMB-HRA DEDUCTIBLE	\$0	\$31,848	\$38,817	\$65,000	\$65,000	\$45,000	\$55,000	-15.38%	\$55,000	\$55,000
2560000 EDUCATION BENEFITS	\$13,643	\$11,159	\$9,894	\$16,800	\$16,800	\$16,800	\$23,500	39.88%	\$23,500	\$17,000
<b>TOTAL CONTRACTUAL SERVICES</b>	<b>\$21,542</b>	<b>\$43,007</b>	<b>\$48,711</b>	<b>\$89,300</b>	<b>\$89,300</b>	<b>\$68,300</b>	<b>\$83,000</b>	<b>-7.05%</b>	<b>\$83,000</b>	<b>\$76,500</b>
<b>PROGRAMS</b>										
4080000 EMPLOYEE RELATIONS	\$34,570	\$31,691	\$33,952	\$34,356	\$34,356	\$34,366	\$28,823	-16.10%	\$30,371	\$30,471
4090000 LOAN TO CRSWC	\$0	\$0	\$0	\$0	\$33,469	\$33,469	\$0	0.00%	\$0	\$0
<b>TOTAL PROGRAMS</b>	<b>\$34,570</b>	<b>\$31,691</b>	<b>\$33,952</b>	<b>\$34,356</b>	<b>\$67,825</b>	<b>\$67,835</b>	<b>\$28,823</b>	<b>-16.10%</b>	<b>\$30,371</b>	<b>\$30,471</b>
<b>TOTAL 1703 EMPLOYEE BENEFITS</b>	<b>\$56,112</b>	<b>\$74,698</b>	<b>\$82,663</b>	<b>\$123,656</b>	<b>\$157,125</b>	<b>\$136,135</b>	<b>\$111,823</b>	<b>-9.57%</b>	<b>\$113,371</b>	<b>\$106,971</b>

**10 GENERAL FUND 10X1704 INSURANCE**

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2010	FY 2010	FY 2011	% 2011	FY 2012	FY 2013
1704 INSURANCE	ACTUAL	ACTUAL	ACTUAL	BUDGET	AMENDED	ESTIMATED	ADOPTED	TO 2010	PROJECTED	PROJECTED
<b>CONTRACTUAL SERVICES</b>										
2200000 FIRE & EXTENDED COVERAGE PREMIUM	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000	0.00%	\$102,000	\$104,000
2210000 AUTO & GENERAL LIAB. PREM.	\$0	\$0	\$0	\$0	\$0	\$0	\$130,000	0.00%	\$136,500	\$143,000
2210010 GENERAL LIABILITY DEDUCTIBLE	\$0	\$0	\$0	\$0	\$0	\$0	\$4,000	0.00%	\$4,500	\$5,000
2230000 SURETY, FORGERY & BURGLARY BOND	\$0	\$0	\$0	\$0	\$0	\$0	\$16,600	0.00%	\$17,000	\$17,400
2580000 UNEMPLOYMENT COMP. PREMIUM	\$0	\$0	\$0	\$0	\$0	\$0	\$22,500	0.00%	\$25,000	\$27,500
2590000 PUBLIC OFFICIALS LIABILITY INS. PREM.	\$0	\$0	\$0	\$0	\$0	\$0	\$26,000	0.00%	\$27,500	\$29,000
2620000 U.S.T. PREMIUM	\$0	\$0	\$0	\$0	\$0	\$0	\$375	0.00%	\$400	\$425
2700000 CONTRACTUAL SERVICES	\$0	\$0	\$0	\$0	\$0	\$0	\$36,600	0.00%	\$37,100	\$37,600
2750000 INS. LOSSES-AUTO PHYSICAL DAMAGE	\$0	\$0	\$0	\$0	\$0	\$0	\$22,000	0.00%	\$23,000	\$24,000
2760000 INS. LOSSES-GENERAL LIABILITY	\$0	\$0	\$0	\$0	\$0	\$0	\$5,000	0.00%	\$5,000	\$5,000
2800000 EMPLOYEE ASSISTANCE PROGRAM	\$0	\$0	\$0	\$0	\$0	\$0	\$4,500	0.00%	\$4,750	\$5,000
2960000 EXCESS INSURANCE WORKERS COMP.	\$0	\$0	\$0	\$0	\$0	\$0	\$436,000	0.00%	\$451,000	\$466,000
<b>TOTAL CONTRACTUAL SERVICES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$803,575</b>	<b>0.00%</b>	<b>\$833,750</b>	<b>\$863,925</b>
<b>TOTAL 1704 INSURANCE</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$803,575</b>	<b>0.00%</b>	<b>\$833,750</b>	<b>\$863,925</b>

**10 GENERAL FUND 10X1900 TRANSFERS & DEBT**

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2010	FY 2010	FY 2011	% 2011	FY 2012	FY 2013
<b>1900 TRANSFERS &amp; DEBT</b>	<b>ACTUAL</b>	<b>ACTUAL</b>	<b>ACTUAL</b>	<b>BUDGET</b>	<b>AMENDED</b>	<b>ESTIMATED</b>	<b>ADOPTED</b>	<b>TO 2010</b>	<b>PROJECTED</b>	<b>PROJECTED</b>
<b>TRANSFER OUT &amp; DEBT</b>										
9280000 TRANSFER TO INS. FUND	\$570,000	\$515,600	\$480,500	\$482,000	\$482,000	\$482,000	\$0	-100.00%	\$0	\$0
9300000 TRANSFER TO 2007 DEBT	\$100,000	\$100,000	\$110,000	\$552,000	\$552,000	\$357,934	\$1,676,654	0.00%	\$1,443,861	\$1,447,853
9500000 TRANSFER TO FUND 60	\$540,409	\$115,000	\$100,000	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
9700000 TRANSFER TO FUND 70	\$484,000	\$539,000	\$600,000	\$750,000	\$750,000	\$750,000	\$422,000	0.00%	\$473,500	\$433,000
9000000 DEBT - 2005 B PARKING	\$303,248	\$304,459	\$299,462	\$303,663	\$303,663	\$303,663	\$0	0.00%	\$0	\$0
<b>TOTAL TRANSFER OUT</b>	<b>\$1,997,657</b>	<b>\$1,574,059</b>	<b>\$1,589,962</b>	<b>\$2,087,663</b>	<b>\$2,087,663</b>	<b>\$1,893,597</b>	<b>\$2,098,654</b>	<b>0.53%</b>	<b>\$1,917,361</b>	<b>\$1,880,853</b>
<b>TOTAL 1900 TRANSFERS</b>	<b>\$1,997,657</b>	<b>\$1,574,059</b>	<b>\$1,589,962</b>	<b>\$2,087,663</b>	<b>\$2,087,663</b>	<b>\$1,893,597</b>	<b>\$2,098,654</b>	<b>0.53%</b>	<b>\$1,917,361</b>	<b>\$1,880,853</b>



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## SEWER LATERAL FUND

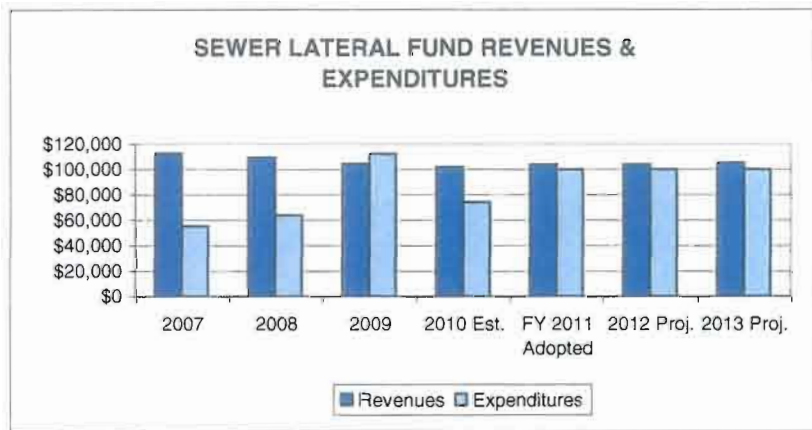
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*The Sewer Lateral Fund was established in 2001 by voter approval. This Enterprise Fund was created to provide funding to residents for all or a portion of the cost of certain repairs of defective sewer lateral lines on all residential property having six or less dwelling units.*

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**12 SEWER LATERAL FUND**  
**Summary of Revenues and Expenditures**  
**FY 2007 - FY 2013**

	Actual FY 2007	Actual FY 2008	Actual FY 2009	Estimate FY 2010	Adopted FY 2011	Projected FY 2012	Projected FY 2013
Beginning Fund Balance	\$159,555	\$217,130	\$262,725	\$254,660	\$282,169	\$285,844	\$289,569
Revenues	\$112,646	\$109,452	\$104,409	\$101,662	\$103,675	\$103,725	\$105,125
Expenditures	\$55,071	\$63,857	\$112,474	\$74,153	\$100,000	\$100,000	\$100,000
Revenues Over (Under)	\$57,575	\$45,595	(\$8,065)	\$27,509	\$3,675	\$3,725	\$5,125
Ending Fund Balance	\$217,130	\$262,725	\$254,660	\$282,169	\$285,844	\$289,569	\$294,694
% Fund Balance to Expenditures	394.27%	411.43%	226.42%	380.52%	285.84%	289.57%	294.69%



Fiscal Year 2009 marked the first year that expenditures exceeded revenue. This is due to a bad claim year. The fund balance had steadily increased since its inception until FY 09, when it decreased slightly.

**12 SEWER LATERAL FUND - 12R, 12X**

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2010	FY 2010	FY 2011	% 2011	FY 2012	FY 2013
REVENUES	ACTUAL	ACTUAL	ACTUAL	BUDGET	AMENDED	ESTIMATED	ADOPTED	TO 2010	PROJECTED	PROJECTED
3570000 SEWER LATERAL FEES	\$101,093	\$101,250	\$97,099	\$97,000	\$97,000	\$98,162	\$100,125	3.22%	\$100,125	\$100,125
7100000 INTEREST INCOME	\$11,553	\$8,203	\$7,310	\$5,000	\$5,000	\$3,500	\$3,550	-29.00%	\$3,600	\$5,000
<b>TOTAL REVENUES</b>	<b>\$112,646</b>	<b>\$109,453</b>	<b>\$104,409</b>	<b>\$102,000</b>	<b>\$102,000</b>	<b>\$101,662</b>	<b>\$103,675</b>	<b>1.64%</b>	<b>\$103,725</b>	<b>\$105,125</b>

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2010	FY 2010	FY 2011	% 2011	FY 2012	FY 2013
EXPENDITURES	ACTUAL	ACTUAL	ACTUAL	BUDGET	AMENDED	ESTIMATED	ADOPTED	TO 2010	PROJECTED	PROJECTED
2650000 SEWER LATERAL EXPENSES	\$55,071	\$63,857	\$112,474	\$100,000	\$100,000	\$74,153	\$100,000	0.00%	\$100,000	\$100,000
<b>TOTAL EXPENDITURES</b>	<b>\$55,071</b>	<b>\$63,857</b>	<b>\$112,474</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$74,153</b>	<b>\$100,000</b>	<b>0.00%</b>	<b>\$100,000</b>	<b>\$100,000</b>

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## SPECIAL TAX DISTRICT

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*The Special Tax District was established in 1981 to provide funding for appropriate economic development activities in the Central Business District. The legislation establishing the Special Tax District allows funding to be expended for a variety of economic development purposes including capital improvements in the area, promotion of the Central Business District through marketing and advertising, and efforts related to attraction and/or retention of businesses. The Economic Advisory Committee has supported these efforts in addition to providing advice and guidance to the Mayor, Board of Aldermen, and the City's administration on a strategy and action plan for future business growth, retention and revitalization.*

**Goal and Key Intended Outcome**

**Goal:** *Maintain and grow a strong, diversified economic base that enriches the City's quality of life, preserves the integrity of our residential neighborhoods, and is consistent with the Comprehensive Plan*

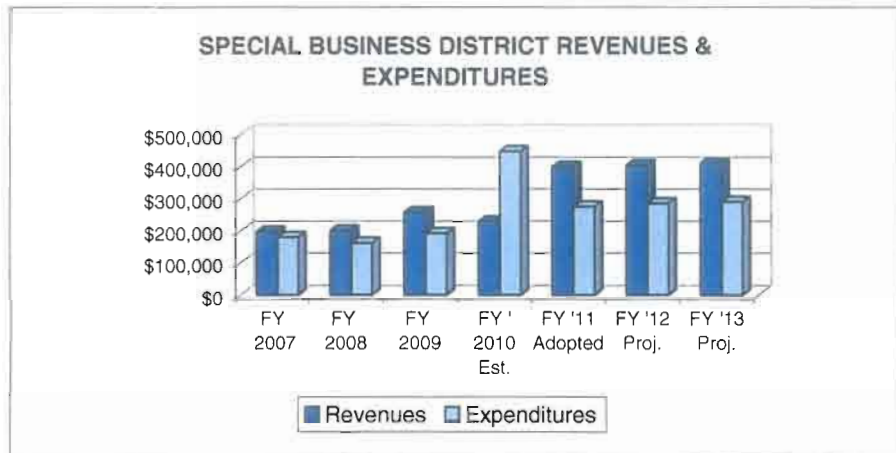
**Key Intended Outcome:** *Economic Development*

**Performance Measures (by Fiscal Year):**

<b>Category</b>	<b>Measure</b>	<b>2007</b>	<b>2008</b>	<b>2009</b>	<b>2010 (YTD)</b>	<b>Goal 2011</b>
<i>Customer</i>	<i>% of businesses rating business climate as good or better</i>	N/A	N/A	N/A	N/A	80%
	<i>% of residents rating culture, dining, and shopping environment as good or better</i>	N/A	N/A	N/A	79%	85%
<i>Financial</i>	<i>Sales tax per square foot</i>	\$3.32	\$3.18	\$2.93	\$2.71	\$2.85
	<i>Commercial property tax per square foot</i>	\$0.35	\$0.35	\$0.42	\$0.40	\$0.41
<i>Process</i>	<i># of annual prospect retention visits</i>	N/A	N/A	N/A	41	45
<i>People</i>	<i>Training hours per year</i>	N/A	N/A	N/A	32	48

**45 SPECIAL BUSINESS DIST TAX FUND**  
**Summary of Revenues and Expenditures**  
**FY 2007 - FY 2013**

	Actual FY 2007	Actual FY 2008	Actual FY 2009	Estimate FY 2010	Adopted FY 2011	Projected FY 2012	Projected FY 2013
Beginning Fund Balance	\$173,337	\$189,760	\$227,910	\$292,843	\$73,371	\$197,479	\$316,371
Revenues	\$196,391	\$199,220	\$256,428	\$227,604	\$398,275	\$403,051	\$409,581
Expenditures	\$179,968	\$161,070	\$191,495	\$447,076	\$274,167	\$284,159	\$289,919
Revenues Over (Under) Expenditures	\$16,423	\$38,150	\$64,933	(\$219,472)	\$124,108	\$118,892	\$119,662
Ending Fund Balance	\$189,760	\$227,910	\$292,843	\$73,371	\$197,479	\$316,371	\$436,033
% Fund Balance to Expenditures	105.44%	141.50%	152.92%	16.41%	72.03%	111.34%	150.40%



This fund receives an additional property tax levy from a geographical overlay district comprised of the Central Business District. The fund pays for projects and marketing with direct impact to the businesses lying within the geographical boundaries. The City hired an Economic Developer in FY 2009 and 75% of the position's salary is paid out of this fund. Partial funding of two communication coordinator positions is also included in this fund. Additionally, the City implemented a Central Business District Plan Update and Retail Study in 2009-2010, which accounts for the large increase in expenditures in FY 2010.



**45 SPECIAL BUSINESS DISTRICT TAX FUND - 45R**

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2010	FY 2010	FY 2011	% 2011	FY 2012	FY 2013
REVENUES	ACTUAL	ACTUAL	ACTUAL	BUDGET	AMENDED	ESTIMATED	ADOPTED	TO 2010	PROJECTED	PROJECTED
<b>PROPERTY TAX</b>										
1010000 REAL PROPERTY TAX-CURRENT	\$177,889	\$177,743	\$242,226	\$235,025	\$235,025	\$225,000	\$397,143	68.98%	\$401,581	\$407,786
1020000 REAL PROPERTY TAX-DELINQUENT	\$4,314	\$12,889	\$5,070	\$0	\$0	\$37	\$0	0.00%	\$0	\$0
1050000 FINANCIAL INSTITUTION TAX	\$3,255	\$0	\$0	\$250	\$250	\$1,904	\$500	100.00%	\$500	\$500
<b>TOTAL PROPERTY TAX</b>	<b>\$185,458</b>	<b>\$190,632</b>	<b>\$247,296</b>	<b>\$235,275</b>	<b>\$235,275</b>	<b>\$226,941</b>	<b>\$397,643</b>	<b>69.01%</b>	<b>\$402,081</b>	<b>\$408,286</b>
<b>MISCELLANEOUS</b>										
7070000 OTHER	\$975	\$2,000	\$545	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
<b>TOTAL MISCELLANEOUS</b>	<b>\$975</b>	<b>\$2,000</b>	<b>\$545</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0.00%</b>	<b>\$0</b>	<b>\$0</b>
<b>INVESTMENT INCOME</b>										
7100000 INTEREST ON INVESTMENTS	\$9,958	\$6,588	\$8,587	\$2,000	\$2,000	\$663	\$632	-68.40%	\$970	\$1,295
<b>TOTAL INVESTMENT INCOME</b>	<b>\$9,958</b>	<b>\$6,588</b>	<b>\$8,587</b>	<b>\$2,000</b>	<b>\$2,000</b>	<b>\$663</b>	<b>\$632</b>	<b>-68.40%</b>	<b>\$970</b>	<b>\$1,295</b>
<b>TOTAL REVENUES</b>	<b>\$196,391</b>	<b>\$199,220</b>	<b>\$256,428</b>	<b>\$237,275</b>	<b>\$237,275</b>	<b>\$227,604</b>	<b>\$398,275</b>	<b>67.85%</b>	<b>\$403,051</b>	<b>\$409,581</b>

**45 SPECIAL BUSINESS DISTRICT TAX FUND - COMMUNICATIONS - 45X**

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2010	FY 2010	FY 2011	% 2011	FY 2012	FY 2013
EXPENDITURES	ACTUAL	ACTUAL	ACTUAL	BUDGET	AMENDED	ESTIMATED	ADOPTED	TO 2010	PROJECTED	PROJECTED
<b>PERSONAL SERVICES</b>										
1010000 FULL-TIME	\$65,780	\$70,744	\$103,027	\$117,823	\$117,823	\$124,368	\$125,981	6.92%	\$129,761	\$133,653
1020000 OVERTIME	\$277	\$25	\$0	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
1040000 MISCELLANEOUS	\$0	\$0	\$1,362	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
1140000 FICA - EMPLOYER PORTION	\$4,979	\$5,260	\$7,719	\$9,013	\$9,013	\$9,514	\$9,638	6.93%	\$9,927	\$10,224
1160000 PENSION PLAN	\$0	\$0	\$0	\$3,908	\$3,908	\$3,908	\$4,751	21.58%	\$4,751	\$4,751
1180000 GROUP LIFE INS. PREMIUM	\$334	\$273	\$513	\$530	\$530	\$479	\$423	-20.13%	\$432	\$440
1190000 DENTAL HEALTH INSURANCE	\$963	\$1,032	\$1,371	\$1,592	\$1,592	\$1,786	\$1,651	3.69%	\$1,696	\$1,742
1200000 EMPLOYEE HEALTH CARE	\$6,256	\$6,468	\$9,198	\$13,239	\$13,239	\$12,020	\$14,003	5.77%	\$15,123	\$16,333
<b>TOTAL PERSONAL SERVICES</b>	<b>\$78,589</b>	<b>\$83,802</b>	<b>\$123,190</b>	<b>\$146,105</b>	<b>\$146,105</b>	<b>\$152,075</b>	<b>\$156,447</b>	<b>7.08%</b>	<b>\$161,689</b>	<b>\$167,144</b>
<b>CONTRACTUAL SERVICES</b>										
2010000 PROFESSIONAL SERVICES	\$0	\$0	\$0	\$120,000	\$180,000	\$180,000	\$0	-100.00%	\$0	\$0
2100000 POSTAGE	\$576	\$690	\$513	\$2,500	\$2,500	\$2,500	\$2,500	0.00%	\$2,500	\$2,500
2130000 TRAVEL & TRAINING	\$0	\$450	\$4,609	\$5,400	\$5,400	\$5,400	\$7,100	31.48%	\$4,350	\$4,350
2150000 ADVERTISING	\$13,786	\$2,223	\$1,488	\$74,450	\$74,450	\$51,009	\$57,950	-22.16%	\$57,950	\$57,950
2160000 PRINTING AND PHOTOGRAPHY	\$18,906	\$17,099	\$17,118	\$9,900	\$9,900	\$9,228	\$6,600	-33.33%	\$6,600	\$6,600
2250000 REIMB-HRA DEDUCTIBLE	\$0	\$0	\$0	\$1,100	\$1,100	\$1,100	\$1,100	0.00%	\$1,100	\$1,100
2550000 DUES & MEMBERSHIPS	\$125	\$125	\$730	\$895	\$895	\$895	\$770	-13.97%	\$770	\$770
2700000 CONTRACTUAL SERVICE	\$5,970	\$6,146	\$2,771	\$4,500	\$4,500	\$4,500	\$4,200	-6.67%	\$4,200	\$4,200
2700001 WIFI PROTOTYPE INSTALLATION	\$1,089	\$1,164	\$1,260	\$1,200	\$1,200	\$1,200	\$1,200	0.00%	\$1,200	\$1,200
<b>TOTAL CONTRACTUAL SERVICES</b>	<b>\$40,452</b>	<b>\$27,897</b>	<b>\$28,489</b>	<b>\$219,945</b>	<b>\$279,945</b>	<b>\$255,832</b>	<b>\$81,420</b>	<b>-62.98%</b>	<b>\$78,670</b>	<b>\$78,670</b>
<b>COMMODITIES</b>										
3010000 OFFICE SUPPLIES	\$71	\$237	\$100	\$1,495	\$1,495	\$1,495	\$1,500	0.33%	\$1,500	\$1,805
3210000 MEETINGS & RECEPTIONS	\$0	\$192	\$100	\$4,000	\$4,000	\$4,000	\$4,000	0.00%	\$4,000	\$4,000
<b>TOTAL COMMODITIES</b>	<b>\$71</b>	<b>\$429</b>	<b>\$200</b>	<b>\$5,495</b>	<b>\$5,495</b>	<b>\$5,495</b>	<b>\$5,500</b>	<b>0.09%</b>	<b>\$5,500</b>	<b>\$5,805</b>
<b>PROGRAMS</b>										
4110000 COMMUNITY EVENTS	\$58,317	\$47,942	\$38,616	\$38,550	\$38,550	\$32,674	\$29,800	-22.70%	\$37,300	\$37,300
<b>TOTAL PROGRAMS</b>	<b>\$58,317</b>	<b>\$47,942</b>	<b>\$38,616</b>	<b>\$38,550</b>	<b>\$38,550</b>	<b>\$32,674</b>	<b>\$29,800</b>	<b>-22.70%</b>	<b>\$37,300</b>	<b>\$37,300</b>
<b>TRANSFER OUT</b>										
9280000 TRANSFER TO FUND 28	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$0	-100.00%	\$0	\$0
9290000 TRANSFER TO GENERAL FUND	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000	0.00%	\$1,000	\$1,000
<b>TOTAL TRANSFER OUT</b>	<b>\$2,539</b>	<b>\$1,000</b>	<b>\$1,000</b>	<b>\$1,000</b>	<b>\$1,000</b>	<b>\$1,000</b>	<b>\$1,000</b>	<b>0.00%</b>	<b>\$1,000</b>	<b>\$1,000</b>
<b>TOTAL EXPENDITURES</b>	<b>\$179,968</b>	<b>\$161,070</b>	<b>\$191,495</b>	<b>\$411,095</b>	<b>\$471,095</b>	<b>\$447,076</b>	<b>\$274,167</b>	<b>-33.31%</b>	<b>\$284,159</b>	<b>\$289,919</b>

## PERSONNEL SCHEDULE

**DEPARTMENT: Administrative Services**

**FUND: Special Tax District**

**DIVISION: Special Business District**

**DIVISION ACCOUNT: 4500**

POSITION/TITLE	ACTUAL FY 2007	ACTUAL FY 2008	ACTUAL FY 2009	BUDGET FY 2010	ADOPTED FY 2011	PLANNING FY 2012	PLANNING FY 2013
Event Specialist *	0.5	0.5	0.5	0.25	0.25	0.25	0.25
Communications Coordinator **	0.5	0.5	0.5	0.75	0.75	0.75	0.75
Economic Development Associate ***	0	0	0.75	0.75	0.75	0.75	0.75
Management Analyst ****	0.5	0.5	0.5	0	0	0	0
<b>Total:</b>	1.5	1.5	2.25	1.75	1.75	1.75	1.75

\* Event Specialist salary split with the General Fund - Parks Administration.

\*\* Communications Coordinators (two positions) is split. One position is split evenly with General Fund Administrative Services - City Manager beginning in FY2010. The second position is split between Special Tax District (25%), General Fund Administrative Services - City Manager (25%) and CRSWC (50%), which is not part of the City Budget.

\*\*\* Economic Developer 25% salary is charged to General Fund Administrative Services - City Manager.

\*\*\*\* Management Analyst 50% salary was charged to City Manager in General Fund Administrative Services. Position was eliminated in FY 2010.

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## PENSION FUNDS

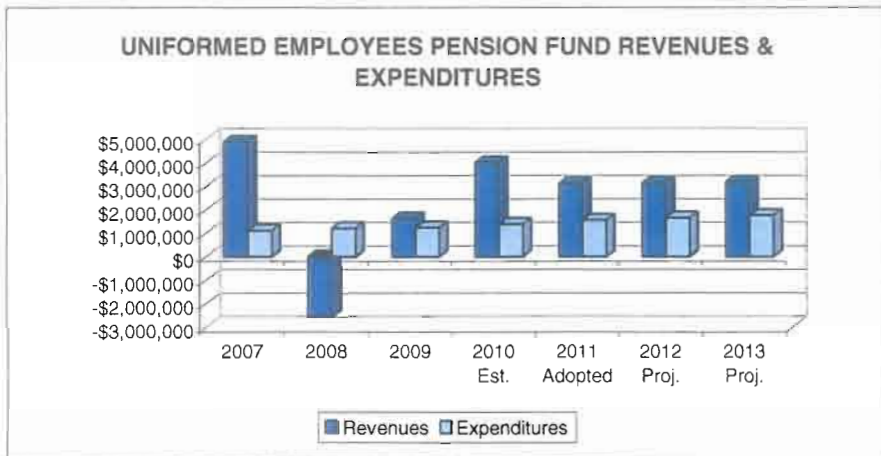
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*The City operates two pension funds for its full-time employees: uniformed employees of the Police and Fire Departments are members of the Uniformed Employees Retirement Fund; all other non-uniformed employees of the City are members of the Non-Uniformed Employees Retirement Fund.*

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**30 FIRE & POLICE RETIREMENT FUND**  
**Summary of Revenues and Expenditures**  
**FY 2007 - FY 2013**

	Actual FY 2007	Actual FY 2008	Actual FY 2009	Estimate FY 2010	Adopted FY 2011	Projected FY 2012	Projected FY 2013
Beginning Fund Balance	\$24,529,129	\$28,304,604	\$24,616,615	\$24,995,739	\$27,620,375	\$29,163,583	\$30,634,776
Revenues	\$4,885,217	(\$2,484,113)	\$1,617,142	\$4,006,289	\$3,096,598	\$3,127,514	\$3,168,208
Expenditures	\$1,109,742	\$1,203,876	\$1,238,018	\$1,381,653	\$1,553,390	\$1,656,321	\$1,759,916
Revenues Over (Under) Expenditures	\$3,775,475	(\$3,687,989)	\$379,124	\$2,624,636	\$1,543,208	\$1,471,193	\$1,408,292
Ending Fund Balance	\$28,304,604	\$24,616,615	\$24,995,739	\$27,620,375	\$29,163,583	\$30,634,776	\$32,043,068
% Fund Balance to Expenditures	2,550.56%	2,044.78%	2,019.01%	1,999.08%	1,877.42%	1,849.57%	1,820.72%



This pension trust fund provides defined benefits for all sworn public safety officers of the City. The fund balance fluctuates due to market variations. FY 2008 saw a significant drop in market value due to the decline in the economy. Market value slowly rebounded in FY 2009 and is anticipated to increase almost back to the fund balance level in FY 2007. The fund is currently funded according to actuarial standards.

**30 FIRE & POLICE PENSION - 30R, 30X**

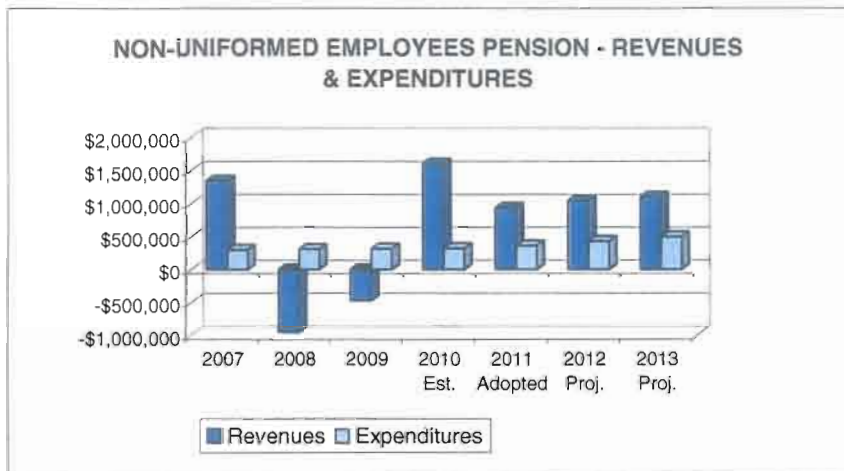
	FY 2007	FY 2008	FY 2009	FY 2010	FY 2010	FY 2010	FY 2011	% 2011	FY 2012	FY 2013
REVENUES	ACTUAL	ACTUAL	ACTUAL	BUDGET	AMENDED	ESTIMATED	ADOPTED	TO 2010	PROJECTED	PROJECTED
7070001 OTHER INCOME	\$25,559	\$85,517	\$17,382	\$250	\$250	\$16,000	\$5,000	1,900.00%	\$5,000	\$5,000
7110001 CONTRIBUTIONS-CITY SHARE	\$756,282	\$733,009	\$677,458	\$1,127,400	\$1,127,400	\$1,125,345	\$990,993	-12.10%	\$1,000,903	\$1,010,912
7160001 MEMBERS CONTRIBUTIONS	\$216,857	\$225,681	\$231,805	\$222,500	\$222,500	\$228,374	\$225,795	1.48%	\$228,053	\$230,334
7100001 INTEREST ON INVESTMENTS	\$3,886,519	(\$3,528,320)	\$690,497	\$1,545,497	\$1,545,497	\$2,636,570	\$1,874,810	21.31%	\$1,893,558	\$1,921,962
<b>TOTAL REVENUES</b>	<b>\$4,885,217</b>	<b>(\$2,484,114)</b>	<b>\$1,617,142</b>	<b>\$2,895,647</b>	<b>\$2,895,647</b>	<b>\$4,006,289</b>	<b>\$3,096,598</b>	<b>6.94%</b>	<b>\$3,127,514</b>	<b>\$3,168,208</b>

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2010	FY 2010	FY 2011	% 2011	FY 2012	FY 2013
EXPENDITURES	ACTUAL	ACTUAL	ACTUAL	BUDGET	AMENDED	ESTIMATED	ADOPTED	TO 2010	PROJECTED	PROJECTED
7030001 PROFESSIONAL SERVICES	\$137,511	\$141,776	\$150,841	\$148,953	\$148,953	\$158,383	\$161,551	8.46%	\$164,482	\$168,077
8010001 PAYMENT TO PENSIONERS	\$972,231	\$1,062,100	\$1,087,177	\$1,150,000	\$1,150,000	\$1,223,270	\$1,391,839	21.03%	\$1,491,839	\$1,591,839
<b>TOTAL EXPENDITURES</b>	<b>\$1,109,742</b>	<b>\$1,203,876</b>	<b>\$1,238,018</b>	<b>\$1,298,953</b>	<b>\$1,298,953</b>	<b>\$1,381,653</b>	<b>\$1,553,390</b>	<b>19.59%</b>	<b>\$1,656,321</b>	<b>\$1,759,916</b>



**40 NON-UNIFORMED EMPLOYEE RETIREMENT FUND**  
**Summary of Revenues and Expenditures**  
**FY 2007 - FY 2013**

	Actual FY 2007	Actual FY 2008	Actual FY 2009	Estimate FY 2010	Adopted FY 2011	Projected FY 2012	Projected FY 2013
Beginning Fund Balance	\$9,399,427	\$10,452,605	\$9,205,113	\$8,416,238	\$9,700,829	\$10,276,521	\$10,888,841
Revenues	\$1,349,918	(\$936,445)	(\$471,716)	\$1,608,484	\$936,259	\$1,040,299	\$1,101,053
Expenditures	\$296,740	\$311,047	\$317,159	\$323,893	\$360,567	\$427,979	\$496,744
Revenues Over (Under)	\$1,053,178	(\$1,247,492)	(\$788,875)	\$1,284,591	\$575,692	\$612,320	\$604,309
Ending Fund Balance	\$10,452,605	\$9,205,113	\$8,416,238	\$9,700,829	\$10,276,521	\$10,888,841	\$11,493,150
% Fund Balance to Expenditures	3,522.48%	2,959.40%	2,653.63%	2,995.07%	2,850.10%	2,544.25%	2,313.70%



This pension trust fund provides defined benefits for all non-uniformed employees of the City. No contributions are being made by employees presently. The fund balance fluctuates due to market variations. FY 2008 saw a significant drop in market value due to the decline in the economy. Market value slowly rebounded in FY 2009 and the fund is anticipated to increase almost back to the fund balance level in FY 2007.

**40 NON-UNIFORM EMPLOYEES PENSION - 40R, 40X**

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2010	FY 2010	FY 2011	% 2011	FY 2012	FY 2013
REVENUES	ACTUAL	ACTUAL	ACTUAL	BUDGET	AMENDED	ESTIMATED	ADOPTED	TO 2010	PROJECTED	PROJECTED
7070000 OTHER	\$22,440	\$19,121	\$4,650	\$0	\$0	\$2,400	\$1,500	0.00%	\$1,500	\$1,500
7100000 INTEREST ON INVESTMENTS	\$0	\$0	\$0	\$538,405	\$538,405	\$1,390,599	\$682,264	26.72%	\$692,498	\$706,348
7160000 CONTRIBUTIONS FROM MEMBERS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%	\$93,806	\$140,710
7210000 CITY'S ANNUAL CONTRIBUTION	\$0	\$0	\$0	\$220,000	\$220,000	\$215,485	\$252,495	14.77%	\$252,495	\$252,495
7450000 MARKET VALUE CHANGE	\$1,327,478	(\$955,566)	(\$476,366)	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
<b>TOTAL REVENUES</b>	<b>\$1,349,918</b>	<b>(\$936,445)</b>	<b>(\$471,716)</b>	<b>\$758,405</b>	<b>\$758,405</b>	<b>\$1,608,484</b>	<b>\$936,259</b>	<b>23.45%</b>	<b>\$1,040,299</b>	<b>\$1,101,053</b>

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2010	FY 2010	FY 2011	% 2011	FY 2012	FY 2013
EXPENDITURES	ACTUAL	ACTUAL	ACTUAL	BUDGET	AMENDED	ESTIMATED	ADOPTED	TO 2010	PROJECTED	PROJECTED
7030000 PROFESSIONAL SERVICES	\$48,498	\$48,720	\$46,384	\$44,805	\$44,805	\$39,182	\$40,162	-10.36%	\$41,166	\$42,195
8000000 PAYMENT TO PENSIONERS	\$248,242	\$262,327	\$270,775	\$316,318	\$316,318	\$284,711	\$320,405	1.29%	\$386,813	\$454,549
<b>TOTAL EXPENDITURES</b>	<b>\$296,740</b>	<b>\$311,047</b>	<b>\$317,159</b>	<b>\$361,123</b>	<b>\$361,123</b>	<b>\$323,893</b>	<b>\$360,567</b>	<b>-0.15%</b>	<b>\$427,979</b>	<b>\$496,744</b>

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## EQUIPMENT REPLACEMENT FUND

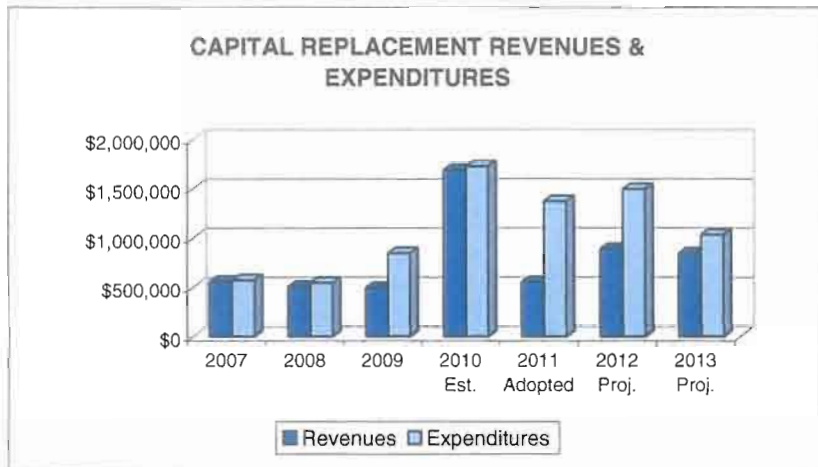
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*The purpose of the Equipment Replacement Fund (ERF) is to establish a “sinking” or reserve account, for the systematic replacement of all-capital vehicles and equipment. Beginning in Fiscal Year (FY) 2011, the Capital Improvements Fund will be making the annual contribution to the ERF. In developing the ERF, an assessment is made on each vehicle as to its useful life, remaining useful life and net replacement cost. The net replacement cost for each vehicle is divided by its useful life, resulting in an annual amount to be budgeted and deposited in the ERF. By funding the ERF this way a fairly stable annual investment for its subsequent fleet replacement is not subject to the periodic spikes caused by big-ticket purchases.*

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**50 CAPITAL EQUIPMENT REPLACEMENT**  
**Summary of Revenues and Expenditures**  
**FY 2007 - FY 2013**

	Actual FY 2007	Actual FY 2008	Actual FY 2009	Estimate FY 2010	Adopted FY 2011	Projected FY 2012	Projected FY 2013
Beginning Fund Balance	\$2,668,469	\$2,652,230	\$2,609,234	\$2,256,884	\$2,217,381	\$1,393,590	\$787,371
Revenues	\$552,919	\$501,404	\$490,498	\$1,686,712	\$548,029	\$887,492	\$840,516
Expenditures	\$569,158	\$544,400	\$842,848	\$1,726,215	\$1,371,820	\$1,493,711	\$1,032,081
Revenues Over (Under)	(\$16,239)	(\$42,996)	(\$352,350)	(\$39,503)	(\$823,791)	(\$606,219)	(\$191,565)
Ending Fund Balance	\$2,652,230	\$2,609,234	\$2,256,884	\$2,217,381	\$1,393,590	\$787,371	\$595,806
% Fund Balance to Expenditures	465.99%	479.29%	267.77%	128.45%	101.59%	52.71%	57.73%



From FY 2006 through FY 2009, contributions to fund the ERF were made from the Revolving Public Improvement Fund (RPIF) rather than the General and Parking Funds. Beginning with the current fiscal year, this method of funding continued indirectly, whereby the General and Parking funds transfer funds to the ERF, however, to provide sufficient funding in the General Fund, a transfer from the Capital Improvements Fund is scheduled in FY 2011. Since FY 2007, as a result of recommendations of the Strategic Issues Committee, a 50% contribution level was established to reduce the fund balance over time. This is proposed to continue through FY 2011 due to the tight economic conditions, but to increase to 75% beginning in FY 2012.

**City of Clayton - Equipment Replacement Fund 50**

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2010	FY 2010	FY 2011	% 2011	FY 2012	FY 2013
CAPITAL EQUIPMENT REPLACEMENT REVENUES	ACTUAL	ACTUAL	ACTUAL	BUDGET	AMENDED	ESTIMATED	ADOPTED	TO 2010	PROJECTED	PROJECTED
7030000 INCOME FROM AUCTIONS	\$ 45,917	\$ 36,783	\$ 45,790	\$ 245,000	\$ 245,000	\$ 203,000	\$ 43,000	-82.45%	\$ 74,000	\$ 22,700
7070000 MISC. REVENUE	\$ 15,662	\$ 100	\$ 7,555	\$ 1,120,000	\$ 1,020,000	\$ 1,019,920	\$ 0	-100.00%	\$ 0	\$ 0
7100000 INTEREST INCOME	\$ 94,520	\$ 84,619	\$ 72,765	\$ 24,000	\$ 24,000	\$ 33,635	\$ 24,750	3.13%	\$ 30,000	\$ 30,000
9200000 TRANSFER FROM PARKING FUND	\$ 0	\$ 0	\$ 0	\$ 12,635	\$ 12,635	\$ 12,635	\$ 13,585	7.52%	\$ 21,768	\$ 21,768
9310000 TRANSFER FROM GENERAL FUND	\$ 0	\$ 0	\$ 0	\$ 417,522	\$ 417,522	\$ 417,522	\$ 466,694	11.78%	\$ 761,724	\$ 766,048
9600000 TRANSFER FROM RPIF 60	\$ 396,819	\$ 379,902	\$ 364,387	\$ 0	\$ 0	\$ 0	\$ 0	0.00%	\$ 0	\$ 0
<b>TOTAL ERF REVENUES</b>	<b>\$ 552,918</b>	<b>\$ 501,404</b>	<b>\$ 490,497</b>	<b>\$ 1,819,157</b>	<b>\$ 1,719,157</b>	<b>\$ 1,686,712</b>	<b>\$ 548,029</b>	<b>-69.87%</b>	<b>\$ 887,492</b>	<b>\$ 840,516</b>

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2010	FY 2010	FY 2011	% 2011	FY 2012	FY 2013
CAPITAL EQUIPMENT REPLACEMENT EXPEND.	ACTUAL	ACTUAL	ACTUAL	BUDGET	AMENDED	ESTIMATED	ADOPTED	TO 2010	PROJECTED	PROJECTED
5040100 ROLLING STOCK-PKG. OP. MTCE.	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%	\$37,454	\$ 0
5040200 ROLLING STOCK-PKG. CONTROL	\$ 0	\$ 0	\$25,267	\$24,480	\$24,480	\$25,580	\$26,520	8.33%	\$54,100	\$ 0
5041006 ROLLING STOCK-CITY MANAGER	\$4,078	\$5,074	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%	\$ 0	\$ 0
5041008 ROLLING STOCK-PLAN.&DEVELOP.	\$ 0	\$14,872	\$18,012	\$69,845	\$69,845	\$76,969	\$41,925	-39.97%	\$56,923	\$26,424
5041102 CAPITAL - MIS	\$ 0	\$4,733	\$6,165	\$5,224	\$5,224	\$5,224	\$25,398	386.18%	\$ 0	\$ 0
5041200 ROLLING STOCK-POLICE	\$69,785	\$142,740	\$129,136	\$71,914	\$71,914	\$53,934	\$114,444	59.14%	\$192,372	\$99,966
5041300 ROLLING STOCK-FIRE	\$ 0	\$76	\$187,382	\$1,262,000	\$1,169,000	\$1,121,610	\$180,794	-85.67%	\$111,434	\$124,168
5041401 ROLLING STOCK-P.W.ENGRG./MAINT.	\$433,872	\$291,515	\$354,343	\$263,160	\$263,160	\$234,573	\$171,360	-34.88%	\$227,223	\$205,873
5041405 ROLLING STOCK-P.W. EQUIP.SERVICES	\$92	\$25,542	\$ 0	\$59,160	\$59,160	\$24,872	\$ 0	-100.00%	\$ 0	\$ 0
5041610 ROLLING STOCK-PARKS&REC./MAINT.	\$61,331	\$59,848	\$122,543	\$49,980	\$49,980	\$8,550	\$40,800	-18.37%	\$87,185	\$71,950
5061401 TOOLS, SHOP & CONSTRUCTION	\$ 0	\$ 0	\$ 0	\$50,000	\$50,000	\$40,000	\$ 0	-100.00%	\$ 0	\$ 0
5061403 TOOLS, SHOP & CONSTRUCTION	\$ 0	\$ 0	\$ 0	\$15,000	\$15,000	\$ 0	\$15,000	0.00%	\$ 0	\$8,000
5061404 TOOLS, SHOP & CONSTRUCTION	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$9,000	0.00%	\$ 0	\$ 0
5061405 TOOLS, SHOP & CONSTRUCTION	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$60,000	0.00%	\$ 0	\$ 0
IT MASTER PLAN										
2700000 CONTRACTUAL SERVICE	\$ 0	\$ 0	\$ 0	\$135,100	\$135,100	\$32,870	\$111,100	-17.76%	\$89,870	\$66,000
5030000 CAPITAL OUTLAY	\$ 0	\$ 0	\$ 0	\$402,925	\$402,925	\$65,555	\$466,540	15.79%	\$478,655	\$211,000
5200000 COMPUTER HARDWARE	\$ 0	\$ 0	\$ 0	\$64,920	\$64,920	\$36,478	\$108,939	67.80%	\$158,495	\$218,700
<b>TOTAL ERF EXPENDITURES</b>	<b>\$569,158</b>	<b>\$544,400</b>	<b>\$842,848</b>	<b>\$2,473,708</b>	<b>\$2,380,708</b>	<b>\$1,726,215</b>	<b>\$1,371,820</b>	<b>-44.54%</b>	<b>\$1,493,711</b>	<b>\$1,032,081</b>

**CITY OF CLAYTON EQUIPMENT REPLACEMENT SCHEDULE**

Fleet	Equip. #	Make	Model	Year	Equipment Description	2011 BUDGET	2012 PROPOSED	2013 PROPOSED
<b>Planning and Development</b>								
H&P	60	Toyota	Prius	2009	Inspector Vehicle (Lease--thru 2011) Fusion 2011	\$25,398		
H&P	64	Toyota	Prius	2008	Inspector Vehicle (Lease--thru 2011) Fusion 2012	\$5,122	\$25,906	
H&P	66	Ford	Fusion	2010	Inspector Vehicle (Ford Fusion Hybrid)	\$586		
H&P	67	Ford	Fusion	2010	Inspector Vehicle (Ford Fusion Hybrid)	\$586		
H&P	68	Toyota	Prius	2008	Inspector Vehicle (Lease--thru 2011) Fusion 2012	\$5,122	\$25,906	
H&P	69	Toyota	Prius	2007	Pool/Inspector (lease thru 2013) Fusion 2013	\$5,111	\$5,111	\$26,424
<b>Planning and Development Total</b>						<b>\$41,925</b>	<b>\$56,923</b>	<b>\$26,424</b>
<b>Police</b>								
POL	1	Chevrolet	Impala	2009	Marked Police Vehicle		\$22,577	
POL	2	Chevrolet	Impala	2009	Marked Police Vehicle		\$22,577	
POL	5	Chevrolet	Impala	2009	Marked Police Vehicle		\$22,577	
POL	7	Chevrolet	Impala	2008	Marked Police Vehicle	\$22,134		
POL	9	Chevrolet	Impala	2008	Marked Police Vehicle	\$22,134		
POL	10	Chevrolet	Impala	2009	Marked Police Vehicle		\$22,577	
POL	11	Chevrolet	Impala	2005	Marked Police Vehicle (Dare)	\$22,134		
POL	12	Chevrolet	Impala	2009	Marked Police Vehicle		\$22,577	
POL	13	Chevrolet	Impala	2009	Marked Police Vehicle		\$22,577	
POL	14	Chevrolet	Impala	2008	Marked Police Vehicle (School Resource Officer)			\$23,028
POL	15	Chevrolet	Impala	2008	Marked Police Vehicle (School Resource Officer)			\$23,028
POL	17	Chevrolet	Impala	2008	Marked Police Vehicle	\$22,134		
POL	18	Chevrolet	Impala	2007	Marked Police Vehicle (Command)		\$22,577	
POL	19	Chevrolet	Tahoe	2007	Supervisor's Car		\$34,333	
POL	21	Ford	Taurus	2006	Police Detective Vehicle - Unmarked (future hybrid)	\$25,908		
POL	24	Chevrolet	Impala	2007	Police Detective Vehicle - Unmarked (Future Hybrid)			\$26,955
POL	29	Chevrolet	Impala	2008	Police Chief Vehicle (future hybrid vehicle)			\$26,955
<b>Police Total</b>						<b>\$114,444</b>	<b>\$192,370</b>	<b>\$99,966</b>
<b>Parking Control</b>								
PKC	30	GO-4	Interceptor III	2006	Parking Control Scooter		\$27,050	
PKC	34	GO-4	Interceptor II	2005	Parking Control Scooter	\$26,520		
PKC	37	GO-4	Interceptor III	2006	Parking Control Scooter		\$27,050	
<b>Parking Control Total</b>						<b>\$26,520</b>	<b>\$54,100</b>	<b>\$0</b>
<b>Fire Department</b>								
FIR	3287	Club Car	Carry All VI	2001	EMS Cart			\$12,734
FIR	3200	Chevrolet	Impala	2006	Fire Chief Vehicle (Future Equinox or Tahoe)	\$33,660		
FIR	3203	Chevrolet	Tahoe	2005	Battalion Chief Vehicle	\$35,700		
Loan payment on ladder truck						\$111,434	\$111,434	\$111,434
<b>Fire Department Total</b>						<b>\$180,794</b>	<b>\$111,434</b>	<b>\$124,168</b>



## CITY OF CLAYTON EQUIPMENT REPLACEMENT SCHEDULE

### Parks & Recreation

P&R	101	Bobcat		5600	2005	Tool Cat	\$30,600		
P&R	126	Polaris	Ranger		2007	Off-Road Park Vehicle - Oak Knoll			\$17,510
P&R	127	Polaris	Ranger		2007	Off-Road Park Vehicle			\$17,510
P&R	114	GMC		3500	2001	Park Department 1-Ton Utility Van		\$39,535	
P&R	116	Ford	F250		2003	Park Department 3/4 Ton Pick-up Truck			\$36,930
P&R	119	Dixie Chopper	XW2500-60		2006	Riding lawn mower - 60"	\$10,200		
P&R	124	Dixie Chopper	XWD5000-72		2005	Riding Lawn Mower - 72"		\$11,444	
P&R	128	Ford	F250		2002	Park Department 3/4 Ton Pick-up Truck		\$36,206	
<b>Parks &amp; Recreation</b>							<b>\$40,800</b>	<b>\$87,185</b>	<b>\$71,950</b>

### Public Works

PWK	205	Ford	Escape 2WD		2008	Director of Public Works - (hybrid)		\$26,530	
PWK	208	Bobcat	S220		2004	Skid-steer Loader w/o attachments	\$36,720		
PWK	209	Bobcat	S185		2009	Skid-steer Loader (Lease)	\$7,140	\$7,283	\$7,428
PWK	214	Ford	Ranger		2002	Engineering Inspector - Hybrid		\$36,726	
PWK	216	Jeep	Grand Cherokee		1999	Building Maintenance(hybrid pick-up; 2010 to 2011)	\$34,680		
PWK	222	Ford	Escape 4WD		2007	Street Superintendent's Vehicle - (hybrid)		\$29,755	
PWK	247	Ford	F-550SD		2001	40 ft bucket Truck - Signals and Lighting		\$119,646	
PWK	253	Elgin	Series P		2003	Street Sweeper			\$180,405
PWK	267	Graco	Lazer Line 5900		2006	Paint Striper - Walk Behind		\$7,283	
PWK	272	John Deere	997Z		2006	Riding Lawn Mower - 60"	\$12,240		
PWK	273	Exmark	Lazer Z		2008	Self-Propelled Lawn Mower			\$5,306
PWK	279	Stone	3100R		2001	Asphalt Roller	\$12,240		\$12,734
PWK	296	Brush Bandit	200XL Plus		2001	Brush Chipper	\$38,760		
PWK	2002	xxx	xxx		1995	Skid Steer Utility Trailer	\$12,240		
PWK	294	American Signal	CMS-465T		2002	Message Panels	\$17,340		
<b>Public Works Total</b>							<b>\$171,360</b>	<b>\$227,223</b>	<b>\$205,874</b>

### Public Works Parking

PWK	204	Chevrolet		1500	2004	1/2 Ton Pick-up Truck - (future hybrid)		\$37,454	
<b>Public Works Parking</b>							<b>\$0</b>	<b>\$37,454</b>	<b>\$0</b>

MIS									
MIS	41	Toyota	Prius		2008	MIS Dept. (Lease--thru 2011--Fusion hybrid in 2011)	\$25,398		
<b>MIS Total</b>							<b>\$25,398</b>	<b>\$0</b>	<b>\$0</b>

### Other Equipment

Fire						Thermal Imaging Camera	\$9,000	\$0	\$0
Fire						Cardiac Monitors/defibrillators	\$60,000	\$0	\$0
City Hall						Copy Machines (3)	\$15,000		\$8,000
<b>Other Equipment Total</b>							<b>\$84,000</b>	<b>\$0</b>	<b>\$8,000</b>

<b>CITY OF CLAYTON EQUIPMENT REPLACEMENT SCHEDULE</b>
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<b>IT- ERF</b>				
Contractual Services	See detail report	\$111,100	\$89,870	\$66,000
Hardware	See detail report	\$466,540	\$478,655	\$211,000
Software	See detail report	\$108,939	\$158,495	\$218,700
	<b>IT- ERF Total</b>	\$686,579	\$727,020	\$495,700
	<b>Grand Total</b>	<u>\$1,371,820</u>	<u>\$1,493,710</u>	<u>\$1,032,083</u>

**2011 IT ERF Schedule**

	ERF Contractual 50X1102 270	ERF Hardware 50X1102 503	ERF Software 50X1102 520	Total
IT - Web Content Management System - Phase II (25%)			\$ 9,159	\$ 9,159
IT - Data Center (10 N Bemiston) - Implementation	\$ 20,000	\$ 180,000		\$ 200,000
IT - Network Switches (City-wide)	\$ 26,000	\$ 100,000		\$ 126,000
IT - Server Storage System (SAN) - 10 N Bemiston	\$ 10,000	\$ 28,700	\$ 2,500	\$ 41,200
IT - (4) Blade Servers - 10 N Bemiston		\$ 20,000		\$ 20,000
IT - Vmware Host Software			\$ 10,000	\$ 10,000
IT - Desktop Virtualization - Phase I	\$ 6,000	\$ -	\$ 16,000	\$ 22,000
IT - Annual Desktop Replacements		\$ 20,000		\$ 20,000
IT - Exchange 2010 Upgrade	\$ 4,100		\$ 13,280	\$ 17,380
IT - MS Office Upgrade			\$ 38,000	\$ 38,000
IT - Vo/IP Consulting Services	\$ 20,000			\$ 20,000
IT - Enterprise Asset Management - Phase I	\$ 25,000			\$ 25,000
PD - Patrol Car Video System		\$ 74,840	\$ -	\$ 74,840
Finance - Business Licensing Software			\$ 20,000	\$ 20,000
FD - Vehicle Laptops Phase II		\$ 18,000		\$ 18,000
PW - Plotter/Copier/Scanner		\$ 25,000		\$ 25,000
<b>FY 2011 Total</b>	<b>\$ 111,100</b>	<b>\$ 466,540</b>	<b>\$ 108,939</b>	<b>\$ 686,579</b>

**2012 IT ERF Schedule**

	ERF Contractual 50X1102 270	ERF Hardware 50X1102 503	ERF Software 50X1102 520	Total
IT - Vo/IP Telephone incl. Unified Communications		\$ 300,000		\$ 300,000
IT - Server Storage System (SAN) - 10 South Brentwood	\$ 5,000	\$ 55,000		\$ 60,000
IT - Blade Server Chassis	\$ 2,870	\$ 40,000		\$ 42,870
IT - Vmware Host Replacements		\$ 10,000		\$ 10,000
IT - Data Protection Suite (Archive, Dedup, Backup)	\$ 6,000	\$ 23,500	\$ 18,500	\$ 48,000
IT - Data Archive System		\$ 25,000		\$ 25,000
IT - Desktop Virtualization - Phase II	\$ 6,000	\$ 10,000	\$ 12,000	\$ 28,000
IT - Annual Desktop Replacements		\$ 6,500		\$ 6,500
IT - Enterprise Asset Management - Phase II	\$ 20,000		\$ 80,000	\$ 100,000
IT - Enterprise Document Management - Phase I	\$ 50,000			\$ 50,000
IT - GIS Software Upgrade			\$ 20,000	\$ 20,000
PW - Trimble GPS Unit		\$ 8,655	\$ 2,995	\$ 11,650
FD - Fire Records Management Application			\$ 25,000	\$ 25,000
<b>FY 2012 Total</b>	<b>\$ 89,870</b>	<b>\$ 478,655</b>	<b>\$ 158,495</b>	<b>\$ 727,020</b>

**2013 IT ERF Schedule**

	ERF Contractual 50X1102 270	ERF Hardware 50X1102 503	ERF Software 50X1102 520	Total
IT - Enterprise Asset Management - Phase III	\$ 20,000		\$ 75,000	\$ 95,000
IT - City-wide Wireless Network - Phase I	\$ 12,000	\$ 56,000		\$ 68,000
IT - City-wide Surveillance/Security Systems - Phase I	\$ 9,000	\$ 35,000		\$ 44,000
IT - Enterprise Document Management - Phase II	\$ 25,000	\$ 20,000	\$ 40,000	\$ 85,000
IT - MS SharePoint Upgrade			\$ 28,700	\$ 28,700
Planning - Replace Permits Plus			\$ 75,000	\$ 75,000
Planning - Replace Inspectors Toughbooks		\$ 30,000		\$ 30,000
PD - Replace Patrol Car Toughbooks		\$ 70,000		\$ 70,000
<b>FY 2013 Total</b>	<b>\$ 66,000</b>	<b>\$ 211,000</b>	<b>\$ 218,700</b>	<b>\$ 495,700</b>
<b>Grand Total</b>	<b>\$ 266,970</b>	<b>\$ 1,156,195</b>	<b>\$ 486,134</b>	<b>\$ 1,909,299</b>

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## CAPITAL IMPROVEMENTS FUND

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*Fiscal Year (FY) 2011 marks the first year the City will be combining The Revolving Public Improvement Fund (Fund 60) and The Recreation and Storm-water Fund (Fund 70) into one Capital Improvements Fund. This Capital Improvements Fund will replace the previously separately reported capital funds.*

*The Capital Improvements Fund earmarks funds for specific capital improvement and infrastructure needs. The major revenue sources for this fund are a one-half cent sales tax for capital improvements and a one-half cent sales tax for recreation and storm-water improvements that was passed by voter approval in April of 1997. Fifteen percent of the sales tax collected must be shared with St. Louis County.*

*Other major revenue sources to this fund include The St. Louis County Road & Bridge Tax, intergovernmental grants and transfers from other funds. A portion of the revenues are used to pay for the recreation portion of the debt service of the 2005A bonds that refunded the 1997 and 1998A bond issue as well as ongoing recreation and storm-water capital needs.*

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## CAPITAL IMPROVEMENTS PROGRAM

Prior to FY 2011, capital improvements were budgeted separately in the Revolving Public Improvements Fund and the Recreation and Storm Water Fund. Fiscal Year 2011 marks the first year the City will budget capital improvements in one single Capital Improvements Fund (CIF), combining the Revolving Public Improvements Fund and Recreation and Storm Water Fund. This allows for a more streamlined capital improvements budgeting process.

The Capital Improvements Fund allocates existing cash balances and anticipated revenues to rehabilitate, restore, improve, and increase the City's capital facilities. This Fund supports the design and the construction of a wide range of infrastructure improvement projects and other significant capital infrastructure investments. Projects include the development of park land and park amenities, the improvement of recreational facilities, acquisition of land for City use, installation and maintenance of traffic signals and street lighting systems, improvement and maintenance of City streets and sidewalks, upgrades to the irrigation system, and construction, including a half-cent local sales tax for recreation and storm water improvements, a half-cent local sales tax for capital improvements, St. Louis County Road & Bridge Tax, development impact fees, interest income on investments, State and Federal grants, and transfers from other debt service and operating funds.

In addition to the restructuring of the capital improvement funds, FY 2011 marks the first year the City will implement a newly developed Capital Improvement Project (CIP) ranking system. The CIP ranking system helps guide City staff and elected officials in capital improvement decision-making and budgeting.

Each fiscal year, City staff will rank order all capital improvement requests across department lines. The system contains eight weighted criteria as summarized below.



City of Clayton  
CIP Ranking System

Category	Category Score	Category Weight	Weighted Score	Total Score
Motor Pools (1 - 5)	[ ]	3	[ ]	<b>CIP Score</b> (1-100)
Health Public Safety (1 - 5)	[ ]	3	[ ]	
Infrastructure (1 - 5)	[ ]	3	[ ]	
Regulatory Compliance (1 - 5)	[ ]	3	[ ]	
External Funding (1 - 5)	[ ]	2	[ ]	
Impact on Operational Budget (1 - 5)	[ ]	2	[ ]	
Quality of Life (1 - 5)	[ ]	2	[ ]	
Training Location (1 - 5)	[ ]	2	[ ]	

Staff from the Parks and Recreation and Public Works Departments ranked their own projects. Then a CIP Committee made up of the Deputy City Manager, Directors of Parks and Recreation and Public Works, Finance Director, Superintendent of Recreation, Assistant Public Works Director and Civil Engineer meet to review the results, develop various funding scenarios, and finalize funding recommendations. The committee recommendations are then reported to the City Manager, Mayor and Board of Aldermen for approval.

### **OVERVIEW OF THE FISCAL YEAR 2011 PROPOSED CIF**

The Fiscal Year 2011 Proposed CIF budget totals \$17,978,102. This is an increase of \$666,623 over the Fiscal Year 2010 budget.

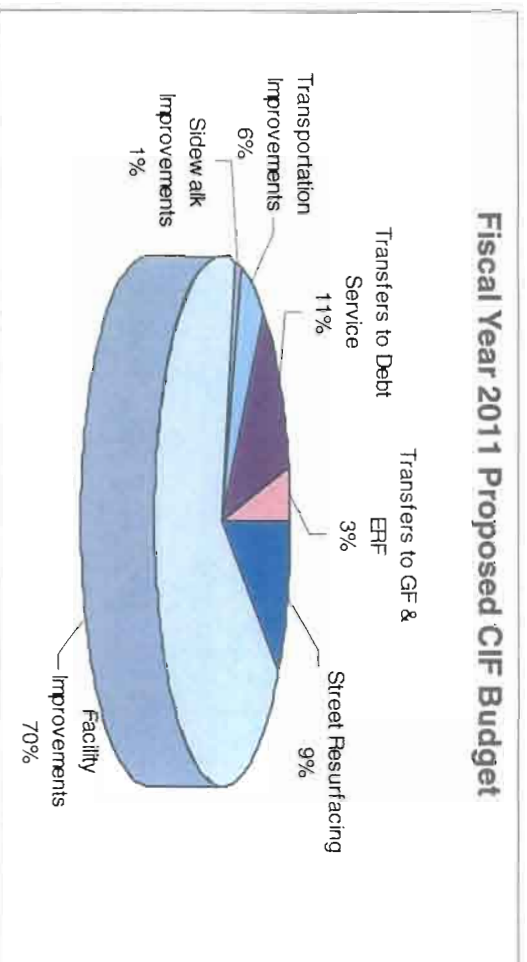
Beginning in FY 2011, the City faces a challenge to meet the City's capital improvements needs on a cash basis, as it has done in the past. This is based on a combination of declining reserve balances; declining revenues; ongoing debt payments for the City Hall/Fire Station renovation, Shaw Park Pool and The Center of Clayton; competing project needs due to aging infrastructure; the desire for some facility enhancements; and anticipated completion of a major renovation project to house the Police Department, IT, and other government offices at 10 S. Brentwood Boulevard.

As a result, the three year plan submitted in this year's budget is very fiscally conservative, based on cash on hand. Due to the limited funding available, staff is not proposing strict adherence to completing the projects in order of their CIP rank for next year. Rather, the focus of the recommended projects for FY 2011 is on those which the City has received a large amount of funding from outside sources and on those deemed to have the largest impact on public safety or City operations if not undertaken.

There are a few significant projects scheduled for FY 2011, and several other facility improvements and capital maintenance projects included in this fiscal year's budget:

## HIGHLIGHTS OF THE FISCAL YEAR 2011 PROPOSED CAPITAL IMPROVEMENTS FUND (CIF) BUDGET

Fiscal Year 2011 Proposed CIF Budget



The revenues generated from the two local half-cent sales taxes, the St. Louis County Road & Bridge Tax, Federal and State grants, interest income, transfers and other miscellaneous fees are projected at \$14,137,088 for FY 2011.

The proposed FY 2011 expenditure budget totaling \$17,978,102 includes \$12.1 million for the new Police Building renovation; \$1.7 million in street resurfacing to improve pavement conditions on Forsyth Blvd. and Meramec Ave. including bringing curb ramps up to ADA standards; \$1,109,750 to replace the existing pedestrian underpass/bridge near Washington University to correct structural problems identified five years ago and which the City only temporarily resolved the issues; \$190,000 to remove and replace deteriorating sidewalks that create trip hazards; the Taylor Park Project to install rubberized playground surface, budgeted at \$38,610; \$30,000 to repaint and re-stripe the 50-meter competition pool at the Shaw Park Aquatic Center, \$162,000 to replace the City's fueling station at the Municipal Garage; \$1.63 million for debt service; a \$200,000 transfer to General Fund; and a \$413,894 transfer to the Equipment Replacement Fund to fund annual capital equipment replacements.

### FUTURE OUTLOOK FOR THE CITY'S CIF

In FY 2012 and FY 2013, the CIF contains only two projects for the City to undertake: the continuation of the building renovation at 10 S. Brentwood Boulevard and Haddington Court flood mitigation. As these projects represented firm commitments from the City, they were not officially ranked using the new CIP ranking system. However, moving forward, similar projects would also be included in the ranking system for future consideration. It is staff's intent to fully utilize the CIP ranking system to prioritize and fund all CIF projects when the City moves beyond the immediate strict fiscal constraints.

At this time next year, the City should be well underway with the renovations on the municipal building and be in a better position to gauge total project requirements. Also by then, the City should know the status of the Haddington Court flood mitigation project grant application. The

CIP ranking will then have to be re-evaluated in detail to reassess those projects, as well as the many other projects remaining on the list to be completed. This analysis should also include a much more thorough review of potential funding options as there are a multitude of projects on the unfunded list.

### **CAPITAL IMPROVEMENTS AND CITY PLANNING**

In 2008, the city introduced *Vision 2013: Building a Bright Future*, an ambitious vision that set strategies for enhancing Clayton's leadership status in the region. Using guiding principles from the original document, the new *Vision 2013* sets even higher standards for performance, and refines the process for achieving its goals. In 2009, the City administered a city-wide residential survey to help identify what matters most to the citizens. By coupling the results of the Citizen survey with the *Vision 2013* adopted principles, goals and strategies, the City has been able to focus on the capital improvements needs that will provide Clayton residents and visitors with their desired level of services and amenities.

A major component of *Vision 2013* and its guiding principles is the City's commitment to maintaining and improving its infrastructure to provide residents and visitors with quality streets, sidewalks, parks and public facilities. Guiding Principle IV, as stated in *Vision 2013*, is to evaluate City facilities and offerings to expand appeal to and participation by all citizens. Guiding Principle V is a commitment to preserving the quality of pavement maintenance and to developing specific plans that promote safe alternative modes of travel, such as pedestrian friendly streets, and walking and biking paths throughout the City.

This year's capital improvement projects were reviewed for alignment with the City's *Vision 2013 Guiding Principles and Goals*. This fiscal year's projects are consistent with the organization's guiding principles. The City will evaluate and approve projects on a yearly basis that are consistent with its overall community plan, as set out in *Vision 2013*.

## **GUIDE TO THE CIF BUDGET**

In order to showcase those projects that are funded, the Fiscal Year 2011 Proposed Capital Improvements Fund Budget incorporates project pages for all new projects with proposed funding appropriations. In addition, projects that will not be funded are listed in the Fund's Unfunded Project List.

### **Capital Improvements Budget Sheets**

Summary of Revenues and Expenditures – This is an overview of the CIF's revenues and expenditures. This page includes a three year history, current year estimate, FY 2011 adopted revenues and expenditures and two years of planned revenues and expenditures.

Fund Detail – This is a line item chart of revenues and expenditures including a three year history, current year estimate, Fiscal Year adopted, and two future years of planned revenues and expenditures.

Project Pages – The Capital Improvement project pages are designed to provide citizens and City officials with accurate and informative financial and logistical information for every funded project to begin in Fiscal Year 2011 and continuing through 2012 and 2013. Included in the Capital Improvement project pages are the following: project name, project number, project category, account number, estimated budget, external funding source, external funding amount, project location, brief project description, project justification, CIP score, and a map or picture of the location of the project.

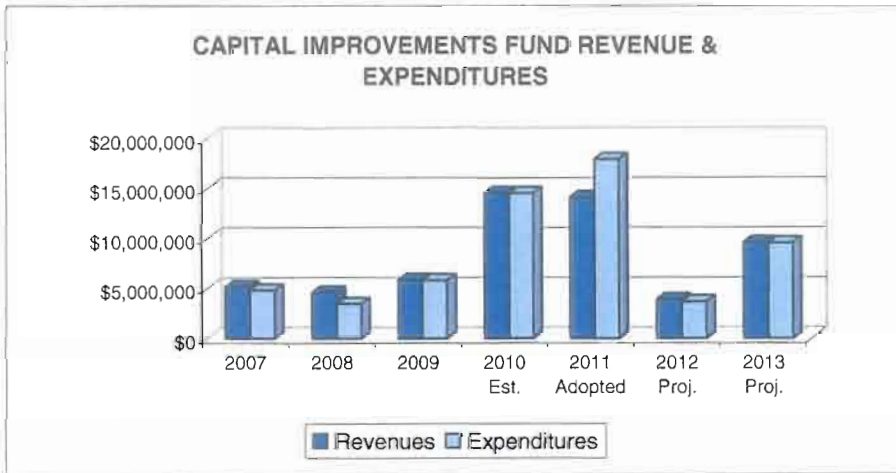
Unfunded Project List – This page is a summary of all the projects that did not make the funded projects cut-off for Fiscal Year 2011, 2012 and 2013.

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**CAPITAL IMPROVEMENT FUND**  
**Summary of Revenues and Expenditures**  
**FY 2007 - FY 2013**

	Actual FY 2007	Actual FY 2008	Actual FY 2009	Estimate FY 2010	Adopted FY 2011	Projected FY 2012	Projected FY 2013
Beginning Fund Balance	\$ 2,040,853	\$ 2,369,295	\$ 3,512,381	\$ 3,544,664	\$ 3,844,380	\$ 3,366	\$ 204,558
Revenues	\$ 5,149,565	\$ 4,601,885	\$ 5,856,821	\$ 14,563,725	\$ 14,137,088	\$ 3,857,198	\$ 9,585,253
Expenditures	\$ 4,821,123	\$ 3,458,799	\$ 5,824,538	\$ 14,264,009	\$ 17,978,102	\$ 3,656,006	\$ 9,549,024
Revenues Over (Under) Expenditures	\$ 328,442	\$ 1,143,086	\$ 32,283	\$ 299,716	\$ (3,841,014)	\$ 201,192	\$ 36,229
Ending Fund Balance	\$ 2,369,295	\$ 3,512,381	\$ 3,544,664	\$ 3,844,380	\$ 3,366	\$ 204,558	\$ 240,787
% Fund Balance to Expenditures	49.1%	101.5%	60.9%	27.0%	0.0%	5.6%	2.5%



This is a capital projects fund that has a fluctuating fund balance. Previously, this was the City's Revolving Public Improvement Fund (RPIF), but in FY 2011, the Recreation & Stormwater Fund was combined with the RPIF to create one Capital Improvements Fund. This expenses from this fund are now used to pay debt an projects related to recreation and stormwater projects in addition to capital projects.

An aggressive capital projects schedule has driven expenditures up. Revenue support from interfund transfers was reduced and sales tax projections are lower due to the poor economy. In FY 10' the City allocated funds for a new police building and expenses toward the renovation and operation of the new police building continues in FY 11' which accounts for the large increase in expenditures along with ongoing maintenance costs of the City's Capital. Revenue and expenditures are expected to return to previous levels by FY 12'. This fund will continue to be closely monitored for adequate funding levels.



**CAPITAL IMPROVEMENT FUND DETAIL**

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2010	FY 2010	FY 2011	% 2011 TO	FY 2012	FY 2013
CAPITAL IMPROVEMENT REVENUES	ACTUAL	ACTUAL	ACTUAL	BUDGET	AMENDED	ESTIMATED	ADOPTED	2010	PROJECTED	PROJECTED
2780000 DEGRADATION FEES	\$876	\$3,620	\$4,062	\$4,200	\$4,200	\$3,600	\$3,800	-9.52%	\$4,000	\$4,000
3500001 1/2 CENT SALES TAX	\$2,733,053	\$2,779,984	\$2,460,905	\$2,286,660	\$2,286,660	\$2,327,159	\$2,373,566	3.80%	\$2,421,198	\$2,469,261
3550000 ST. LOUIS COUNTY ROAD & BRIDGE TAX	\$795,708	\$923,195	\$951,439	\$940,000	\$940,000	\$925,000	\$930,000	-1.06%	\$934,000	\$939,000
3580000 FEDERAL/STATE GRANT	\$418,350	\$1,600	\$1,593,987	\$2,844,195	\$2,595,881	\$379,500	\$3,073,042	8.05%	\$0	\$5,715,492
7070000 MISC. REVENUE	\$38,316	\$78,506	\$4,190	\$0	\$46,944	\$2,049,500	\$395,680	0.00%	\$0	\$0
7100000 INTEREST INCOME	\$88,309	\$107,624	\$117,864	\$20,550	\$20,550	\$42,966	\$25,000	21.65%	\$24,500	\$24,500
9450000 TRANSFER FROM FUND 91	\$0	\$0	\$0	\$17,000,000	\$0	\$8,086,000	\$6,914,000	-59.33%	\$0	\$0
9460000 TRANSFER FROM GENERAL FUND	\$1,024,409	\$654,000	\$700,000	\$750,000	\$750,000	\$750,000	\$422,000	-43.73%	\$473,500	\$433,000
9500000 ELLENWOOD N.I.D.	\$50,543	\$53,356	\$24,373	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
<b>TOTAL CAPITAL IMPROVEMENT REVENUES</b>	<b>\$5,149,564</b>	<b>\$4,601,885</b>	<b>\$5,856,820</b>	<b>\$23,845,605</b>	<b>\$6,644,235</b>	<b>\$14,563,725</b>	<b>\$14,137,088</b>	<b>-40.71%</b>	<b>\$3,857,198</b>	<b>\$9,585,253</b>

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2010	FY 2010	FY 2011	% 2011 TO	FY 2012	FY 2013
RPIF EXPENSES	ACTUAL	ACTUAL	ACTUAL	BUDGET	AMENDED	ESTIMATED	ADOPTED	2010	PROJECTED	PROJECTED
2010014 UNDEDRGROUND STORAGE TANKS	\$0	\$0	\$0	\$10,000	\$10,000	\$7,000	\$0	-100.00%	\$0	\$0
2700000 CONTRACTUAL SERVICE	\$0	\$0	\$0	\$85,600	\$85,600	\$60,000	\$0	-100.00%	\$0	\$0
3600000 STREET FURNITURE & TRASH CONTAINERS	\$0	\$0	\$0	\$0	\$0	\$20,000	\$0	0.00%	\$0	\$0
6050000 CURB & SIDEWALK COOPERATIVE PROGRAMS	\$0	\$0	\$0	\$0	\$0	\$0	\$190,000	0.00%	\$0	\$0
6050100 HANLEY CORRIDOR STUDY	\$0	\$41,360	\$28,263	\$20,000	\$51,000	\$31,000	\$0	-100.00%	\$0	\$0
6050930 SIDEWALK IMPROVEMENTS-FY09	\$0	\$0	\$55,024	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
6059930 SIDEWALK IMPROVEMENTS	\$93,250	\$27,520	\$1,400	\$50,000	\$50,000	\$50,000	\$0	-100.00%	\$0	\$0
6059940 CBD STREETScape SIDEWALK CAULKING	\$0	\$0	\$17,264	\$17,500	\$33,000	\$17,500	\$0	-100.00%	\$0	\$0
6059950 CURB AND GUTTER REPAIR	\$0	\$0	\$26,752	\$30,000	\$63,000	\$60,301	\$0	-100.00%	\$0	\$0
6070000 WYDOWN LANDSCAPING & SIGNS	\$0	\$0	\$0	\$5,000	\$5,000	\$5,000	\$0	-100.00%	\$0	\$0
6070001 LANDSCAPING-PUBLIC AREAS	\$0	\$0	\$8,301	\$20,000	\$20,000	\$20,000	\$0	-100.00%	\$0	\$0
6070011 COMPOST PILE-LANDSCAPING	\$26,110	\$20,957	\$0	\$180,000	\$180,000	\$0	\$0	-100.00%	\$0	\$0
6070802 WYDOWN IRRIGATION (BIG BEND TO UNIV.)	\$450	\$29,966	\$20,123	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
6070803 WYDOWN IRRIG. (WESTWOOD TO AUDUBON)	\$0	\$0	\$559	\$0	\$101,000	\$100,140	\$0	0.00%	\$0	\$0
6070804 WYDOWN IRRIG. (AUDUBON TO BIG BEND)	\$0	\$0	\$0	\$150,000	\$150,000	\$140,500	\$0	-100.00%	\$0	\$0
6080935 CRACK SEALING	\$0	\$39,476	\$46,767	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
6089935 CRACK SEALING	\$50,413	\$0	\$0	\$50,000	\$42,000	\$37,160	\$0	-100.00%	\$0	\$0
6090000 STREET LIGHTING	\$0	\$0	\$0	\$38,000	\$38,000	\$44,500	\$0	-100.00%	\$0	\$0
6099953 OLDTOWN LIGHTING UPGRADES	\$0	\$0	\$5,047	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
6099954 WYDOWN FOREST SUBDIVISION LIGHTING	\$0	\$0	\$18,522	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
6099957 HI-POINTE LIGHTING	\$141,752	\$27,670	\$0	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
6110145 TRAFFIC MODEL RECOMMEDATIONS	\$0	\$0	\$0	\$75,000	\$75,000	\$68,000	\$0	-100.00%	\$0	\$0
6110701 TRAFFIC CONTROL RADAR SIGNAGE-DAVIS DR.	\$12,032	\$0	\$0	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
6110702 LIGHTING PANEL UPGRADES	\$26,242	\$16,567	\$2,310	\$0	\$20,000	\$20,000	\$0	0.00%	\$0	\$0
6110703 SHARE THE ROAD SIGNING	\$4,816	\$0	\$0	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
6110801 LED SIGNAL HEADS	\$25,089	\$10,064	\$0	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
6119945 STREETScape LIGHT PAINTING	\$0	\$28,469	\$31,175	\$30,000	\$30,000	\$30,000	\$0	-100.00%	\$0	\$0
6119957 CLAYTON SIGNAGE	\$16,002	\$15,773	\$0	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
6139940 ALLEY IMPROVEMENTS	\$186,998	\$46,202	\$270,953	\$215,000	\$227,000	\$218,116	\$0	-100.00%	\$0	\$0
6140701 ST.SCAPE PHASE	\$24,960	\$88,481	\$165,857	\$3,220,000	\$3,266,944	\$87,500	\$0	-100.00%	\$0	\$0

**CAPITAL IMPROVEMENT FUND DETAIL**

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2010	FY 2010	FY 2011	% 2011 TO	FY 2012	FY 2013
RPIF EXPENSES	ACTUAL	ACTUAL	ACTUAL	BUDGET	AMENDED	ESTIMATED	ADOPTED	2010	PROJECTED	PROJECTED
6140902 STREETScape FURNITURE	\$20,108	\$20,315	\$12,985	\$20,000	\$20,000	\$25,000	\$0	-100.00%	\$0	\$0
6150000 STREET RESURFACING (GENERAL)	\$0	\$0	\$0	\$0	\$0	\$0	\$1,700,000	0.00%	\$0	\$0
6150801 RESURFACING (DAVIS)	\$0	\$6,302	\$535,662	\$0	\$487,000	\$485,056	\$0	0.00%	\$0	\$0
6150900 RESURFACING (FORSYTH/MARYLAND)	\$0	\$0	\$5,284	\$50,000	\$50,000	\$50,000	\$0	-100.00%	\$0	\$0
6200000 FUEL SYSTEM	\$0	\$0	\$0	\$37,000	\$37,000	\$25,000	\$162,000	337.84%	\$0	\$0
6220701 HI-POINTE/DEMUN IMPROVEMENTS	\$0	\$0	\$0	\$0	\$20,000	\$20,000	\$0	0.00%	\$0	\$0
6250161 PUBLIC WORKS FACILITY	\$19,758	\$12,463	\$9,989	\$47,500	\$47,500	\$42,500	\$0	-100.00%	\$0	\$0
6250202 FIRESTATION	\$0	\$0	\$0	\$0	\$31,000	\$41,000	\$0	0.00%	\$0	\$0
6250260 CITY HALL RENOVATION	\$9,904	\$9,586	\$97,688	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
6250261 COUNCIL CHAMBERS UPGRADE	\$11,201	\$1,200	\$0	\$5,000	\$5,000	\$5,000	\$0	-100.00%	\$0	\$0
6250263 CITY HALL SECURITY SYSTEM	\$7,200	\$5,568	\$0	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
6250265 POLICE BLDG IMPROVEMENTS	\$43,109	\$7,296	\$51,177	\$8,950,287	\$50,287	\$8,116,000	\$12,170,680	35.98%	\$825,000	\$0
6250267 FIREARM RANGE RENOVATION	\$113,211	\$263	\$0	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
6250270 PUBLIC SAFETY DISPATCH	\$5,439	\$36,944	\$0	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
6250272 POLICE IN-CAR COMPUTER UPGRADES	\$0	\$61,328	\$0	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
6250360 SALT DOME	\$192,376	\$1,478	\$0	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
6250701 CITY HALL CUPOLA REPAIR	\$47,675	\$0	\$0	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
6250702 MIS SERVER ROOM AC SYSTEM	\$14,066	\$0	\$0	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
6250861 MAIN BUILDING ROOF	\$16,500	\$9,870	\$0	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
6260000 MICROSURFACING	\$367,944	\$150	\$1,041,610	\$460,000	\$575,000	\$571,562	\$0	-100.00%	\$0	\$0
6270000 INTELLIGENT TRANSPORTATION SYSTEM	\$78,277	\$0	\$0	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
6270020 SIGNAL PRE-EMPTION PROJECT	\$0	\$0	\$16,300	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
6280010 CLAYTON PEDESTRIAN SAFETY PROJECT	\$40,454	\$791,809	\$620,610	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
6280061 PUBLIC ART	\$35,000	\$0	\$1,557	\$5,000	\$5,000	\$5,000	\$0	-100.00%	\$0	\$0
6281001 BIRD RELOCATION PROJECT	\$16,990	\$0	\$0	\$20,000	\$40,000	\$0	\$0	-100.00%	\$0	\$0
6300000 CRANDON DRIVE - STORMWATER	\$81,278	\$0	\$0	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
6300010 HADDINGTON COURT	\$0	\$0	\$0	\$20,000	\$20,000	\$0	\$0	-100.00%	\$0	\$6,500,000
6310000 WASHINGTON UNIV PEDESTRIAN UNDERPASS	\$0	\$0	\$0	\$85,000	\$85,000	\$1,000	\$1,109,750	1205.59%	\$0	\$0
6320000 WYDOWN/AUDUBON PEDCROSSING PROJECT	\$0	\$0	\$0	\$45,000	\$45,000	\$40,000	\$0	-100.00%	\$0	\$0
9100000 TRANSFER TO GENERAL FUND	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000	0.00%	\$200,000	\$200,000
9200000 ERF FUNDING TO FUND 10	\$395,280	\$378,916	\$364,387	\$417,522	\$417,522	\$417,522	\$413,894	-0.87%	\$653,424	\$657,748
9300000 TRANSFER TO 2002 BOND ISSUE	\$600,874	\$84,274	\$504,563	\$508,438	\$508,438	\$508,438	\$506,656	-0.35%	\$504,313	\$692,750
<b>TOTAL RPIF EXPENDITURES</b>	<b>\$2,724,758</b>	<b>\$1,820,267</b>	<b>\$3,960,129</b>	<b>\$14,866,847</b>	<b>\$6,891,291</b>	<b>\$11,369,795</b>	<b>\$16,452,980</b>	<b>10.67%</b>	<b>\$2,182,737</b>	<b>\$8,050,498</b>

**CAPITAL IMPROVEMENT FUND DETAIL**

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2010	FY 2010	FY 2011	% 2011 TO	FY 2012	FY 2013
RECREATION & STORM WATER EXPENDITURES	ACTUAL	ACTUAL	ACTUAL	BUDGET	AMENDED	ESTIMATED	ADOPTED	2010	PROJECTED	PROJECTED
6000000 HANLEY HOUSE	\$65,696	\$7,888	\$0	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
6300000 CRANDON DRIVE - STORMWATER	\$7,324	\$0	\$0	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
6300010 DAVIS PLACE - STORMWATER INLET PROJECT	\$0	\$41,325	\$0	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
6320000 MISC STORM WATER PROJECTS	\$0	\$0	\$8,019	\$30,000	\$30,000	\$16,580	\$0	-100.00%	\$0	\$0
6440000 TAYLOR PARK	\$0	\$9,936	\$5,003	\$0	\$0	\$0	\$38,610	0.00%	\$0	\$0
6450000 ICE RINK PROJECTS	\$77,868	\$131,172	\$35,949	\$31,500	\$56,500	\$56,250	\$0	-100.00%	\$0	\$0
6480000 COMPUTER HARDWARE/SOFTWARE	\$631	\$7,427	\$0	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
6500000 SHAW PARK	\$7,559	\$7,781	\$9,396	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
6510000 FIELDS 1 & 2	\$0	\$0	\$11,431	\$75,000	\$262,729	\$268,839	\$0	-100.00%	\$0	\$0
6511000 CONCRETE REPAIRS-PARKS	\$11,898	\$16,260	\$12,380	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
6520001 SHAW PARK ROAD	\$0	\$0	\$4,122	\$0	\$39,407	\$39,407	\$0	0.00%	\$0	\$0
6540000 OAK KNOLL PARK	\$0	\$16,467	\$706	\$13,869	\$171,935	\$171,935	\$0	-100.00%	\$0	\$0
6560001 SHAW PARK SWIM POOL	\$87,101	\$70,606	\$68,604	\$25,000	\$45,000	\$52,080	\$30,000	20.00%	\$0	\$0
6570000 FIELDS 3 & 4	\$163,989	\$0	\$0	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
6580000 WYDOWN PARK	\$6,330	\$0	\$0	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
6620000 MISCELLANEOUS PROJECTS	\$29,246	\$74,848	\$67,176	\$15,000	\$47,800	\$47,800	\$0	-100.00%	\$0	\$0
6700000 SHAW PARK WALKING TRAIL	\$83,906	\$22,448	\$32,043	\$145,000	\$10,000	\$9,560	\$0	-100.00%	\$0	\$0
6750000 TREE MANAGEMENT	\$46,999	\$38,202	\$37,370	\$30,000	\$30,000	\$30,000	\$0	-100.00%	\$0	\$0
6760000 SHAW PARK TOPO SURVEY	\$7,661	\$0	\$0	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
6770000 PARK SIGNAGE	\$34,210	\$8,280	\$117	\$0	\$35,000	\$35,000	\$0	0.00%	\$0	\$0
6780000 PLAYGROUNDS	\$0	\$0	\$5,274	\$500,000	\$587,500	\$587,500	\$0	-100.00%	\$0	\$0
7990000 1998A ARBITRAGE	\$0	\$0	\$47,073	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
8070000 TRANSFER TO 2007 DEBT	\$484,065	\$165,889	\$474,746	\$509,263	\$509,263	\$509,263	\$536,512	5.35%	\$553,269	\$578,526
9300000 TRANSFER TO 2005 DEBT	\$873,882	\$920,000	\$920,000	\$920,000	\$920,000	\$920,000	\$920,000	0.00%	\$920,000	\$920,000
9420000 TRANSFER TO CRSWC	\$108,000	\$100,000	\$125,000	\$150,000	\$150,000	\$150,000	\$0	-100.00%	\$0	\$0
<b>TOTAL RECREATION &amp; STORM EXPENDITURES</b>	<b>\$2,096,365</b>	<b>\$1,638,529</b>	<b>\$1,864,409</b>	<b>\$2,444,632</b>	<b>\$2,895,134</b>	<b>\$2,894,214</b>	<b>\$1,525,122</b>	<b>-37.61%</b>	<b>\$1,473,269</b>	<b>\$1,498,526</b>





## CAPITAL IMPROVEMENT PROJECT SUMMARY

Project Name: Forsyth/N. Meramec Resurfacing

Project Number: 2011.PW.1401.010

CIP Score: 90

Project Category: Street Resurfacing

Account Number: 60X01006150000

Estimated Budget: \$1,700,000

External Funding Source: Federal Department of Transportation STP Grant

External Funding Amount: \$1,016,793

Project Location: Forsyth Blvd. and N. Meramec Ave. from Maryland Ave. north

Project Description: Mill off 2" of asphalt, and overlay with 2" of asphalt. Bring curb ramps up to ADA standards. Remove Brickprint crosswalks and install concrete paver system.

Project Justification: This project will improve the pavement condition of two major streets, and is part of the Pavement Management Program. The City is currently in the design phase of this project for which \$50,000 has been allocated in FY 2010. Construction is anticipated to begin in Spring 2011, and be completed by the Fall, as the federal funding must be obligated in FY 2011.





## CAPITAL IMPROVEMENT PROJECT SUMMARY

Project Name: Taylor Park Playground Surfacing Replacement

Project Number: 2011.PK.1610.710

CIP Score: 86

Project Category: Facilities Improvements

Account Number: 70X00006440000

Estimated Budget: \$38,610

External Funding Source: 2010 Scrap Tire Surface Material Grant

External Funding Amount: \$13,500

Project Location: Taylor Park

Project Description: Installation of rubberized playground surface material at the playground in Taylor Park.

Project Justification: The additional playground surface material is needed to bring the playground up to code per the recently completed playground inspection done by Playground Guardian, an outside playground inspection firm. The Parks and Recreation Department has received a grant to fund a portion of the project. Grant funds must be used by May 31, 2011. As a result, the project is scheduled for October 2010, and is expected to be completed within four weeks.







## CAPITAL IMPROVEMENT PROJECT SUMMARY

**Project Name:** Sidewalk Replacement

**Project Number:** 2011.PW.1401.050

**CIP Score:** 85

**Project Category:** Sidewalk Improvements

**Account Number:** 60X01006050000

**Estimated Budget:** \$190,000

**External Funding Source:** N/A

**External Funding Amount:** \$0

**Project Location:** Various locations throughout the city, based upon survey

**Project Description:** Remove and replace sidewalk that has deteriorated, settled, or been lifted by tree roots, creating trip hazards.

**Project Justification:** A survey is performed each year to identify trip hazards. Temporary repairs are made by installing asphalt, in order to prevent tripping and address accessibility issues. However, these patches are unsightly, so the sidewalk slabs need to be replaced. The City currently has a backlog, with more than \$190,000 worth of work identified to eliminate all sidewalk hazards shown on the survey.





## CAPITAL IMPROVEMENT PROJECT SUMMARY

Project Name: Shaw Park Aquatic Center Pool Painting

Project Number: 2011.PK.1603.001

CIP Score: 76

Project Category: Facilities Improvements

Account Number: 70X00006560001

Estimated Budget: \$30,000

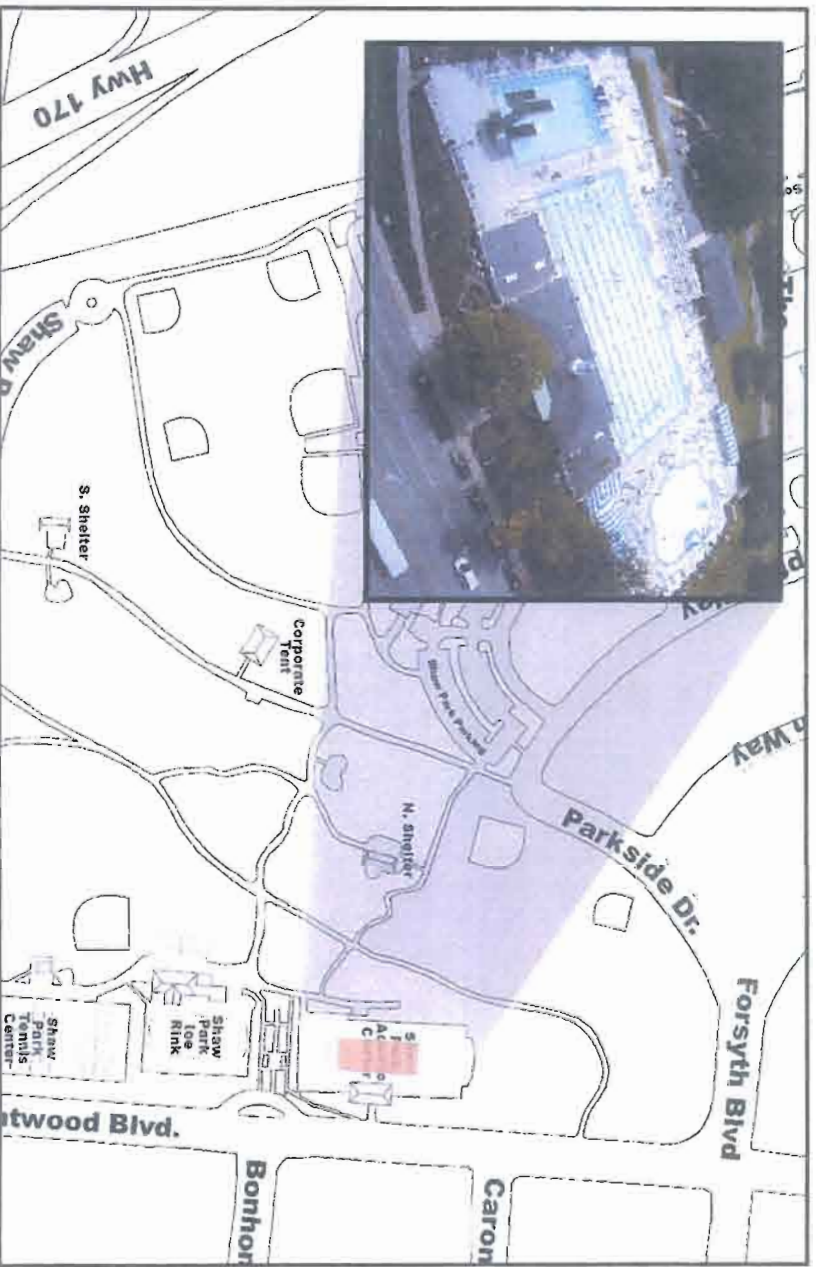
External Funding Source: N/A

External Funding Amount: \$0

Project Location: Shaw Park Aquatic Center – Competition Pool

Project Description: Repainting and restriping all the 50-meter competition pool.

Project Justification: The competition pool is repainted on a four-year cycle to extend its life by preventing the concrete from delaminating. The pool was last painted in April 2007. The work must be completed when the Aquatic Center is closed for the season, the pool is empty and dry and the weather is warm. As a result, this project is scheduled for April 2011, and is expected to be completed within four weeks. This is in advance of the 2011 pool season which will begin on May 28.







## CAPITAL IMPROVEMENT PROJECT SUMMARY

Project Name: Washington University Pedestrian Underpass

Project Number: 2011.PW.1401.090

CIP Score: 71

Project Category: Multi-modal Transportation Improvements

Account Number: 60X01006280000

Estimated Budget: \$1,109,750

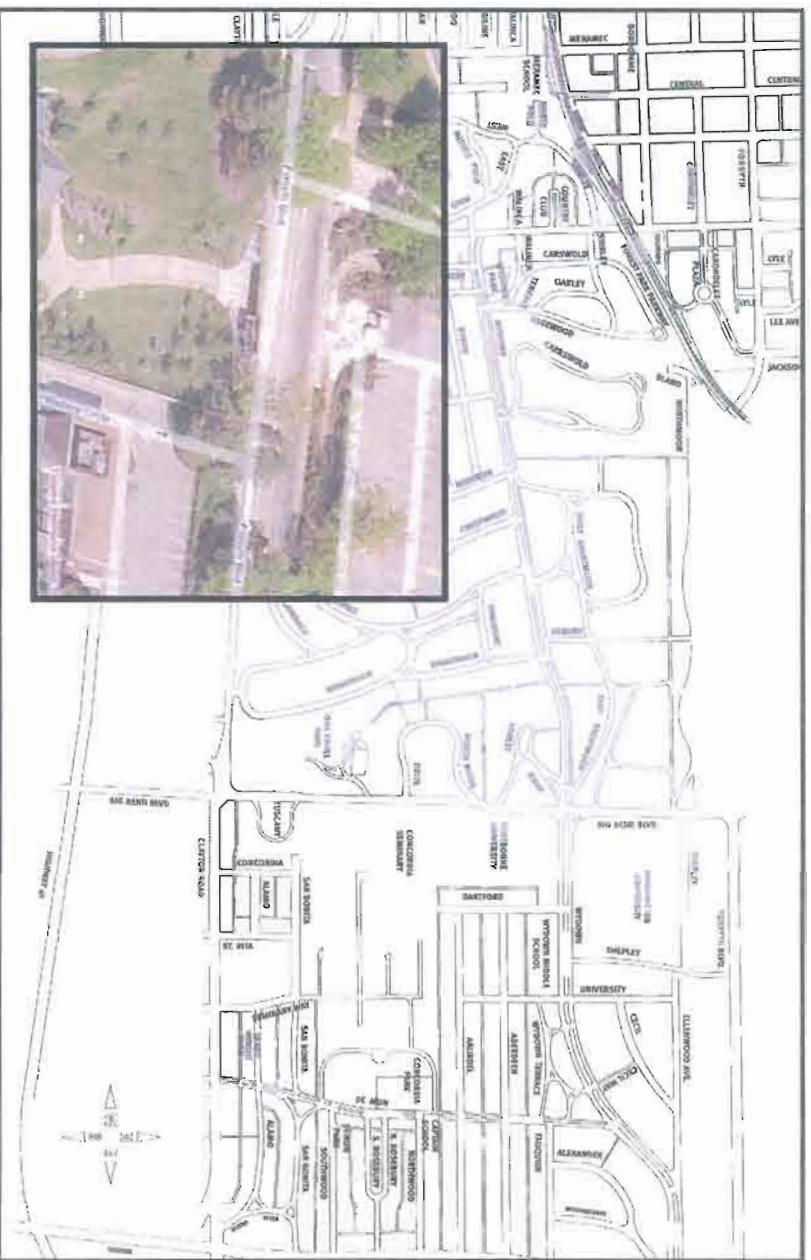
External Funding Source: Federal Department of Transportation (80%); Washington University (20%)

External Funding Amount: \$1,109,750

Project Location: Forsyth Blvd. just west of Wallace Circle

Project Description: Replace the existing pedestrian underpass/bridge.

Project Justification: Structural problems with the existing bridge were identified by the Missouri Department of Transportation about five years ago. Temporary repairs were made at that time. A federal grant has been secured which will provide up to \$772,000, and Washington University has agreed to provide the local match. Both engineering and construction must be obligated in FY 2011.





## CAPITAL IMPROVEMENT PROJECT SUMMARY

Project Name: Fuel Station Replacement

Project Number: 2011.PW.1401.010

CIP Score: 58

Project Category: Facilities Improvements

Account Number: 60X01006250000

Estimated Budget: \$162,000

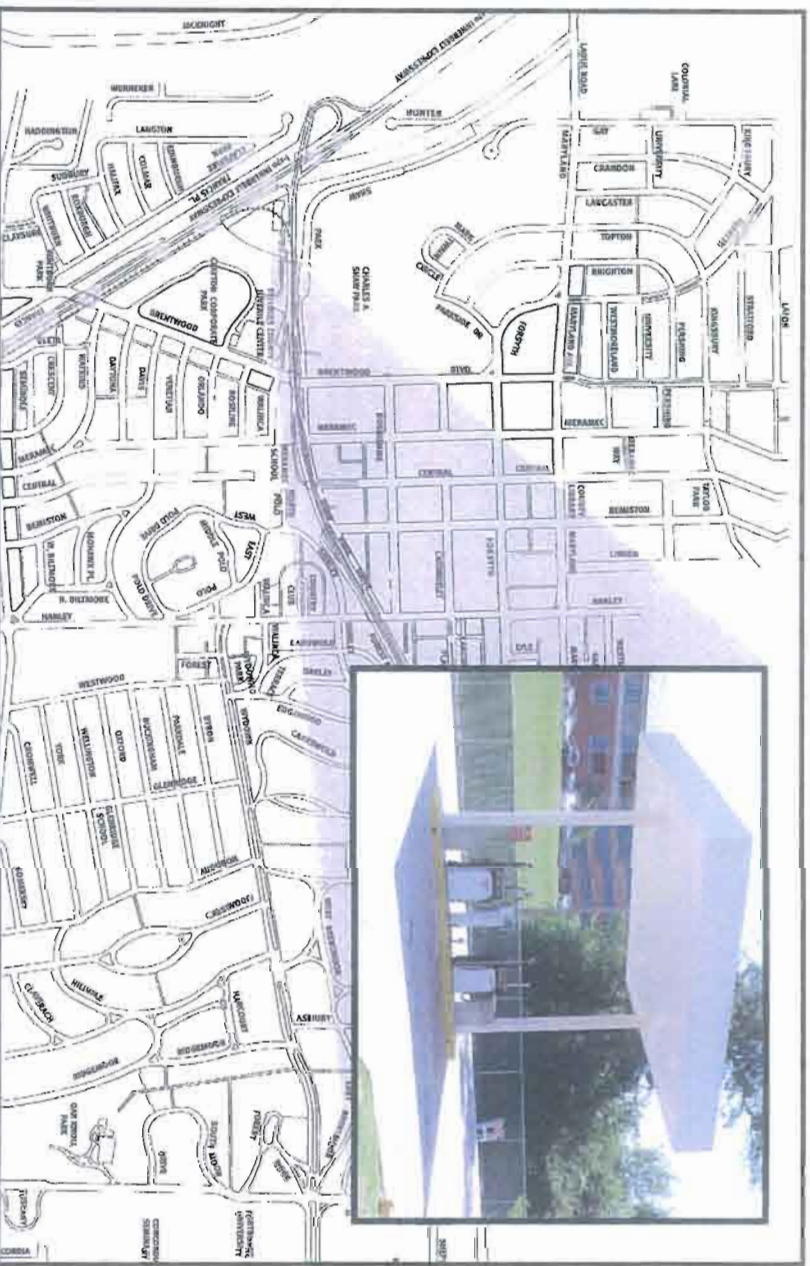
External Funding Source: N/A

External Funding Amount: \$0

Project Location: Public Works Garage

Project Description: Replace the city's fueling station.

Project Justification: The new fueling station will include complete replacement of the pedestals, pumps, and new software to aid in the tracking and reduction of fuel usage. The current system is aging and requires frequent repair. It will also include readers/sensors to automatically track fuel mileage per vehicle. Sensors will be installed on each vehicle. If this system is allowed to fail, it will not be possible for City vehicles to obtain fuel. Other alternatives (such as purchase of fuel from gas stations) are more costly and less practical.







## CAPITAL IMPROVEMENT PROJECT SUMMARY

**Project Name:** Haddington Court Buy-out

**Project Number:** 2011.PW.1401.500

**CIP Score:**

**Project Category:** Land Acquisition

**Account Number:** 60X01006300000

**Estimated Budget:** \$6,500,000

**External Funding Source:** FEMA/SEMA/Property Owners

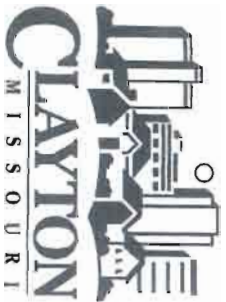
**External Funding Amount:** \$5,715,492

**Project Location:** Haddington Court

**Project Description:** Buyout of 12 residential properties that are within the floodway and 100-year floodplain.

**Project Justification:** All of the residential properties on Haddington Court lie completely or partially within the floodway; and the remainder within the 100-year floodplain. As a result, these homes experience periodic flooding. The City of Clayton has submitted a grant request to FEMA which would allow the residents to participate in a voluntary buy-out program, with the City committing a local match of up to \$784,508. The status of the application is pending.





## CAPITAL IMPROVEMENT PROJECT SUMMARY

**Project Name:** Environmental, FFE, & Contingency for 10 S. Brentwood Blvd.

**Project Number:** 2011.PW.1401.400

**CIP Score:**

**Project Category:** Facilities Improvements

**Account Number:** 60X01006250000

**Estimated Budget:** \$21,095,000

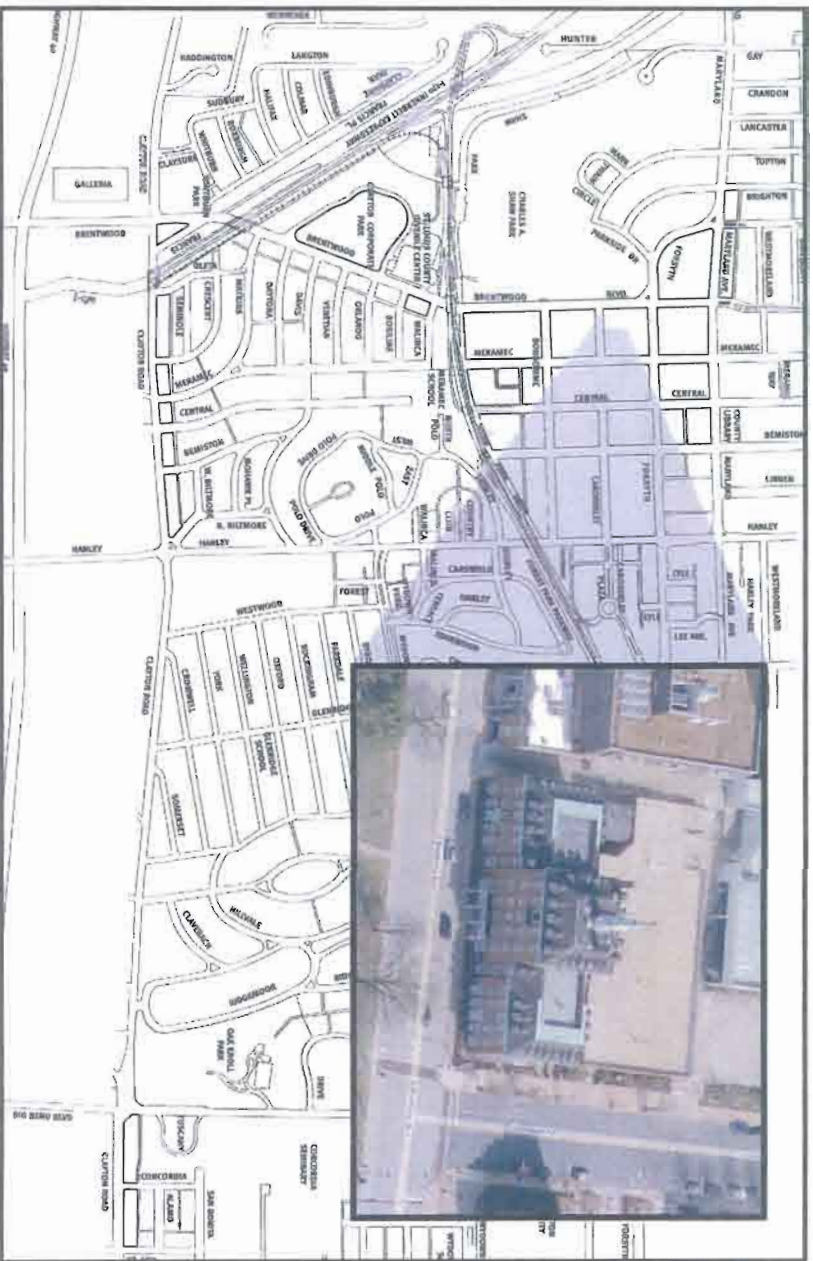
**External Funding Source:** N/A

**External Funding Amount:** \$0

**Project Location:** 10 S. Brentwood Blvd.

**Project Description:** Environmental, furniture, fixture and equipment (FFE) & contingency funds for the renovation and conversion of 10 S. Brentwood Blvd. into a Police Station and municipal facility.

**Project Justification:** The current police facility is in poor condition and is overcrowded.



## CITY OF CLAYTONCIP PROGRAM UNFUNDED PROJECTS - FY 2011 TO FY 2013

	PROJECT NAME	FUTURE	DESCRIPTION
1	ADA Transition Plan	\$150,000	Contract consultant to perform a study and create a ADA Transition Plan for the City sidewalks.
2	Shaw Park Tennis Center Renovation	\$600,000	Renovation of the Shaw Park Tennis Courts.
3	Hanley Park Shelter	\$150,000	In order to increase utilization of the Historic Hanley House for programming and educational purposes. The Interpretive center would also provide much needed restrooms and a small classroom/multipurpose space.
4	Hanley House Improvements	\$375,000	Completion of projects contained in the Hanley House Building Assessment. Projects identified for FY 11 - Tuck-pointing
5	Shaw Park Recreational Trail	\$325,000	To install a 1.8 mile recreational trail that winds through Shaw Park.
6	8015 Forsyth Parking Structure Modifications	\$235,000	Convert existing parking structure to a surface parking lot
7	Alley Repairs	\$240,000	Remove the existing alleys and replace them with new concrete alleys.
8	Street Lighting Upgrades - Davis Place	\$49,000	Street Lighting Upgrade - Globe Replacement
9	Street Lighting Upgrades - Old Towne	\$100,000	Street lighting upgrade.
10	Public Works Garage Roof Replacement	\$334,000	Replace the roof of the public works garage. Design performed in 2010, construction in 2011.
11	Energy Audits Projects - City Hall	\$25,000	Improvements to City Hall per Energy Audit completed in 2010.
12	Energy Audits - Public Works Garage	\$160,000	Improvements to PW Garage per Energy Audit completed in 2010.
13	Streetscape Light Pole Painting	\$50,000	Repaint streetscape street light poles & traffic signals.
14	Shaw Park Aquatic Center Entrance Floor	\$26,500	Replace the floor treatment at the entrance to the Shaw Park Aquatic Center.
15	Street Furniture & Receptacles	\$40,000	Annual streetscape & commercial districts ornamental street furniture and receptacle replacements and additions. Project includes the replacement of the concrete tree grates and adding "Big Belly" trash compactor / recycling units.
16	Bird Relocation	\$40,000	Install electrical system that prevents birds from landing underneath bridges.
17	Re-orient Volleyball Courts	\$25,000	Re-orient the Sand Volleyball Courts North/South.
18	Curb & Gutter Replacement	\$36,000	Remove and replace curb and gutter that has deteriorated or settled, creating ponding or hazards.
19	10 N Central Bollards	\$150,000	Install concrete base, paver crosswalks, and removable bollards crossing N. Central at Forsyth and at Maryland. Install removable bollards to close the alley on either side of N. Central. Each Friday at 7pm, PW staff will install the bollards in order to close down the street so restaurants can have expanded outdoor dining. PW staff will also come in early on Monday mornings to remove the bollards. The traffic signals will be reprogrammed to go to flash during this time.
20	Forsyth Parkway Irrigation	\$60,000	Parkway Irrigation System Design/Build Project
21	Redundant Boiler - City Hall	\$50,000	Install a Redundant Boiler System at City Hall.
22	Sidewalk Replacement	\$194,000	Remove and replace sidewalk that has deteriorated, settled or been lifted by tree roots creating a public hazard.
23	Shaw Park Aquatic Center Pool Painting	\$35,000	Painting of the pools at the Shaw Park Aquatic Center.



## CITY OF CLAYTONCIP PROGRAM UNFUNDED PROJECTS - FY 2011 TO FY 2013

24	Shaw Park Fields #3 & #4 Renovation	200,000	Renovate Fields #4 & #4 including the addition of irrigation, laser-grading, re-sodding and landscape enhancements.
25	Carondelet Plaza Resurfacing	125,000	Mill concrete surface around utility structures and curb ramps, repair concrete as necessary, then install thin open-graded overlay ("Novachip").
26	Alley Repairs	200,000	Remove the existing alleys and replace them with new concrete alleys.
27	Shaw Park Aquatic Center Shade Structure	29,480	This will add shade to the Shaw Park Aquatic Center by extending the existing canopy area all the way along the west side by the children's pool.
28	Oak Knoll Retaining Wall	200,000	Replacement of the retaining wall on the east side of Oak Knoll Park.
29	Street Lighting Upgrades - Hillcrest	25,000	Street Lighting Upgrade - Globe Replacements
30	Streetscape Light Pole Painting	50,000	Repainting of the Streetscape Street Light Poles & Traffic Signals
31	Shaw Park Sports Complex Renovation	60,000	To renovate the Sports Complex, formerly used as a concessions stand.
32	Taylor Park Playground Replacement	150,000	Replace the playground at Taylor Park.
33	Shaw Park North Shelter Enhancements	26,500	Replace existing plumbing and fixtures in the North Shelter.
34	Shaw Park South Shelter Enhancements	26,500	Replace the existing plumbing and fixtures in the South Shelter.
35	Shaw Park Ice Rink Brick Wall	150,000	Replace the brick wall surrounding the Shaw Park Ice Rink.
36	Shaw Park Connector to Clayshire	270,400	Connect Clayshire Park to Shaw Park through a pedestrian walk way.
37	Curb & Gutter Replacement	36,000	Remove and replace curb and gutter that has deteriorated or settled, creating ponding or hazards.
38	Landscaping Public Areas	25,000	Landscaping Enhancements
39	Sidewalk Replacement	40,000	Remove and replace sidewalk that has deteriorated, settled or been lifted by tree roots creating a public hazard.
40	Claverach Park Resurfacing	880,000	Mill off 2" of asphalt and overlay with 2" of asphalt. Bring curb ramps to ADA standards.
41	Microsurfacing - FY 2013	70,000	Microsurfacing of the streets
42	Street Light Cable - Maryland Ave	75,000	Installing underground street light cable and new street light poles.
43	DeMun Comfort Station	208,000	Building of a comfort station in DeMun Park along the eastern property line.
44	Streetscape Light Pole Painting	50,000	Repainting of the Streetscape Traffic Signal Poles
45	DeMun Playground Replacement	191,000	To replace the playground equipment and surface located at DeMun Park
46	Oak Knoll Playground Replacement	205,205	To replace the playground equipment and surface located at Oak Knoll Park
47	Alley Repairs	220,000	Remove the existing alleys and replace them with new concrete alleys.
48	Shaw Park Aquatic Center Replacement Grate for Gutters	60,000	Replace the grates on the gutter system around the perimeter of the pool.
49	Curb & Gutter Replacement	36,000	Remove and replace curb and gutter that has deteriorated or settled, creating ponding or hazards.
50	Oak Knoll Pond Renovation	45,000	Deepen Oak Knoll Pond, lining it with a liner or gunite.
51	Landscaping Public Areas	25,000	Landscaping Enhancements
52	Claverach Park Pedestrian Connection	36,504	Install a gate to connect Oak Knoll Park to Claverach Park.

Total

7,165,089

City of Clayton - Debt Repayment by Funding Source from FY 2011 to FY 2029								
Funding Sources-----								
Fiscal Year	Total Debt	General	Property Tax *	RPIF	Rec & Storm	Federal Rebate	Special Assessment	Interest
FY 2011	4,735,589	1,411,154	1,063,750	506,656	1,456,512	232,317	21,401	43,799
FY 2012	4,782,386	1,454,427	1,058,575	504,313	1,473,269	229,753	20,775	41,274
FY 2013	4,893,148	1,447,853	959,175	692,750	1,498,526	225,776	18,860	50,208
FY 2014	3,264,564	414,655	1,029,297	-	1,537,625	220,391	17,596	45,000
FY 2015	3,264,600	423,008	1,027,101	-	1,539,250	213,824	16,417	45,000
FY 2016	3,267,257	307,323	1,027,900	-	1,665,540	206,177	15,317	45,000
FY 2017	3,206,233	-	1,026,774	-	1,922,674	197,494	14,291	45,000
FY 2018	3,995,026	-	1,029,078	-	2,732,983	187,965	-	45,000
FY 2019	2,537,464	-	1,025,136	-	1,289,563	177,765	-	45,000
FY 2020	1,191,698	-	1,024,854	-	-	166,844	-	-
Future Years								
FY21-FY29	11,069,470	-	10,198,155	-	-	871,315	-	-
Grand Total	46,207,435	5,458,420	20,469,795	1,703,719	15,115,942	2,929,621	124,657	405,281

\* Note: In Aug. 2010, a proposal to increase the property tax rate was submitted to the Citizens of Clayton and approved to pay for the debt service on the the 2010 special obligation bonds starting in FY 2014. The General Fund pays the debt service for FY 2011 to FY 2013.



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## DEBT SERVICE FUND

### 2009 GENERAL OBLIGATION BOND ISSUE

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*On November 2, 1993, the City submitted to the voters of Clayton, and the voters subsequently passed, four propositions on two separate general obligation bond issues totaling \$14 million dollars.*

*The 1993 Bond Issue for \$9,500,000 sold on December 15, 1993 and was used as follows:*

1. \$2,000,000 to improve the City's Parks including Shaw Park and Oak Knoll Park.
2. \$7,050,000 to resurface residential streets, pay for a major sidewalk repair program throughout the City, pay half the cost of infrastructure improvements in the Davis Place and Hillcrest Neighborhood, and construction of a new sound wall to resolve sound and safety problems affecting the Clayshire neighborhood.
3. \$450,000 to bring buildings into compliance with the American Disabilities Act.

*The 1994 Bond Issue for \$4,500,000 sold on February 1, 1994 and was used as follows:*

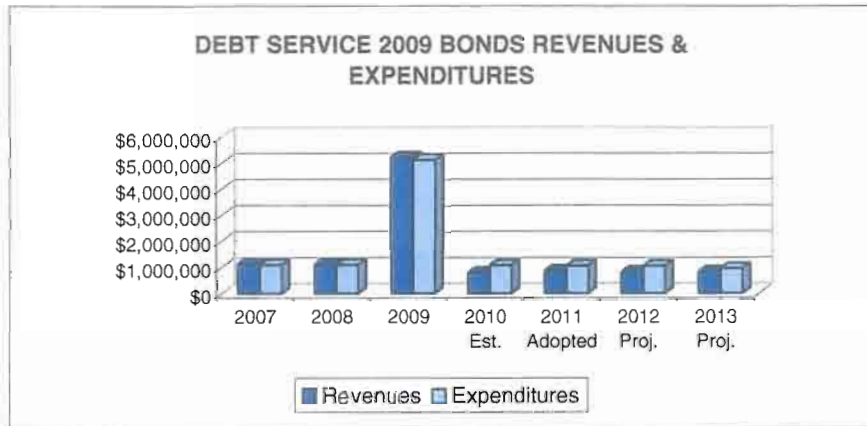
1. \$3,300,000 for improvements to the Central Business District including new curbs, sidewalks and traffic signals.
2. \$1,000,000 for improvements to the City's recreational facilities including Shaw Park Pool, Ice Rink and Hanley House.
3. \$200,000 to replace underground tanks at the City's Municipal Garage.

*The 1999 Bond Issue for \$8,410,000 sold on June 1, 1999, was issued to refund the 1993 and 1994 Bond Issues, which were paid off in February 2004.*

*The 2009 Bond Issue for \$3,950,000 sold on February 24, 2009, was issued as a current refunding to pay off the remaining balance of the 1999 Bond Issue. The bonds will be retired in FY 2013.*

**93 DEBT SERVICE 2009 BONDS**  
**Summary of Revenues and Expenditures**  
**FY 2007 - FY 2013**

	Actual FY 2007	Actual FY 2008	Actual FY 2009	Estimate FY 2010	Adopted FY 2011	Projected FY 2012	Projected FY 2013
Beginning Fund Balance	\$741,124	\$767,377	\$777,693	\$855,359	\$569,975	\$374,680	\$148,036
Revenues	\$1,131,671	\$1,115,147	\$5,202,477	\$798,266	\$868,705	\$832,181	\$832,908
Expenditures	\$1,105,418	\$1,104,831	\$5,124,811	\$1,083,650	\$1,064,000	\$1,058,825	\$959,425
Revenues Over (Under)	\$26,253	\$10,316	\$77,666	(\$285,384)	(\$195,295)	(\$226,644)	(\$112,342)
Ending Fund Balance	\$767,377	\$777,693	\$855,359	\$569,975	\$374,680	\$148,036	\$35,694
% Fund Balance to Expenditures	69.42%	70.39%	16.69%	52.60%	35.21%	13.98%	3.78%



This fund is to repay the outstanding general obligation debt originally issued in 1993/1994 which funded improvements for parks, streets, Streetscape, improvements in the Central Business District and compliance with the American with Disabilities Act (ADA) requirements. This fund receives 100% of its revenue from property tax. This bond issue has level debt payments until June 1, 2013 when it will be paid in full.

**93 DEBT SERVICE 2009 BONDS - 93R**

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2010	FY 2010	FY 2011	% 2011	FY 2012	FY 2013
REVENUES	ACTUAL	ACTUAL	ACTUAL	BUDGET	AMENDED	ESTIMATED	ADOPTED	TO 2010	PROJECTED	PROJECTED
<b>PROPERTY TAX</b>										
1010000 REAL PROP. TAX-CURRENT	\$971,259	\$991,253	\$984,553	\$830,000	\$830,000	\$793,556	\$865,000	4.22%	\$830,000	\$830,000
1030000 PERS. PROP. TAX-CURRENT	\$120,542	\$104,209	\$85,845	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
1040000 PERS. PROP. TAX-DELINQ.	\$0	\$0	\$14,765	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
<b>TOTAL PROPERTY TAX</b>	<b>\$1,091,801</b>	<b>\$1,095,462</b>	<b>\$1,103,130</b>	<b>\$830,000</b>	<b>\$830,000</b>	<b>\$793,556</b>	<b>\$865,000</b>	<b>4.22%</b>	<b>\$830,000</b>	<b>\$830,000</b>
<b>INVESTMENT INCOME</b>										
7100000 INTEREST ON INVESTMENTS	\$39,870	\$19,685	\$14,799	\$8,440	\$8,440	\$4,710	\$3,705	-56.10%	\$2,181	\$2,908
<b>TOTAL INVESTMENT INCOME</b>	<b>\$39,870</b>	<b>\$19,685</b>	<b>\$14,799</b>	<b>\$8,440</b>	<b>\$8,440</b>	<b>\$4,710</b>	<b>\$3,705</b>	<b>-56.10%</b>	<b>\$2,181</b>	<b>\$2,908</b>
<b>MISCELLANEOUS</b>										
7200000 BOND PROCEEDS	\$0	\$0	\$4,084,548	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
<b>TOTAL MISCELLANEOUS</b>	<b>\$0</b>	<b>\$0</b>	<b>\$4,084,548</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0.00%</b>	<b>\$0</b>	<b>\$0</b>
<b>TOTAL REVENUES</b>	<b>\$1,131,671</b>	<b>\$1,115,147</b>	<b>\$5,202,477</b>	<b>\$838,440</b>	<b>\$838,440</b>	<b>\$798,266</b>	<b>\$868,705</b>	<b>3.61%</b>	<b>\$832,181</b>	<b>\$832,908</b>

**93 DEBT SERVICE 2009 BONDS - 93X**

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2010	FY 2010	FY 2011	% 2011	FY 2012	FY 2013
EXPENDITURES	ACTUAL	ACTUAL	ACTUAL	BUDGET	AMENDED	ESTIMATED	ADOPTED	TO 2010	PROJECTED	PROJECTED
<b>CONTRACTUAL SERVICES</b>										
2010000 PROFESSIONAL SERVICES	\$0	\$0	\$0	\$250	\$250	\$0	\$250	0.00%	\$250	\$250
2050000 BOND ISSUANCE EXPENSE	\$0	\$0	\$56,446	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
2070000 DEPOSIT TO 1999 REDEMPTION FUND	\$0	\$0	\$4,025,342	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
<b>TOTAL CONTRACTUAL SERVICES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$4,081,788</b>	<b>\$250</b>	<b>\$250</b>	<b>\$0</b>	<b>\$250</b>	<b>0.00%</b>	<b>\$250</b>	<b>\$250</b>
<b>DEBT</b>										
8080000 LOAN PRINCIPAL PAYMENT	\$840,000	\$875,000	\$915,000	\$995,000	\$995,000	\$995,000	\$995,000	0.00%	\$1,015,000	\$945,000
8090000 LOAN INTEREST EXPENSE	\$265,418	\$229,831	\$128,023	\$88,650	\$88,650	\$88,650	\$68,750	-22.45%	\$43,575	\$14,175
<b>TOTAL DEBT</b>	<b>\$1,105,418</b>	<b>\$1,104,831</b>	<b>\$1,043,023</b>	<b>\$1,083,650</b>	<b>\$1,083,650</b>	<b>\$1,083,650</b>	<b>\$1,063,750</b>	<b>-1.84%</b>	<b>\$1,058,575</b>	<b>\$959,175</b>
<b>TOTAL EXPENDITURES</b>	<b>\$1,105,418</b>	<b>\$1,104,831</b>	<b>\$5,124,811</b>	<b>\$1,083,900</b>	<b>\$1,083,900</b>	<b>\$1,083,650</b>	<b>\$1,064,000</b>	<b>-1.84%</b>	<b>\$1,058,825</b>	<b>\$959,425</b>

**CITY OF CLAYTON  
DEBT SERVICE OUTSTANDING AS OF 9-30-10**

**2009 - \$3,950,000  
Refunding 1999  
Interest rate range 2.0% to 3.0%**

		<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Total Interest</u>
	12/1/2010	995,000.00	39,350.00		
FY 2011	6/1/2011	-	29,400.00	1,063,750.00	68,750.00
	12/1/2011	1,015,000.00	29,400.00		
FY 2012	6/1/2012	-	14,175.00	1,058,575.00	43,575.00
	12/1/2012	945,000.00	14,175.00		
FY 2013	6/1/2013	-	-	959,175.00	14,175.00
Original Principal		3,950,000.00			
Princ/Int Balance at 9-30-10		2,955,000.00	126,500.00		

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## DEBT SERVICE FUND

### SPECIAL OBLIGATION 2005 A/B BOND ISSUES

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*In fiscal year 1998, the City issued debt in three separate bond issues for the following purposes: joint use recreation center, ice rink and tennis court renovations; two neighborhood improvement districts; and a parking garage. This fund represents all debt service activity for these three bond issues.*

*The 1997 series dated December 1, 1997 for \$9,175,000 was used for construction of a multipurpose recreation center in cooperation with the Clayton School District and reconstruction of the Shaw Park Ice Rink and Shaw Park Tennis Courts.*

*The 1998A Series dated February 1, 1998 for \$5,875,000 was used for the following:*

1. \$4,135,000 allocated for the City's recreational Projects listed above.
2. \$625,000 for purchase of 50 parking spaces in a garage constructed by St. Louis County.
3. \$1,025,000 for financing infrastructure improvements on private streets in the Wydown Terrace and Southmoor subdivisions. All costs of the improvements to be borne by the property owners.

*The 1998B Series dated February 1, 1998 for \$3,315,000 was used for the construction of a 530-space parking garage located on Bonhomme Boulevard.*

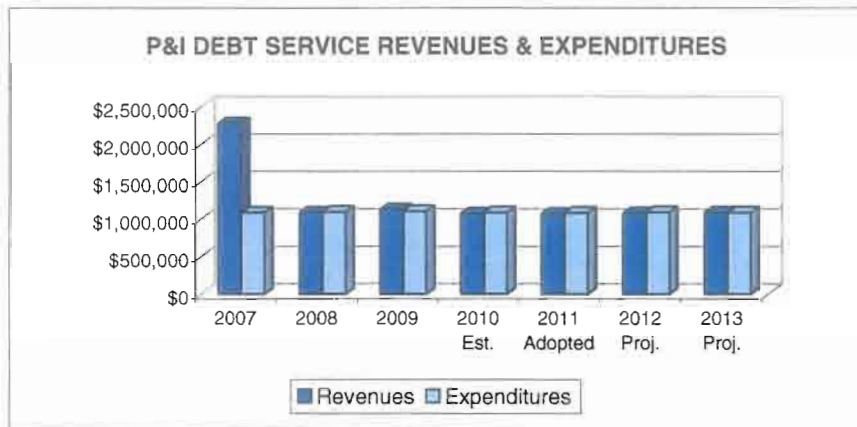
*The 2005A Series dated April 26, 2005 for \$12,165,000 was used to refinance the 1997 and 1998A Bond Issues.*

*The 2005B Series dated April 26, 2005 for \$2,655,000 was used to refinance the 1998B Bond Issue.*



**57 2005A P&I DEBT SERVICE**  
**Summary of Revenues and Expenditures**  
**FY 2007 - FY 2013**

	Actual FY 2007	Actual FY 2008	Actual FY 2009	Estimate FY 2010	Adopted FY 2011	Projected FY 2012	Projected FY 2013
Beginning Fund Balance	\$60,953	\$1,254,642	\$1,243,123	\$1,264,124	\$1,248,101	\$1,230,781	\$1,216,534
Revenues	\$2,280,748	\$1,085,996	\$1,129,022	\$1,073,592	\$1,068,283	\$1,078,793	\$1,088,909
Expenditures	\$1,087,059	\$1,097,515	\$1,108,021	\$1,089,615	\$1,085,603	\$1,093,040	\$1,088,909
Revenues Over (Under) Expenditures	\$1,193,689	(\$11,519)	\$21,001	(\$16,023)	(\$17,320)	(\$14,247)	\$0
Ending Fund Balance	\$1,254,642	\$1,243,123	\$1,264,124	\$1,248,101	\$1,230,781	\$1,216,534	\$1,216,534
% Fund Balance to Expenditures	115.42%	113.27%	114.09%	114.55%	113.37%	111.30%	111.72%



The fund pays for the debt issued in 1997/1998 for a joint use recreation center (Center of Clayton), street improvements, and neighborhood improvements. This debt will be retired December 1, 2017 and is paid from the Capital Improvements Fund and special assessment in the General Operating Fund.

**57 2005A P&I DEBT SERVICE - 57R**

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2010	FY 2010	FY 2011	% 2011	FY 2012	FY 2013
REVENUES	ACTUAL	ACTUAL	ACTUAL	BUDGET	AMENDED	ESTIMATED	ADOPTED	TO 2010	PROJECTED	PROJECTED
<b>INVESTMENT INCOME</b>										
7100000 INTEREST INCOME	\$0	\$43,466	\$38,248	\$25,093	\$25,093	\$21,529	\$16,882	-32.72%	\$22,848	\$28,695
<b>TOTAL INVESTMENT INCOME</b>	<b>\$0</b>	<b>\$43,466</b>	<b>\$38,248</b>	<b>\$25,093</b>	<b>\$25,093</b>	<b>\$21,529</b>	<b>\$16,882</b>	<b>-32.72%</b>	<b>\$22,848</b>	<b>\$28,695</b>
<b>MISCELLANEOUS</b>										
7220010 ASSESS. INC. PRINCIPAL SOUTHMOOR	\$7,306	\$12,611	\$18,420	\$4,000	\$4,000	\$3,335	\$3,350	-16.25%	\$3,340	\$3,340
7220020 ASSESS. INC. PRINCIPAL WYDOWN TERRACE	\$20,752	\$7,670	\$28,695	\$10,000	\$10,000	\$11,209	\$11,209	12.09%	\$11,209	\$11,209
7230010 ASSESS. INC. INTEREST SOUTHMOOR	\$3,770	\$2,167	\$1,690	\$1,500	\$1,500	\$1,819	\$1,655	10.33%	\$1,506	\$1,370
7230020 ASSESS. INC. INTEREST WYDOWN	\$11,671	\$82	\$11,968	\$6,000	\$6,000	\$5,700	\$5,187	-13.55%	\$4,720	\$4,295
<b>TOTAL MISCELLANEOUS</b>	<b>\$43,499</b>	<b>\$22,530</b>	<b>\$60,773</b>	<b>\$21,500</b>	<b>\$21,500</b>	<b>\$22,063</b>	<b>\$21,401</b>	<b>-0.46%</b>	<b>\$20,775</b>	<b>\$20,214</b>
<b>TRANSFER IN</b>										
9230000 TRANSFER FROM FUND 70	\$873,883	\$920,000	\$920,000	\$920,000	\$920,000	\$920,000	\$920,000	0.00%	\$920,000	\$920,000
9280000 TRANSFER FROM GENERAL FUND	\$100,000	\$100,000	\$110,000	\$110,000	\$110,000	\$110,000	\$110,000	0.00%	\$115,170	\$120,000
9280000 TRANSFER FROM DEBT SERV. RESERVE	\$1,263,367	\$0	\$0	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
<b>TOTAL TRANSFER IN</b>	<b>\$2,237,250</b>	<b>\$1,020,000</b>	<b>\$1,030,000</b>	<b>\$1,030,000</b>	<b>\$1,030,000</b>	<b>\$1,030,000</b>	<b>\$1,030,000</b>	<b>0.00%</b>	<b>\$1,035,170</b>	<b>\$1,040,000</b>
<b>TOTAL REVENUES</b>	<b>\$2,280,749</b>	<b>\$1,085,996</b>	<b>\$1,129,021</b>	<b>\$1,076,593</b>	<b>\$1,076,593</b>	<b>\$1,073,592</b>	<b>\$1,068,283</b>	<b>-0.77%</b>	<b>\$1,078,793</b>	<b>\$1,088,909</b>

**57 2005A P&I DEBT SERVICE - 57X**

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2010	FY 2010	FY 2011	% 2011	FY 2012	FY 2013
EXPENDITURES	ACTUAL	ACTUAL	ACTUAL	BUDGET	AMENDED	ESTIMATED	ADOPTED	TO 2010	PROJECTED	PROJECTED
<b>CONTRACTUAL SERVICES</b>										
2700000 PROFESSIONAL FEES	\$157	\$1,463	\$18,494	\$1,000	\$1,000	\$4,000	\$1,500	50.00%	\$1,500	\$1,500
<b>TOTAL CONTRACTUAL SERVICES</b>	<b>\$157</b>	<b>\$1,463</b>	<b>\$18,494</b>	<b>\$1,000</b>	<b>\$1,000</b>	<b>\$4,000</b>	<b>\$1,500</b>	<b>50.00%</b>	<b>\$1,500</b>	<b>\$1,500</b>
<b>DEBT</b>										
8080000 PRINCIPAL PAYMENT - 2005A	\$680,000	\$710,000	\$725,000	\$745,000	\$745,000	\$745,000	\$770,000	3.36%	\$805,000	\$830,000
8090000 INTEREST PAYMENT - 2005A SERIES	\$406,903	\$386,053	\$364,528	\$340,165	\$340,165	\$340,615	\$314,103	-7.66%	\$286,540	\$257,409
<b>TOTAL DEBT</b>	<b>\$1,086,903</b>	<b>\$1,096,053</b>	<b>\$1,089,528</b>	<b>\$1,085,165</b>	<b>\$1,085,165</b>	<b>\$1,085,615</b>	<b>\$1,084,103</b>	<b>-0.10%</b>	<b>\$1,091,540</b>	<b>\$1,087,409</b>
<b>TOTAL EXPENDITURES</b>	<b>\$1,087,060</b>	<b>\$1,097,516</b>	<b>\$1,108,022</b>	<b>\$1,086,165</b>	<b>\$1,086,165</b>	<b>\$1,089,615</b>	<b>\$1,085,603</b>	<b>-0.05%</b>	<b>\$1,093,040</b>	<b>\$1,088,909</b>

**CITY OF CLAYTON  
DEBT SERVICE OUTSTANDING AS OF 9-30-10**

**Recreation Projects; NID & Center of Clayton**

**2005 A - \$12,165,000**

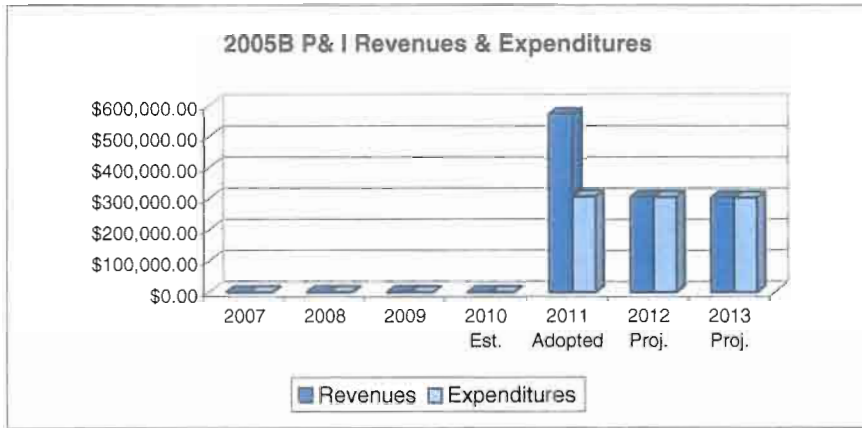
**Refunded 1998 A**

**Interest rate range 3.0% to 4.10%**

		<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Total Interest</u>
	12/1/2010	770,000.00	163,788.75		
FY 2011	6/1/2011	-	150,313.75	1,084,102.50	314,102.50
	12/1/2011	805,000.00	150,313.75		
FY 2012	6/1/2012	-	136,226.25	1,091,540.00	286,540.00
	12/1/2012	830,000.00	136,226.25		
FY 2013	6/1/2013	-	121,182.50	1,087,408.75	257,408.75
	12/1/2013	860,000.00	121,182.50		
FY 2014	6/1/2014	-	105,057.50	1,086,240.00	226,240.00
	12/1/2014	900,000.00	105,057.50		
FY 2015	6/1/2015	-	87,057.50	1,092,115.00	192,115.00
	12/1/2015	935,000.00	87,057.50		
FY 2016	6/1/2016	-	68,357.50	1,090,415.00	155,415.00
	12/1/2016	1,250,000.00	68,357.50		
FY 2017	6/1/2017	-	43,357.50	1,361,715.00	111,715.00
	12/1/2017	2,115,000.00	43,357.50		
FY 2018	6/1/2018	-	-	2,158,357.50	43,357.50
		Original Principal	12,165,000.00		
		Princ/Int Balance at 9-30-10	8,465,000.00	1,586,893.75	

**58 2005B P&I DEBT SERVICE**  
**Summary of Revenues and Expenditures**  
**FY 2007 - FY 2013**

	Actual FY 2007	Actual FY 2008	Actual FY 2009	Estimate FY 2010	Adopted FY 2011	Projected FY 2012	Projected FY 2013
<b>Beginning Fund Balance</b>	\$0	\$0	\$0	\$0	\$0	\$265,500	\$265,500
<b>Revenues</b>	\$0	\$0	\$0	\$0	\$573,129	\$305,989	\$303,864
<b>Expenditures</b>	\$0	\$0	\$0	\$0	\$307,629	\$305,989	\$303,864
<b>Revenues Over (Under) Expenditures</b>	\$0	\$0	\$0	\$0	\$265,500	\$0	\$0
<b>Ending Fund Balance</b>	\$0	\$0	\$0	\$0	\$265,500	\$265,500	\$265,500
<b>% Fund Balance to Expenditures</b>					86.31%	86.77%	87.37%



The fund pays for the 1998 debt issued for the Bonhomme Garage. The debt in this fund used to be included in the Parking Fund, but is allocated here due to the Parking Fund being combined with the General Operating Fund. This debt will retire on December 1, 2017 and is paid through the General Fund and special assessments.

**58 2005B P&I DEBT SERVICE - 58R**

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2010	FY 2010	FY 2011	% 2011	FY 2012	FY 2013
REVENUES	ACTUAL	ACTUAL	ACTUAL	BUDGET	AMENDED	ESTIMATED	ADOPTED	TO 2010	PROJECTED	PROJECTED
<b>INVESTMENT INCOME</b>										
7100000 INTEREST ON INVESTMENTS	\$0	\$0	\$0	\$0	\$0	\$0	\$2,921	0.00%	\$3,983	\$5,310
<b>TOTAL INVESTMENT INCOME</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,921</b>	<b>0.00%</b>	<b>\$3,983</b>	<b>\$5,310</b>
<b>TRANSFER IN</b>										
9310000 TRANSFERS FROM GENERAL FUND	\$0	\$0	\$0	\$0	\$0	\$0	\$570,208	0.00%	\$302,006	\$298,554
<b>TOTAL TRANSFER IN</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$570,208</b>	<b>0.00%</b>	<b>\$302,006</b>	<b>\$298,554</b>
<b>TOTAL REVENUES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$573,129</b>	<b>0.00%</b>	<b>\$305,989</b>	<b>\$303,864</b>

**58 2005B P&I DEBT SERVICE - 58X**

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2010	FY 2010	FY 2011	% 2011	FY 2012	FY 2013
EXPENDITURES	ACTUAL	ACTUAL	ACTUAL	BUDGET	AMENDED	ESTIMATED	ADOPTED	TO 2010	PROJECTED	PROJECTED
<b>DEBT</b>										
8080000 LOAN PRINCIPAL PAYMENT	\$0	\$0	\$0	\$0	\$0	\$0	\$235,000	0.00%	\$245,000	\$255,000
8090000 INTEREST PAYMENT	\$0	\$0	\$0	\$0	\$0	\$0	\$72,629	0.00%	\$60,989	\$48,864
<b>TOTAL DEBT</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$307,629</b>	<b>0.00%</b>	<b>\$305,989</b>	<b>\$303,864</b>
<b>TOTAL EXPENDITURES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$307,629</b>	<b>0.00%</b>	<b>\$305,989</b>	<b>\$303,864</b>

**CITY OF CLAYTON  
DEBT SERVICE OUTSTANDING AS OF 9-30-10**

**Bonhomme Garage**

**2005 B - \$2,665,000  
Taxable - Refunded 1998 B  
Interest rate 4.85%**

		<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Total Interest</u>
	12/1/2010	235,000.00	39,163.75		
FY 2011	6/1/2011	-	33,465.00	307,628.75	72,628.75
	12/1/2011	245,000.00	33,465.00		
FY 2012	6/1/2012	-	27,523.75	305,988.75	60,988.75
	12/1/2012	255,000.00	27,523.75		
FY 2013	6/1/2013	-	21,340.00	303,863.75	48,863.75
	12/1/2013	275,000.00	21,340.00		
FY 2014	6/1/2014	-	14,671.25	311,011.25	36,011.25
	12/1/2014	290,000.00	14,671.25		
FY 2015	6/1/2015	-	7,638.75	312,310.00	22,310.00
	12/1/2015	315,000.00	7,638.75		
FY 2016	6/1/2016	-	-	322,638.75	7,638.75
	Original Principal	2,655,000.00			
	Princ/Int Balance at 9-30-10	1,615,000.00	248,441.25		



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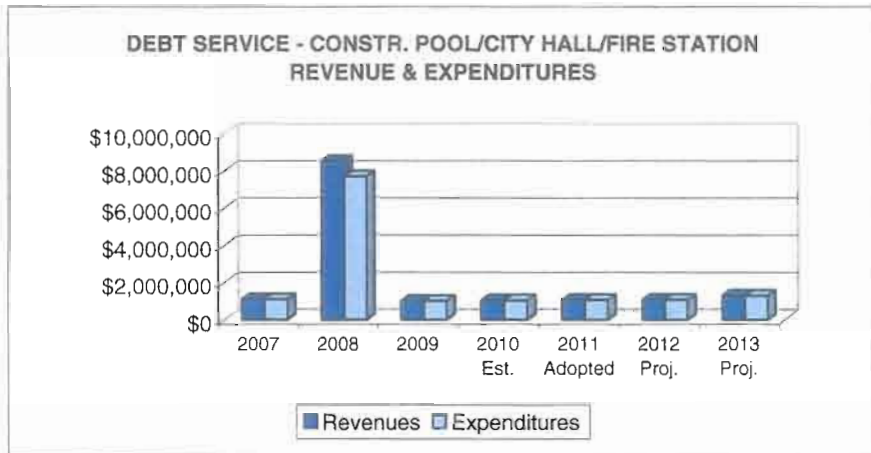
## DEBT SERVICE FUND CONSTR. POOL/CITY HALL/ FIRE STATION

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*This fund services debt for the Special Obligation Bonds (issued in December, 2002) to pay for the majority of the construction costs associated with the Shaw Park Pool, City Hall and the Fire Station. Transfers from the Capital Improvements Fund (accounts 60 & 70) will repay the debt. The bond issue matured in FY 2008. A traditional Special Obligation Bond Issue totaling \$8.135 million was issued in October 2007. The portion allocated to Fund 60 (previously known as Revolving Public Improvement Fund – RPIF) matures in FY 2013 and the portion allocated to Fund 70 (previously known as Recreation and Stormwater Fund) matures in FY 2019.*

**79 DEBT SERVICE-CONSTR. -POOL/CH/F**  
**Summary of Revenues and Expenditures**  
**FY 2007 - FY 2013**

	Actual FY 2007	Actual FY 2008	Actual FY 2009	Estimate FY 2010	Adopted FY 2011	Projected FY 2012	Projected FY 2013
Beginning Fund Balance	\$0	\$0	\$817,317	\$820,122	\$819,634	\$819,633	\$819,633
Revenues	\$1,084,939	\$8,519,916	\$1,001,431	\$1,025,388	\$1,051,343	\$1,069,844	\$1,287,626
Expenditures	\$1,084,939	\$7,702,599	\$998,626	\$1,025,876	\$1,051,344	\$1,069,844	\$1,287,626
Revenues Over (Under) Expenditures	\$0	\$817,317	\$2,805	(\$488)	(\$1)	\$0	\$0
Ending Fund Balance	\$0	\$817,317	\$820,122	\$819,634	\$819,633	\$819,633	\$819,633
% Fund Balance to Expenditures	0.00%	10.61%	82.13%	79.90%	77.96%	76.61%	63.65%



This bond was issued in December, 2002 for \$9.5 million with a balloon payment due December 1, 2007 (FY 2008). The 2007 bond issue will pay off the balance of the 2002 bond issue and be a traditional bond issue now due in 2019. The Capital Improvements Fund pays this debt. The debt was issued for a new Fire Station and significant renovation of City Hall and the Shaw Park Pool complex.

**79 DEBT SERVICE - CONSTR.POOL/CITY HALL/FIRE STATION - 79R**

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2010	FY 2010	FY 2011	% 2011	FY 2012	FY 2013
REVENUES	ACTUAL	ACTUAL	ACTUAL	BUDGET	AMENDED	ESTIMATED	ADOPTED	TO 2010	PROJECTED	PROJECTED
<b>INVESTMENT INCOME</b>										
7100000 INTEREST INCOME	\$0	\$49,154	\$22,122	\$8,175	\$8,175	\$7,687	\$8,175	0.00%	\$12,262	\$16,350
<b>TOTAL INVESTMENT INCOME</b>	<b>\$0</b>	<b>\$49,154</b>	<b>\$22,122</b>	<b>\$8,175</b>	<b>\$8,175</b>	<b>\$7,687</b>	<b>\$8,175</b>	<b>0.00%</b>	<b>\$12,262</b>	<b>\$16,350</b>
<b>TRANSFER IN</b>										
9230000 TRANSFER FROM FUND 70	\$484,065	\$165,889	\$474,746	\$509,263	\$509,263	\$509,263	\$536,512	5.35%	\$553,269	\$578,526
9290000 TRANSFER FROM FUND 60	\$600,874	\$84,274	\$504,563	\$508,438	\$508,438	\$508,438	\$506,656	-0.35%	\$504,313	\$692,750
<b>TOTAL TRANSFER IN</b>	<b>\$1,084,939</b>	<b>\$250,163</b>	<b>\$979,309</b>	<b>\$1,017,701</b>	<b>\$1,017,701</b>	<b>\$1,017,701</b>	<b>\$1,043,168</b>	<b>2.50%</b>	<b>\$1,057,582</b>	<b>\$1,271,276</b>
<b>MISCELLANEOUS</b>										
9260000 BOND PROCEEDS	\$0	\$8,220,599	\$0	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
<b>TOTAL MISCELLANEOUS</b>	<b>\$0</b>	<b>\$8,220,599</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0.00%</b>	<b>\$0</b>	<b>\$0</b>
<b>TOTAL REVENUES</b>	<b>\$1,084,939</b>	<b>\$8,519,916</b>	<b>\$1,001,431</b>	<b>\$1,025,876</b>	<b>\$1,025,876</b>	<b>\$1,025,388</b>	<b>\$1,051,343</b>	<b>2.48%</b>	<b>\$1,069,844</b>	<b>\$1,287,626</b>

**79 DEBT SERVICE - CONSTR.POOL/CITY HALL/FIRE STATION - 79X**

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2010	FY 2010	FY 2011	% 2011	FY 2012	FY 2013
EXPENDITURES	ACTUAL	ACTUAL	ACTUAL	BUDGET	AMENDED	ESTIMATED	ADOPTED	TO 2010	PROJECTED	PROJECTED
<b>CONTRACTUAL SERVICES</b>										
2700000 MISCELLANEOUS EXPENSES	\$0	\$0	\$282	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
<b>TOTAL CONTRACTUAL SERVICES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$282</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0.00%</b>	<b>\$0</b>	<b>\$0</b>
<b>DEBT</b>										
8080000 LOAN PRINCIPAL PAYMENT	\$875,000	\$7,375,000	\$705,000	\$760,000	\$760,000	\$760,000	\$815,000	7.24%	\$865,000	\$1,120,000
8090000 INTEREST PAYMENT	\$209,939	\$279,027	\$293,344	\$265,875	\$265,875	\$265,876	\$236,344	-11.11%	\$204,844	\$167,626
8110000 ISSUANCE COSTS	\$0	\$48,572	\$0	\$0	\$0	\$0	\$0	0.00%	\$0	\$0
<b>TOTAL DEBT</b>	<b>\$1,084,939</b>	<b>\$7,702,599</b>	<b>\$998,344</b>	<b>\$1,025,875</b>	<b>\$1,025,875</b>	<b>\$1,025,876</b>	<b>\$1,051,344</b>	<b>2.48%</b>	<b>\$1,069,844</b>	<b>\$1,287,626</b>
<b>TOTAL EXPENDITURES</b>	<b>\$1,084,939</b>	<b>\$7,702,599</b>	<b>\$998,626</b>	<b>\$1,025,875</b>	<b>\$1,025,875</b>	<b>\$1,025,876</b>	<b>\$1,051,344</b>	<b>2.48%</b>	<b>\$1,069,844</b>	<b>\$1,287,626</b>

**CITY OF CLAYTON**

**2007 BONDS - DEBT SERVICE OUTSTANDING AS OF 9-30-10**

**2007 Combined  
 October 2007-\$8,175,000  
 Refund 2002 Bond Issue  
 SHAW PARK POOL, CITY HALL/FIRE STATION**

		<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Total Interest</u>
	12/1/2010	815,000	125,813		
FY 2011	6/1/2011	-	110,531	1,051,344	236,344
	12/1/2011	865,000	110,531		
FY 2012	6/1/2012	-	94,313	1,069,844	204,844
	12/1/2012	1,120,000	94,313		
FY 2013	6/1/2013	-	73,313	1,287,625	167,626
	12/1/2013	480,000	73,313		
FY 2014	6/1/2014	-	64,313	617,625	137,626
	12/1/2014	500,000	64,313		
FY 2015	6/1/2015	-	54,938	619,250	119,251
	12/1/2015	520,000	54,938		
FY 2016	6/1/2016	-	45,188	620,125	100,126
	12/1/2016	540,000	45,188		
FY 2017	6/1/2017	-	35,063	620,250	80,251
	12/1/2017	560,000	35,063		
FY 2018	6/1/2018	-	24,563	619,625	59,626
	12/1/2018	1,310,000	24,563		
FY 2019	6/1/2019	-	-	1,334,563	24,563
Original Principal		8,175,000			
Princ/Int Balance at 9-30-10		6,710,000	1,130,257		

**CITY OF CLAYTON  
2007 BONDS - DEBT SERVICE OUTSTANDING AS OF 9-30-10**

**2007 RPIF  
Interest Rate 3.75%  
CITY HALL / FIRE STATION**

		<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Total Interest</u>
	12/1/2010	455,000	30,094		
FY 2011	6/1/2011		21,563	506,656	51,657
	12/1/2011	470,000	21,563		
FY 2012	6/1/2012		12,750	504,313	34,313
	12/1/2012	680,000	12,750		
FY 2013	6/1/2013	-	-	692,750	12,750
	12/1/2013	-	-	-	
FY 2014	6/1/2014	-	-	-	
	12/1/2014	-	-	-	
FY 2015	6/1/2015	-	-	-	
	12/1/2015	-	-	-	
FY 2016	6/1/2016	-	-	-	
	12/1/2016	-	-	-	
FY 2017	6/1/2017	-	-	-	
	12/01/2017	-	-	-	
FY 2018	6/1/2018	-	-	-	
	12/1/2018	-	-	-	
FY 2019	6/1/2019	-	-	-	
Original Principal		2,465,000			
Princ/Int Balance at 9-30-10		1,605,000	98,720		



**CITY OF CLAYTON**

**2007 BONDS - DEBT SERVICE OUTSTANDING AS OF 9-30-10**

**2007 REC & STORM  
Interest Rate 3.75%  
SHAW PARK POOL**

		<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Total Interest</u>
	12/1/2010	360,000	95,719		
FY 2011	6/1/2011	-	88,969	544,688	184,688
	12/1/2011	395,000	88,969		
FY 2012	6/1/2012	-	81,563	565,531	170,532
	12/1/2012	440,000	81,563		
FY 2013	6/1/2013	-	73,313	594,875	154,876
	12/1/2013	480,000	73,313		
FY 2014	6/1/2014	-	64,313	617,625	137,626
	12/1/2014	500,000	64,313		
FY 2015	6/1/2015	-	54,938	619,250	119,251
	12/1/2015	520,000	54,938		
FY 2016	6/1/2016	-	45,188	620,125	100,126
	12/1/2016	540,000	45,188		
FY 2017	6/1/2017	-	35,063	620,250	80,251
	12/1/2017	560,000	35,063		
FY 2018	6/1/2018	-	24,563	619,625	59,626
	12/1/2018	1,310,000	24,563		
FY 2019	6/1/2019	-	-	1,334,563	24,563
Original Principal		5,710,000			
Princ/Int Balance at 9-30-10		5,105,000	1,031,539		

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## DEBT SERVICE FUND

### 2009 Build America Bond Issue – Police Facility

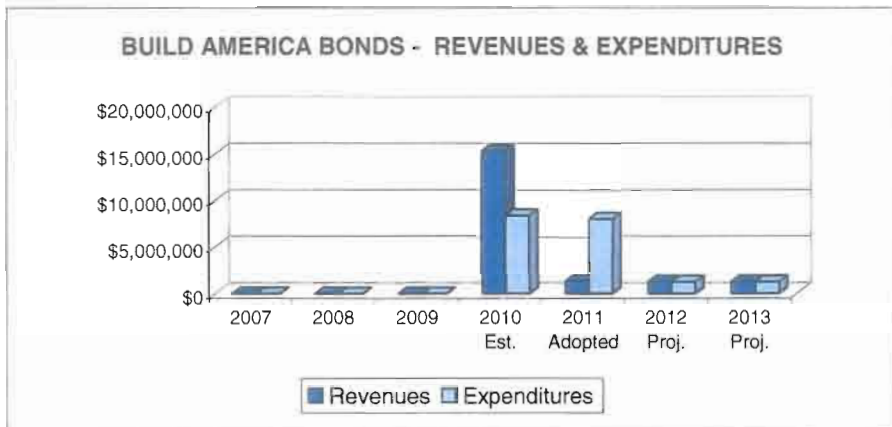
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*The \$15,000,000 Build America Bonds were sold on November 5, 2009 in two series: Series A -\$6,420,000 and Series B - \$8,580,000. The bonds were issued to purchase a new Clayton Police facility. The bond issue matures in FY 2029 and the debt from FY 2010 to FY 2013 will be repaid from the General Fund. The City received approval in August 2010 from the residents to levy a property tax to pay for the debt service starting in FY 2014. This coincides with the current debt service property tax levy not being needed after FY 2013 as the general obligation bond issue is paid off in FY 2013.*

*Build America Bonds are taxable bonds which the Federal Government will rebate a portion of the interest the City will pay – estimated to be in the range of 25-33% of the interest paid.*

**91 BUILD AMERICA ISSUE DEBT SERVICE - POLICE BUILDING**  
**Summary of Revenues and Expenditures**  
**FY 2007 - FY 2013**

	Actual FY 2007	Actual FY 2008	Actual FY 2009	Estimate FY 2010	Adopted FY 2011	Projected FY 2012	Projected FY 2013
Beginning Fund Balance	0	0	0	0	\$6,829,447	\$0	\$0
Revenues	0	0	0	\$15,296,883	\$1,313,316	\$1,256,438	\$1,255,075
Expenditures	0	0	0	\$8,467,436	\$8,142,763	\$1,256,438	\$1,255,075
Revenues Over (Under) Expenditures	0	0	0	\$6,829,447	(\$6,829,447)	\$0	\$0
Ending Fund Balance	0	0	0	\$6,829,447	\$0	\$0	\$0
% Fund Balance to Expenditures	0	0	0	81%	0%	0%	0%



This fund pays for the debt related to bonds issued for a new police facility. The Build America Bonds offer the bond holders a higher taxable interest rate on their investment, while the Federal Government gives the City a credit to help off-set the higher interest costs.

**91 2009 A/B BONDS 91R**

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2010	FY 2010	FY 2011	% 2100	FY 2012	FY 2013
REVENUES	ACTUAL	ACTUAL	ACTUAL	BUDGET	AMENDED	ESTIMATED	ADOPTED	TO 2010	PROJECTED	PROJECTED
<b>MISCELLANEOUS</b>										
7100000 INTEREST INCOME	\$0	\$0	\$0	\$0	\$70,000	\$65,441	\$84,553	0.00%	\$0	\$0
7200000 BOND PROCEEDS	\$0	\$0	\$0	\$0	\$14,850,055	\$14,850,005	\$0	0.00%	\$0	\$0
7300000 FEDERAL REBATE	\$0	\$0	\$0	\$0	\$0	\$133,503	\$232,317	0.00%	\$229,753	\$225,776
<b>TOTAL MISCELLANEOUS</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$14,920,055</b>	<b>\$15,048,949</b>	<b>\$316,870</b>	<b>0.00%</b>	<b>\$229,753</b>	<b>\$225,776</b>
<b>TRANSFER IN</b>										
9260000 TRANSFER FROM PARKING FUND	\$0	\$0	\$0	\$442,000	\$442,000	\$247,934	\$0	-100.00%	\$0	\$0
9310000 TRANSFER FROM GENERAL FUND	\$0	\$0	\$0	\$0	\$0	\$0	\$996,446	0.00%	\$1,026,685	\$1,029,299
<b>TOTAL TRANSFER IN</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$442,000</b>	<b>\$442,000</b>	<b>\$247,934</b>	<b>\$996,446</b>	<b>125.44%</b>	<b>\$1,026,685</b>	<b>\$1,029,299</b>
<b>TOTAL REVENUES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$442,000</b>	<b>\$15,362,055</b>	<b>\$15,296,883</b>	<b>\$1,313,316</b>	<b>141.53%</b>	<b>\$1,256,438</b>	<b>\$1,255,075</b>

**91 2009 A/B BONDS 91X**

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2010	FY 2010	FY 2011	% 2011	FY 2012	FY 2013
91 FINANCE	ACTUAL	ACTUAL	ACTUAL	BUDGET	AMENDED	ESTIMATED	ADOPTED	TO 2010	PROJECTED	PROJECTED
<b>CONTRACTUAL SERVICES</b>										
2010000 PROFESSIONAL SERVICES	\$0	\$0	\$0	\$0	\$1,411,415	\$0	\$0	0.00%	\$0	\$0
<b>TOTAL CONTRACTUAL SERVICES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,411,415</b>	<b>\$0</b>	<b>\$0</b>	<b>-100.00%</b>	<b>\$0</b>	<b>\$0</b>
<b>DEBT</b>										
8080000 LOAN PRINCIPAL PAYMENT	\$0	\$0	\$0	\$0	\$0	\$0	\$565,000	0.00%	\$600,000	\$610,000
8090000 INTEREST PAYMENT	\$0	\$0	\$0	\$442,000	\$442,000	\$381,436	\$663,763	50.17%	\$656,438	\$645,075
<b>TOTAL DEBT</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$442,000</b>	<b>\$442,000</b>	<b>\$381,436</b>	<b>\$1,228,763</b>	<b>178.00%</b>	<b>\$1,256,438</b>	<b>\$1,255,075</b>
<b>TRANSFER OUT</b>										
9250000 TRANSFER TO FUND 60	\$0	\$0	\$0	\$0	\$7,488,585	\$8,086,000	\$6,914,000	0.00%	\$0	\$0
<b>TOTAL TRANSFER OUT</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$7,488,585</b>	<b>\$8,086,000</b>	<b>\$6,914,000</b>	<b>0.00%</b>	<b>\$0</b>	<b>\$0</b>
<b>TOTAL 91 FINANCE</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$442,000</b>	<b>\$9,342,000</b>	<b>\$8,467,436</b>	<b>\$8,142,763</b>	<b>-12.84%</b>	<b>\$1,256,438</b>	<b>\$1,255,075</b>

**CITY OF CLAYTON  
DEBT SERVICE OUTSTANDING AS OF 9-30-10**

**2009 Series A and Series B Combined  
November 2009 - \$15,000,000  
Build America Bonds  
New Clayton Police Facility**

		<u>Principal</u>	<u>Interest</u>	<u>Total Debt Service</u>	<u>Build America Credit</u>	<u>Net Debt Service</u>
	12/1/2010	565,000.00	333,293.75			
FY 2011	6/1/2011	-	330,468.75	1,228,762.50	(232,316.87)	996,445.63
	12/1/2011	600,000.00	330,468.75			
FY 2012	6/1/2012	-	325,968.75	1,256,437.50	(229,753.12)	1,026,684.38
	12/1/2012	610,000.00	325,968.75			
FY 2013	6/1/2013	-	319,106.25	1,255,075.00	(225,776.25)	1,029,298.75
	12/1/2013	620,000.00	319,106.25			
FY 2014	6/1/2014	-	310,581.25	1,249,687.50	(220,390.63)	1,029,296.87
	12/1/2014	630,000.00	310,581.25			
FY 2015	6/1/2015	-	300,343.75	1,240,925.00	(213,823.75)	1,027,101.25
	12/1/2015	645,000.00	300,343.75			
FY 2016	6/1/2016	-	288,733.75	1,234,077.50	(206,177.12)	1,027,900.38
	12/1/2016	660,000.00	288,733.75			
FY 2017	6/1/2017	-	275,533.75	1,224,267.50	(197,493.62)	1,026,773.88
	12/1/2017	680,000.00	275,533.75			
FY 2018	6/1/2018	-	261,508.75	1,217,042.50	(187,964.87)	1,029,077.63
	12/1/2018	695,000.00	261,508.75			
FY 2019	6/1/2019	-	246,392.50	1,202,901.25	(177,765.44)	1,025,135.81
	12/1/2019	715,000.00	246,392.50			
FY 2020	6/1/2020	-	230,305.00	1,191,697.50	(166,844.13)	1,024,853.37
FY 2021-2029		8,580,000.00	2,489,470.00	11,069,470.00	(871,314.53)	10,198,155.47
Original Principal		15,000,000.00				
Princ/Int Balance at 9-30-10		15,000,000.00	8,370,343.75			

**CITY OF CLAYTON  
DEBT SERVICE OUTSTANDING AS OF 9-30-10**

**New Clayton Police Facility**

**2009 A - \$6,420,000  
Build America Bonds  
1.0% to 4.5% \***

		<u>Principal</u>	<u>Interest</u>	<u>Total Debt Service</u>	<u>Build America Credit</u>	<u>Net Debt Service</u>
	12/1/2010	565,000.00	102,988.75			
FY 2011	6/1/2011	-	100,163.75	768,152.50	(71,103.37)	697,049.13
	12/1/2011	600,000.00	100,163.75			
FY 2012	6/1/2012	-	95,663.75	795,827.50	(68,539.62)	727,287.88
	12/1/2012	610,000.00	95,663.75			
FY 2013	6/1/2013	-	88,801.25	794,465.00	(64,562.75)	729,902.25
	12/1/2013	620,000.00	88,801.25			
FY 2014	6/1/2014	-	80,276.25	789,077.50	(59,177.13)	729,900.37
	12/1/2014	630,000.00	80,276.25			
FY 2015	6/1/2015	-	70,038.75	780,315.00	(52,610.25)	727,704.75
	12/1/2015	645,000.00	70,038.75			
FY 2016	6/1/2016	-	58,428.75	773,467.50	(44,963.62)	728,503.88
	12/1/2016	660,000.00	58,428.75			
FY 2017	6/1/2017	-	45,228.75	763,657.50	(36,280.12)	727,377.38
	12/1/2017	680,000.00	45,228.75			
FY 2018	6/1/2018	-	31,203.75	756,432.50	(26,751.37)	729,681.13
	12/1/2018	695,000.00	31,203.75			
FY 2019	6/1/2019	-	16,087.50	742,291.25	(16,551.94)	725,739.31
	12/1/2019	715,000.00	16,087.50			
FY 2020	6/1/2020	-	-	731,087.50	(5,630.63)	725,456.87
Original Principal		6,420,000.00				
Princ/Int Balance at 9-30-10		6,420,000.00	1,274,773.75			

\* Interest rates for Bond Holders

**CITY OF CLAYTON  
DEBT SERVICE OUTSTANDING AS OF 9-30-10**

**Build America Bonds  
2009 B - \$8,580,000  
5.0% to 5.75% \*  
New Clayton Police Facility**

		<u>Principal</u>	<u>Interest</u>	<u>Total Debt Service</u>	<u>Build America Credit</u>	<u>Net Debt Service</u>
	12/1/2010	-	230,305.00			
FY 2011	6/1/2011	-	230,305.00	460,610.00	(161,213.50)	299,396.50
	12/1/2011	-	230,305.00			
FY 2012	6/1/2012	-	230,305.00	460,610.00	(161,213.50)	299,396.50
	12/1/2012	-	230,305.00			
FY 2013	6/1/2013	-	230,305.00	460,610.00	(161,213.50)	299,396.50
	12/1/2013	-	230,305.00			
FY 2014	6/1/2014	-	230,305.00	460,610.00	(161,213.50)	299,396.50
	12/1/2014	-	230,305.00			
FY 2015	6/1/2015	-	230,305.00	460,610.00	(161,213.50)	299,396.50
	12/1/2015	-	230,305.00			
FY 2016	6/1/2016	-	230,305.00	460,610.00	(161,213.50)	299,396.50
	12/1/2016	-	230,305.00			
FY 2017	6/1/2017	-	230,305.00	460,610.00	(161,213.50)	299,396.50
	12/1/2017	-	230,305.00			
FY 2018	6/1/2018	-	230,305.00	460,610.00	(161,213.50)	299,396.50
	12/1/2018	-	230,305.00			
FY 2018	6/1/2019	-	230,305.00	460,610.00	(161,213.50)	299,396.50
	12/1/2019	-	230,305.00			
FY 2019	6/1/2020	-	230,305.00	460,610.00	(161,213.50)	299,396.50
FY 2020-2029		8,580,000.00	2,489,470.00	11,069,470.00	(871,314.53)	10,198,155.47
Original Principal		8,580,000.00				
Princ/Int Balance at 9-30-10		8,580,000.00	7,095,570.00			

\* Interest rates for Bond Holders



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## **FINANCIAL MANAGEMENT POLICIES**

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Written and adopted financial policies have many benefits, such as assisting the Mayor, Board of Aldermen, and Administration in the financial management of the City, instilling public confidence and providing continuity over time as Council and staff changes occur.

Current and long-range financial stability is essential to enable the City to maintain a position of integrity and to meet the goals identified in this budget. The Finance Department, in conjunction with the City Manager's Office, will work to maintain these fiscal policies by careful and frequent monitoring of expenditures and revenue sources. New revenue sources will be examined, and existing revenue sources will be periodically reviewed to determine the need for adjustment to cover the costs of providing services.

The Mayor and Board of Aldermen adopt appropriations at the fund level. Department heads are responsible for managing budgets within the total appropriated budget under their control.

In order to continue to provide a high level of municipal services to residents and businesses and to maintain the desired level of financial stability, the following financial policies shall guide fiscal decision making, including the development of the City's budget. The following policy statements reflect the principles and priorities the City uses in preparing the budget:

### ***Fund Balance Policy***

Fund Balance is defined as the excess of assets over liabilities, which is an unreserved, undesignated resource that remains part of the General Government budget. The City desires to maintain the proper level of financial resources to guard its citizens against service disruption in the event of unexpected temporary revenue shortfalls or unpredicted one-time expenditures.

- The City will work toward achieving the goal of establishing a fund balance (working cash balance) that is equivalent to not less than 120 working days or 33% of the current fiscal year's projected operating expenses in the General Fund. At a minimum, the City will maintain a fund balance (working cash balance) equivalent to 90 working days or 25% of projected annual expenditures in the General Fund.

Cash reserves that are established are based on historical and projected stability and predictability of the underlying revenues and expenditures. Reserves are to be used for the following:

- Provide for temporary funding of unforeseen needs of an emergency or non-recurring nature.
- Permit orderly budgetary adjustments in the event of unanticipated revenue shortfalls.
- Meet unexpected increases in service delivery costs.

- Fund planned capital projects, thereby avoiding debt.
- Assist in paying-down debt on outstanding obligations.

### ***Long-Term Debt and Debt Management Policy***

- The City will limit long-term debt to only those capital improvements or projects that cannot be financed from current revenues. The maturity date for any debt will not exceed the reasonably expected useful life of the project to be financed. Except where determined by specific redevelopment projects, debt will be structured to provide for the retirement of a minimum of 60% of the amount of the outstanding principle within a ten-year period.
- The City's policy is to plan and direct the use of debt so that debt service payments will be a predictable and manageable part of the operating budget. The City continues to pursue a moderate capital improvement program through a careful balance of increased debt and pay-as-you-go capital projects. Each capital project that may be funded by debt is evaluated within the context of the City's long range debt management policy and the capital improvement program.
- The City will not issue long-term debt to finance current operations. The City will always consider alternative funding sources before issuing long-term debt.
- Pursuant to Article VI, Sections 26(b) and 26(c) of the Missouri Constitution, the City by vote of 2/3 of the qualified electors thereof, may incur general obligation bonded indebtedness for City purposes in an amount not to exceed 10% of the assessed valuation of taxable property within the City as asserted by the last completed assessment for state of county purposes.
- Under Section 26(d) of said Article VI the City may incur general obligation indebtedness not exceeding in the aggregate an additional 10% of the aforesaid assessed valuation for the purposes of acquiring rights-of-way, constructing and improving sanitary or storm sewer systems; and under Section 26(e) of said Article VI, additional general obligation indebtedness may be incurred for purchasing or constructing waterworks, electric, or other light plants to be owned exclusively by the City, provided that the general obligation indebtedness of the City shall not exceed 20% of the assessed valuation.
- Capital will be raised at the lowest possible cost through maintenance of a high credit rating and a fiscally conservative approach in the credit markets. The City's credit rating for general obligation debt is the highest possible with a rating of 'AAA' by Standard & Poor's Investor Services. The City continually works to maintain its bond rating through sound financial planning and decisions.

### ***General Operating Budget Policies***

- Ongoing operations of the City shall be funded from ongoing revenues.
- Actual revenues and expenditures shall be monitored monthly against budget estimates and appropriations.
- A three-year projection of revenues and expenditures for all funds shall be prepared and updated annually.

### ***Revenue Policies***

- The City will estimate its annual revenue by an objective, analytical process. All major revenue sources will be reviewed by the Finance Department on at least a quarterly basis and revision will be reported to the Board of Aldermen. Revenues will be conservatively estimated and each year the Finance Department will project revenues for the next three years based on historic trend analysis to establish baseline estimates. Each existing and potential revenue source will be reexamined annually.
- The City will establish all user charges and fees at a level related to the cost of providing the services, as well as the benefit of the service, to the user and the public as defined by the User Fee Policy. Increases in user charges and fees will be implemented in compliance with existing law.
- The City will pay for all current expenditures with current revenues. The City will avoid budgetary procedures that balance current expenditures at the expense of meeting future years' expenses such as postponing essential expenditures or relying on uncertain revenues from future years. Both revenues and expenses will be recognized as they occur.
- The City will maintain a broad-based, well-diversified portfolio of revenues, with a continued diminishing reliance on property taxes. Whenever appropriate, the revenue burden shall be focused on sales tax, utility fees, or user fees.
- The City's general policy is to use major one-time revenues to fund capital improvements or reserves. The use of one-time revenues to fund ongoing expenditures is discouraged.

### ***Expenditure Policies***

- Planning and budgeting of major expenditures will be based upon a priority setting process that is designed to narrow the range from a list of desirable expenditures to financially feasible expenditures.

- Each year, the Finance Department will update expenditure projections for the next three years. Projections will include estimated operating costs, capital outlays, debt service, and capital improvement program expenditures.
- As the City conducts its long-range financial planning; special emphasis will be placed on maintaining and improving the physical assets of the City, including public facilities and equipment.
- In an effort to reduce the cost of capital expenditures, Federal, State and other intergovernmental and private funding sources shall be applied for and used as available. A concerted effort in applying for matching grants is strongly encouraged.

### ***Financial Reporting Policies***

- The City's accounting and financial reporting systems shall be maintained in conformance with the current accepted principles and standards of Government Accounting Standards Board and Government Finance Officers Association.
- The City Manager shall on at least a quarterly basis provide the Board of Aldermen with a written financial report summarizing the current financial condition of the City and relating current year-to-date summaries of revenues and expenditures as compared with budget projections. Unusual variances that could significantly affect the adopted budget shall be reported to the Board promptly.
- Within thirty days of the close of the fiscal year, the City Manager shall submit a report to the Board of Aldermen summarizing the accomplishments of the past year with respect to the goals and objectives outlined in the Budget. This report shall be in addition to the Annual Financial Report compiled by the Certified Public Accountants retained by the Board of Aldermen to conduct the annual financial audit.

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## ***BUDGET ADMINISTRATION POLICIES***

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The City of Clayton places a major emphasis on administering its Annual Budget in a professional and competent manner. The City prepares its annual budget under the guidance of the principles established in the City's *Vision 2013*, strategic plan, which sets policy and guides the City's development. The City strives to achieve a 'balanced budget', defined as a financial plan that appropriates funds no more than the total of all resources (revenues and fund balance) that are expected to be available.

The City Code stipulates that the City Manager is the Budget Officer for the City with responsibility for preparing a Proposed Budget for the consideration of and approval by the Board of Aldermen.

In developing and administering the Annual Budget, the following policies shall be followed:

- Each spring, prior to beginning work on the Proposed Budget, the City Manager shall submit to the Board a Budget Calendar providing the schedule to be followed leading to the adoption of the Budget in compliance with all applicable state and local laws.
- The formal Budget preparation process shall begin with the Board of Aldermen identifying goals and priorities to be included in the budget to the extent that financial resources permit. In addition, the Board shall at this time discuss philosophies and policies relating to taxation, utilization of other revenue sources, expenditure limits, employee compensation issues, and changes in priorities with respect to operating and capital expenditures.
- The Budget shall be developed and administered in accordance with sound financial management principles and governmental accounting standards.
- The City Budget is a guide by which expenditure levels are tied to the accomplishment of goals and objectives, and the provision of municipal services. From time to time, it may be necessary to shift resources from one area to another. When such adjustments are required, the following procedures are to be followed:
  - Transferring funds from one line item to another line item within or between a group of accounts within a departmental budget will require a written budget adjustment and prior approval of the City Manager.
  - Transfers of funds between departments within the general fund or between funds, will require a written budget adjustment and approval by the Board of Aldermen.
  - Increasing a departmental or office budget above the amount approved by the Board of Aldermen will require a written budget adjustment and approval by the Board of Aldermen. A formal budget amendment will be

presented no less than quarterly to the Board of Aldermen for formal review and approval.

- For budget adjustments not requiring Board of Aldermen action, forms will be maintained in the Finance Department and must be signed by the Department Head and Finance Director prior to being submitted to the City Manager for his approval. Similarly, transfers requiring approval by the Board of Aldermen shall be reviewed and approved first by the Finance Director and the City Manager.
- In authorizing or approving expenditures from the adopted Budget, the City's Purchasing Policy is to be followed in all respects.
- With respect to personnel matters, the City Manager shall have authority to grant salary adjustments within established pay grades based on merit and to reclassify positions to other pay grades if there are changes within the positions' scope of responsibility, provided that such changes will not result in an increase in the total budget authorized by the Board of Aldermen for that department or division. The City Manager may also authorize the employment of part-time or temporary employees to meet specific workload needs; however, no new permanent, full-time positions may be authorized without the prior approval of the Board of Aldermen.

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## ***CAPITAL IMPROVEMENT AND EQUIPMENT REPLACEMENT POLICY***

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The City shall coordinate the development of the Capital Improvement Program with the priorities established through the City's strategic planning processes, including *Vision 2013: Building a Bright Future* and the Comprehensive Plan's Capital Improvement element. Future operating expenditures and revenues associated with new capital improvements will be projected and included in the annual three year budget as set forth in the Budget Administration Policy, with the City Manager's guidance.

### ***Capital Improvement Plan***

On an annual basis as well as periodically throughout the year, City staff will analyze the total capital improvement needs of the City for no less than three fiscal years forward and rank those projects on the basis of an established ranking system.

The schedule for major capital maintenance and replacement will be applied based on maintaining a high level of service and lowest possible lifecycle cost. Annual assessments of infrastructure condition will be made to adjust the capital plan to achieve these goals. The Capital Improvement Plan will be scheduled based on established revenue sources, including one-time grants, and the issuance of debt.

### ***Equipment Replacement Fund***

Also on an annual basis as well as periodically throughout the year, City staff will analyze the Equipment Replacement Fund (ERF) related to the rolling stock and large capital needs of the City for no less than one complete replacement cycle or approximately fifteen years. This system will be maintained by the Public Works Department and overseen by the Director of Public Works.

Funding has been established on a pay-as-you-go basis but borrowing to pay for one-time large capital is allowable if and when the need arises. The Capital Improvement Plan funds the ERF at a level that is sufficient to pay for all rolling stock and capital at its scheduled replacement time.



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## **ORGANIZATIONAL PRINCIPLES**

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In the process of completing this budget and carrying out services to the residents, every employee is guided by the following principles:

- ***Open and Accessible Government***  
The most fundamental principle is to maintain an open and honest atmosphere to our residents. Our competence is encouraged by subjection of our actions to the public arena and our ideas become better when we expose them to public scrutiny. In order to further our service goals, we must remain accessible to the public to whom we provide service.
- ***Fiscal Responsibility***  
The proper use of public funds must continually be reviewed and guarded. These funds must be managed in the most efficient manner at all times. Adherence to strict guidelines is the only way to ensure public trust in the management of public funds.
- ***Personal Honesty and Integrity***  
Each employee shall demonstrate the highest standards of personal integrity, truthfulness, and honor in the process of completing their duties. We must comply with all applicable ordinances and regulations, eliminate any and all situations that could result in personal gain in the performance of our public duties, and avoid all interests, which are in conflict with the conduct of our official duties.
- ***Professionalism***  
We shall strive for personal professional excellence based upon sound judgment that is free from personal biases. A spirit of cooperation and respect is necessary in order to approach problem solving within the City. Each of us should utilize a team approach in providing the best services possible.

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# **INVESTMENT POLICY**

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It is the policy of the City of Clayton to invest public funds in a manner which will provide maximum security and the highest investment return, while meeting the daily cash flow demands of the City and conforming to all state, federal, and local laws governing the investment of public funds.

## **Scope**

This investment policy applies to all financial assets of the City of Clayton, except retirement funds, which are administered by pension boards.

## **Prudence**

The standard of prudence to be used by investment officials shall be the "prudent person" standard which states: "investments shall be made with judgment and care, under circumstances then prevailing, which persons of prudence, discretion and intelligence would use in the management of their own affairs, not for speculation, but for investment, considering the probable safety of their capital as well as the probable income derived." The prudent person standard shall be used in the context of managing the overall portfolio.

The investment officer, acting in accordance with the investment policy and exercising due diligence, shall not be held personally responsible for an individual security's credit risk or market price changes, provided that deviations from expectations are reported in a timely fashion, and appropriate actions are taken to control adverse developments.

## **Objectives**

The primary objectives, in priority order, of the City's investment activities shall be:

*Legality:* Every investment shall be made in accordance with applicable federal, state and local statutory provisions.

*Safety:* Safety of principal is the foremost objective of the investment program. Investments shall be undertaken in a manner that seeks to ensure the preservation of capital.

*Liquidity:* The City's investment portfolio must remain sufficiently liquid to enable the City to meet all operating requirements, which might be reasonably anticipated.

*Return on Investment:* The City's investment portfolio shall be managed with the objective of obtaining a market rate of return throughout budgetary and economic cycles, taking into account the City's investment risk constraints and the cash flow characteristics of the portfolio.

### ***Delegation of Authority***

Article VII, Section 2 of the City Charter vests authority and management responsibility for the investment program with the Finance Director. No person may engage in an investment transaction except as provided under the terms of this policy. The Finance Director shall be responsible to the City Manager for all transactions undertaken and shall establish a system of internal controls to prevent the loss of public funds due to error, misrepresentation or fraud.

### ***Ethics and Conflicts of Interest***

Officers and employees involved in the investment process shall refrain from personal business activity that could conflict with proper execution of the investment program, or which could impair their ability to make impartial decisions. Employees and investment officials shall disclose to the City Manager any financial interests in financial institutions that conduct business with the City of Clayton, and they shall further disclose any large personal financial/investment positions that could be related to the performance of the City's portfolio. Employees and officers shall in no way whatsoever commingle personal and City funds or in any way participate in activities that could result in the appearance of a conflict of interest.

The City Clerk shall file the appropriate reports with the Secretary of State disclosing potential conflicts of interest and substantial interests in accordance with state law.

### ***Authorized Financial Dealers and Institutions***

In order for a financial institution to qualify for the deposit of City funds, certain conditions must be met. Financial institutions shall be restricted to banks that are members of the Federal Deposit Insurance Corporation (FDIC).

A current, audited financial statement is required to be on file for each financial institution in which the City invests or deposits funds. An officer of the financial institution must certify that the institution will abide by the policies outlined herein and comply with all applicable federal, state, and local laws and regulations.

### ***Authorized and Suitable Investments***

The City may invest in the following types of securities:

- A. Bonds, bills or notes of the United States or an agency of the United States;
- B. Negotiable or non-negotiable certificates of deposit, savings accounts, and other interest-earning deposit accounts of financial institutions as defined in this policy;
- C. Repurchase Agreements--against eligible collateral, the market value of which must be maintained during the life of the agreements at a level greater than the amount advanced, plus the accrued interest. An undivided interest in the instruments pledged for such agreements must

be granted to the City. If repurchase agreements are authorized, a *Master Repurchase Agreement* must be signed with the bank or dealer.

Loan leveraging or investment in financial derivatives is expressly prohibited by this policy.

### ***Collateralization***

All investments which exceed the financial institution's insurance limits shall be secured through eligible collateral. The market value of the collateral must be equal to or greater than the value of the investment instrument plus accrued interest, less the amount of insurance coverage. Eligible collateral shall mean securities otherwise qualified for purchase under this policy, preferably U.S. Government securities, and shall also include the State Treasurer's list of Securities Acceptable as Collateral to Secure State Deposits. (The City will maintain an updated version of this list.)

All investments purchased under this policy are to be verified in writing by the financial institution indicating clearly the amount, rate of return, maturity date, and itemized collateral.

Collateral will always be held by an independent third party. A clearly marked evidence of ownership (safekeeping receipt) must be supplied to the City and retained.

The right of collateral substitution may be granted, provided that the Director of Finance and City Manager approve of the substitution in writing. Any substituted collateral must otherwise meet all of the criteria contained in this policy.

### ***Safekeeping and Custody***

All securities purchased will be held by a third party custodian designated by the Finance Director and evidenced by safekeeping receipts.

### ***Diversification***

The City will diversify its investments by institution. With the exception of bonds, bills or notes of the United States or an agency of the United States and authorized pools, it shall be the goal of the City that no more than 80% of the City's investment portfolio will be invested in a single institution.

### ***Maximum Maturities***

To the extent possible, the City will attempt to match its investments with anticipated cash flow requirements. Unless matched to a specific cash flow, the City will not invest in securities maturing more than 3 years from the date of purchase, unless circumstances warrant other consideration, as approved by the City Manager. However, the City may collateralize its repurchase agreements using longer-dated investments not to exceed 7 years to maturity.

***Internal Control***

The Finance Director shall establish an annual process of independent review by an external auditor. This review will provide internal control by assuring compliance with laws, policies and procedures. The auditors shall report their findings to the City Manager and Board of Aldermen.

***Performance Standards***

The investment portfolio will be designed to obtain no less than the annualized yield of a 90-day Treasury bill for the budgetary cycle being evaluated, taking into account the City's investment risk constraints and cash flow needs.

***Reporting Requirements***

The Finance Director is also charged with the responsibility of including a year-end summary on investment activity and returns in the City's Comprehensive Annual Financial Report, including information on the issuing financial institution, the type of security, the term to maturity, the interest rate, the amount of principal, performance, interest earnings, etc.

***Investment Policy Adoption***

The Investment Policy of the City of Clayton shall be adopted by the Clayton Board of Aldermen. The policy shall be reviewed from time to time by the Board of Aldermen, and any modifications made thereto must be approved by the Board of Aldermen.

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## **FINANCIAL STRUCTURE AND BASIS OF BUDGETING**

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### ***Financial Structure***

The City of Clayton's accounts are organized on the basis of fund and account groups, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its cash (fund balance), revenues and expenditures or expenses.

### ***Governmental Fund Types***

Governmental funds are those through which most governmental functions are financed. All City funds are appropriated by the Mayor and Board of Aldermen. The acquisition uses and balances of the City's expendable financial resources and related liabilities (except those accounted for in proprietary funds) are accounted for through governmental funds.

The following are the City's budgeted governmental funds (see individual fund sections for additional information).

- General Fund – The General Fund is the operating fund of the City. This fund is used to account for all financial resources except those required to be accounted for by a separate fund.
- Special Revenue Funds – Special Revenue funds are used to account for specific revenues that are legally restricted to expenditures for particular purposes.
  - Sewer Lateral Fund – used for the recording of Sewer Lateral fees imposed on all residential property located within the City limits having six or less dwelling units, to fund repairs on defective lateral sewer lines.
  - Special Tax District – used to provide funding for appropriate economic development activities in the Central Business District.
- Debt Service Funds – The Debt Service Funds are used to account for the accumulation of resources for, and the payment of, long-term debt principal, interest, and related costs.
- Capital Improvement Program Funds –

- Revolving Public Improvement Fund – used to account for revenue from a one-half cent sales tax, The St. Louis County Road & Bridge Tax, intergovernmental grants and transfers from other funds. The revenue in this Fund is earmarked for specific capital improvements and infrastructure needs.
- Recreation and Storm-water Fund – used to account for revenue from a one-half cent sales tax and earmarked for recreation and storm-water improvements.

### ***Basis of Budgeting***

The budgets of governmental funds are prepared on a modified cash accrual basis of accounting. Briefly, this means that obligations of the City are budgeted as expenditures, but revenues are recognized only when they are available and measurable. The term “available” is defined as collectible within the current period or soon enough thereafter to be used to pay the liabilities of the current period.

The Comprehensive Annual Financial Report (CAFR) shows the status of the City's finances on the basis of “generally accepted accounting principles” (GAAP). In most cases this conforms to the way the City prepares its budget. The only exception is compensated absences that are expected to be liquidated with expendable available financial resources which are accrued as earned by employees (GAAP), as opposed to being expended when paid (Budget). In addition, gains or losses on investments, depreciation and amortization are not considered budgetary accounts, and are excluded from the budgeting system.



**BILL NO. 6230**

**ORDINANCE NO. 6117**

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**AN ORDINANCE ADOPTING AN ANNUAL BUDGET FOR THE FISCAL YEAR 2011 COMMENCING ON OCTOBER 1, 2010 AND APPROPRIATING FUNDS PURSUANT THERETO.**

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WHEREAS, the City Manager has presented to the Board of Aldermen an annual budget for the Fiscal Year 2011 commencing on October 1, 2010; and

WHEREAS, a public hearing on the budget has been conducted on August 10, 2010, pursuant to notice as provided by law at which hearing interested persons were given an opportunity to be heard;

NOW, THEREFORE, BE IT ORDAINED BY THE BOARD OF ALDERMEN OF THE CITY OF CLAYTON, MISSOURI, AS FOLLOWS:

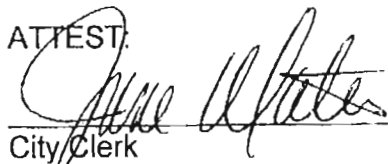
Section 1. The annual budget for the City of Clayton, Missouri, for the Fiscal Year 2011 commencing on October 1, 2010, a copy of which is attached hereto and made a part hereof as if fully set forth herein, having been heretofore submitted by the City Manager, is hereby adopted.

Section 2. Funds are hereby appropriated for the objects and purposes of expenditures set forth in said budget. The expenditures of the funds so appropriated shall be subject to the control of the City Manager.

Section 3. This ordinance shall be in full force and effect from and after its passage by the Board of Aldermen.

Passed this 24th day of August, 2010.

  
\_\_\_\_\_  
Mayor

ATTEST:  
  
\_\_\_\_\_  
City Clerk

BILL NO. 6229

ORDINANCE NO. 6119

**AN ORDINANCE LEVYING AND ESTABLISHING THE RATE OF ANNUAL TAXES FOR GENERAL MUNICIPAL PURPOSES; DEBT LEVY FOR GENERAL OBLIGATION BOND PURPOSES; AND, SPECIAL BUSINESS DISTRICT PURPOSES TO BE COLLECTED BY THE CITY OF CLAYTON, MISSOURI, FOR THE YEAR 2010.**

**WHEREAS**, the City of Clayton tax rate levy for General Purposes and Debt is established at the maximum tax rate allowable, and

**WHEREAS**, the City of Clayton's tax rate levy in 2008 and 2009 for the Special Taxing District was approved at a rate less than the maximum allowable in each of those years through voluntary reduction, and

**WHEREAS**, in accord with the provisions of Section 137.073.5(3) and (4), RSMo. Supp. 2008, the Board of Aldermen has conducted a public hearing and, prior to setting and certifying its tax rate, in a public meeting adopts this ordinance and policy statement justifying restoring Special Business District tax rate to a rate not exceeding the tax rate ceiling applicable to the District on the basis that the voluntarily reduced tax rate levied in prior years has been inadequate to fully fund the various programs and activities carried on within the District and in order to have sufficient funds to undertake aesthetic and functional improvements within the District which will enhance business activity and promote patronage of businesses within the District, and

**WHEREAS**, having done all things required by law with respect to the establishment of annual tax rates, including a public hearing on the tax rate conducted on August 10, 2010, pursuant to notice as provided by law, at which hearing citizens were given an opportunity to be heard;

**NOW, THEREFORE, BE IT ORDAINED BY THE BOARD OF ALDERMEN OF THE CITY OF CLAYTON, MISSOURI, AS FOLLOWS:**

Section 1. Tax Levy for General Purposes

A. There is hereby levied upon all residential property subject to taxation in the City of Clayton, Missouri, an ad valorem tax levy of \$0.605 to be collected for general municipal purposes for the year 2010.

B. There is hereby levied upon all commercial property subject to taxation in the City of Clayton, Missouri, an ad valorem tax levy of \$0.673 to be collected for general municipal purposes for the year 2010.

C. There is hereby levied upon all personal property subject to taxation in the City of Clayton, Missouri, an ad valorem tax levy of \$0.707 to be collected for general municipal purposes for the year 2010.

Section 2. Tax Levy for the Debt Levy for General Obligation Bond Purposes

A. There is hereby levied upon all residential property subject to taxation in the City of Clayton, Missouri, an ad valorem tax levy of \$0.091 to be collected for general obligation bond purposes for the year 2010.

B. There is hereby levied upon all commercial property subject to taxation in the City of Clayton, Missouri, an ad valorem tax levy of \$0.091 to be collected for general obligation bond purposes for the year 2010.

C. There is hereby levied upon all personal property subject to taxation in the City of Clayton, Missouri, an ad valorem tax levy of \$0.091 to be collected for general obligation bond purposes for the year 2010.

Section 3. Tax Levy for the Debt Levy for Purpose of a Special Business District

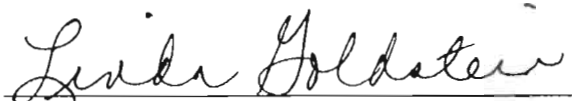
A. The limits of the Special Business District in the City of Clayton, Missouri, are all commercially zoned properties designated C-1, C-2, C-3 and C-4, on the zoning map of the City of Clayton, as of August 11, 1981, lying north of the Forest Park Expressway in the City of Clayton, Missouri.

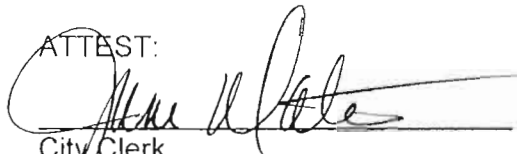
B. There is hereby levied upon all residential property subject to taxation in the City of Clayton, Missouri, Special Business District an ad valorem tax levy of \$0.110 to be collected for Special Business District purposes for the year 2010.

C. There is hereby levied upon all commercial property subject to taxation in the City of Clayton, Missouri, Special Business District an ad valorem tax levy of \$0.129 to be collected for Special Business District purposes for the year 2010.

Section 4. This ordinance shall be in full force and effect from and after its passage by the Board of Aldermen.

Passed this 14th day of September, 2010

  
\_\_\_\_\_  
Mayor

ATTEST:  
  
\_\_\_\_\_  
City Clerk

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City of Clayton – levied at the maximum rate allowable.

<u>Assessed Valuation</u>	<u>Residential</u>	<u>Commercial</u>	<u>Personal</u>	<u>Total</u>
Current FY 2010	469,632,780	337,313,965	85,464,569	892,411,314
Proposed FY 2011	476,298,820	337,586,241	76,754,725	890,639,786
% Change	1.42%	0.08%	-10.19%	-0.20%
New Construction	4,491,390	11,951,380	0	16,442,770

<u>General Tax Rate</u>	<u>Residential</u>	<u>Commercial</u>	<u>Personal</u>
Current FY 2010	0.582	0.633	0.707
<b>Proposed FY 2011</b>	<b>0.605</b>	<b>0.673</b>	<b>0.707</b>

<u>Debt Service Levy</u>	<u>Residential</u>	<u>Commercial</u>	<u>Personal</u>
Current FY 2010	0.091	0.091	0.091
<b>Proposed FY 2011</b>	<b>0.091</b>	<b>0.091</b>	<b>0.091</b>

<u>Total Tax Rate</u>	<u>Residential</u>	<u>Commercial</u>	<u>Personal</u>
Current FY 2010	0.673	0.724	0.798
<b>Proposed FY 2011</b>	<b>0.696</b>	<b>0.764</b>	<b>0.798</b>
Rate change	0.023	0.040	0

<u>Total Tax Dollars</u>	<u>Residential</u>	<u>Commercial</u>	<u>Personal</u>	<u>Total</u>
Current FY 2010	\$3,113,219	\$2,405,521	\$671,777	\$6,190,517
Proposed FY 2011	\$3,265,314	\$2,540,471	\$603,315	\$6,409,100

### Clayton Special Business District

The Clayton Special Business District tax rate for each category, residential and commercial, starting in FY 2011 is levied at the maximum allowable. Overall, Special Business District property tax revenue will increase by approximately \$184,000.

<u>Assessed Valuation</u>	<u>Residential</u>	<u>Commercial</u>	<u>Total</u>
FY 2010 after BOE	49,694,510	280,357,280	330,051,790
FY 2011 after BOE	50,732,430	280,600,250	331,332,680
% Change	2.09%	.09%	.39%
New Construction	2,507,590	11,850,340	14,357,930

<u>Tax Rate</u>	<u>Residential</u>	<u>Commercial</u>
Current FY 2010	0.070	0.070
<b>Proposed FY 2011</b>	<b>0.110</b>	<b>0.129</b>

<u>Total Tax Dollars</u>	<u>Residential</u>	<u>Commercial</u>	<u>Total</u>
Current FY 2010	\$34,264	\$193,306	\$227,570
Proposed FY 2011	\$54,969	\$356,545	\$411,514

City of Clayton  
Organizational Table  
Full-Time Positions

	2009	2010	2010	2011
Personnel	Actual	Budgeted	Actual	Recommended
<b>Administrative Services</b>				
City Manager	5 (a)	6 (b)	6	6
Human Resources	2	2	2	2
<b>Finance</b>				
Finance	7	7	7	6 (c)
Municipal Court/TVB	3	3	3	3
<b>Fire</b>				
	36	36	36	36
<b>MIS</b>				
	3 (d)	4	3 (e)	4 (f)
<b>Parks and Recreation</b>				
Administration/Recreation	17 (g)	17 (h)	17	17
Parks Maintenance	9	9	9	9
<b>Planning and Development Services</b>				
	10 (i)	11 (j)	10 (k)	11 (l)
<b>Police</b>				
Police	55	55	56 (m)	55
Parking Control	4	4	4	4
<b>Public Works</b>				
Engineering/Maintenance	22	22	22	22
Building Maintenance	2	2	2	2
Equipment Services	4	4	4	4
Parking Operations and Maintenance	1	1	1	1
<b>Total</b>	<b>180</b>	<b>183</b>	<b>182</b>	<b>182</b>

(a) Elimination of Management Analyst position through attrition and addition of Economic Developer.

(b) Transfer of Communications Coordinator from Parks & Rec.

(c) Elimination of Accounts Supervisor position.

(d) Did not fill Technology Specialist position.

(e) Technology Specialist position being filled on contractual basis with option to convert to full-time employment status.

(f) Intend to fill Technology Specialist position on a full-time basis.

(g) Created two FT Aquatics Rec. Assistant positions from a PT position and FT Aquatics Supervisor position, funded by the CRSWC.

(h) Replacement of Marketing Specialist (Communications Coordinator) with a Rec. Assistant.

(i) Did not fill Planning and Code Technician position.

(j) Planner/Sustainability Coordinator approved in place of Planning and Code Technician.

(k) Did not fill Planner/Sustainability Coordinator position, but extended a part-time internship.

(l) Intend to fill Sustainability Coordinator position on a full-time basis.

(m) Police Officer currently on military leave for training. Expected to be deployed for a year to Afghanistan. Another officer has been hired as a replacement.





## GLOSSARY

**Account Number** – A numerical code identifying Revenues and Expenditures by Fund, Type, Department, and Object.

**Activity** – A distinguishable service or effort of a departmental Program.

**Appropriation** – An authorization granted by the Board of Aldermen to make Expenditures and to incur obligations for purposes specified in the Budget.

**Assessed Valuation** – The taxable value set on real estate or other property as a basis for levying a tax.

**Asset** – A resource owned or held by the City which has a monetary value.

**Audit** – An examination made to determine whether the City's financial statements are presented fairly in accordance with GAAP.

**Balanced Budget** – A financial plan that appropriates funds no more than the total of all resources that are expected to be available.

**Bond** – A contract to pay a specified sum of money (the principal or face value) at a specified future date or dates (maturity) plus interest paid at an agreed percentage of the principal. Maturity is usually longer than one year.

**Budget** – A comprehensive plan or financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them.

**CAFR** – Stands for Certified Annual Financial Report. The City conducts an annual audit by an independent auditor after each fiscal year end. The audit concludes with a final annual financial report that is then available to the public.

**Capital** – An expenditure for a good that has an expected life of more than two (2) years and the cost of which is in excess of \$5,000. Capital items include real property, office equipment, furnishings, and vehicles.

**Cash Reserves** – Unreserved, undesignated fund balances representing expendable available financial resources.

**CIF** – The City's Capital Improvements Fund.

**Commodities** – Expendable items that are consumable or have a short life span. Examples include office supplies, gasoline, minor equipment, and asphalt.

**Contractual Services** – An expenditure for services performed by private firms or other governmental agencies. Examples include legal services, utilities, and insurance.

**Debt** – An obligation to the City resulting from borrowing of money, including Bonds and Notes.

**Deficit** – The amount of specific fund's expenditures (including outgoing operating transfers) exceed revenues in a given year.

**Department** – The Department is the primary administrative unit in City operations. Each is directed by a department head. Departments are generally composed of divisions and programs that share a common purpose.

**Detail** – Explanations and/or calculations used to justify the budget request.

**Encumbrance** – Budget authority that is set aside when a purchase order or contract is approved.

**Expenditure** – Current operating expenses requiring the present or future use of current assets or the incurrence of debt.

**Full-Time Equivalent (FTE)** – An employee position converted to the decimal equivalent of a full-time position based on 2080 hours per year.

**Fund** – A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources that are segregated for the purpose of carrying on specific activities or attaining certain objectives.

**Fund Balance** – The available cash in a fund. Often times incorrectly referred to as a "surplus." Each fund begins the fiscal year with a positive or negative fund balance.

**GAAP** – Generally Accepted Accounting Principles, uniform minimum standards of state and local governmental accounting and financial reporting set by the Government Accounting Standard Board (GASB).

**GFOA** – Government Finance Officer's Association, professional association of state/provincial and local finance officers in the United States and Canada.

**Grant** – A payment of money from one governmental unit to another for a specific service or program.

**LEED** – Leadership in Energy and Environmental Design, standard for Green Building Design.

**Line Item** – The uniform identifications of goods or services purchased; sub-unit of objects of Expenditure. For example, salaries, postage, equipment rental.

**Note** – A written promise to pay a specified amount to a specified amount to a specific person at a specified time, usually less than one year.

**Object of Expenditure** – Category of items to be purchased. The unit of the budgetary accountability and control. (Personnel Services, Contractual Services, Commodities, Program and Capital).

**Personnel Services** – All costs associated with employee compensation. For example, salaries, pension, health, insurance.

**Position** – A job title authorized by the City's classification plan and approved for funding by the budget.

**Program** – A budgetary unit that encompasses specific and distinguishable lines of work performed by an organization unit. For Example: Police, Public Works, Administration, Parks & Recreation, and Maintenance.

**Revenue** – Sources of income financing the operations of the City. An increase in Fund Balance caused by an inflow of assets, usually cash.

**Transfer** – A movement of monies from one Fund, Department, Activity, or Account to another. This includes budgetary funds and/or movement of assets.

**Unencumbered Funds** – That portion of a budgeted Fund which is not expended or encumbered.

**User Charge** – The payment of a fee for direct receipt of a public service by the party benefiting from the service.

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