



**THREE YEAR OPERATING  
AND  
CAPITAL IMPROVEMENTS BUDGET**

*Fiscal Years*

*October 1, 2008 - September 30, 2011*

**CITY OF CLAYTON, MISSOURI**

**THREE YEAR OPERATING  
AND  
CAPITAL IMPROVEMENTS BUDGET**

**For the Fiscal Year October 1, 2008 to September 30, 2011**

**MEMBERS OF THE BOARD OF ALDERMEN**

**Mayor**

Linda Goldstein

**Aldermen**

Alex Berger, III	Judy R. Goodman
Michelle Harris	Steven E. Lichtenfeld
Andrea Dallas-Maddox	Cynthia Garnholz

**City Manager**

Craig S. Owens

**Finance Director**

Donald J. Yucuis

CITY OF CLAYTON  
FY 2009 – 2011 BUDGET



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of Clayton  
Missouri**

For the Fiscal Year Beginning

**October 1, 2007**

President

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Award to the City of Clayton, Missouri for the Annual Budget beginning October 1, 2007. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

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## The City of Clayton

10 N. Bemiston Avenue • Clayton, Missouri 63105-3397 • (314) 727-8100 • FAX: (314) 863-0295 • TDD: (314) 290-8435

October 1, 2008

Honorable Mayor and Board of Aldermen  
City of Clayton, Missouri

Submitted herewith is the annual operating budget for the City of Clayton, Missouri, adopted by the Board of Aldermen on August 26, 2008. This budget covers the period from October 1, 2008 to September 30, 2009. It is the cumulative result of a comprehensive effort by City staff and the Board of Aldermen to create a budget that reflects the necessary funding to provide a high level of services to the residents of Clayton. It is also the result of prudent fiscal management that stems in large measure from the objectivity and discipline the Board has consistently brought to the budget process and other fiscal matters.

The City will maintain the current high level of municipal services and continue to make capital investments to improve City infrastructure and replace equipment that has come to the end of its useful life.

### Revenues

The City expects to receive more than \$36.3 million in revenue, which includes \$5.7 million of inter-fund transfers. Property tax totaling \$6.7 million is 23% of the total and \$283,000 more than the FY 2008 budget. Sales tax totaling \$5.9 million is 19% of the total and \$489,000 more than the FY 2008 budget. The FY 2008 sales tax budget included an estimated decrease in revenue due to the Interstate 64 construction that did not materialize. The construction project will continue for the next fifteen months. Utility tax revenue from electric, gas, water and telephone totaling \$4.81 million is 16% of the total and approximately the same as the FY 2008 budget. Licenses and fees totaling \$3.5 million are 11% of the total and \$728,000 more than the FY 2008 budget mainly due to the expected revenue from building permits related specifically to two sizeable developments. Miscellaneous revenues totaling \$4.7 million is 15% of the total and \$577,000 less than the FY 2008 budget. This line item includes investment income and is the main reason for the decrease as interest rates have declined over the past year and market returns in the two pension funds have reduced their fund balances available for investment. The bond proceeds of \$8.135 million were issued only in FY 2008 to refund the 2002 special obligation bonds that were due and payable.

### Expenditures

Overall expenditures are expected to decrease \$4,692,438 in FY 2009 from \$42,011,258 to \$37,318,820 (which includes inter-fund transfers). The majority of the decrease in expenditures is due to the \$8.175 million bond issue in FY 2008 to refund the 2002 special obligation bonds. If the \$8.175 million is excluded in FY 2008, the overall FY 2009 budget is \$3,482,562 or 10.3% higher than FY 2008. Capital expenditures in the Equipment Replacement, Revolving Public Improvement and Recreation & Storm Water Funds account for \$1.95 million of the increase and reflect the emphasis on major

projects. General Fund expenditures account for another \$800,000 of the increase and are due to increases in personnel costs, 1.25 new positions, increases in the refuse contract and commodities (gasoline in particular).

### **Capital Improvements and Capital Expenditures**

The planned capital outlay and equipment purchases for the next three-year period beginning October 1, 2008 are approximately \$29.5 million. Included in the \$29.5 million is \$14 million allocated for a new Police Building planned in FY 2011; ongoing improvements to streetscape, streets, sidewalks, and alleys of \$8.4 million; fleet and equipment replacement totaling \$2.9 million; and park improvements of \$2.4 million.

### **Conclusion**

The proposed budget ensures our continued ability to provide a high level of quality services. At the same time, it is fiscally conservative to maintain protections for the City as it continues to be impacted by volatile oil prices, flat retail sales, unrest in the international climate, and a housing market that continues to weaken regionally. Past foresight and leadership by the Board of Aldermen and realistic planning and financial management has positioned Clayton to moderate the affects of external impacts on revenue and service provision to the Citizens of Clayton.

Special thanks is also extended to the entire management team who contributed to the development of the budget. This budget is the product of a team approach involving each Department Head and the entire Finance Department staff.

A big thank you goes to Lenore Toser-Aldaz, Don Yucuis and Betty Luebke for their hours of assistance in preparing much of the data and documents for this budget document. These individuals have provided the necessary professionalism that is essential for sound financial management. This was especially important during the City Manager transition this year.

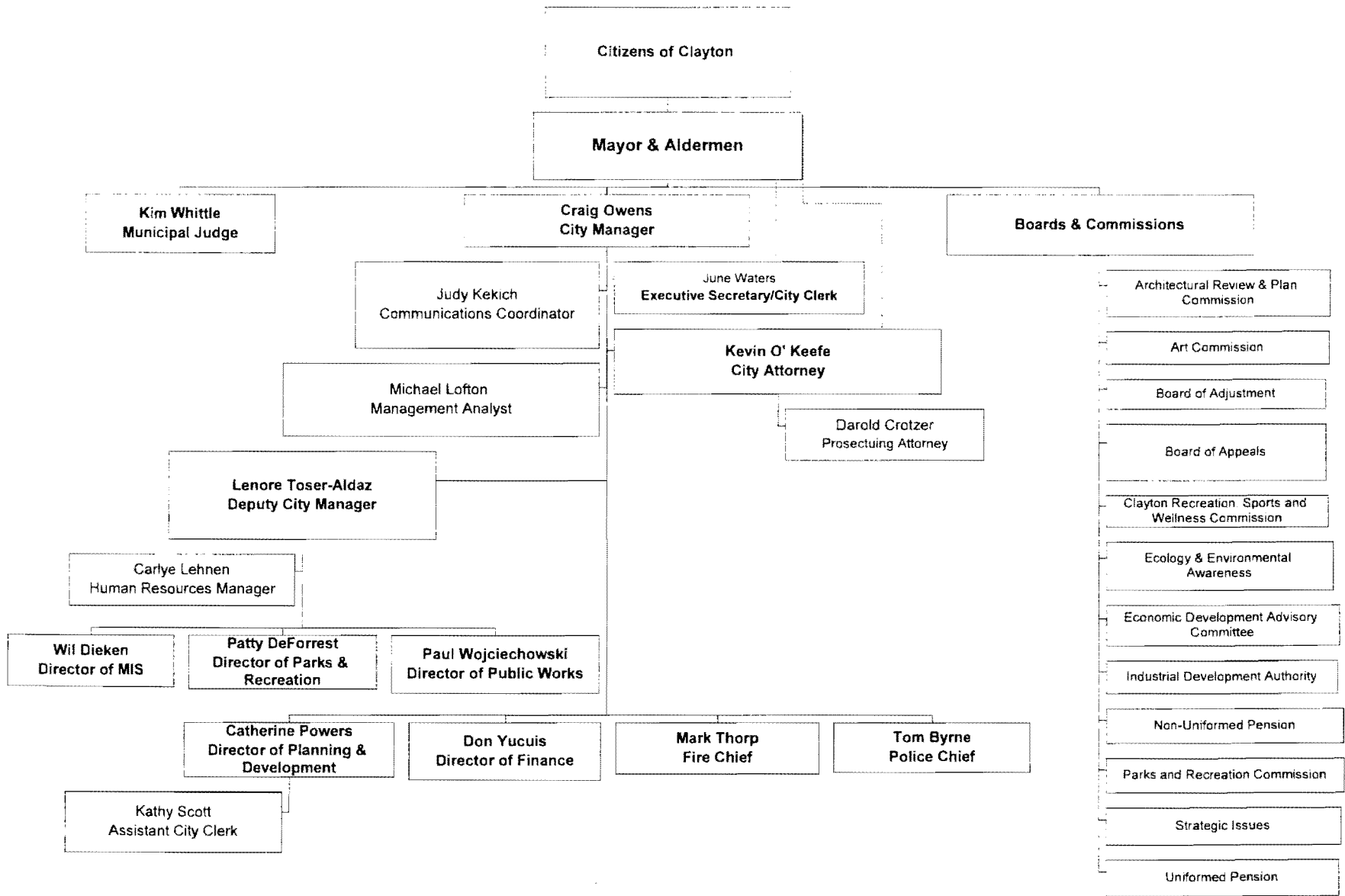
Quality service and efficient government is more easily provided through quality people — clearly, our Department Heads and employees help make this a great community.

Respectfully submitted,



Craig S. Owens  
City Manager





Dashed line represents additional relationship



**CALENDAR FOR FY2009-2011 BUDGET**

<u>Date</u>	<u>Day</u>	<u>Description</u>
<u>April 17, 2008</u>	Thursday	<ul style="list-style-type: none"> <li>▪ Distribute and discuss budget instructions</li> </ul> Finance will distribute the current and future year Personnel Schedule & Payroll/Benefit Spreadsheets to departments
<u>April 30, 2008</u>	Wednesday	<ul style="list-style-type: none"> <li>▪ Equipment Replacement Requests/Changes – meetings with Paul Wojciechowski completed by this date</li> <li>▪ Personnel Advertising Requests due to Lenore Toser-Aldaz</li> <li>▪ Computer Equipment and Software requests due to Wil Dieken</li> <li>▪ Requests for new positions need to be in a separate memorandum and submitted to Lenore Toser-Aldaz and Don Yucuis</li> </ul>
<u>May 8, 2008</u>	Thursday	<ul style="list-style-type: none"> <li>▪ Deadline for FY2009-2011 Budget Requests</li> <li>▪ Proposed Fee Structure due</li> <li>▪ Advisory Board &amp; Commission requests due to Lenore Toser-Aldaz</li> <li>▪ Personnel Schedules due</li> </ul>
<u>May 12 - May 29, 2008</u>	Monday- Thursday	Budget Committee review and Department Head Budget Presentations
<u>May 30- June 26, 2008</u>	Friday - Thursday	Preparation of recommended budget document
<u>June 27, 2008</u>	Friday	Distribution of recommended budget document to Board
<u>July 22, 2008</u>	Tuesday	Publish Public Notice for August 12 Public Hearing (15 days req'd)
<u>July 14 - July 28, 2008</u>	Monday- Monday	Budget Review by Board of Aldermen
<u>August 12, 2008</u>	Tuesday	Public Hearing and 1 <sup>st</sup> Reading of Proposed Budget Ordinance Public Hearing and 1 <sup>st</sup> Reading of Proposed Property Tax Levy
<u>August 26, 2008</u>	Tuesday	2 <sup>nd</sup> Reading and Adoption of Budget Ordinance 2 <sup>nd</sup> Reading and Adoption of Property Tax Levy
<u>August 29, 2008</u>	Friday	File Tax Levy no later than this date.
<b>Board Meetings:</b>	July 8, 2008      July 22, 2008      August 12, 2008      August 26, 2008	

## BUDGET OVERVIEW

This budget, as in prior years, will continue to act as a planning tool for accomplishing programs related to the objectives and goals as determined by the Board of Aldermen and each City department. The budget reflects our expected costs and revenues over a three-year period. With an uncertain financial future and the challenges of a volatile national economy, it is important to utilize multi-year budgeting to prudently manage the City's finances.

The budget for FY 2009 revenues is \$36,351,000 and \$37,318,820 of expenditures, which includes inter-fund transfers. The following table provides a summary of the FY 2009 budget for each of the City's thirteen Funds:

<b>Fund</b>	<b>FY 09 Revenues</b>	<b>FY 09 Expenditures</b>	<b>Over / (under)</b>	<b>Beginning Balance</b>	<b>Ending Balance</b>	<b>% of ending balance to expenditures</b>
General	19,133,571	19,020,320	113,251	9,405,874	9,519,125	50%
Sewer Lateral	102,850	100,000	2,850	250,311	253,161	
Parking	1,851,846	2,002,390	-150,544	10,585,320	10,434,776	521%
Uniformed Pension	2,812,396	1,233,272	1,579,124	26,817,900	28,397,024	
Non-uniformed Pension	733,950	329,241	404,709	9,931,867	10,336,576	
Special Business District	240,955	251,227	-10,272	213,965	203,693	81%
Equipment Replacement	521,051	1,173,610	-652,559	2,539,739	1,887,180	161%
Revolving Public Improvement	3,581,536	5,334,023	-1,752,487	2,468,032	715,545	13%
Insurance	2,057,974	2,162,959	-104,985	659,470	554,485	26%
Rec. & Storm Water	2,120,500	2,515,446	-394,946	714,494	319,548	13%
Debt Service 2005 A	1,090,277	1,090,277	0	1,254,641	1,254,641	
Debt Service 2007	998,344	998,344	0	817,500	817,500	
G.O. Bond Debt 1999	1,105,750	1,107,711	-1,961	788,892	786,931	
<b>SUBTOTALS</b>	<b>36,351,000</b>	<b>37,318,820</b>	<b>-967,820</b>	<b>66,448,005</b>	<b>65,480,185</b>	
Inter-fund Transfers	5,703,537	5,703,537				
<b>TOTALS</b>	<b>30,647,463</b>	<b>31,533,359</b>				

The Equipment Replacement Fund, Revolving Public Improvement Fund, Insurance Fund and Recreation & Storm Water Fund are all projected to have fund variances of more than 10% in FY 2009.

The Equipment Replacement Fund cash balance is projected to decrease this year primarily due to the replacement of a street sweeper, 2 dump trucks, an ambulance and progress payments for the scheduled purchase of a 100 foot ladder truck for the Fire Department to be delivered in FY 2010.

The Revolving Public Improvement Fund (RPIF) is a capital projects fund. Sales tax revenue is projected to equal the better than expected results of FY 2008 (\$1.284 million) even with the

closure of the western leg of Interstate 64 due to reconstruction through 2008, and the eastern leg closure during 2009. St. Louis County Road & Bridge Tax is expected to increase slightly over FY 2008 to \$809,500. Additionally, less investment income is projected due to lower interest rates and invested fund balance. The fund balance is also reduced by an aggressive capital projects program (see capital improvements paragraph on page vii) including initial plans to construct a new Police Building, street reconstruction, street micro surfacing, two streetscape projects, plus a pedestrian safety project partially funded through a grant.

The Insurance Fund, an internal service fund, was budgeted at a deficit. The City has made a conscious decision to spend down the fund balance which was accumulated over a decade's time when the City was self-insured for Worker's Compensation. A larger fund balance was needed to build reserves to cover potential catastrophic losses. The City joined a local government insurance pool in 2005 and is no longer self-insured. This program change has reduced the financial exposure for losses.

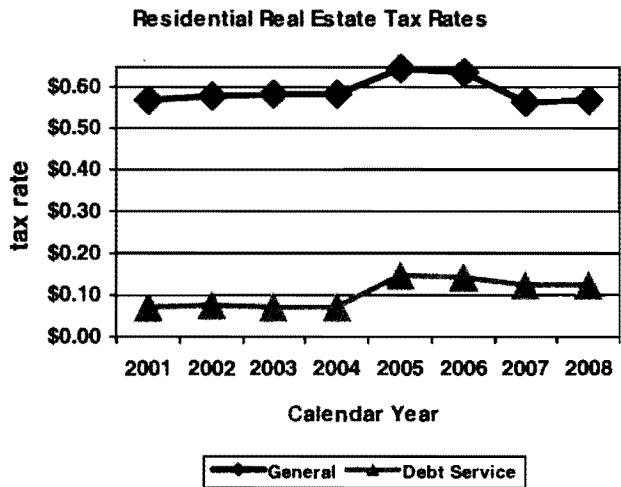
### **Major Items in FY 2009 Budget**

The following highlights policies that were included in FY 2008 and readopted as part of the FY 2009 budget:

- **Road & Bridge Tax:** For FY 2005 and prior, the County Road and Bridge Property Tax revenues were allocated to the General Fund. However, such revenues are restricted to be used only for road and bridge improvements. The \$809,000 expected to be received in FY 2009 from the Road & Bridge Property Tax will be the fourth year of allocation to the Revolving Public Improvement Fund. This move ensures that the funds are properly used for their intended purpose.
- **Utility Tax in Revolving Public Improvement Fund (RPIF):** For FY 2005 and prior the City had set as policy to allocate 12.5% of the Utility Tax revenues to be received in the Revolving Public Improvement Fund. This policy was intended to provide additional funding in order to maintain the significant level of infrastructure improvements of the City. FY 2009 marks the fourth year in a row that all Utility Tax revenue, estimated at \$4,817,625, will remain in the General Fund due to the reallocation of the Road & Bridge Tax from the General Fund to the RPIF.
- **Equipment Replacement Fund (ERF) payments:** ERF payments are those annual allocations that provide a portion of the expected replacement cost of large-scale capital expenditures. The ERF is essentially a savings account to provide for replacement, on a specific schedule, of vehicles, equipment, fire apparatus and other capital purchases. FY 2009 marks the fourth year in a row that payments will be allocated from the RPIF. A majority of the funding for the RPIF is from the ½ cent Capital Improvements Sales Tax -- a restricted-revenue source that can only be used for improvements to, maintenance of, or purchase of capital items. As such, it is more appropriate for the ERF payments to be allocated to the RPIF. Also, moving these costs to the RPIF in FY 2006 reduced the total expenditures in the General Fund, and in turn, helped with the General Fund's bottom-line. In FY 2009, \$364,387 or 50% of annual ERF funding needed is allocated from the RPIF.
- **Property Tax:** The City's overall property tax rate in FY 2006 and subsequent years was changed to levy at or near the maximum rate allowable by the State of Missouri and to levy separate rates for each category, residential, commercial and personal property.

In FY 2009, the City's overall assessed valuation increased modestly due to new construction, as this was a non reassessment year.

Below is a comparison chart of the property tax rates by category since FY 2006:



	FY06	FY07	FY08	FY09
Residential	.646	.634	.566	.568
Commercial	.694	.694	.636	.636
Personal Prop	.720	.707	.707	.707
Debt	.150	.146	.125	.122

It is estimated that the FY 2009 tax rate will generate approximately \$6,398,000 or an increase of \$140,935 over FY 2008.

The Special Business District tax, which is a special property tax on those properties within the Central Business District, will increase to .074 from last year's rate of \$0.060. This is expected to raise

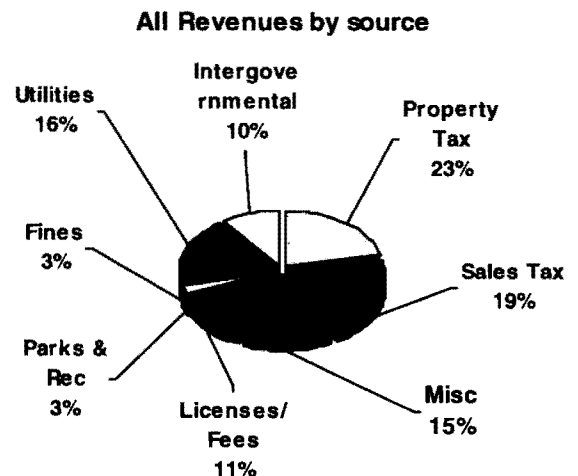
approximately \$236,000 or \$53,000 more than FY 2008. The increase will pay for  $\frac{3}{4}$  of a new Economic Developer position as well as marketing, streetscape improvements, and other economic development activities for the Clayton Central Business District.

The City follows the Budget Administration Policy amendment process included in the Appendix of the budget on page 160. Each fiscal quarter the Board of Aldermen will receive a written financial summary covering the performance of all budgeted funds showing variances and trends, as well as comparisons to the previous year. All unusual variances to either revenue or expenditure projections are reported to the Board of Aldermen as they occur by the City Manager's Office. Starting FY 2009, a formal budget amendment report will be recommended to the Board of Aldermen on a quarterly basis and if approved, recorded in the financial accounting system. The amendments are processed on a fund and department level.

### Revenues

The significant decrease from \$42.7 million to \$36.3 million is attributed to a bond sale of \$8.135 million in FY 2008 and none in FY 2009.

Net of transfers, the City expects to receive more than \$30.6 million in revenue. Property tax totaling \$6.7 million is 23% of the total and \$283,000 more than the FY 2008 budget. Sales tax totaling \$5.9 million is 19% of the total and \$489,000 more than the FY 2008 budget. The FY 2008 sales tax budget included an estimated decrease in revenue due to the Interstate 64 construction project but the decrease did not



materialize. The construction project will continue for the next fifteen months and is projected to end in FY 2010. Utility tax revenue from electric, gas, water and telephone totaling \$4.81 million are 16% of the total and approximately the same as the FY 2008 budget. Licenses and fees totaling \$3.5 million are 11% of the total and \$728,000 more than the FY 2008 budget mainly due to the expected revenue from building permits related specifically to two sizeable developments. Miscellaneous revenues totaling \$4.7 million is 15% of the total and \$577,000 less than the FY 2008 budget. This line item includes investment income and is the main reason for the decrease as interest rates have declined over the past year and market returns in the two pension funds have reduced their fund balances available for investment. The bond proceeds of \$8.135 million were issued only in FY 2008 to refund the 2002 special obligation bonds that were due and payable.

Below is a comparative summary of revenues by major category including the dollar and percentage change between the FY 2009 and FY 2008 budgets:

<u>Revenues</u>	<u>2009 Budget</u>	<u>Percent of Total</u>	<u>2008 Budget</u>	<u>Increase (decrease) from Prior Year</u>	<u>Percent of increase/ -decrease</u>
Property Tax	6,743,046	18.55%	6,459,684	283,362	4.39%
Licenses/Fees	3,520,896	9.69%	2,792,518	728,378	26.08%
Utilities	4,817,625	13.25%	4,810,087	7,538	0.16%
Sales Tax	5,929,000	16.31%	5,440,000	489,000	8.99%
Intergovernmental	3,082,016	8.48%	3,054,949	27,067	0.89%
Parks & Rec	797,577	2.19%	712,656	84,921	11.92%
Fines	1,047,740	2.88%	897,557	150,183	16.73%
Misc	4,709,563	12.96%	5,286,594	-577,031	-10.91%
Bond Proceeds	0	0.00%	8,135,000	-8,135,000	-100.00%
<b>Subtotal</b>	<b>30,647,463</b>	<b>84.31%</b>	<b>37,589,045</b>	<b>-6,941,582</b>	<b>-18.47%</b>
Transfer In	5,703,537	15.69%	5,089,349	614,188	12.07%
<b>Total</b>	<b>36,351,000</b>	<b>100.00%</b>	<b>42,678,394</b>	<b>-6,327,394</b>	<b>-14.83%</b>

## Expenditures

Overall expenditures are expected to decrease \$4,692,438 in FY 2009 from \$42,011,258 to \$37,318,820. The majority of the decrease in expenditures is due to the \$8.175 million bond issue in FY 2008 to refund the 2002 special obligation bonds. If the \$8.175 million is excluded in FY 2008, the overall FY 2009 budget is \$3,482,562 or 10.3% higher than FY 2008. Capital expenditures in the Equipment Replacement, Revolving Public Improvement and Recreation & Storm Water Funds account for \$1.95 million of the increase and reflect the emphasis on major projects. General Fund expenditures account for another \$791,140 of the increase and are due to increases in personnel costs, 1.25 new positions, increases in the refuse contract and commodities (gasoline in particular).

Below is a summary by fund of the budget changes from FY 2008 to FY 2009:

<u>Expenditures</u>	<u>2009 Budget</u>	<u>Percent of Total</u>	<u>2008 Budget</u>	<u>Increase (decrease) from Prior Year</u>	<u>Percent of increase/ decrease</u>
General Fund	19,020,320	50.97%	18,229,180	791,140	4.34%
Sewer Lateral Fund	100,000	0.24%	100,000	0	0.00%
Parking Fund	2,002,390	4.62%	1,940,130	62,260	3.21%
Uniformed Pension	1,233,272	2.62%	1,100,000	133,272	12.12%
Non-Uniformed Pension	329,241	0.73%	307,900	21,341	6.93%
Special Tax District	251,227	0.45%	188,464	62,763	33.30%
ERF Fund	1,173,610	1.69%	711,239	462,371	65.01%
RPIF Fund	5,334,023	10.70%	4,497,097	836,926	18.61%
Insurance Fund	2,162,959	5.12%	2,149,169	13,790	0.64%
Rec & Storm Water Fund	2,515,446	4.44%	1,863,948	651,498	34.95%
Debt Service 1999 GO Bonds	1,107,711	2.63%	1,105,332	2,379	0.22%
Debt Service 2005 A	1,090,277	2.61%	1,098,053	-7,776	-0.71%
Debt Reserve 2005 A	0	0.13%	55,000	-55,000	-100.00%
Debt Service 2002	998,344	20.63%	8,665,746	-7,667,402	-88.48%
<b>Total</b>	<b>37,318,820</b>	<b>100.00%</b>	<b>42,011,258</b>	<b>-4,692,438</b>	<b>-11.17%</b>

### **Personnel Costs:**

In April 2006, a new salary schedule was adopted based on recommendations received from CBIZ, a compensation consultant. In FY 2007, this schedule was adjusted by 2.6% across the board and in FY 2008 the same factor was recommended based on market information received from CBIZ. In FY 2008 the Board of Alderman approved the staff recommendation to increase the lower half of the pay plan tiers by 2.6% for minimum, mid-point and maximum and to increase just the mid-point by 2.6% but not the minimum and maximum in the upper half of the pay plan tiers. The reason for this is the relatively large "spread" from minimum to maximum of the salary ranges nearer to the top as well as a need to tie these minimums to a market position. At the time of budget adoption, the FY 2009 recommendation had not been received from the City's consultant. As a result, a range adjustment of 2.5% was projected.

*Merit Pay Adjustments:* Employees currently progress through their established position range based on meritorious performance. Formal performance evaluations are conducted for each employee at the end of every fiscal year, and are the basis for all merit adjustments. Merit adjustments coincide with the beginning of the new fiscal year. Annually, the Board of Aldermen establishes a merit pay pool to reward employees' exemplary performance. For employees who have not attained their maximum salary, an adjustment is made to their base wage. For employees that have attained their maximum salary, a merit adjustment is made in the form of a lump-sum payment. The FY 2008 budget included a 3.5% allowance for City-wide merit pay increases. In FY 2009, a 3% merit increase is provided, which equates to a \$277,422 increase over FY 2008.

*Mid-point adjustments:* If an employee's salary falls below midpoint on their anniversary date, they are eligible to receive a step increase in addition to their merit increase. In FY 2008, the increase was up to 3% and 2.5% is included in the FY 2009 budget. Of the City's full-time employees, 55 were eligible for this adjustment in FY 2008 and in FY 2009 59 of the 182 full-time employees are eligible for this adjustment. Given current salary rates and anniversary dates for affected employees, \$33,752 is included in FY 2009 for mid-point adjustments. Together, the merit pay pool and step plan would increase employee salaries by \$311,174.

*New personnel:* A net of two new full-time positions are added to the FY 2009 budget. The two positions include an Economic Developer position to assist the City Manager's Office with development requests and a Technology Specialist in Management Information Systems to manage information technology and assist with server and network administration.

The Property Maintenance Inspector position in the Planning Department was not filled and was subsequently changed to a Planning and Code Technician position.

A Community Resource Coordinator position in Parks and Recreation to coordinate programming at the Hanley House and to provide support for the Century Foundation was added in FY 2008 but was offset by the elimination of a Data Analyst position in the Police Department.

An Engineer position was added in the Public Works Department to assist with specification development and project tracking and oversight but was offset by the elimination of a Mechanic position in Public Works.

*Health insurance:* In FY 2009, the City will experience an 8.2% increase in its health insurance premium, but somewhat offset this by an increase in the employee contribution from \$70 a pay period for family plans to \$80 and an increase from \$15 to \$17 for a single plan. The net FY 2009 change is an increase of \$125,000. In FY 2008, the City negotiated a zero percent increase in the health premium by converting to a higher deductible for the employee. with no change in the employee premium contribution.

## **GENERAL FUND**

The Board of Aldermen established a fund balance goal equaling 120 working days or 33% of the current fiscal year's projected general fund operating expenses in the General Fund. This fund balance goal gives the City the ability to deal with the unexpected, such as emergency expenditures and revenue shortfalls that may occur during a fiscal year. At a minimum, the City will maintain a fund balance equivalent to 90 working days or 25% of projected annual expenditures in the General Fund. The General Fund balance is projected to total \$9,519,125 by September 30, 2009, which is 50% of total expenditures.

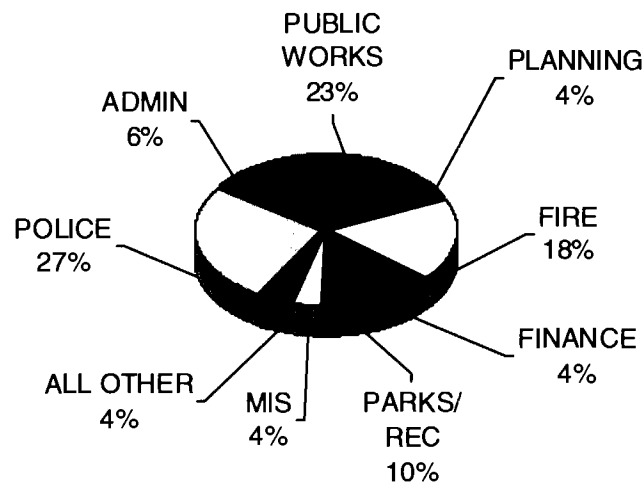
The General Fund FY 2009 expenditure budget reflects a total increase of \$791,140 over the FY 2008 original budget. The major areas of increase include salary increases plus the new positions totaling \$305,200, a refuse contract increase of \$106,937, a health reimbursement deductible reimbursement of \$105,000, and gas and oil increases of \$86,700 due to higher prices per barrel.



Below is a summary of expenditures for the major departments within the General Fund:

<u>Expenditures</u>	<u>2009</u> <u>Budget</u>	<u>Percent</u> <u>of</u> <u>Total</u>	<u>2008</u> <u>Budget</u>	<u>Increase</u> <u>(decrease)</u> <u>from Prior</u> <u>Year</u>	<u>Percent of</u> <u>increase/</u> <u>decrease</u>
<b><u>General Fund</u></b>					
Legislative	74,308	0.39%	70,511	3,797	5.4%
Administration	1,100,246	5.78%	1,031,764	68,482	6.64%
Planning	805,386	4.23%	780,033	25,353	3.25%
Finance	732,254	3.85%	704,729	27,525	3.91%
MIS	686,226	3.61%	590,268	95,958	16.26%
Non-Departmental	725,975	3.82%	664,764	61,211	9.21%
Public Safety	8,481,060	44.59%	8,322,810	158,250	1.90%
Public Works	4,441,842	23.35%	4,197,092	244,750	5.83%
Parks & Rec	1,973,023	10.37%	1,867,209	105,814	5.67%
<b>Total General Fund</b>	<b>19,020,320</b>	<b>100.00%</b>	<b>18,229,180</b>	<b>791,140</b>	<b>4.34%</b>

**General Fund Expenditures by Department**



### Grants – Federal/State/County

The City of Clayton will receive grant funding from a few sources. These sources include the Mid-Metro 4 grant awarded to the cities of Clayton, Richmond Heights, Brentwood and Maplewood to assist with communication efforts to the public on ways to access the cities during the Interstate 64 reconstruction project, and the balance due on a \$4 million grant for a streetscape/pedestrian safety project from East-West Gateway.

**Capital Improvements**

The planned capital outlay and equipment purchases for the next three-year period beginning October 1, 2008 are approximately \$29.5 million. Included in the \$29.5 million is \$14 million allocated for a new Police Building planned in FY 2011. Capital expenditures are those expenditures for equipment that has an expected life of more than two years and a cost in excess of \$5,000. Capital items include real property, office equipment, furnishings and vehicles.

The following projects attempt to support the City's ongoing efforts to maintain our infrastructure in a fiscally responsible fashion. The capital improvement projects are paid for out of the Equipment Replacement, Parking, Revolving Public Improvement and Recreation & Storm Water Funds. Below are a few of the significant projects planned for FY 2009:

• Fleet & Equipment Replacement (as needed)	\$1,173,610
• Streetscape	2,518,560
• Street resurfacing	455,785
• Police Building (design)	400,000
• Alleys and sidewalks	282,150
• Pedestrian Safety project	200,000
• Micro surfacing	164,578
• Park improvements	
- Ball Fields 1 & 2	260,000
- Tennis Center	250,000
- Shaw Park Pool	79,800
- Shaw Park sidewalk and roads	38,300
- Ice Rink	28,000
- Oak Knoll	137,300
- Hanley House	75,000
- Tree Management	35,000
- Park Signage	25,000
- Other park projects	67,300

Approximately \$20.5 million is currently planned for the remaining two years of the three year plan. The major projects identified include:

• Police Building (construction)	\$12,600,000
• Ongoing improvements to streets, sidewalks, and alleys	4,747,989
• Regular replacement of City vehicles and equipment	1,691,178
• Inclusion playground	400,000
• Tennis Center/Ice Rink	391,220
• Taylor Park	160,000
• Wydown irrigation	150,000
• Hanley House	150,000
• Oak Knoll Park	115,000
• Ball field repairs (1 and 2)	90,000

## **Bonded Indebtedness**

As of August 2008, the total assessed valuation for the City of Clayton was \$914,554,030. Under Missouri law, the City is legally able to incur general obligation debt totaling no more than 10% of the City's assessed valuation, or \$91,554,030 if approved by the voters. The current voter approved general obligation outstanding debt is \$4,885,000, which allows additional voter approved debt of \$86,669,030. In addition, the City has \$20,150,000 of special obligation debt that is not part of the debt ceiling. The total debt outstanding as of September 30, 2008 is \$25,035,000.

In November 1993, the voters of Clayton passed four propositions on two separate general obligation bond issues totaling \$14 million. The 1993 Bond Issue for \$9,500,000 was used to improve the City's parks, to resurface and repair streets and sidewalks throughout the City, to pay infrastructure costs for improvements to neighborhoods, to fund the construction of a new sound wall to resolve sound and safety problems in the Clayshire neighborhood, and to bring buildings into compliance with the Americans with Disabilities Act. The 1994 Bond Issue for \$4,500,000 was used for improvements to the Central Business District, improvements to the City's recreational facilities and to replace underground tanks at the City's Municipal Garage. The 1999 Bond Issue for \$8,410,000 was issued to refund the 1993 and 1994 Bond Issues which were paid off in February 2004. The principal balance on this bond issue at September 30, 2008 was \$4,885,000.

In FY 1998, the City issued debt in three separate bond issues for the construction of a joint use recreation center, ice rink and tennis court renovations, two neighborhood improvement districts, and a parking garage. In 2005, the 2005A Series was used to refinance the 1997 and 1998 Bond Issues and a 2005B Series was used to refinance the 1998B Bond Issue. The principal balance at September 30, 2008 for the 2005 A and 2005 B issue was \$9,935,000 and \$2,040,000 respectively. A separate Debt Service Reserve Fund for the 2005A and 2005B Bond Issues of \$1,482,000 was combined into the respective debt service funds during FY 2008.

In FY 2003, the City issued \$9.95 million of special obligation bonds to pay for the majority of costs associated with the new Shaw Park Pool, a new Fire Station and renovations to City Hall. In FY 2008, \$8.175 million of special obligation bonds were issued to refund the principal coming due on the 2002 bonds and establish a long term debt repayment structure and reserve.

## **THE CITY OF CLAYTON – A PERSPECTIVE**

### **Community Overview**

Just west of the City of St. Louis, Clayton is the hub of metropolitan St. Louis and the seat of St. Louis County. On April 14, 1913 voters approved incorporation of the City. The City has a residential population of approximately 15,936 and estimated daytime visits of 80,000. The City's central location and convenient access to several interstates and major arteries, including Interstate 64, place it within minutes of just about anywhere in the region. Furthermore, Clayton is just twelve minutes from Lambert International Airport and downtown St. Louis.

Within two and a half square miles, Clayton blends a bustling business district with an outstanding housing mix and beautiful, quiet, and secure residential neighborhoods. The Central Business District (CBD) combines approximately 7,000,000 square feet of prestigious office space with the vitality of 1,000,000 square feet of retail space. Clayton's charming residential neighborhoods include stately single-family homes, condominiums and multi-family apartment dwellings. Much of the residential area is within walking distance of specialty boutiques, shops and cafes, which compliment the fine architecture of Clayton's business district.

Clayton's thriving retail community includes approximately 86 restaurants (many of which are award-winning), 93 vibrant retail boutiques and 234 personal service businesses. Clayton's downtown is the region's premier business district and home to Forbes and Fortune 500 headquarters and branch offices. To name just a few, Clayton's quality of life has attracted Enterprise Rent-A-Car, Brown Shoe Group, Commerce Bank, National City Bank, Rehab Care Group, Graybar, Barry-Wehmler Companies, Olin Corporation, and many of the largest law firms in the St. Louis area. Clayton maintains one of the highest commercial occupancy rates in the region, is the second largest business district in the St. Louis office market, and one of the steadiest submarkets in the St. Louis area. The overall office vacancy rate has decreased steadily for the last four years to 9.7%, one of the lowest vacancy rates in the metropolitan area.

While the economy as a whole has experienced a downturn over the past year, Clayton's retail has remained stable. Even with the portion of Interstate 64 west of Interstate 170 to Interstate 270 shut down for reconstruction, sales tax revenue in Clayton remained strong in FY 2008. A group of four communities including Clayton applied for and received a grant from the Missouri Department of Transportation to assist with marketing over the planned two and half year construction project.

In addition, while nationally, home values in the top twenty housing markets have dropped by an average of 23%, Clayton's one year value change dropped only approximately 7% in FY 2008.

### **Development**

Clayton continues to be the premier business location in the region. The City's unique mix of retail, office and residential has provided an attractive environment for developers. Confidence in the viability of the Clayton commercial properties is substantiated by plans from businesses and developers to build new commercial and residential developments. Clayton is experiencing a tremendous amount of attention from businesses interested in

expanding their presence in the City and developers with plans for remarkable mixed-use developments.

In January 2008, Mark S. Mehlman Realty celebrated the opening of The Crescent, a nine story, \$40,000,000 mixed-use development on the north side of Carondelet Plaza across from the Plaza in Clayton. The Crescent features 72 luxury condominium units, approximately 26,000 square feet of ground level retail space and 259 parking spaces. The building is designed to follow the curvature of Carondelet Plaza around the fountain and sculpture, Still Point, adjacent to the Plaza in Clayton and The Ritz-Carlton, St. Louis.

DeMun Pointe recently added 27 condominium units to Clayton's residential inventory. The \$13.9 million, 3 1/2 story project was built by Opus Properties Development at 6447 Clayton Road. In addition to the units, it offers 9,000 square feet of ground floor commercial space. DeMun Pointe is Clayton's first green mixed-use building and was built according to Leadership in Energy and Environmental Design (LEED) standards.

The City has approved Orchard Development Group's proposal to build the Trianon, a mixed-use project at 7454 Forsyth, just east of the Ritz-Carlton Hotel. Plans for the \$150 million development include approximately 175 apartments and 175 condominium units with a variety of floor plans and prices and 33,500 square feet of street-level retail space. The project is unique because of its proximity to the MetroLink (the region's light rail system) passenger station at Forsyth Boulevard and Forest Park Parkway. The project is proposed to be a Transit Oriented Development (TOD). In TODs, developers are able to market the project's affordable luxury units to buyers who are interested in taking advantage of the accessibility to mass transportation such as the MetroLink and its passenger stations.

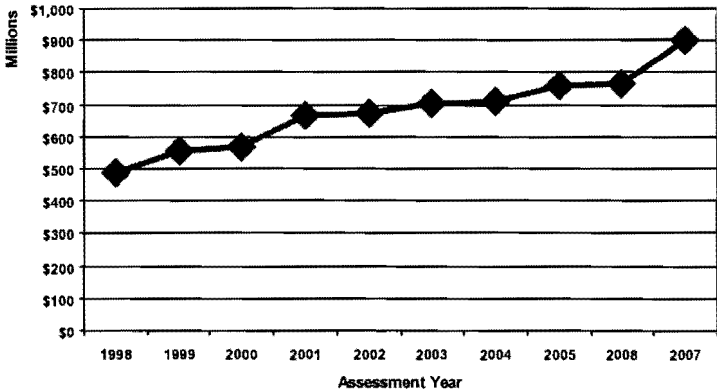
Mark S. Mehlman Realty has presented plans for the Carondelet Village, a mixed-use development with approximately 100,000 square feet of retail space, 13,000 square feet of entertainment space, 100,000 square feet of office space, a 125-room boutique hotel and 755-space parking facility. With the addition of a critical mass in retail, the developer feels that the \$128 million project will reestablish Clayton as a shopping destination. The proposed Village will offer Clayton residents the opportunity to stay in Clayton to shop, while drawing visitors from the entire region to shop and dine in Clayton. In December 2007, the Board of Aldermen unanimously approved the City's first use of Tax Increment Financing (TIF) for the proposed development. Following the adoption of the ordinance authorizing the use of TIF, the project must go through the site plan review process. The Board must also negotiate a redevelopment agreement.

R.J. York Development recently proposed a \$110 million mixed-use construction project to be located near Central Avenue and Maryland Avenue. The project is estimated to be a high rise tower that will include a 241 room boutique hotel, 5,800 square feet of retail, and approximately 18 luxury residential condominiums, as well as a nearby parking infrastructure with 16,500 square feet of additional retail. The project, if approved, is expected to generate significant additional economic activity for the City at the very core of the Central Business District. Further, existing retail business adjacent to the project is expected to increase with the construction of the new development.

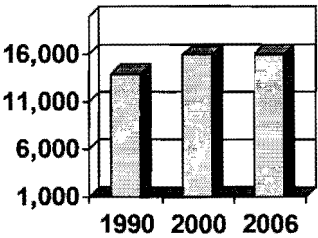
Centene Corporation and Brown Shoe recently announced they would be expanding their world headquarters in Clayton. Centene's new \$215 million headquarters will include a 21-story, 584,000 square foot office tower and street level retail space. The second phase will include an 11-story tower with approximately 250,000 square feet. The Brown Shoe development will include the expansion of its global headquarters with a \$568 million mixed-use development. It will be one of the largest commercial developments under way in St. Louis County.

Despite a slowdown in the housing market in both the region and at the national level, the City continues to experience solid growth in its overall assessed valuation. Since 1998, the City's total assessed valuation has increased by 85%. This growth is further shown by the significant increase in residential upgrades, condominium conversions, home remodeling/additions, and new condominium buildings. In fact, since 2003, more than \$300 million has been spent on such residential improvements. In the past 12 months alone, the City has experienced more than \$40 million in construction of new homes and remodeling of existing residential structures. Even with the challenges of a slower housing market, the City expects continued reinvestment in its neighborhoods, continued conversions of multi-family apartments into condominiums, new homes in place of smaller ranch-style structures, and additional residential projects within the Central Business District.

**Total Assessed Valuation**



**City of Clayton Population**



Population growth directly impacts the City's revenues. The 2000 census determined that 15,936 people resided within the City of Clayton. This reflected a 12.9% increase over the 1990 census, which indicated the City's population to be 13,874. Since a portion of the City's revenue sources are impacted by population (for example: sales tax, motor fuel tax, motor vehicle sales tax and property tax), this increase in population had a positive impact on the City's revenues. The State only adjusts revenue distribution based on population once every ten years, so there will be no additional revenues based on growth in population until after the census in 2010.

## **Clayton's Quality Of Life**

Clayton is becoming a regional leader as a "green" city. The City emphasizes sustainable practices such as a reduction in fossil-fuel dependency, assessment of utility usage, adoption of LEED certification in the City's zoning code to incentivize new developments, expansion of citywide recycling efforts, and creation of pedestrian-friendly environments.

While the City maintains a thriving business district, it has also devoted over 70 acres to passive and active park areas. Approximately 81% of Clayton's land is dedicated to residential or park use. The Cross County MetroLink Extension through downtown Clayton further enhances its outstanding quality of life and viability as the region's second downtown. The MetroLink provides easy and quick access to downtown St. Louis, the airport and parts of south St. Louis County. A regional bus transfer station that is connected to the Central Avenue MetroLink station provides public transportation access to most of the region.

Enriching the City's quality of life is its award-winning public school system. The Clayton School District is one of the nation's best, with 96% of its high school graduates going on to college. Clayton is also home to several stellar private institutions, including Washington University, Fontbonne University and Concordia Seminary.

Clayton's community services set the standard for the region. The Parks and Recreation Department not only maintains the City's many well-manicured parks, it also conducts a multitude of athletic activities on lighted baseball, softball, sand volleyball and soccer fields. The Center of Clayton, the City's 124,000 square-foot community recreation center, offers sports, fitness, swimming, recreational, educational and lifestyle enhancing programs.

Additional support to the overall quality-of-life is the professional City services that are provided to our residents and businesses. The Police Department is accredited through the Commission on Accreditation for Law Enforcement Agencies (CALEA). This international designation requires the Department to meet more than 400 standards – very few departments in the Country receive such official designation.

The Fire Department maintains a rating from the Insurance Service Organization (ISO) of three (one is the highest and best rating). This rating is achieved by satisfying numerous emergency and fire response, and safety standards. This rating places our Department in the top nine percent (9%) of all departments in the country. Also, the Fire Department has received the International Fire Life Safety Award for the last 13 years – only 1,100 departments in the world receive such an award.

The Planning and Development Services Department was also rated by ISO and received a 2 rating (1 being the highest). This rating is based on satisfying certain educational and training requirements for all inspectors as well as adopting certain housing codes and maintaining a comprehensive inspection process. No other department in the state of Missouri has received such a rating.

These ISO ratings not only designate the high standards of service being provided to residents, but also can translate into lower property insurance rates for residents and businesses.

The Public Works Department continues to maintain and revitalize the City's infrastructure including streets, lights, traffic signals, signage, sidewalks and streetscapes, as well as the City's buildings and fleet of vehicles.

The Finance Department provides prudent fiscal management and was recently awarded the Certificate of Achievement in Financial Reporting by the Government Finance Officers Association - for the 20<sup>th</sup> year in a row. Additionally, in FY 2008 the Finance Department received the Distinguished Budget Presentation Award from the Government Finance Officers Association on the initial attempt. The award is the highest form of recognition in governmental budgeting.

The MIS Department has significantly expanded the City's home page and maintains a state-of-the-art information system. This array of services, including the provision of various WI-FI hotspots, further enhances the quality neighborhoods and world-class Central Business District.



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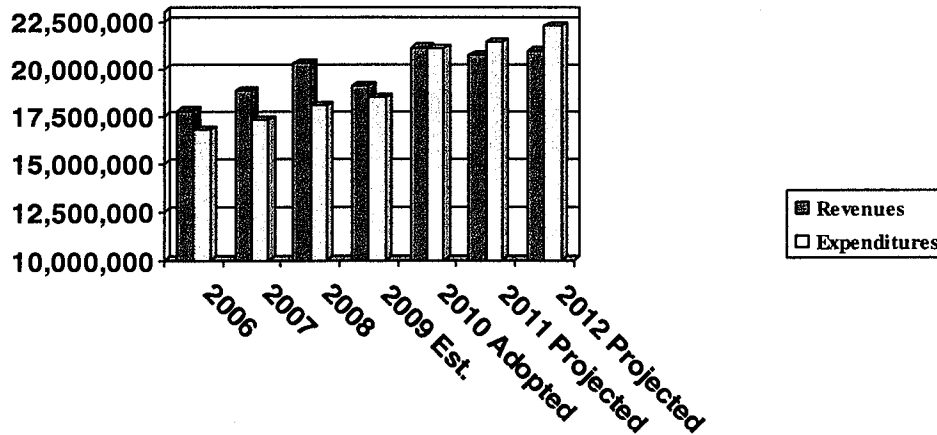
## GENERAL FUND

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*The General Fund accounts for all revenues and expenditures associated with the traditional services provided by the Clayton City government. These services fall into the broad categories of General Government Administration, Finance, Information Systems, Public Safety (Police and Fire), Planning and Development, Parks and Recreation, Public Works, and Non-Departmental. Primary revenue sources for this fund include property taxes, sales taxes, utility taxes, fees, licenses, and other intergovernmental revenues.*

**General Fund  
Summary of Revenues and Expenditures  
FY 2006 - FY 2012**

	<b>Actual FY 2006</b>	<b>Actual FY 2007</b>	<b>Actual FY 2008</b>	<b>Estimate FY 2009</b>	<b>Adopted FY 2010</b>	<b>Projected FY 2011</b>	<b>Projected FY 2012</b>
<b>Beginning Fund Balance</b>	\$5,529,774	\$6,519,999	\$8,084,650	\$10,331,623	\$10,932,548	\$10,972,108	\$10,287,044
<b>Revenues</b>	17,759,064	\$18,846,307	20,309,659	19,070,269	21,089,936	20,707,541	20,931,601
<b>Expenditures</b>	16,768,838	\$17,281,657	18,062,687	18,469,344	21,050,376	21,392,605	22,260,166
<b>Revenues Over/(Under) Expenditures</b>	990,227	\$1,564,650	2,246,972	600,925	39,560	(685,064)	(1,328,565)
<b>Ending Fund Balance</b>	\$6,519,999	\$8,084,650	\$10,331,623	\$10,932,548	\$10,972,108	\$10,287,044	\$8,958,479
<b>% Fund Balance to Expenditures</b>	38.9%	46.8%	57.2%	59.2%	52.1%	48.1%	40.2%



The City took corrective action in 2006 to reduce the deficit from prior years in the General Fund by increasing property taxes and reorganizing funding sources between funds. The City adopts a one year budget with an additional two year plan. Corrective action will be taken for FY 2011 and FY 2012 to eliminate the deficits and still remain at or above the preferred fund balance of 33%.

**GENERAL FUND SUMMARY**

**ACCOUNT GROUP - 10**

	FY 2006	FY 2007	FY 2008	FY 2009	FY 2009	FY 2009	FY 2010		FY 2011	FY 2012
	ACTUAL	ACTUAL	ACTUAL	ORIGINAL BUDGET	AMENDED BUDGET	ESTIMATED REVENUES/ EXPEND.	ADOPTED BUDGET	% 2010 to 2009	PROJECTED BUDGET	PROJECTED BUDGET
<b>GENERAL FUND REVENUES</b>										
GENERAL PROPERTY TAX	\$4,823,367	\$5,100,656	\$5,358,090	\$5,417,046	\$5,583,046	\$5,496,284	\$5,426,250	0.2%	\$5,866,250	\$5,871,250
LICENSES, PERMITS & FEES	1,354,514	1,416,995	1,644,097	1,722,503	1,722,503	1,685,642	1,852,680	7.6%	1,949,892	1,961,778
UTILITIES	4,765,643	4,883,116	5,750,387	4,817,625	4,817,625	4,968,928	6,539,978	35.8%	5,336,450	5,417,254
INTERGOVERNMENTAL REVENUES	4,124,580	4,395,141	4,184,945	4,133,030	3,892,030	3,821,824	3,784,593	-8.4%	3,861,793	3,926,192
PARKS & RECREATION REVENUES	692,760	739,572	824,990	797,700	828,136	827,251	940,129	17.9%	1,006,520	1,042,734
FINES AND FORFEITURES	921,859	1,137,264	1,317,400	1,262,635	1,195,969	1,273,281	1,286,136	1.9%	1,302,208	1,318,415
MISCELLANEOUS REVENUES	1,076,341	1,173,562	1,229,750	983,032	848,913	997,059	1,260,170	28.2%	1,384,428	1,393,978
<b>TOTAL GENERAL FUND REVENUES</b>	<b>\$17,759,064</b>	<b>\$18,846,307</b>	<b>\$20,309,659</b>	<b>\$19,133,571</b>	<b>\$18,888,222</b>	<b>\$19,070,269</b>	<b>\$21,089,936</b>	<b>10.2%</b>	<b>\$20,707,541</b>	<b>\$20,931,601</b>
<b>GENERAL FUND EXPENDITURES</b>										
MAYOR, BOARD OF ALDERMAN & CITY CLERK	\$73,436	\$82,601	\$76,531	\$74,308	\$74,308	\$69,612	\$78,099	5.1%	\$78,571	\$79,001
CITY MANAGER	331,431	365,091	430,166	458,611	478,704	459,989	1,001,627	118.4%	668,704	686,722
COMMUNICATIONS	70,640	59,001	69,665	68,581	68,581	64,469	0	-100.0%	0	0
HUMAN RESOURCES	124,416	140,146	133,135	150,760	150,760	146,065	186,668	23.8%	160,264	164,408
LEGAL SERVICES	88,404	98,747	267,391	100,000	117,238	117,238	0	-100.0%	0	0
BOARD & COMMISSIONS	10,398	9,517	2,731	12,450	12,450	10,000	0	-100.0%	0	0
PLANNING & DEVELOPMENT	669,560	689,573	734,971	805,386	773,750	770,698	928,637	15.3%	900,592	933,167
FINANCE ADMINISTRATION	512,358	482,033	518,297	534,997	534,997	531,354	575,963	7.7%	584,206	607,311
MUNICIPAL COURT & T.V.B.	167,229	161,592	209,627	197,257	197,257	193,940	209,009	6.0%	210,338	216,322
INFORMATION SYSTEMS - MIS	522,556	459,751	518,340	686,226	666,458	590,922	653,853	-4.7%	764,598	867,669
POLICE DEPARTMENT	4,822,592	4,844,079	4,896,236	5,024,253	5,050,253	5,028,986	5,545,692	10.4%	5,754,136	5,950,142
FIRE DEPARTMENT	3,077,347	3,179,499	3,267,476	3,456,807	3,452,127	3,414,157	3,823,673	10.6%	4,007,682	4,149,773
PUBLIC WORKS	3,762,180	4,083,793	4,167,158	4,441,842	4,341,151	4,290,028	5,085,670	14.5%	5,239,389	5,506,464
PARKS & RECREATION	1,657,286	1,707,371	1,840,122	1,973,022	1,941,821	1,932,089	2,079,284	5.4%	2,136,670	2,206,539
CENTURY FOUNDATION	0	0	0	30,725	30,725	28,032	29,303	-4.6%	29,901	31,302
TASTE OF CLAYTON	260,901	249,770	241,362	279,119	145,000	142,912	171,741	-38.5%	171,741	171,741
NON-DEPARTMENTAL EXPENSES	102,220	99,094	173,879	245,475	215,069	198,353	199,157	-18.9%	202,313	204,604
TOTAL CONTINGENCY AND TRANSFERS	515,885	570,000	515,600	480,500	480,500	480,500	482,000	0.3%	483,500	485,000
<b>TOTAL GENERAL FUND EXPENDITURES</b>	<b>\$16,768,838</b>	<b>\$17,281,657</b>	<b>\$18,062,687</b>	<b>\$19,020,320</b>	<b>\$18,731,150</b>	<b>\$18,469,344</b>	<b>\$21,050,376</b>	<b>10.7%</b>	<b>\$21,392,605</b>	<b>\$22,260,166</b>

CITY OF CLAYTON  
GENERAL FUND SUMMARY OF EXPENDITURES BY ACCTITLE AND CATEGORY  
FISCAL YEARS 2005 TO 2012

ACCTITLE	ACTUALS FY 2005	ACTUALS FY 2006	ACTUALS FY 2007	ACTUALS FY 2008	% change FY 2008 FY 2007	Adopted Budget FY 2009	Amended Budget FY 2009	Estimated Actual FY 2009	ADOPTED BUDGET FY 2010	% change FY 2010 TO FY 2009 Adopted	% change FY 2010 TO FY 2009 Amended	% change FY 2010 TO FY 2009 Estimate	PROJECTED FY 2011	% change FY 2011 TO FY 2010	PROJECTED FY 2012	% change FY 2012 TC FY 2011
<b>PERSONAL SERVICES</b>																
1 SALARIES OF REGULAR EMPLOYEES	\$8,756,151	\$8,622,035	\$8,738,663	\$9,011,634	34.8%	\$9,554,260	\$9,411,346	\$9,354,764	\$9,833,120	2.92%	4.48%	5.11%	\$10,147,703	3.20%	\$10,523,352	3.70%
2 OVERTIME	\$372,268	\$360,069	\$424,955	\$415,429	16.7%	\$404,687	\$424,607	\$419,102	\$419,206	3.59%	-1.27%	0.02%	\$429,220	2.39%	\$439,317	2.35%
3 PART-TIME	\$329,989	\$320,528	\$320,646	\$364,135	121.6%	\$380,147	\$394,796	\$415,201	\$399,804	5.17%	1.27%	-3.71%	\$407,287	1.87%	\$420,005	3.12%
4 MISCELLANEOUS	\$37,867	\$36,448	\$38,066	\$47,851	41.4%	\$45,363	\$45,363	\$50,719	\$50,719	11.81%	11.81%	0.48%	\$52,119	2.76%	\$52,119	0.00%
5 CAR ALLOWANCE	\$0	\$0	\$0	\$0	0.0%	\$7,800	\$7,800	\$7,800	\$7,800	0.00%	0.00%	0.00%	\$7,800	0.00%	\$7,800	0.00%
6 FICA-EMPLOYER PORTION	\$712,279	\$695,596	\$709,943	\$729,954	33.5%	\$793,076	\$781,361	\$784,146	\$819,128	3.28%	4.83%	4.46%	\$843,248	2.94%	\$888,113	5.32%
7 DEFERRED COMPENSATION CONT.	\$14,538	\$14,308	\$18,000	\$13,654	0.0%	\$21,594	\$21,594	\$19,570	\$19,905	-7.82%	-7.82%	1.71%	\$20,207	1.52%	\$20,518	1.54%
8 PENSION PLAN	\$824,142	\$802,018	\$759,881	\$736,031	615.3%	\$677,469	\$677,469	\$681,390	\$1,307,070	92.93%	92.93%	91.82%	\$1,181,671	-9.58%	\$1,174,064	-0.66%
9 GROUP LIFE INSURANCE PREMIUM	\$53,774	\$42,660	\$43,350	\$35,197	0.2%	\$36,608	\$36,608	\$35,928	\$44,297	21.00%	21.00%	23.29%	\$45,201	3.17%	\$47,297	3.49%
10 DENTAL HEALTH INSURANCE	\$129,664	\$128,616	\$131,708	\$141,658	39.7%	\$147,702	\$144,113	\$139,447	\$128,904	-12.73%	-10.55%	-7.56%	\$131,508	2.02%	\$134,461	2.25%
11 EMPLOYEE HEALTH CARE	\$839,070	\$781,062	\$854,896	\$886,389	70.6%	\$955,444	\$931,343	\$908,579	\$1,024,439	7.22%	10.00%	12.75%	\$1,105,564	7.92%	\$1,191,715	7.79%
12 TOTAL PERSONAL SERVICES	\$12,069,742	\$11,803,340	\$12,040,108	\$12,381,932	44.9%	\$13,024,150	\$12,876,400	\$12,816,405	\$14,054,392	7.91%	9.15%	9.66%	\$14,372,228	2.26%	\$14,898,761	3.66%
<b>CONTRACTUAL SERVICES</b>																
13 PROFESSIONAL SERVICES	\$205,556	\$197,567	\$189,071	\$343,491	125.5%	\$183,725	\$200,963	\$196,787	\$541,553	194.76%	169.48%	175.20%	\$201,250	-62.84%	\$206,200	2.46%
14 MEDICAL SERVICES	\$9,820	\$9,266	\$14,209	\$16,277	79.0%	\$25,480	\$25,490	\$24,615	\$24,540	-3.73%	-3.73%	-0.30%	\$24,840	1.22%	\$24,240	-2.42%
15 POSTAGE	\$46,369	\$54,255	\$43,977	\$53,667	1.1%	\$55,830	\$55,830	\$49,782	\$48,550	-13.04%	-13.04%	-2.47%	\$50,650	4.33%	\$53,150	4.94%
16 LEGAL SETTLEMENT	\$0	\$0	\$0	\$20,000	185.8%	\$0	\$0	\$0	\$0	0.00%	0.00%	0.00%	\$0	0.00%	\$0	0.00%
17 TRAVEL AND TRAINING	\$76,999	\$90,584	\$99,581	\$117,588	-2.9%	\$151,067	\$151,067	\$129,816	\$146,122	-3.27%	-3.27%	12.56%	\$182,797	25.10%	\$158,958	-13.04%
18 ADVERTISING	\$20,430	\$25,744	\$26,207	\$27,361	70.8%	\$29,380	\$29,380	\$31,731	\$27,446	-6.58%	-6.58%	-13.50%	\$27,766	1.17%	\$28,369	2.17%
19 PRINTING AND PHOTOGRAPHY	\$64,459	\$66,743	\$61,159	\$61,365	25.9%	\$69,867	\$69,867	\$51,768	\$55,600	-20.53%	-20.53%	7.40%	\$56,910	2.36%	\$55,526	-2.43%
20 REIMB-HRA DEDUCTIBLE	\$0	\$0	\$0	\$31,848	0.0%	\$105,000	\$65,000	\$65,000	\$65,000	-38.10%	0.00%	0.00%	\$65,000	0.00%	\$65,000	0.00%
21 NATURAL GAS	\$65,641	\$82,192	\$79,729	\$91,821	140.9%	\$98,463	\$98,463	\$108,403	\$113,641	15.41%	15.41%	4.83%	\$116,941	2.90%	\$120,342	2.91%
22 WATER	\$36,856	\$41,240	\$39,966	\$43,156	12.6%	\$58,365	\$58,365	\$53,357	\$65,506	12.24%	12.24%	22.77%	\$68,781	5.00%	\$72,221	5.00%
23 ELECTRICITY	\$211,376	\$231,072	\$213,673	\$219,445	23.8%	\$221,831	\$221,831	\$218,570	\$240,428	8.38%	8.38%	10.00%	\$252,448	5.00%	\$265,070	5.00%
24 TELEPHONE	\$99,085	\$91,343	\$85,609	\$89,895	3.5%	\$94,240	\$94,240	\$91,004	\$113,089	20.00%	20.00%	24.27%	\$115,234	1.90%	\$117,126	1.64%
25 SEWER SERVICE CHARGE	\$31,028	\$27,358	\$31,768	\$32,970	38.9%	\$56,747	\$56,747	\$56,680	\$64,423	13.53%	13.53%	13.66%	\$70,865	10.00%	\$77,953	10.00%
26 MAINTENANCE & REPAIR STRUCTURES	\$25,167	\$50,234	\$40,366	\$42,696	98.3%	\$45,055	\$52,255	\$76,391	\$55,910	24.09%	6.99%	-26.81%	\$51,392	-8.08%	\$51,785	0.76%
27 MAINTENANCE & REPAIR EQUIPMENT	\$144,837	\$146,585	\$170,365	\$161,867	51.8%	\$187,880	\$186,202	\$198,808	\$215,865	14.90%	15.93%	8.58%	\$299,584	38.78%	\$328,375	9.61%
28 RENTALS	\$9,091	\$13,883	\$14,047	\$12,956	35.1%	\$11,810	\$11,810	\$13,256	\$18,108	53.33%	53.33%	36.60%	\$14,468	-20.18%	\$14,690	1.53%
29 COMMUNITY ALLIANCE	\$0	\$0	\$0	\$0	-100.0%	\$0	\$0	\$0	\$0	0.00%	0.00%	0.00%	\$0	0.00%	\$0	0.00%
30 LANDFILL CHARGES	\$0	\$0	\$0	\$0	0.0%	\$0	\$0	\$0	\$8,000	0.00%	0.00%	0.00%	\$8,000	0.00%	\$8,000	0.00%
31 DUES & MEMBERSHIPS	\$21,286	\$26,313	\$29,108	\$30,131	55.2%	\$35,827	\$35,827	\$32,867	\$31,997	-10.69%	-10.69%	-2.65%	\$36,233	13.24%	\$32,412	-10.55%
32 EDUCATION BENEFITS	\$6,579	\$8,490	\$13,643	\$11,159	813.2%	\$13,500	\$13,500	\$9,500	\$16,800	24.44%	24.44%	76.84%	\$20,000	19.05%	\$20,000	0.00%
33 CONTRACTUAL SERVICES	\$1,011,824	\$945,356	\$1,035,836	\$1,092,350	319.8%	\$1,100,500	\$1,076,407	\$927,084	\$1,401,407	27.34%	30.19%	51.16%	\$1,272,659	-9.19%	\$1,341,914	5.44%
34 TOTAL CONTRACTUAL SERVICES	\$2,086,403	\$2,108,225	\$2,188,314	\$2,500,043	109.2%	\$2,544,677	\$2,503,344	\$2,335,419	\$3,253,985	27.87%	29.99%	39.33%	\$2,935,818	-9.78%	\$3,041,331	3.59%

CITY OF CLAYTON  
 GENERAL FUND SUMMARY OF EXPENDITURES BY ACCTITLE AND CATEGORY  
 FISCAL YEARS 2005 TO 2012

	2005	2006	2007	2008	%	2009	2010	2011	2012	%	%	%	2012	%	2012	
<b>COMMODITIES</b>																
35 OFFICE SUPPLIES	\$76,295	\$75,316	\$78,662	\$86,058	3.5%	\$107,723	\$107,723	\$93,366	\$97,686	-9.32%	-9.32%	4.63%	\$92,838	-4.96%	\$95,424	2.78%
36 MAGAZINES, BOOKS & MAPS	\$0	\$0	\$0	\$0	0.0%	\$0	\$0	\$5,213	\$4,200	0.00%	0.00%	-19.43%	\$4,200	0.00%	\$4,200	0.00%
37 OPERATING SUPPLIES & EQUIPMENT	\$370,386	\$300,516	\$300,035	\$339,894	60.3%	\$397,501	\$414,814	\$366,022	\$227,669	-42.72%	-45.12%	-37.80%	\$207,213	-8.98%	\$214,688	3.61%
38 GAS, OIL & LUBRICANTS	\$125,255	\$170,092	\$173,871	\$230,111	190.7%	\$244,800	\$143,000	\$143,000	\$170,000	-30.56%	18.88%	18.88%	\$175,000	2.94%	\$180,000	2.86%
39 EQUIPMENT PARTS	\$75,000	\$66,762	\$85,428	\$96,799	27.4%	\$77,000	\$77,000	\$77,000	\$76,600	-0.52%	-0.52%	-0.52%	\$76,600	0.00%	\$76,600	0.00%
40 CLAYTON PARKS FOUNDATION INITIATIVE	\$0	\$10,541	\$1,305	\$5,770	0.0%	\$0	\$0	\$236	\$0	0.00%	0.00%	100.00%	\$0	0.00%	\$0	0.00%
41 CLOTHING & UNIFORMS	\$55,439	\$45,500	\$67,378	\$70,188	0.6%	\$62,892	\$62,892	\$63,930	\$62,080	-1.29%	-1.29%	-2.89%	\$77,575	24.96%	\$63,842	-17.70%
42 AGRICULTURAL SUPPLIES	\$0	\$0	\$0	\$0	0.0%	\$0	\$0	\$0	\$25,000	0.00%	0.00%	#DIV/0!	\$25,000	0.00%	\$25,000	0.00%
43 HARDWARE & HAND TOOLS	\$0	\$0	\$0	\$0	0.0%	\$0	\$0	\$0	\$13,450	0.00%	0.00%	#DIV/0!	\$7,200	-46.47%	\$7,200	0.00%
44 MEDICAL SUPPLIES	\$23,529	\$19,038	\$14,767	\$21,581	47.0%	\$24,699	\$24,699	\$24,036	\$22,246	-9.93%	-9.93%	-7.45%	\$24,746	11.24%	\$22,246	-10.10%
45 MEETINGS & RECEPTIONS	\$12,165	\$12,030	\$20,764	\$15,556	56.9%	\$22,666	\$22,666	\$14,437	\$21,380	-5.67%	-5.67%	48.09%	\$20,880	-2.34%	\$20,880	0.00%
46 FOOD & BEVERAGE	\$9,846	\$9,056	\$12,836	\$7,822	50.5%	\$8,654	\$8,654	\$8,326	\$6,740	-22.12%	-22.12%	-19.05%	\$6,740	0.09%	\$6,752	0.09%
47 JSC-CLAYTON-RICHMOND HGTS.	\$0	\$4,138	\$2,868	\$40	0.0%	\$0	\$0	\$0	\$0	0.00%	0.00%	0.00%	\$0	0.00%	\$0	0.00%
48 STREET MAINTENANCE MATERIALS	\$0	\$0	\$0	\$0	0.0%	\$0	\$0	\$12,000	\$0	0.00%	0.00%	0.00%	\$12,000	0.00%	\$12,000	0.00%
49 ROCK, CEMENT & CONCRETE PRODUCTS	\$0	\$0	\$0	\$0	0.0%	\$0	\$0	\$0	\$4,500	0.00%	0.00%	0.00%	\$4,500	0.00%	\$4,500	0.00%
50 LUMBER & WOOD PRODUCTS	\$0	\$0	\$0	\$0	0.0%	\$0	\$0	\$0	\$1,200	0.00%	0.00%	0.00%	\$1,200	0.00%	\$1,200	0.00%
51 PAINTS & PAINTING SUPPLIES	\$0	\$0	\$0	\$0	0.0%	\$0	\$0	\$0	\$11,500	0.00%	0.00%	0.00%	\$11,500	0.00%	\$11,500	0.00%
52 PAINT-TRAFFIC CONTROL	\$0	\$0	\$0	\$0	0.0%	\$0	\$0	\$4,000	\$4,000	0.00%	0.00%	0.00%	\$4,000	0.00%	\$4,000	0.00%
53 STEEL, IRON & METAL PRODUCTS	\$0	\$0	\$0	\$0	0.0%	\$0	\$0	\$4,000	\$4,000	0.00%	0.00%	0.00%	\$4,000	0.00%	\$4,000	0.00%
54 LICENSE PLATES & BADGES	\$1,941	\$6,801	\$1,163	\$1,177	67.4%	\$500	\$500	\$1,800	\$500	0.00%	0.00%	-72.22%	\$4,500	800.00%	\$500	-88.88%
55 AWARDS, RECOGNITION & BADGES	\$483	\$1,253	\$898	\$1,752	34.0%	\$1,600	\$1,600	\$1,731	\$1,600	0.00%	0.00%	-7.57%	\$1,600	0.00%	\$1,600	0.00%
56 AWARDS & MEMORIALS	\$693	\$202	\$1,564	\$3,209	471.0%	\$2,250	\$2,250	\$773	\$1,750	-22.22%	-22.22%	126.39%	\$1,750	0.00%	\$1,750	0.00%
57 BUILDING MAINTENANCE PARTS	\$11,656	\$11,104	\$11,996	\$10,597	65.9%	\$16,755	\$16,755	\$20,374	\$24,024	43.38%	43.38%	17.91%	\$21,184	-11.82%	\$21,447	1.24%
58 ELECTRICAL SUPPLIES	\$0	\$0	\$0	\$0	0.0%	\$0	\$0	\$25,600	\$40,500	0.00%	0.00%	58.20%	\$35,250	-12.96%	\$35,250	0.00%
59 MISCELLANEOUS	\$21,180	\$20,480	\$21,529	\$19,228	-76.3%	\$22,650	\$22,650	\$21,750	\$112,440	396.42%	396.42%	416.97%	\$113,700	1.12%	\$116,800	2.73%
60 <b>TOTAL COMMODITIES</b>	<b>\$783,868</b>	<b>\$752,829</b>	<b>\$795,064</b>	<b>\$909,782</b>	<b>42.2%</b>	<b>\$989,690</b>	<b>\$905,203</b>	<b>\$867,594</b>	<b>\$945,065</b>	<b>-4.51%</b>	<b>4.40%</b>	<b>8.93%</b>	<b>\$933,182</b>	<b>-1.26%</b>	<b>\$931,379</b>	<b>-0.19%</b>
<b>REFUSE &amp; PROGRAMS</b>																
61 RECYCLING COMMITTEE	\$0	\$0	\$78,316	\$0	0.0%	\$0	\$0	\$0	\$2,000	0.00%	0.00%	0.00%	\$2,000	0.00%	\$2,000	0.00%
62 REFUSE COLLECTION	\$1,261,981	\$1,340,907	\$1,406,861	\$1,527,062	31.0%	\$1,637,655	\$1,637,655	\$1,637,656	\$1,752,095	6.99%	6.99%	6.99%	\$1,874,742	7.00%	\$2,046,623	9.17%
63 PROGRAMS	\$77,507	\$92,330	\$92,740	\$97,850	-6.1%	\$101,954	\$101,954	\$93,870	\$96,750	-5.10%	-5.10%	3.07%	\$98,032	1.33%	\$98,852	0.84%
64 <b>TOTAL REFUSE &amp; PROGRAMS</b>	<b>\$1,339,488</b>	<b>\$1,433,237</b>	<b>\$1,577,917</b>	<b>\$1,624,912</b>	<b>27.9%</b>	<b>\$1,739,609</b>	<b>\$1,739,609</b>	<b>\$1,731,526</b>	<b>\$1,850,845</b>	<b>6.39%</b>	<b>6.39%</b>	<b>6.89%</b>	<b>\$1,974,774</b>	<b>6.70%</b>	<b>\$2,147,475</b>	<b>8.75%</b>
<b>CAPITAL &amp; TRANSFERS</b>																
65 BUILDING, STRUCTURES & IMPROVEMENTS	\$0	\$3,000	\$12,178	\$0	-100.0%	\$0	\$0	\$0	\$0	0.00%	0.00%	0.00%	\$0	0.00%	\$0	0.00%
66 OFFICE FURNITURE & EQUIPMENT	\$112,055	\$96,356	\$67,230	\$83,315	-38.3%	\$62,876	\$62,876	\$71,587	\$3,445	-94.52%	-94.52%	-95.19%	\$1,000	-70.97%	\$1,000	0.00%
67 MOTORIZED MOTOR VEHICLES	\$0	\$0	\$0	\$0	-100.0%	\$0	\$0	\$0	\$0	0.00%	0.00%	0.00%	\$0	0.00%	\$0	0.00%
68 RADIO & COMMUNICATION EQUIPMENT	\$0	\$0	\$0	\$0	-100.0%	\$0	\$0	\$2,800	\$0	0.00%	0.00%	100.00%	\$5,000	0.00%	\$5,000	0.00%
69 MACHINERY & EQUIPMENT	\$12,891	\$11,304	\$2,608	\$4,196	-96.2%	\$70,000	\$60,400	\$67,897	\$8,400	-88.00%	-88.09%	-87.59%	\$0	-100.00%	\$0	0.00%
70 COMPUTER SOFTWARE	\$28,352	\$44,660	\$28,251	\$42,914	-37.9%	\$104,817	\$98,817	\$95,817	\$30,722	-70.69%	-68.91%	-67.94%	\$0	-100.00%	\$0	0.00%
71 TRANSFER TO FUND 16	\$5,486	\$0	\$0	\$0	0.0%	\$4,000	\$4,000	\$0	\$4,000	0.00%	0.00%	0.00%	\$4,000	0.00%	\$4,000	0.00%
72 TRANSFER TO FUND 50 (ERF)	\$194,219	\$0	\$0	\$0	-100.0%	\$0	\$0	\$0	\$0	0.00%	0.00%	0.00%	\$683,103	63.61%	\$746,219	9.24%
73 TRANSFER TO INSURANCE FUND	\$616,885	\$515,885	\$570,000	\$515,600	78.1%	\$480,500	\$480,500	\$480,500	\$482,000	0.31%	0.31%	0.31%	\$483,500	0.31%	\$485,000	0.31%
74 CONTINGENCY FOR GENERAL PURPOSES	\$0	\$0	\$0	\$0	-100.0%	\$0	\$0	\$0	\$0	0.00%	0.00%	0.00%	\$0	0.00%	\$0	0.00%
75 <b>TOTAL CAPITAL &amp; TRANSFERS</b>	<b>\$969,888</b>	<b>\$671,205</b>	<b>\$680,267</b>	<b>\$646,025</b>	<b>-62.5%</b>	<b>\$722,193</b>	<b>\$706,593</b>	<b>\$718,401</b>	<b>\$946,089</b>	<b>31.00%</b>	<b>33.89%</b>	<b>31.69%</b>	<b>\$1,176,603</b>	<b>24.36%</b>	<b>\$1,241,219</b>	<b>5.49%</b>
76 <b>GRAND TOTAL</b>	<b>\$17,249,389</b>	<b>\$16,768,836</b>	<b>\$17,281,670</b>	<b>\$18,062,694</b>	<b>35.1%</b>	<b>\$19,020,319</b>	<b>\$18,731,149</b>	<b>\$18,469,345</b>	<b>\$21,050,376</b>	<b>10.67%</b>	<b>12.38%</b>	<b>13.97%</b>	<b>\$21,392,605</b>	<b>1.63%</b>	<b>\$22,260,165</b>	<b>4.06%</b>

GENERAL FUND REVENUES

ACCOUNT GROUP - 10R

		FY 2006	FY 2007	FY 2008	FY 2009	FY 2009	FY 2009	FY 2010	% CHG 2010	FY 2011	FY 2012
		ACTUAL	ACTUAL	ACTUAL	ORIGINAL BUDGET	AMENDED BUDGET	ESTIMATED REVENUE	ADOPTED BUDGET	TO 2009	PROJECTED BUDGET	PROJECTED BUDGET
<b>GENERAL PROPERTY TAX</b>											
<b>ACCTNUM</b>	<b>ACCTTITLE</b>										
10R00001010000	REAL PROPERTY TAX-CURRENT	\$4,334,261	\$4,346,198	\$4,683,770	\$4,750,697	\$4,784,697	\$4,778,112	\$4,755,000	3.1%	\$5,195,000	\$5,200,000
10R00001020000	REAL PROPERTY TAX-DELINQUENT	(136,796)	84,497	48,175	15,750	58,750	55,724	15,750	0.0%	15,750	15,750
10R00001030000	PERSONAL PROPERTY TAX-CURRENT	583,066	596,895	578,877	600,125	600,125	520,000	600,000	0.0%	600,000	600,000
10R00001040000	PERSONAL PROPERTY TAX-DELINQUENT	5,063	7,225	9,230	12,201	81,201	82,000	12,000	-1.7%	12,000	12,000
10R00001050000	FINANCIAL INSTITUTION TAX	18,855	38,902	15,415	15,569	35,569	35,610	20,000	28.5%	20,000	20,000
10R00001060000	RAILROAD & OTHER UTILITIES	18,390	25,347	22,073	22,404	22,404	21,365	22,000	-1.8%	22,000	22,000
10R00001070000	FINANCIAL INSTITUTION TAX/INTEREST	528	1,592	551	300	300	3,473	1,500	400.0%	1,500	1,500
	<b>TOTAL GENERAL PROPERTY TAX</b>	<b>\$4,823,367</b>	<b>\$5,100,656</b>	<b>\$5,358,091</b>	<b>\$5,417,046</b>	<b>\$5,583,046</b>	<b>\$5,496,284</b>	<b>\$5,426,250</b>	<b>0.2%</b>	<b>\$5,866,250</b>	<b>\$5,871,250</b>
<b>LICENSES, PERMITS &amp; FEES</b>											
10R00002000000	MERCHANTS LICENSE	\$151,361	\$159,850	\$167,938	\$164,681	\$164,681	\$164,681	\$165,419	0.5%	\$167,900	\$170,419
10R00002010000	PEDDLERS/TEMP. MERCHANTS PERMIT	370	330	395	435	435	400	425	-2.3%	425	425
10R00002020000	RESTAURANT LICENSE	79,970	115,546	113,146	119,038	119,038	114,843	116,566	-2.1%	118,314	120,089
10R00002030000	OCCUPATION LICENSE	188,514	192,459	201,508	198,276	198,276	198,276	201,250	1.5%	204,469	207,333
10R00002080000	VENDING MACHINE STICKERS	3,345	4,300	5,630	4,350	4,350	5,630	5,655	30.0%	5,655	5,655
10R00002090000	TAXICAB STANDS	(300)	2,700	5,400	2,700	2,700	2,700	2,700	0.0%	2,700	2,700
10R00002150000	BUSINESS LICENSE PENALTIES	1,529	2,366	1,069	2,250	2,250	1,500	1,500	-33.3%	1,500	1,500
10R00002300000	SUNDAY LIQUOR LICENSE	30,890	29,813	30,063	32,000	32,000	30,750	31,500	-1.6%	31,500	31,500
10R00002310000	ALL BUT SUNDAY LIQUOR LICENSE	1,725	2,250	2,700	2,700	2,700	2,700	2,700	0.0%	2,700	2,700
10R00002320000	LIQUOR BY THE PACKAGE	1,138	675	488	975	975	600	600	-38.5%	600	600
10R00002330000	LIQUOR BY THE PACKAGE INCLUDING SUNDAY	900	900	1,688	900	900	1,350	1,350	50.0%	1,350	1,350
10R00002370000	5 % BEER - 14 % WINE - SUNDAY	915	1,068	1,068	1,221	1,221	915	915	-25.1%	915	915
10R00002380000	5 % BEER - 14 % WINE	210	210	158	210	210	158	158	-24.8%	158	158
10R00002400000	TEMPORARY LIQUOR LICENSE	669	225	265	363	363	280	280	-22.8%	280	280
10R00002420000	WINE,MALT BEV.& DIST.SPIRIT TASTINGS	0	0	0	38	38	38	38	0.0%	38	38
10R00002500000	RIGHT OF WAY PERMITS	6,537	14,204	17,028	22,000	22,000	12,000	12,000	-45.5%	12,000	12,000
10R00002510000	PLUMBING PERMITS	47,940	46,602	44,896	50,000	50,000	45,000	45,000	-10.0%	50,000	50,000
10R00002520000	MASTER PLUMBING LICENSE	3,969	4,351	3,610	3,320	3,320	3,320	4,980	50.0%	4,980	4,980
10R00002540000	MECHANICAL PERMITS	31,710	27,424	26,731	35,000	35,000	25,000	25,000	-28.6%	30,000	30,000
10R00002550000	BID SPECS.	200	1,080	866	200	200	0	0	-100.0%	0	0
10R00002560000	SIGN PERMITS	3,453	3,705	8,489	4,500	4,500	2,500	8,500	88.9%	8,500	8,500
10R00002570000	BUILDING PERMITS	549,264	524,901	643,306	800,000	800,000	800,000	725,000	-9.4%	800,000	800,000
10R00002580000	ZONING ORDINANCES	196	169	159	80	80	60	100	25.0%	100	100
10R00002590000	ZONING APPLICATION FEES	1,335	2,396	2,550	1,500	1,500	1,000	1,750	16.7%	1,750	1,750
10R00002600000	OCCUPANCY PERMITS	8,492	5,650	9,130	7,500	7,500	7,500	7,500	0.0%	7,500	7,500
10R00002610000	TENANCY PERMITS	35,067	34,805	37,888	27,000	27,000	24,000	42,200	56.3%	42,200	42,200
10R00002620001	ELEVATOR PERMIT INSPECTIONS/MAPLEWOOD	0	0	0	100	100	0	0	-100.0%	0	0
10R00002630000	FIRE SAFETY PERMITS	10,459	15,841	17,221	27,500	27,500	27,500	32,500	18.2%	32,500	32,500
10R00002640000	MULCH DELIVERY FEE	4,000	4,415	6,676	5,000	5,000	5,000	5,000	0.0%	5,000	5,000
10R00002650000	CABLE T.V. FRANCHISE FEES	148,323	163,361	170,009	174,241	174,241	174,241	178,597	2.5%	183,062	187,639
10R00002660000	FIBER OPTICS FRANCHISE FEE	0	0	9,855	0	0	9,800	9,947	0.0%	10,096	10,247
10R00002670000	CONDITIONAL USE	2,750	3,185	4,800	3,000	3,000	3,000	3,300	10.0%	3,300	3,300
10R00002680000	SITE PLAN REVIEW/ARCHICT. REVIEW BOARD	5,425	6,775	8,278	8,000	8,000	4,500	19,100	138.8%	19,100	19,100
10R00002690000	PUBLIC HEARING NOTICE FEES	73	75	166	225	225	1,000	350	55.6%	500	500
10R00002700000	OUTDOOR DINING PERMIT	2,675	2,850	2,500	2,700	2,700	2,400	4,800	77.8%	4,800	4,800
10R00002710000	LANDSCAPE ARCHITECT REVIEW FEES	8,956	9,174	22,656	10,000	10,000	10,000	15,000	50.0%	15,000	15,000
10R00002720000	TRAFFIC STUDY FEE	17,800	31,170	71,300	8,000	8,000	0	165,000	1962.5%	165,000	165,000
10R00002730000	SWPPP PLAN REVIEW FEES	0	0	0	0	0	0	10,000	0.0%	10,000	10,000
10R00002750000	CONDO FLAT/BOUNDARY ADJUSTMENTS	4,654	2,170	4,467	2,500	2,500	3,000	6,000	140.0%	6,000	6,000
	<b>TOTAL LICENSES, PERMITS &amp; FEES</b>	<b>\$1,354,514</b>	<b>\$1,416,995</b>	<b>\$1,644,097</b>	<b>\$1,722,503</b>	<b>\$1,722,503</b>	<b>\$1,685,642</b>	<b>\$1,852,680</b>	<b>7.6%</b>	<b>\$1,949,892</b>	<b>\$1,961,778</b>

GENERAL FUND REVENUES

ACCOUNT GROUP - 10R

	FY 2006	FY 2007	FY 2008	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED REVENUE	FY 2010 ADOPTED BUDGET	% CHG TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET	
	ACTUAL	ACTUAL	ACTUAL	BUDGET	BUDGET	REVENUE	BUDGET		BUDGET	BUDGET	
<b>UTILITIES</b>											
10R00003010000	ELECTRICAL UTILITIES	\$1,939,060	\$1,934,229	\$1,977,341	\$2,042,725	\$2,042,725	\$2,016,888	\$2,067,311	1.2%	\$2,108,658	\$2,150,832
10R00003020000	GAS UTILITIES	1,132,695	1,111,946	1,087,218	1,099,000	1,099,000	1,099,000	1,109,990	1.0%	1,121,090	1,132,301
10R00003030000	WATER UTILITIES	202,792	269,170	229,477	221,100	221,100	231,772	234,090	5.9%	236,431	238,796
10R00003040000	TELEPHONE UTILITIES	1,491,096	1,567,771	2,456,351	1,454,800	1,454,800	1,621,268	3,128,587	115.1%	1,870,271	1,895,325
TOTAL UTILITIES		\$4,765,643	\$4,883,116	\$5,750,387	\$4,817,625	\$4,817,625	\$4,968,928	\$6,539,978	35.8%	\$5,336,450	\$5,417,254
<b>INTERGOVERNMENTAL REVENUES</b>											
10R00003500000	CITY SALES TAX	\$3,205,832	\$3,324,634	\$3,186,884	\$3,212,000	\$2,971,000	\$2,971,000	\$2,868,196	-10.7%	\$2,925,560	\$2,969,443
10R00003510000	CITY SALES TAX-AUTOS	96,421	129,871	98,027	98,042	98,042	79,813	81,010	-17.4%	82,225	83,459
10R00003520000	VEHICLE FEE INCREASE	107,189	91,761	69,982	69,074	69,074	69,074	70,110	1.5%	71,162	72,229
10R00003530000	GASOLINE TAX	451,833	463,669	458,504	478,024	478,024	435,000	441,525	-7.6%	448,148	454,870
10R00003540000	CIGARETTE TAX	100,780	100,770	100,803	100,488	100,488	100,542	100,803	0.3%	100,803	100,803
10R00003580000	FEDERAL GRANT	24,086	131,566	35,709	14,500	14,500	0	0	-100.0%	0	0
10R00003580001	STATE GRANT	(144)	(225)	75,000	0	0	0	0	0.0%	0	0
10R00003590000	SCHOOL DISTRICT REIMB.-SRO	58,105	77,013	79,145	80,483	80,483	81,246	132,416	64.5%	139,036	145,987
10R00003600000	ST. LOUIS COUNTY REIMB./ POLICE ACADEMY	73,046	69,841	76,421	75,919	75,919	80,047	86,533	14.0%	90,859	95,401
10R00003620000	RICHMOND HEIGHTS REIMB./PARKING	7,432	6,242	4,470	4,500	4,500	5,102	4,000	-11.1%	4,000	4,000
TOTAL INTERGOVERNMENTAL REVENUES		\$4,124,580	\$4,395,142	\$4,184,945	\$4,133,030	\$3,892,030	\$3,821,824	\$3,784,593	-8.4%	\$3,861,793	\$3,926,192
<b>SHAW PARK POOL REVENUES</b>											
10R00004010000	SPAC-FAMILY RES SEASON PASS	\$40,552	\$57,084	\$60,392	\$51,000	\$58,520	\$58,917	\$61,570	20.7%	\$61,570	\$64,648
10R00004020000	SPAC-ADULT RES SEASON PASS	6,414	8,714	9,916	8,100	8,100	9,585	10,302	27.2%	10,302	10,817
10R00004020001	SPAC-CORPORATE RES SEASON PASS	33,714	44,352	50,087	40,250	53,185	55,072	55,349	37.5%	55,349	58,116
10R00004020002	SPAC-SENIOR RES SEASON PASS	2,083	3,411	3,175	2,750	2,750	3,048	3,856	40.2%	3,856	4,049
10R00004030000	SPAC-YOUTH RES SEASON PASS	546	1,708	1,641	1,155	1,155	1,688	2,090	81.0%	2,090	2,195
10R00004030010	SPAC-FAMILY NR SEASON PASS	0	19,060	30,868	17,500	32,020	32,921	33,794	93.1%	33,794	35,484
10R00004030020	SPAC-ADULT NR SEASON PASS	0	8,680	11,020	6,600	6,600	11,418	11,166	69.2%	11,166	11,724
10R00004030030	SPAC-SENIOR NR SEASON PASS	0	1,325	1,479	875	875	1,076	1,301	48.7%	1,301	1,366
10R00004030040	SPAC-YOUTH NR SEASON PASS	0	1,232	625	1,000	1,000	275	683	-31.7%	683	717
10R00004040000	SPAC-ADMISSIONS	69,215	51,796	53,523	48,200	48,200	48,200	50,805	5.4%	50,805	53,345
10R00004040001	SPAC-RENTALS	23,939	23,030	27,432	33,580	33,580	29,100	36,160	7.7%	36,160	37,968
10R00004040002	SPAC - PROGRAMS	20,895	22,911	25,823	30,508	30,508	30,390	31,244	2.4%	31,244	32,806
10R00004050000	SHAW PARK POOL-CONCESSIONS	0	14	0	0	0	0	0	0.0%	0	0
10R00004060000	SPAC-LOCKERS & MISC.	616	748	583	1,000	1,000	643	700	-30.0%	700	735
TOTAL SHAW PARK POOL REVENUES		\$197,974	\$244,065	\$276,564	\$242,518	\$277,493	\$282,333	\$299,020	23.3%	\$299,020	\$313,970
<b>SHAW PARK ICE RINK REVENUES</b>											
10R00004070000	SPIC-FAMILY RES SEASON PASSES	\$1,278	(\$322)	\$1,708	\$1,562	\$1,562	\$2,003	\$2,628	68.3%	\$2,628	\$2,759
10R00004080000	SPIC-ADULT RES SEASON PASSES	79	-68	87	134	134	183	217	62.4%	217	228
10R00004080001	SPIC-SENIOR RES SEASON PASSES	24	-12	82	96	96	61	192	100.0%	192	202
10R00004090000	SPIC-FAMILY RES SEASON PASSES	0	0	-24	0	0	75	120	0.0%	120	126
10R00004090010	SPIC-CORPORATE NR SEASON PASSES	0	0	595	572	572	643	1,739	204.2%	1,739	1,826
10R00004090020	SPIC-FAMILY NR SEASON PASSES	0	0	1,145	830	830	960	1,134	36.6%	1,134	1,191
10R00004090030	SPIC-ADULT NR SEASON PASSES	0	0	83	62	62	145	146	134.0%	146	153
10R00004090040	SPIC-SENIOR NR SEASON PASSES	0	0	85	116	116	15	109	-6.0%	109	114
10R00004090050	SPIC-YOUTH NR SEASON PASSES	0	0	0	122	122	0	0	-100.0%	0	0
10R00004100000	SPIC-ADMISSIONS	12,789	0	11,657	11,755	18,241	18,241	19,885	69.2%	19,885	20,302
10R00004100001	SPIC-RINK RENTALS	29,553	0	22,361	26,460	26,460	23,120	28,258	6.8%	31,084	31,084
10R00004100002	SPIC-SKATE RENTAL	4,277	0	5,321	5,600	5,600	6,546	6,800	21.4%	6,800	6,800
10R00004100003	SPIC-SKATING PROGRAMS	7,096	0	5,119	6,920	6,920	7,971	8,360	20.8%	8,360	8,778
10R00004110000	SPIC-CONCESSIONS	0	0	0	0	0	0	0	0.0%	0	0
10R00004120000	SPIC-MISC.	82	0	85	150	150	226	200	33.3%	200	200
TOTAL SHAW PARK ICE RINK REVENUES		\$55,178	-\$402	\$48,304	\$54,379	\$60,865	\$60,189	\$69,788	28.3%	\$72,614	\$73,763

GENERAL FUND REVENUES

ACCOUNT GROUP - 10R

	FY 2006 ACTUAL	FY 2007 ACTUAL	FY 2008 ACTUAL	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED REVENUE	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
<b>TENNIS CENTER REVENUES</b>										
10R00004140000 SPTC-FAMILY RES SEASON PASSES	\$5,336	\$4,306	\$4,529	\$5,172	\$5,172	\$4,648	\$4,903	-5.2%	\$4,903	\$5,148
10R00004150000 SPTC-ADULT RES SEASON PASSES	414	367	320	475	475	380	397	-16.4%	397	417
10R00004150001 SPTC-SENIORS RES SEASON PASSES	236	167	212	233	233	329	332	42.5%	332	349
10R00004150002 TENNIS/CORP ADULT	0	799	1,074	946	946	1,098	1,444	52.7%	1,444	1,516
10R00004160000 SPTC-STUDENT PASSES	0	12	116	87	87	75	120	37.9%	120	126
10R00004160010 SPTC-FAMILY NR SEASON PASS	0	577	1,015	934	934	830	1,135	21.5%	1,135	1,192
10R00004160020 SPTC-ADULT NR SEASON PASS	0	60	173	263	263	125	145	-44.9%	145	152
10R00004160030 SPTC-SENIOR NR SEASON PASS	0	64	15	46	46	15	39	-15.2%	39	41
10R00004160040 SPTC-YOUTH NR SEASON PASS	0	22	29	46	46	20	24	-47.8%	24	25
10R00004170000 SPTC-ADMISSIONS	4,582	5,089	4,605	7,325	7,325	4,930	5,031	-31.3%	5,590	5,870
10R00004170001 SPTC-COURT RENTALS	3,680	2,618	3,020	3,330	3,330	3,660	3,169	-4.8%	3,660	3,844
10R00004170002 SPTC-TENNIS PROGRAMS	57,140	52,124	50,843	48,025	58,537	58,537	49,755	3.6%	58,510	61,554
<b>TOTAL TENNIS CENTER REVENUES</b>	<b>\$71,388</b>	<b>\$66,205</b>	<b>\$65,951</b>	<b>\$66,882</b>	<b>\$77,394</b>	<b>\$74,647</b>	<b>\$66,494</b>	<b>-0.6%</b>	<b>\$76,299</b>	<b>\$80,234</b>
<b>MISCELLANEOUS PARKS</b>										
10R00004200000 SHAW PARK CONCESSIONS	\$52,843	\$57,282	\$65,524	\$62,500	\$62,500	\$67,000	\$72,000	15.2%	\$74,160	\$76,385
10R00004210000 VENDING MACHINE	2,169	1,120	1,790	1,820	1,820	1,844	3,136	72.3%	3,136	3,293
10R00004220000 HANLEY HOUSE ADMISSIONS	60	12	1,183	6,000	6,000	4,959	6,050	0.8%	6,050	6,353
10R00004250000 MINIATURE GOLF ADMISSIONS	0	0	0	0	0	0	0	0.0%	0	0
10R00004260000 RENTALS	0	0	0	0	0	0	0	0.0%	0	0
10R00004270000 ROLLER RINK-RENTALS	0	0	0	0	0	0	0	0.0%	0	0
10R00004270001 ROLLER RINK ADMISSIONS	0	0	0	0	0	0	0	0.0%	0	0
10R00004280000 PICNIC KIT RENTAL	0	0	0	0	0	0	0	0.0%	0	0
10R00004290000 SHELTER/RENTALS	6,595	5,895	7,410	9,000	9,000	9,795	11,925	32.5%	11,925	12,293
10R00004300000 INSTRUCTIONAL - GENERAL PROGRAMS	6,112	7,165	7,975	6,460	6,460	2,850	5,700	-11.8%	5,700	5,985
10R00004310000 SPECIAL EVENTS	16,748	20,204	24,399	25,120	25,120	20,081	22,600	-10.0%	24,600	24,830
10R00004320000 I.D. CARD PROCESSING FEE	1,110	190	260	175	175	100	100	-42.9%	100	100
10R00004330000 MEMORIAL DONATIONS	2,594	3,738	4,615	0	0	774	73,000	0.0%	118,000	118,000
10R00004340000 SALES/ADVERTISING	88	0	0	0	0	0	0	0.0%	0	0
10R00004350000 CORPORATE PICNICS	15,315	14,436	10,254	18,000	18,000	18,310	19,000	5.6%	19,000	19,950
<b>TOTAL MISCELLANEOUS PARKS</b>	<b>\$103,634</b>	<b>\$110,042</b>	<b>\$123,410</b>	<b>\$129,075</b>	<b>\$129,075</b>	<b>\$125,713</b>	<b>\$213,511</b>	<b>65.4%</b>	<b>\$262,671</b>	<b>\$267,189</b>
<b>SPORTS PROGRAMS</b>										
10R00004420000 BALLFIELD COMPLEX-RENTALS	\$4,514	\$5,592	\$5,206	\$4,356	\$4,356	\$5,106	\$7,056	62.0%	\$7,056	\$7,409
10R00004440100 FITNESS	68,464	90,702	93,039	95,500	89,330	89,330	92,000	-3.7%	96,600	96,600
10R00004440101 AQUATICS	0	5,880	95	0	0	0	0	0.0%	0	0
10R00004440102 LEAGUES - ADULT	40,071	46,710	49,664	46,580	46,580	46,875	47,030	1.0%	47,030	49,382
10R00004440110 LEAGUES - YOUTH	102,242	114,166	120,460	111,330	111,330	111,345	111,330	0.0%	111,330	116,897
10R00004440112 INSTRUCTIONAL - SPORTS CAMPS	49,295	55,880	42,022	47,080	31,713	31,713	33,900	-28.0%	33,900	37,290
10R00004450000 I.D. CARD PROCESSING FEE	0	32	275	0	0	0	0	0.0%	0	0
10R00004490000 PARK RENTALS	0	700	0	0	0	0	0	0.0%	0	0
<b>TOTAL SPORTS PROGRAMS</b>	<b>\$264,586</b>	<b>\$319,662</b>	<b>\$310,761</b>	<b>\$304,846</b>	<b>\$283,309</b>	<b>\$284,369</b>	<b>\$291,316</b>	<b>-4.4%</b>	<b>\$295,916</b>	<b>\$307,578</b>



## GENERAL FUND REVENUES

## ACCOUNT GROUP - 10R

	FY 2006 ACTUAL	FY 2007 ACTUAL	FY 2008 ACTUAL	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED REVENUE	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET	
<b>FINES AND FORFEITURES</b>											
10R00004500000	ACCIDENT REPORT CHARGES	\$3,489	\$3,178	\$3,025	\$2,500	\$2,500	\$2,100	\$2,500	0.0%	\$2,600	\$2,600
10R00004500001	FIRE/EMS - REPORT CHARGES	350	152	121	100	100	261	150	50.0%	150	150
10R00004520000	PRIVATE SUBDIVISION FEES	14,454	10,286	10,564	9,730	9,730	10,800	10,800	11.0%	10,800	10,800
10R00004540000	FONTBONNE FIRE PROTECTION	10,000	10,000	10,000	10,000	10,000	10,000	10,000	0.0%	10,000	10,000
10R00004560000	CONCORDIA FIRE PROTECTION	16,395	65,574	16,395	16,395	16,395	16,395	16,395	0.0%	16,395	16,395
10R00004570000	WASHINGTON UNIVERSITY FIRE PROTECTION	113,027	165,000	170,775	175,100	175,100	175,100	175,100	0.0%	175,100	175,100
10R00004580000	DATA PROCESSING SERVICES	35	0	0	70	70	0	35	-50.0%	35	35
10R00004640000	VALET PARKING PERMITS	0	1,400	1,700	1,000	1,000	1,500	1,500	50.0%	1,500	1,500
10R00005010000	FINES-TRAFFIC VIOLATIONS	408,223	445,386	495,141	409,000	409,000	395,297	401,226	-1.9%	407,244	413,353
10R00005020000	FINES-MUNICIPAL COURT	284,407	347,417	496,770	547,666	481,000	526,000	533,890	-2.5%	541,898	550,027
10R00005050000	C-V-C FEES	2,375	6,161	12,904	6,000	6,000	15,782	16,019	167.0%	16,259	16,502
10R00005060000	FALSE ALARMS	2,660	4,641	2,363	4,100	4,100	200	1,000	-75.6%	1,000	1,000
10R00005060001	FALSE ALARMS - FIRE DEPARTMENT	3,950	9,524	12,326	4,000	4,000	29,000	15,000	275.0%	15,000	15,000
10R00005070000	COURT FEES	49,057	55,153	68,720	63,410	63,410	73,848	85,105	34.2%	86,382	87,677
10R00005080000	LAW ENFORCEMENT TRAINING	8,128	8,982	11,031	10,064	10,064	11,740	11,916	18.4%	12,095	12,276
10R00005120000	REIMBURSEMENT POLICE COST	5,309	4,410	5,565	3,500	3,500	5,258	5,500	57.1%	5,750	6,000
	TOTAL FINES AND FORFEITURES	\$921,859	\$1,137,264	\$1,317,400	\$1,262,635	\$1,195,969	\$1,273,281	\$1,286,136	1.9%	\$1,302,208	\$1,318,415
<b>MISCELLANEOUS REVENUES</b>											
10R00007010000	SALE OF HISTORY BOOKS	\$537	\$407	\$115	\$125	\$125	\$267	\$125	0.0%	\$125	\$125
10R00007030000	INCOME FROM AUCTIONS	0	0	4,299	0	0	0	0	0.0%	0	0
10R00007060000	ZONING BOOKS, MAPS, & XEROX COPIES	2,237	972	3,253	2,000	2,000	500	500	-75.0%	500	500
10R00007070000	OTHER INCOME	60,923	34,074	26,346	29,878	29,878	20,000	25,000	-16.3%	25,000	25,000
10R00007070001	JSC-REIMB-RH & CLAYTON	0	2,590	617	0	0	0	0	0.0%	0	0
10R00007070002	TRANSIT PASS REIMBURSEMENT	0	1,020	2,805	3,780	3,780	3,424	3,060	-19.1%	3,060	3,060
10R00007100000	INTEREST ON INVESTMENTS	345,612	456,115	427,811	285,915	285,915	397,160	190,000	-33.6%	193,800	197,676
10R00007110000	TREE CALIPER	8,160	8,660	123,770	3,000	3,000	750	2,000	-33.3%	2,000	2,000
10R00007180000	RECYCLING PROGRAM	3,076	4,424	0	0	0	0	0	0.0%	0	0
10R00007250000	AMBULANCE CHARGES	282,142	316,676	319,937	275,000	275,000	310,000	335,000	21.8%	335,000	335,000
10R00007260000	TASTE OF CLAYTON	260,901	249,770	245,552	279,119	145,000	142,912	171,741	-38.5%	171,741	171,741
10R00007270000	SPECIAL EVENT STANDBY	1,960	675	900	600	600	360	0	-100.0%	0	0
10R00007330000	VEST PARTNERSHIP	3,423	0	0	1,100	1,100	480	480	-56.4%	8,320	1,300
10R00007340000	RCCEEG - REIMB./POLICE OFFICER	87,490	80,179	57,344	84,515	84,515	103,206	96,742	14.5%	101,579	106,657
10R00007340100	RCCEEG/FBI RENT	17,000	18,000	17,000	18,000	18,000	18,000	18,000	0.0%	18,000	18,000
10R00009110000	DONATIONS-POLICE DEPARTMENT	2,880	0	0	0	0	0	0	0.0%	0	0
10R00009600000	TRANSFER FROM RPIF FUND 60	0	0	0	0	0	0	417,522	0.0%	525,303	532,919
	TOTAL MISCELLANEOUS REVENUES	\$1,076,341	\$1,173,562	\$1,229,749	\$983,032	\$848,913	\$997,059	\$1,260,170	28.2%	\$1,384,428	\$1,393,978
	<b>TOTAL GENERAL FUND REVENUE</b>	<b>\$17,759,064</b>	<b>\$18,846,307</b>	<b>\$20,309,659</b>	<b>\$19,133,571</b>	<b>\$18,888,222</b>	<b>\$19,070,269</b>	<b>\$21,089,936</b>	<b>10.2%</b>	<b>\$20,707,541</b>	<b>\$20,931,601</b>

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## LEGISLATIVE

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### *Mission and Description*

*Mission: Clayton's mission is to foster a vital, balanced community composed of outstanding neighborhoods, quality businesses, commercial and government centers, premier educational institutions, and a healthy natural environment through an open, accessible and fiscally responsible government.*

*Description: The legislative powers of the City Government are vested in Clayton's elected officials, which include the Mayor, who is elected at-large for a three year term, and six Aldermen, who are elected from the City's three wards on a staggered three year term basis. The Mayor and Board of Aldermen represent Clayton's various constituencies in establishing municipal policies and priorities and are assisted by the City Administration and various advisory boards and commissions.*

*The City Clerk is appointed by the Mayor and Aldermen and serves as secretariat to the Board. The City Clerk maintains the official records of the City, coordinates the preparation of Board meeting agendas, and assists with other responsibilities as needed. The position with the same duties was moved to the City Manager budget starting in FY07.*

## EXPENDITURES

DEPARTMENT: LEGISLATIVE

FUND: GENERAL

DIVISION: MAYOR, BOARD OF ALDERMEN, CITY CLERK

DIVISION ACCOUNT: 1001

	FY 2006	FY 2007	FY 2008	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED EXPEND.	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
	ACTUAL	ACTUAL	ACTUAL							
<b>PERSONNEL SERVICES</b>										
<b>ACCTNUM</b>	<b>ACCTTITLE</b>									
10X10011010000	\$25,892	\$22,929	\$32,570	\$22,100	\$22,100	\$22,100	\$22,100	0.0%	\$22,100	\$22,100
10X10011140000	1,962	1,736	2,471	1,691	1,691	1,691	1,691	0.0%	1,691	1,691
10X10011180000	0	107	85	85	85	85	101	18.8%	101	101
	<b>27,854</b>	<b>24,772</b>	<b>35,126</b>	<b>23,876</b>	<b>23,876</b>	<b>23,876</b>	<b>23,892</b>	<b>0.1%</b>	<b>23,892</b>	<b>23,892</b>
<b>CONTRACTUAL SERVICES</b>										
10X10012010000	7,748	10,314	5,394	6,000	6,000	6,534	8,000	33.3%	8,000	8,000
10X10012130000	1,201	798	5,167	5,000	5,000	2,363	5,000	0.0%	5,000	5,000
10X10012150000	316	1,377	2,666	1,000	1,000	1,485	1,600	60.0%	1,600	1,600
10X10012160000	1,344	204	733	1,500	1,500	299	800	-46.7%	800	800
10X10012330000	3,293	3,132	3,369	6,157	6,157	3,569	7,157	16.2%	7,230	7,360
10X10012550000	8,433	8,136	6,900	9,875	9,875	12,417	9,640	-2.4%	9,759	9,879
10X10012700000	11,438	14,433	4,684	4,600	4,600	7,510	5,960	29.6%	6,240	6,420
	<b>33,773</b>	<b>38,394</b>	<b>28,913</b>	<b>34,132</b>	<b>34,132</b>	<b>34,177</b>	<b>38,157</b>	<b>11.8%</b>	<b>38,629</b>	<b>39,059</b>
<b>COMMODITIES</b>										
10X10013010000	760	917	807	800	800	360	800	0.0%	800	800
10X10013020000	0	0	0	0	0	5,213	4,000	0.0%	4,000	4,000
10X10013210000	6,711	14,087	8,514	13,500	13,500	5,213	9,500	-29.6%	9,500	9,500
10X10013250000	4,138	2,868	40	0	0	0	0	0.0%	0	0
10X10013330000	200	1,563	3,131	2,000	2,000	773	1,750	-12.5%	1,750	1,750
	<b>\$11,809</b>	<b>\$19,435</b>	<b>\$12,492</b>	<b>\$16,300</b>	<b>\$16,300</b>	<b>\$11,559</b>	<b>\$16,050</b>	<b>-1.5%</b>	<b>\$16,050</b>	<b>\$16,050</b>
	<b>\$73,436</b>	<b>\$82,601</b>	<b>\$76,531</b>	<b>\$74,308</b>	<b>\$74,308</b>	<b>\$69,612</b>	<b>\$78,099</b>	<b>5.1%</b>	<b>\$78,571</b>	<b>\$79,001</b>

## PERSONNEL SCHEDULE

**DEPARTMENT: Legislative**

**FUND: General**

**DIVISION: Mayor, Board of Aldermen, City Clerk**

**DIVISION ACCOUNT: 1001**

POSITION/TITLE	ACTUAL FY 2006	ACTUAL FY 2007	ACTUAL FY 2008	BUDGET FY 2009	ADOPTED FY 2010	PROJECTED FY 2011	PROJECTED FY 2012
Mayor	1	1	1	1	1	1	1
Aldermen	6	6	6	6	6	6	6
Executive Secretary/ City Clerk	1	0	0	0	0	0	0
<b>Total:</b>	<b>8</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>7</b>

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## DEPARTMENT OF ADMINISRTATIVE SERVICES

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### *Mission and Description*

*Mission: To provide professional leadership in the administration and execution of policies and objectives developed by the Board of Aldermen; assist the Board in achieving the goals and objectives set forth for the City of Clayton through identification of priorities and establishment of management procedures that develop and effectively utilize City resources; and foster community pride in the City government through excellent customer service.*

*Description: Since 1957 the City of Clayton has operated under the Council-Manager form of government whereby the Mayor and Board of Aldermen appoint a full-time, professionally trained municipal manager who is responsible for the day to day operations of the City's government.*

*The City Manager is the Chief Executive and Administrative Officer of the City, with the responsibility for advising the City's elected officials on policy matters, appointing and supervising the employees of the City, recommending an annual budget, and enforcing all applicable laws and policies in accordance with direction provided by the Mayor and Board of Alderman.*

*The Department of Administrative Services is divided into two which are the City Manager's Office and Human Resources. This year, Communications and Legal Services have been combined under the City Manager's Office; the Taste of Clayton and Century Foundation have been transferred to Parks and Recreation; and Boards and Commissions has been redistributed to the appropriate departments and eliminated as a separate division.*

## ***Key Intended Outcomes and Goals***

*Key Intended Outcomes / Strategic Plan: High Performing Government, Quality of Life, Economic Strength & Employee Relations*

*Maintain a highly responsive government by providing excellent customer service, encouraging citizen participation, and increasing dialogue with residential and commercial citizens. Promote and expand recreation, cultural events and citizen diversity. Enhance community sustainability by maintaining high property values, and attracting strong businesses to locate in the City. Achieve commercial growth that enriches the City's quality of life and preserves the integrity of our residential neighborhoods. Recruit and maintain highly trained and professional staff to carry out the day to day City services provided to the community.*

**Outcomes and Measures:**

Outcome	Measure	2007	2008	2009 (as of 7/31/09)	2009 Goal	2010 Goal
Responsive Government	Average response time to non-emergency citizen issues	24 hours	24 hours	N/A	24 hours	24 hours
	Customer satisfaction rating of satisfied or very satisfied	N/A	N/A	79%		
	% of issues resolved within time parameters	N/A	91%	N/A	N/A	N/A
Communication & Citizen Participation	Customer satisfaction rating of satisfied or very satisfied on communication strategies meeting their individual needs	N/A	N/A	68%		
	Total enrolled in CityViews and Clayton Connection Emails	10,542	10,900	11,200	11,600	12,100
Cultural Amenities	Total # of public art pieces exhibited	15	15	16	16	16
	# of public cultural events produced	15	16	16	17	18
Property Value	Total assessed value -commercial property	346,325,650	347,076,840	352,829,815		
	Total assessed value -residential property	465,646,750	480,613,280	477,058,030		
	New construction - commercial property	1,885,180	1,311,190			
	New construction - residential property	14,184,070	17,445,580			
Strong Business	% of existing businesses rating local business climate as good or better	N/A	N/A	N/A		
	Total sales tax generated	6,049,686.34	5,966,767.52	4,719,730	4,850,000	5,250,000
	Total sales tax generated by restaurants per square foot					
	Class A office space - total square footage	4,600,000	4,603,000	4,603,000		
	Class A vacancy rate	6.3%	6.2%	8.3%		
	Total vacancy rate	10.1%	8.5%			
	Implement economic development application with detailed project information					Complete
	Create & implement cost/benefit model to measure potential impact to city & residents					In Progress

**Outcomes and Measures:**

Outcome	Measure	2007	2008	2009 (as of 7/31/09)	2009 Goal	2010 Goal
Employment Opportunities within the City	New Jobs Created With in Clayton	420	200	N/A		
Employee Compensation	% of full-time employees at or above midpoint (market)	66%	67%	71%	70%	75%
	% employees surveyed indicating a basic understanding of the City's pay plan	N/A	N/A	N/A	85%	90%
	# of HR paycheck processing errors causing re-cuts/other payroll adjustments	N/A	N/A	5	< 26	< 18
Employee Benefits	% employees surveyed rating satisfaction with benefits as good or better	N/A	N/A	N/A	80%	80%
	% employees surveyed rating ease of access to benefits as good or better	N/A	N/A	N/A	85%	87%
Customer Service	% employees surveyed rating quality of service provided by HR as good or better	N/A	80%	N/A	85%	90%
	% employees surveyed rating timeliness of service provided by HR as good or better	N/A	82%	N/A	87%	90%



## EXPENDITURES

**DEPARTMENT: ADMINISTRATIVE SERVICES**

**FUND: GENERAL**

**DIVISION: CITY MANAGER**

**DIVISION ACCOUNT: 1006**

		FY 2006	FY 2007	FY 2008	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED EXPEND.	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
		ACTUAL	ACTUAL	ACTUAL							
<b>PERSONNEL SERVICES</b>											
<b>ACCTNUM</b>	<b>ACCTTITLE</b>										
10X10061010000	SALARIES OF REGULAR EMPLOYEES	\$260,205	\$289,513	\$279,733	\$336,583	\$317,636	\$311,054	\$370,556	10.1%	\$384,328	\$398,716
10X10061020000	OVERTIME	4,163	820	1,505	1,500	1,500	1,500	1,500	0.0%	1,500	1,500
10X10061030000	PART-TIME	0	0	0	0	0	0	0	0.0%	0	0
10X10061040000	MISCELLANEOUS	0	0	10,000	0	0	454	0	0.0%	0	0
10X10061120000	CAR ALLOWANCE	0	0	0	7,800	7,800	7,800	7,800	0.0%	7,800	7,800
10X10061140000	FICA-EMPLOYER PORTION	18,204	19,699	19,335	23,828	22,378	24,890	25,928	8.8%	27,132	28,493
10X10061150000	DEFERRED COMPENSATION CONT.	8,000	10,000	5,308	13,094	13,094	12,762	13,405	2.4%	13,707	14,018
10X10061160000	PENSION PLAN	0	0	0	0	0	0	8,932	0.0%	1,992	1,686
10X10061180000	GROUP LIFE INSURANCE PREMIUM	1,212	1,395	1,159	1,291	1,291	1,198	1,663	28.8%	1,725	1,791
10X10061190000	DENTAL HEALTH INSURANCE	3,061	3,366	2,980	3,849	3,558	2,079	3,401	-11.6%	3,470	3,547
10X10061200000	EMPLOYEE HEALTH CARE	19,630	22,241	19,216	25,929	24,010	14,323	28,203	8.8%	30,506	32,961
	<b>TOTAL PERSONNEL SERVICES</b>	<b>314,475</b>	<b>347,034</b>	<b>339,236</b>	<b>413,874</b>	<b>391,267</b>	<b>376,060</b>	<b>461,388</b>	<b>11.5%</b>	<b>472,160</b>	<b>490,512</b>
<b>CONTRACTUAL SERVICES</b>											
10X10062010000	LEGAL EXPENSES	0	0	0	0	0	0	459,253	0.0%	117,000	119,000
10X10062130000	TRAVEL AND TRAINING	2,569	4,322	7,174	8,950	8,950	10,054	7,315	-18.3%	11,115	10,215
10X10062160000	PRINTING AND PHOTOGRAPHY	281	58	24	500	500	500	14,250	2750.0%	14,262	14,271
10X10062330000	TELEPHONE	5,995	3,518	2,822	3,280	3,280	3,426	3,879	18.3%	4,033	4,195
10X10062370000	MAINTENANCE & REPAIR EQUIPMENT	0	0	0	100	100	0	100	0.0%	100	100
10X10062390000	MAINTENANCE & REPAIR-OFFICE EQUIPMENT	0	0	0	0	0	0	0	0.0%	0	0
10X10062550000	DUES & MEMBERSHIPS	3,403	4,924	5,714	7,407	7,407	5,000	5,292	-28.6%	5,334	5,377
10X10062700000	CONTRACTUAL SERVICES	0	29	70,631	10,000	52,700	52,500	41,600	316.0%	36,350	34,600
	<b>TOTAL CONTRACTUAL SERVICES</b>	<b>12,248</b>	<b>12,851</b>	<b>86,365</b>	<b>30,237</b>	<b>72,937</b>	<b>71,480</b>	<b>531,689</b>	<b>1658.4%</b>	<b>188,194</b>	<b>187,758</b>
<b>COMMODITIES</b>											
10X10063010000	OFFICE SUPPLIES	2,391	2,939	2,315	12,500	12,500	9,449	5,550	-55.6%	5,350	5,452
10X10063210000	MEETINGS & RECEPTIONS	2,317	2,267	2,250	2,000	2,000	3,000	3,000	50.0%	3,000	3,000
10X10065030000	OFFICE FURNITURE & EQUIPMENT	0	0	0	0	0	0	0	0.0%	0	0
	<b>TOTAL COMMODITIES</b>	<b>4,708</b>	<b>5,206</b>	<b>4,565</b>	<b>14,500</b>	<b>14,500</b>	<b>12,449</b>	<b>8,550</b>	<b>-41.0%</b>	<b>8,350</b>	<b>8,452</b>
	<b>TOTAL CITY MANAGER'S OFFICE</b>	<b>\$331,431</b>	<b>\$365,091</b>	<b>\$430,166</b>	<b>\$458,611</b>	<b>\$478,704</b>	<b>\$459,989</b>	<b>\$1,001,627</b>	<b>118%</b>	<b>\$668,704</b>	<b>\$686,722</b>

## PERSONNEL SCHEDULE

**DEPARTMENT: Administrative Services**

**FUND: General**

**DIVISION: City Manager**

**DIVISION ACCOUNT: 1006**

POSITION/TITLE	ACTUAL FY 2006	ACTUAL FY 2007	ACTUAL FY 2008	BUDGET FY 2009	ADOPTED FY 2010	PROJECTED FY 2011	PROJECTED FY 2012
<b>Full-Time</b>							
City Manager	1	1	1	1	1	1	1
Deputy City Manager	1	1	1	1	1	1	1
Executive Secretary/ City Clerk	1	1	1	1	1	1	1
Economic Developer *	0	0	0	0.25	0.25	0.25	0.25
Management Analyst**	0	0.5	0.5	0.5	0	0	0
Communications Coordinator ***	0	0	0	0	0.75	0.75	0.75
<b>Total:</b>	3	3.5	3.5	3.75	4	4	4
<b>Part-Time Regular</b>							
Management Intern	1	0	0	0	0	0	0
<b>Total:</b>	1	0	0	0	0	0	0

\* Economic Developer position has 75% of salary charged to the Special Business District (Fund 45).

\*\* Management Analyst 1/2 salary was charged to the Special Business District (Fund 45). This position was eliminated for FY 2010.

\*\*\* Communications Coordinator (two positions) 50% salary and 25% salary is charged to the Special Business District (Fund 45). 50% salary of second position is charged to CRSWC, which is not part of City Budget.

**EXPENDITURES**

DEPARTMENT: ADMINISTRATIVE SERVICES

FUND: GENERAL

DIVISION: HUMAN RESOURCES

DIVISION ACCOUNT: 1007

ACCTNUM	ACCTTITLE	FY 2006 ACTUAL	FY 2007 ACTUAL	FY 2008 ACTUAL	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED EXPEND.	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
<b>PERSONNEL SERVICES</b>											
10X10071010000	SALARIES OF REGULAR EMPLOYEES	\$77,838	\$90,612	\$95,432	\$100,306	\$100,306	\$99,520	\$103,341	3.0%	\$107,497	\$111,274
10X10071020000	OVERTIME	285	0	0	250	250	0	100	-60.0%	100	100
10X10071040000	MISCELLANEOUS	0	0	0	0	0	0	0	0.0%	0	0
10X10071140000	FICA-EMPLOYER PORTION	6,037	7,077	7,342	7,693	7,693	7,632	7,925	3.0%	8,243	8,532
10X10071160000	PENSION PLAN	0	0	0	0	0	0	4,466	0.0%	1,328	1,124
10X10071180000	GROUP LIFE INSURANCE PREMIUM	372	437	364	383	383	383	469	22.5%	488	507
10X10071190000	DENTAL HEALTH INSURANCE	657	456	479	483	483	483	432	-10.6%	441	451
10X10071200000	EMPLOYEE HEALTH CARE	2,421	5,640	5,486	5,666	5,666	5,662	5,950	5.0%	6,207	6,481
<b>TOTAL PERSONNEL SERVICES</b>		<b>87,610</b>	<b>104,222</b>	<b>109,103</b>	<b>114,781</b>	<b>114,781</b>	<b>113,680</b>	<b>122,683</b>	<b>6.9%</b>	<b>124,304</b>	<b>128,469</b>
<b>CONTRACTUAL SERVICES</b>											
10X10072130000	TRAVEL AND TRAINING	795	1,551	268	2,350	2,350	2,800	1,300	-44.7%	3,000	1,400
10X10072150000	ADVERTISING	14,957	17,087	8,312	12,250	12,250	9,500	9,000	-26.5%	9,300	9,883
10X10072160000	PRINTING AND PHOTOGRAPHY	1,364	1,241	1,246	2,275	2,275	1,975	2,125	-6.6%	1,853	2,200
10X10072330000	TELEPHONE	347	426	440	527	527	509	509	-3.4%	529	550
10X10072550000	DUES & MEMBERSHIPS	783	818	833	890	890	835	835	-6.2%	850	866
10X10072700000	CONTRACTUAL SERVICES	17,006	13,683	11,247	15,902	15,902	14,600	48,200	203.1%	18,485	18,970
<b>TOTAL CONTRACTUAL SERVICES</b>		<b>35,252</b>	<b>34,807</b>	<b>22,346</b>	<b>34,194</b>	<b>34,194</b>	<b>30,219</b>	<b>61,969</b>	<b>81.2%</b>	<b>34,017</b>	<b>33,869</b>
<b>COMMODITIES</b>											
10X10073010000	OFFICE SUPPLIES	1,529	1,116	1,686	1,785	1,785	2,166	2,016	12.9%	1,943	2,070
10X10073210000	MEETINGS & RECEPTIONS	25	0	0	0	0	0	0	0.0%	0	0
<b>TOTAL COMMODITIES</b>		<b>1,554</b>	<b>1,116</b>	<b>1,686</b>	<b>1,785</b>	<b>1,785</b>	<b>2,166</b>	<b>2,016</b>	<b>13%</b>	<b>1,943</b>	<b>2,070</b>
<b>TOTAL HUMAN RESOURCES</b>		<b>\$124,416</b>	<b>\$140,146</b>	<b>\$133,135</b>	<b>\$150,760</b>	<b>\$150,760</b>	<b>\$146,065</b>	<b>\$186,668</b>	<b>23.82%</b>	<b>\$160,264</b>	<b>\$164,408</b>

## PERSONNEL SCHEDULE

**DEPARTMENT: Administrative Services**

**FUND: General**

**DIVISION: Human Resources**

**DIVISION ACCOUNT: 1007**

POSITION/TITLE	ACTUAL FY 2006	ACTUAL FY 2007	ACTUAL FY 2008	BUDGET FY 2009	ADOPTED FY 2010	PROJECTED FY 2011	PROJECTED FY 2012
Human Resources Manager	1	1	1	1	1	1	1
Administrative Secretary	1	1	1	1	1	1	1
<b>Total:</b>	2	2	2	2	2	2	2

**EXPENDITURES**

DEPARTMENT: ADMINISTRATIVE SERVICES

FUND: GENERAL

DIVISION: LEGAL

DIVISION ACCOUNT: 1004

		FY 2006	FY 2007	FY 2008	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED EXPEND.	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
		ACTUAL	ACTUAL	ACTUAL							
<b>CONTRACTUAL SERVICES</b>											
<b>ACCTNUM</b>	<b>ACCTTITLE</b>										
10X10042010000	PROFESSIONAL SERVICES	\$88,404	\$98,747	\$267,391	\$100,000	\$117,238	\$117,238	\$0	-100.0%	\$0	\$0
	<b>TOTAL CITY ATTORNEY'S OFFICE</b>	\$88,404	\$98,747	\$267,391	\$100,000	\$117,238	\$117,238	\$0	-100.0%	\$0	\$0

Note: Beginning Oct. 1, 2009, cost center relocated in City Manager's Division Account 1006

**EXPENDITURES**

DEPARTMENT: ADMINISTRATIVE SERVICES

FUND: GENERAL

DIVISION: BOARDS AND COMMISSIONS

DIVISION ACCOUNT: 1005

		FY 2006	FY 2007	FY 2008	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED EXPEND.	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
		ACTUAL	ACTUAL	ACTUAL							
<b>CONTRACTUAL SERVICES</b>											
<b>ACCTNUM</b>	<b>ACCTTITLE</b>										
10X10052160000	PRINTING, PHOTOGRAPHING & BLUE PRINT.	\$0	\$20	\$0	\$0	\$0	\$0	\$0	0.0%	\$0	\$0
10X10052700000	CONTRACTUAL SERVICES	10,091	8,986	1,971	10,700	10,700	8,500	0	-100.0%	0	0
	<b>TOTAL CONTRACTUAL SERVICES</b>	<b>10,091</b>	<b>9,006</b>	<b>1,971</b>	<b>10,700</b>	<b>10,700</b>	<b>8,500</b>	<b>0</b>	<b>-100.0%</b>	<b>0</b>	<b>0</b>
<b>COMMODITIES</b>											
10X10053210000	MEETINGS & RECEPTIONS	307	511	681	1,500	1,500	1,500	0	-100.0%	0	0
10X10053330000	AWARDS & MEMORIALS	0	0	78	250	250	0	0	-100.0%	0	0
	<b>TOTAL COMMODITIES</b>	<b>307</b>	<b>511</b>	<b>759</b>	<b>1,750</b>	<b>1,750</b>	<b>1,500</b>	<b>0</b>	<b>-100%</b>	<b>0</b>	<b>0</b>
	<b>TOTAL BOARDS AND COMMISSIONS</b>	<b>\$10,398</b>	<b>\$9,517</b>	<b>\$2,731</b>	<b>\$12,450</b>	<b>\$12,450</b>	<b>\$10,000</b>	<b>\$0</b>	<b>-100%</b>	<b>\$0</b>	<b>\$0</b>

Note: Cost center has been closed and beginning Oct. 1, 2009, future expenses will be allocated to appropriate divisions.

## EXPENDITURES

DEPARTMENT: ADMINISTRATIVE SERVICES

FUND: GENERAL

DIVISION: COMMUNICATIONS

DIVISION ACCOUNT: 1501

ACCTNUM	ACCTTITLE	FY 2006 ACTUAL	FY 2007 ACTUAL	FY 2008 ACTUAL	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED EXPEND.	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
<b>PERSONNEL SERVICES</b>											
10X15011010000	SALARIES OF REGULAR EMPLOYEES	\$25,991	\$25,852	\$26,729	\$27,566	\$27,566	\$27,486	\$0	-100.0%	\$0	\$0
10X15011140000	FICA - EMPLOYER PORTION	1,943	1,930	1,933	2,109	2,109	2,103	0	-100.0%	0	0
10X15011180000	GROUP LIFE INSURANCE PREMIUM	120	125	85	106	106	106	0	-100.0%	0	0
10X15011190000	DENTAL HEALTH INSURANCE	510	526	553	555	555	556	0	-100.0%	0	0
10X15011200000	EMPLOYEE HEALTHCARE	3,272	3,486	3,662	3,746	3,746	3,743	0	-100.0%	0	0
	<b>TOTAL PERSONNEL SERVICES</b>	<b>31,836</b>	<b>31,919</b>	<b>32,962</b>	<b>34,082</b>	<b>34,082</b>	<b>33,994</b>	<b>0</b>	<b>-100.0%</b>	<b>0</b>	<b>0</b>
<b>CONTRACTUAL SERVICES</b>											
10X15012100000	POSTAGE - NEWSLETTER	16,459	12,640	12,285	14,100	14,100	13,300	0	-100.0%	0	0
10X15012130000	TRAVEL AND TRAINING	259	1,397	1,191	2,000	2,000	1,500	0	-100.0%	0	0
10X15012160000	PRINTING AND PHOTOGRAPHY	10,239	10,676	12,950	13,700	13,700	12,000	0	-100.0%	0	0
10X15012330000	TELEPHONE	231	446	243	549	549	265	0	-100.0%	0	0
10X15012550000	DUES & MEMBERSHIPS	350	350	375	400	400	460	0	-100.0%	0	0
10X15012700000	CONTRACTUAL SERVICES	11,010	1,164	8,965	3,500	3,500	2,800	0	-100.0%	0	0
	<b>TOTAL CONTRACTUAL SERVICES</b>	<b>38,548</b>	<b>26,673</b>	<b>36,009</b>	<b>34,249</b>	<b>34,249</b>	<b>30,325</b>	<b>0</b>	<b>-100.0%</b>	<b>0</b>	<b>0</b>
<b>COMMODITIES</b>											
10X15013010000	OFFICE SUPPLIES	256	409	693	250	250	150	0	-100.0%	0	0
10X15013210000	MEETINGS & RECEPTIONS	0	0	0	0	0	0	0	0.0%	0	0
	<b>TOTAL COMMODITIES</b>	<b>256</b>	<b>409</b>	<b>693</b>	<b>250</b>	<b>250</b>	<b>150</b>	<b>0</b>	<b>-100%</b>	<b>0</b>	<b>0</b>
	<b>TOTAL COMMUNICATIONS</b>	<b>\$70,640</b>	<b>\$59,001</b>	<b>\$69,665</b>	<b>\$68,581</b>	<b>\$68,581</b>	<b>\$64,469</b>	<b>\$0</b>	<b>-100%</b>	<b>\$0</b>	<b>\$0</b>

Note: Beginning Oct. 1, 2009 cost center relocated in City Manager's Division Account 1006.

## PERSONNEL SCHEDULE

**DEPARTMENT: Administrative Services**

**FUND: General**

**DIVISION: Communication**

**DIVISION ACCOUNT: 1501**

POSITION/TITLE	ACTUAL FY 2006	ACTUAL FY 2007	ACTUAL FY 2008	BUDGET FY 2009	ADOPTED FY 2010	PROJECTED FY 2011	PROJECTED FY 2012
Communications Coordinator	0.5	0.5	0.5	0.5	0	0	0
<b>Total:</b>	0.5	0.5	0.5	0.5	0	0	0

Note: This position has been relocated to the City Manager's Division Account 1006 beginning Oct. 1, 2009.



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# DEPARTMENT OF PLANNING AND DEVELOPMENT SERVICES

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## *Mission and Description*

*Mission: To improve the quality of life for our citizens by protecting the natural environment and City identity while balancing the need for economic vitality; provide a fair and efficient system of application for permits and inspection processing to meet customers' needs; and ensure public trust and community involvement by conducting all planning efforts in an open, accessible manner.*

*Description: The Department is divided into two interrelated division: the Planning Division which is primarily responsible for the direction and coordination of all planning, zoning and property development activities; and the Building Division which includes systematic property code inspections, housing code enforcement, plan review and building permit issuance and monitoring. The duties of each division overlap and often reflect different stages in an overall development process.*

## *Key Intended Outcomes and Goals*

*Key Intended Outcomes / Strategic Plan: Quality of Life, Environment & Economic Strength*

*Enhance quality of life, preserve the environment and maintain high property values through proper land-use planning, enforcing building codes and regulations while assisting residents and businesses in a timely and professional manner through the building and inspection process.*

**Outcomes and Measures:**

Outcomes	Measure	2007	2008	2009 YTD (as of 7/31/09)	2009 Goal	2010 Goal
Code Enforcement	ISO Building Department Rating	2	2	2	2	2
Cleanliness	% of Priority Code Violations cleared within 10 days	N/A	N/A	80.20%	83%	
	% of new residential construction where stormwater run-off remains same or is reduced (Projects requiring SPR)		21.40%	37.5%		
Recreation / Entertainment	Total square feet of fitness centers open to public (private sector)	N/A	N/A	69,680	69,680	72,000
	Total number of restaurants	80	82	82	84	85
Aesthetics / Architecture	Architectural aesthetic pending	100	100	100	100	100
	% of new residential construction that retains or replaces all existing trees on-site (Projects requiring SPR)	98%	96%	95.2%	98%	98%
	% of inspected rental building brought to compliance before court action	N/A	80.2%	84.7%	85%	86%
	% of requests for zoning variance as % of projects considered by Planning & Architectural Review Board	6.20%	6%	0	4.50%	4.50%
Property Value	Total value of construction permits issued - commercial	28,662,770	71,736,812	131,364,918	140,096,954	93,168,683
	Total value of construction permits issued - residential	29,765,763	26,384,501	15,624,137	20,030,240	21,031,752

**EXPENDITURES**

DEPARTMENT: PLANNING & DEVELOPMENT

FUND: GENERAL

DIVISION: PLANNING & DEVELOPMENT

DIVISION ACCOUNT: 1008

		FY 2006	FY 2007	FY 2008	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED EXPEND.	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
		ACTUAL	ACTUAL	ACTUAL							
<b>PERSONNEL SERVICES</b>											
<b>ACCTNUM</b>	<b>ACCTTITLE</b>										
10X10081010000	SALARIES OF REGULAR EMPLOYEES	\$526,432	\$534,607	\$554,272	\$614,953	\$589,625	\$580,003	\$640,173	4.1%	\$663,680	\$686,268
10X10081020000	OVERTIME	3,995	6,578	6,032	6,250	6,250	4,880	6,250	0.0%	6,250	6,500
10X10081030000	PART-TIME	0	0	3,120	0	5,000	20,000	0	0.0%	0	0
10X10081040000	MISCELLANEOUS	888	888	888	888	888	888	888	0.0%	888	888
10X10081140000	FICA-EMPLOYER PORTION	39,195	39,966	41,845	47,590	44,883	46,426	50,055	5.2%	51,853	53,600
10X10081160000	PENSION PLAN	0	0	0	0	0	0	24,563	0.0%	7,304	6,182
10X10081180000	GROUP LIFE INSURANCE PREMIUM	2,580	2,586	2,277	2,364	2,364	2,228	2,914	23.3%	3,023	3,127
10X10081190000	DENTAL HEALTH INSURANCE	7,889	8,137	9,128	10,330	9,220	9,219	9,213	-10.8%	9,399	9,609
10X10081200000	EMPLOYEE HEALTH CARE	50,313	53,394	58,562	69,426	61,935	61,888	76,358	10.0%	82,585	89,223
	<b>TOTAL PERSONNEL SERVICES</b>	<b>631,294</b>	<b>646,157</b>	<b>676,124</b>	<b>751,801</b>	<b>720,165</b>	<b>725,532</b>	<b>810,414</b>	<b>7.8%</b>	<b>824,982</b>	<b>855,397</b>
<b>CONTRACTUAL SERVICES</b>											
10X10082130000	TRAVEL AND TRAINING	7,558	8,693	8,072	9,260	9,260	9,260	9,260	0.0%	9,260	9,260
10X10082150000	ADVERTISING	291	643	1,630	900	900	2,231	2,000	122.2%	2,020	2,040
10X10082160000	PRINTING AND PHOTOGRAPHY	5,806	2,881	4,291	4,000	4,000	1,500	1,500	-62.5%	1,515	1,530
10X10082330000	TELEPHONE	5,039	4,855	6,543	5,635	5,635	5,635	6,313	12.0%	6,372	6,433
10X10082550000	DUES & MEMBERSHIPS	1,035	2,337	2,104	2,490	2,490	3,090	3,335	33.9%	3,335	3,335
10X10082700000	CONTRACTUAL SERVICES	9,581	14,465	22,960	20,000	20,000	15,000	71,785	258.9%	21,785	21,948
	<b>TOTAL CONTRACTUAL SERVICES</b>	<b>29,311</b>	<b>33,874</b>	<b>45,600</b>	<b>42,285</b>	<b>42,285</b>	<b>36,716</b>	<b>94,193</b>	<b>122.8%</b>	<b>44,287</b>	<b>44,546</b>
<b>COMMODITIES</b>											
10X10083010000	OFFICE SUPPLIES	7,113	7,355	11,908	8,950	8,950	6,950	7,300	-18.4%	7,900	9,466
10X10083070000	OPERATING SUPPLIES & EQUIPMENT	282	223	357	350	350	0	0	-100.0%	0	0
10X10083160000	CLOTHING & UNIFORMS	1,560	1,946	981	2,000	2,000	1,500	1,500	-25.0%	1,515	1,530
10X10083210000	MEETINGS & RECEPTIONS	0	18	0	0	0	0	1,500	0.0%	1,000	1,000
	<b>TOTAL COMMODITIES</b>	<b>8,955</b>	<b>9,542</b>	<b>13,247</b>	<b>11,300</b>	<b>11,300</b>	<b>8,450</b>	<b>10,300</b>	<b>-8.8%</b>	<b>10,415</b>	<b>11,996</b>
<b>TRANSFERS</b>											
10X10089270000	TRANSFER TO FUND 50 (ERF)	0	0	0	0	0	0	13,730	0.0%	20,908	21,228
	<b>TOTAL TRANSFERS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>13,730</b>	<b>0.0%</b>	<b>20,908</b>	<b>21,228</b>
	<b>TOTAL PLANNING &amp; DEVELOPMENT</b>	<b>\$669,560</b>	<b>\$689,573</b>	<b>\$734,971</b>	<b>\$805,386</b>	<b>\$773,750</b>	<b>\$770,698</b>	<b>\$928,637</b>	<b>15.3%</b>	<b>\$900,592</b>	<b>\$933,167</b>

## PERSONNEL SCHEDULE

**DEPARTMENT: Planning and Development Services**

**FUND: General**

**DIVISION: Planning/Building Inspection**

**DIVISION ACCOUNT: 1008**

POSITION/TITLE	ACTUAL FY 2006	ACTUAL FY 2007	ACTUAL FY 2008	BUDGET FY 2009	ADOPTED FY 2010	PROJECTED FY 2011	PROJECTED FY 2012
<b>Full-Time</b>							
Director of Planning & Development	1	1	1	1	1	1	1
Senior Planner	1	1	1	1	1	1	1
Administrative Secretary	2	2	2	2	2	2	2
Building Official	1	1	1	1	1	1	1
Deputy Building Official	1	1	1	1	1	1	1
Construction Inspector	1	1	1	1	1	1	1
Building Inspector	3	3	3	3	3	3	3
Property Maintenance Inspector	0	0	1	0	0	0	0
Planner/Sustainability Coordinator *	0	0	0	1	1	1	1
<b>Total:</b>	10	10	11	11	11	11	11

\* This is a title change as of 10-01-09 for the position Planning and Code Technician.

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## DEPARTMENT OF FINANCE

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### *Mission and Description*

*Mission: Provided timely, accurate, clear and complete financial information, effective and efficient financial planning, and support to other city departments, citizens, and the community at large with the ultimate goal of protecting the City's assets.*

*Description: Responsible for the coordination and monitoring of all fiscal matters concerning the City of Clayton. In particular, the Department is responsible for collection of revenues and payments of expenditures; analyzing and monitoring the City's investments; developing the annual operating budget; providing the Board of Aldermen and City Manager with short and long-term financial forecasts as well as advising both of the financial affairs of the City; advising the pension boards on financial matters; coordination efforts with public accountants to accomplish an annual certified audit of the City's; operation, purchasing; and overseeing the Violations Bureau and the City Hall Customer Service counter.*

### *Key Intended Outcomes and Goals*

*Key Intended Outcomes / Strategic Plan: Economic Strength*

*Allocate resources to responsibly manage public funds and debt; maintain and improve services, including front-counter customer service, purchasing support to City departments, and permit and licensing services; and provide timely, accurate financial reporting.*

**Outcomes and Measures:**

<b>Outcomes</b>	<b>Measure</b>	<b>2007</b>	<b>2008</b>	<b>2009 YTD</b>	<b>2009 Goal</b>	<b>2010 Goal</b>
Financial Strength	credit rating for G.O. Debt	AA	AA	AAA	AAA	AAA
	ending General Fund balance as a % of General Fund expenditures	46.80%	57.20%	59.20%	50%	50%
Accurate Reporting	Distinguished Budget Presentation Award	Yes	Yes	IP	Yes	Yes
	CAFR award	Yes	Yes	N/A	Yes	Yes
	# of audit findings					
Customer Service	customer satisfaction rating of satisfied or very satisfied	N/A	N/A	79%	82%	85%
Efficiency	quarterly financial reports posted on website within 3 weeks of end of quarter	N/A	N/A	IP	Yes	Yes
Forecasting	final revenues as a % of adopted budgeted revenues	N/A	N/A	N/A		

## EXPENDITURES

DEPARTMENT: FINANCE

FUND: GENERAL

DIVISION: FINANCE

ACCOUNT GROUP: 1101

		FY 2006	FY 2007	FY 2008	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED EXPEND.	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
		ACTUAL	ACTUAL	ACTUAL							
<b>PERSONNEL SERVICES</b>											
<b>ACCTNUM</b>	<b>ACCTTITLE</b>										
10X11011010000	SALARIES OF REGULAR EMPLOYEES	\$334,812	\$322,350	\$348,627	\$366,873	\$366,873	\$368,085	\$382,024	4.1%	\$395,785	\$409,207
10X11011020000	OVERTIME	394	340	0	500	500	250	250	-50.0%	250	250
10X11011030000	PART-TIME	0	0	2,005	0	0	0	4,000	0.0%	0	4,000
10X11011040000	MISCELLANEOUS	312	312	312	312	312	312	312	0.0%	312	312
10X11011140000	FICA-EMPLOYER PORTION	25,186	24,194	26,154	28,396	28,396	28,488	29,861	5.2%	30,609	31,944
10X11011150000	DEFERRED COMPENSATION CONT.	3,000	3,000	3,346	3,500	3,500	3,500	3,500	0.0%	3,500	3,500
10X11011160000	PENSION PLAN	0	0	0	0	0	0	15,631	0.0%	4,648	3,934
10X11011180000	GROUP LIFE INSURANCE PREMIUM	1,692	1,645	1,202	1,406	1,406	1,417	1,735	23.4%	1,801	1,865
10X11011190000	DENTAL HEALTH INSURANCE	5,875	5,895	7,024	7,144	7,144	6,403	6,370	-10.8%	6,499	6,643
10X11011200000	EMPLOYEE HEALTH CARE	32,509	34,634	40,622	43,121	43,121	38,099	47,205	9.5%	50,872	54,781
<b>TOTAL PERSONNEL SERVICES</b>		<b>403,781</b>	<b>392,370</b>	<b>429,292</b>	<b>451,252</b>	<b>451,252</b>	<b>446,554</b>	<b>490,888</b>	<b>8.8%</b>	<b>494,276</b>	<b>516,436</b>
<b>CONTRACTUAL SERVICES</b>											
10X11012010000	PROFESSIONAL SERVICES	87,175	66,721	65,326	61,125	61,125	66,915	65,800	7.7%	68,550	71,300
10X11012130000	TRAVEL AND TRAINING	4,332	5,842	4,988	6,000	6,000	6,400	6,600	10.0%	8,150	6,600
10X11012160000	PRINTING AND PHOTOGRAPHY	4,406	4,197	5,579	6,010	6,010	1,305	2,150	-64.2%	2,705	2,350
10X11012330000	TELEPHONE	2,004	2,401	2,607	2,700	2,700	2,700	3,000	11.1%	3,000	3,100
10X11012370000	MAINTENANCE & REPAIR EQUIPMENT	100	271	483	500	500	80	125	-75.0%	125	125
10X11012550000	DUES & MEMBERSHIPS	1,468	1,513	583	510	510	500	500	-2.0%	500	500
10X11012700000	CONTRACTUAL SERVICES	105	337	300	0	0	0	0	0.0%	0	0
<b>TOTAL CONTRACTUAL SERVICES</b>		<b>99,590</b>	<b>81,282</b>	<b>79,866</b>	<b>76,845</b>	<b>76,845</b>	<b>77,900</b>	<b>78,175</b>	<b>1.7%</b>	<b>83,030</b>	<b>83,975</b>
<b>COMMODITIES</b>											
10X11013010000	OFFICE SUPPLIES	7,176	7,893	8,756	6,300	6,300	6,900	6,900	9.5%	6,900	6,900
10X11013160000	CLOTHING & UNIFORMS	0	488	383	600	600	0	0	-100.0%	0	0
<b>TOTAL COMMODITIES</b>		<b>7,176</b>	<b>8,381</b>	<b>9,139</b>	<b>6,900</b>	<b>6,900</b>	<b>6,900</b>	<b>6,900</b>	<b>0.0%</b>	<b>6,900</b>	<b>6,900</b>
<b>CAPITAL ITEMS</b>											
10X11015030000	OFFICE FURNITURE & EQUIPMENT	1,810	0	0	0	0	0	0	0.0%	0	0
<b>TOTAL CAPITAL ITEMS</b>		<b>1,810</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>	<b>0</b>	<b>0</b>
<b>TOTAL FINANCE</b>		<b>\$512,358</b>	<b>\$482,033</b>	<b>\$518,297</b>	<b>\$534,997</b>	<b>\$534,997</b>	<b>\$531,354</b>	<b>\$575,963</b>	<b>7.7%</b>	<b>\$584,206</b>	<b>\$607,311</b>

## PERSONNEL SCHEDULE

<b>DEPARTMENT: Finance</b>	<b>FUND: General</b>
<b>DIVISION: Finance</b>	<b>DIVISION ACCOUNT: 1101</b>

POSITION/TITLE	ACTUAL FY 2006	ACTUAL FY 2007	ACTUAL FY 2008	BUDGET FY 2009	ADOPTED FY 2010	PROJECTED FY 2011	PROJECTED FY 2012
<b>Full-Time</b>							
Director of Finance	1	1	1	1	1	1	1
Assistant Director of Finance	1	1	1	1	1	1	1
Management Analyst	0	0	1	1	1	1	1
Accounts Supervisor	1	1	1	1	1	1	1
Accounts Clerk	1	1	1	1	1	1	1
Administrative Secretary	1	1	1	1	1	1	1
Accountant	1	1	1	1	1	1	1
Account Clerk- Payroll/Payables	1	1	0	0	0	0	0
<b>Total:</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>7</b>



**EXPENDITURES**

DEPARTMENT: FINANCE

FUND: GENERAL

DIVISION: CUSTOMER SERVICE AND MUNICIPAL COURT

ACCOUNT GROUP: 1003

		FY 2006	FY 2007	FY 2008	FY 2009	FY 2009	FY 2009	FY 2010	% CHG	FY 2011	FY 2012
		ACTUAL	ACTUAL	ACTUAL	ORIGINAL BUDGET	AMENDED BUDGET	ESTIMATED EXPEND.	ADOPTED BUDGET	2010 TO 2009	PROJECTED BUDGET	PROJECTED BUDGET
<b>PERSONNEL SERVICES</b>											
<b>ACCTNUM</b>	<b>ACCTTITLE</b>										
10X10031010000	SALARIES OF REGULAR EMPLOYEES	\$115,330	\$99,845	\$124,611	\$129,894	\$129,894	\$128,716	\$133,799	3.0%	\$137,489	\$141,289
10X10031020000	OVERTIME	8,584	8,248	11,458	11,000	11,000	12,700	13,000	18.2%	13,350	13,750
10X10031040000	MISCELLANEOUS	93	0	0	0	0	0	0	0.0%	0	0
10X10031140000	FICA-EMPLOYER PORTION	8,700	7,549	9,520	10,778	10,778	10,642	11,077	2.8%	11,398	11,727
10X10031160000	PENSION PLAN	0	0	0	0	0	0	6,699	0.0%	1,992	1,686
10X10031180000	GROUP LIFE INSURANCE PREMIUM	576	574	464	500	500	496	610	22.0%	627	644
10X10031190000	DENTAL INSURANCE	1,903	1,488	2,064	2,076	2,076	2,076	1,853	-10.7%	1,890	1,934
10X10031200000	EMPLOYEE HEALTH CARE	12,070	9,607	13,116	13,823	13,823	13,810	15,151	9.6%	16,347	17,622
<b>TOTAL PERSONNEL SERVICES</b>		<b>147,256</b>	<b>127,311</b>	<b>161,233</b>	<b>168,071</b>	<b>168,071</b>	<b>168,440</b>	<b>182,189</b>	<b>8.4%</b>	<b>183,093</b>	<b>188,652</b>
<b>CONTRACTUAL SERVICES</b>											
10X10032130000	TRAVEL AND TRAINING	1,374	553	1,330	2,500	2,500	600	1,750	-30.0%	1,750	1,750
10X10032150000	ADVERTISING	0	0	0	0	0	0	0	0.0%	0	0
10X10032160000	PRINTING AND PHOTOGRAPHY	3,381	2,951	7,889	2,700	2,700	1,350	1,350	-50.0%	1,350	1,350
10X10032330000	TELEPHONE	741	715	1,022	806	806	900	920	14.1%	945	970
10X10032370000	MAINTENANCE & REPAIR EQUIPMENT	0	1,899	0	0	0	0	0	0.0%	0	0
10X10032390000	MAINTENANCE & REPAIR-OFFICE EQUIPMENT	0	0	0	0	0	0	0	0.0%	0	0
10X10032550000	DUES & MEMBERSHIPS	195	90	200	300	300	300	300	0.0%	300	300
10X10032700000	CONTRACTUAL SERVICES	13,079	26,649	35,918	21,330	21,330	20,550	20,950	-1.8%	21,350	21,750
<b>TOTAL CONTRACTUAL SERVICES</b>		<b>18,770</b>	<b>32,857</b>	<b>46,359</b>	<b>27,636</b>	<b>27,636</b>	<b>23,700</b>	<b>25,270</b>	<b>-8.6%</b>	<b>25,695</b>	<b>26,120</b>
<b>COMMODITIES</b>											
10X10033010000	OFFICE SUPPLIES	1,202	1,424	2,035	1,550	1,550	1,800	1,550	0.0%	1,550	1,550
<b>TOTAL COMMODITIES</b>		<b>1,202</b>	<b>1,424</b>	<b>2,035</b>	<b>1,550</b>	<b>1,550</b>	<b>1,800</b>	<b>1,550</b>	<b>0.0%</b>	<b>1,550</b>	<b>1,550</b>
<b>TOTAL CUSTOMER SERVICE AND MUNICIPAL COURT</b>		<b>\$167,229</b>	<b>\$161,592</b>	<b>\$209,627</b>	<b>\$197,257</b>	<b>\$197,257</b>	<b>\$193,940</b>	<b>\$209,009</b>	<b>6.0%</b>	<b>\$210,338</b>	<b>\$216,322</b>

## PERSONNEL SCHEDULE

**DEPARTMENT: Finance**

**FUND: General**

**DIVISION: Customer Service and Municipal Court**

**DIVISION ACCOUNT: 1003**

POSITION/TITLE	ACTUAL FY 2006	ACTUAL FY 2007	ACTUAL FY 2008	BUDGET FY 2009	ADOPTED FY 2010	PROJECTED FY 2011	PROJECTED FY 2012
<b>Full-Time</b>							
Court Clerk/ Customer Service	1	1	1	1	1	1	1
Court Assistant	2	2	2	2	2	2	2
<b>Total:</b>	3	3	3	3	3	3	3
<b>Part-Time</b>							
Municipal Judge	1	1	1	1	1	1	1
<b>Total:</b>	1	1	1	1	1	1	1

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# DEPARTMENT OF MANAGEMENT INFORMATION SYSTEMS

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## *Mission and Description*

*Mission: To provide leadership and an enterprise framework in the field of information technology*

*Description: The Management Information Systems Department provides technology design and selection, technical support and training, systems management and administration, technology acquisition, the review and development of IT policies and procedures, and strategic planning services.*

*To ensure that these services are provided in an effective, efficient and timely manner, the MIS Department will:*

- *create a sustainable high-quality IT infrastructure that supports our City in all its initiatives*
- *develop an enterprise framework within which all City Systems can function efficiently*
- *ensure that all technology in place is secure, reliable and performing as needed*
- *protect business interests and technology investments with effective IT policies and practices*
- *provide professional and courteous service to staff and citizens*
- *promote end-user self-sufficiency through training and communication*
- *foster an environment that promotes personal and professional growth*

## ***Key Intended Outcomes and Goals***

*Key Intended Outcomes / Strategic Plan: Information Technology*

*Deliver prompt, courteous, and efficient service to departments with a staff that is well trained, highly motivated, and professional.*

*Utilize cost-effective and reliable technology products to maintain excellent network capabilities.*

**Outcomes and Measures:**

<b>Outcomes</b>	<b>Measure</b>	<b>2007</b>	<b>2008</b>	<b>2009 YTD (as of 7/31/09)</b>	<b>2009 Goal</b>	<b>2010 Goal</b>
Customer Service	% of employees surveyed rating quality of service provided by IT as good or better	N/A	N/A	N/A	85%	90%
	% of employees surveyed rating timeliness of service provided by IT as good or better	N/A	N/A	N/A	85%	90%
IT Investments	% of total annual City Budget invested in information technology	N/A	N/A	N/A	N/A	N/A
IT Capabilities	% of employees surveyed rating available office technology capabilities (Hardware/Software) as good or better	N/A	N/A	N/A	85%	90%
Network Uptime	% of Network uptime (Servers, Applications, Internet Access, Fiber Optics)	N/A	99.9%	99.9%	99.9%	99.9%
Staff Development	# of hours IT Staff technical training programs	N/A	N/A	N/A	240	320
Online Capabilities	# of software applications utilized to conduct online transactions	1	1	2	2	6
	\$ amount of electronic payments received	N/A	N/A	N/A	N/A	N/A

## EXPENDITURES

DEPARTMENT: MANAGEMENT INFORMATION SYSTEMS

FUND: GENERAL

DIVISION: MANAGEMENT INFORMATION SYSTEMS

ACCOUNT GROUP: 1102

	FY 2006	FY 2007	FY 2008	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED EXPEND.	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
<b>PERSONNEL SERVICES</b>										
<b>ACCTNUM</b>	<b>ACCTTITLE</b>									
10X11021010000	\$186,349	\$190,179	\$198,134	\$256,764	\$205,520	\$206,472	\$264,611	3.1%	\$276,142	\$284,628
10X11021020000	109	640	456	1,000	1,000	1,000	1,000	0.0%	1,000	1,000
10X11021140000	13,749	14,089	14,652	19,719	15,799	15,850	20,319	3.0%	21,201	21,851
10X11021160000	0	0	0	0	0	0	8,932	0.0%	2,656	2,248
10X11021180000	912	918	758	981	981	795	1,198	22.1%	1,258	1,298
10X11021190000	883	912	958	2,077	965	956	1,854	-10.7%	1,891	1,934
10X11021200000	7,027	8,531	7,431	13,823	6,331	6,324	15,151	9.6%	16,347	17,622
	<b>209,029</b>	<b>215,269</b>	<b>222,389</b>	<b>294,364</b>	<b>230,596</b>	<b>231,397</b>	<b>313,065</b>	<b>6.4%</b>	<b>320,495</b>	<b>330,581</b>
<b>CONTRACTUAL SERVICES</b>										
10X11022130000	22,324	9,394	19,391	30,500	30,500	22,000	30,250	-0.8%	57,750	41,750
10X11022150000	23	0	0	0	0	0	0	0.0%	0	0
10X11022160000	1,458	0	267	100	100	100	100	0.0%	100	100
10X11022330000	6,018	5,160	4,156	5,063	5,063	3,713	8,216	62.3%	7,926	8,099
10X11022370000	93,262	91,552	98,362	110,906	110,906	115,035	136,853	23.4%	230,257	257,861
10X11022700000	47,762	28,874	45,101	59,900	109,900	33,063	109,140	82.2%	71,840	97,201
	<b>170,847</b>	<b>134,980</b>	<b>167,277</b>	<b>206,469</b>	<b>256,469</b>	<b>173,911</b>	<b>284,559</b>	<b>37.8%</b>	<b>367,873</b>	<b>405,011</b>
<b>COMMODITIES</b>										
10X11023010000	2,383	2,360	1,986	1,700	1,700	1,700	1,700	0.0%	1,700	1,700
10X11023530000	16,269	17,815	14,849	18,000	18,000	18,000	19,500	8.3%	18,000	18,000
	<b>18,652</b>	<b>20,175</b>	<b>16,835</b>	<b>19,700</b>	<b>19,700</b>	<b>19,700</b>	<b>21,200</b>	<b>7.6%</b>	<b>19,700</b>	<b>19,700</b>
<b>CAPITAL ITEMS &amp; TRANSFERS</b>										
10X11025030000	79,368	61,077	68,925	60,876	60,876	70,097	1,695	-97.2%	0	0
10X11025200000	44,660	28,250	42,914	104,817	98,817	95,817	30,722	-70.7%	0	0
10X11029270000	0	0	0	0	0	0	2,612	0.0%	56,530	112,377
	<b>124,028</b>	<b>89,327</b>	<b>111,839</b>	<b>165,693</b>	<b>159,693</b>	<b>165,914</b>	<b>35,029</b>	<b>-78.9%</b>	<b>56,530</b>	<b>112,377</b>
<b>TOTAL INFORMATION SYSTEMS - M.I.S.</b>	<b>\$522,556</b>	<b>\$459,751</b>	<b>\$518,340</b>	<b>\$686,226</b>	<b>\$666,458</b>	<b>\$590,922</b>	<b>\$653,853</b>	<b>-4.7%</b>	<b>\$764,598</b>	<b>\$867,669</b>

## PERSONNEL SCHEDULE

**DEPARTMENT: Management Information Systems**

**FUND: General**

**DIVISION: Management Information Systems**

**DIVISION ACCOUNT: 1102**

POSITION/TITLE	ACTUAL FY 2006	ACTUAL FY 2007	ACTUAL FY 2008	BUDGET FY 2009	ADOPTED FY 2010	PROJECTED FY 2011	PROJECTED FY 2012
Director of MIS	1	1	1	1	1	1	1
Assistant Director of MIS	1	1	1	1	1	1	1
MIS Support Technician	1	1	1	1	1	1	1
Technology Specialist	0	0	0	1	1	1	1
<b>Total:</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>

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# DEPARTMENT OF POLICE

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## *Mission and Description*

*Mission: The mission of the Clayton Police Department is to provide a safe and secure environment for the residents, business community, and visitors in the City of Clayton through the effective and efficient delivery of professional, positive, and innovative services.*

*Description: The Police Department is divided into two bureaus: The Field Operations Bureau, which is responsible for patrol, traffic, calls-for-service, parking control and community relations/crime prevention; and the Investigations and Support Bureau, which is responsible for follow-up investigations, juvenile matters, communications, and administration.*

## *Key Intended Outcomes and Goals*

*Key Intended Outcomes / Strategic Plan: Safety*

*Provide highly trained personnel with the appropriate resources to continually improve safety and security throughout the community.*



**Outcomes and Measures:**

Outcomes	Measure	2007	2008	2009 YTD (as of 7/31/09)	2009 Goal	2010 Goal
Neighborhood Safety	% of residents surveyed rating feeling of safety good or above	N/A	N/A	94.00%		
Responsiveness	Average Police Response Time for priority calls	5:03	5:06	4:07	5:00	4:50
	Clearance Rate for UCR Part I reported crimes	37%	34%	38%	40%	42%
	Commission on Accreditation for Law Enforcement Agencies (CALEA) Certification Yes or No	Yes	Yes	Yes	Yes	Yes
Professional Competence	# Sustained Complaints per 10,000 police calls for service	1.45	0	2.9		
Prevention	Crime Rate - UCR Part I Crimes per 1,000 population	26.6	18.24	17.6	18	17.5
Visibility/Communication	% of citizens surveyed rating their own public safety awareness as good or better	N/A	N/A	80.00%		
	Total enrolled in crime phone	1,350	1,490	1,560	1,600	1,700

**EXPENDITURES**

DEPARTMENT: POLICE

FUND: GENERAL

DIVISION: POLICE

ACCOUNT GROUP: 1200

		FY 2006	FY 2007	FY 2008	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED EXPEND.	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
		ACTUAL	ACTUAL	ACTUAL							
<b>PERSONNEL SERVICES</b>											
<b>ACCTNUM</b>	<b>ACCTTITLE</b>										
10X12001010000	SALARIES OF REGULAR EMPLOYEES	\$3,065,869	\$3,060,015	\$3,123,608	\$3,241,144	\$3,241,144	\$3,219,116	\$3,316,893	2.3%	\$3,439,126	\$3,561,307
10X12001020000	OVERTIME	116,781	145,856	147,247	135,000	150,000	150,000	145,000	7.4%	150,000	155,000
10X12001030000	PART-TIME	12,719	10,646	11,480	10,000	10,000	15,000	15,000	50.0%	15,000	15,000
10X12001040000	MISCELLANEOUS	24,158	26,516	26,776	34,140	34,140	38,801	40,000	17.2%	40,000	40,000
10X12001140000	FICA-EMPLOYER PORTION	241,766	241,974	247,272	261,881	261,881	262,083	268,889	2.7%	277,356	287,085
10X12001150000	DEFERRED COMPENSATION CONT.	3,000	3,000	3,000	3,000	3,000	3,000	3,000	0.0%	3,000	3,000
10X12001160000	PENSION PLAN	480,948	455,630	440,105	404,924	404,924	408,880	683,519	68.8%	679,012	678,906
10X12001180000	GROUP LIFE INSURANCE PREMIUM	15,096	15,216	12,431	12,438	12,438	12,425	15,065	21.1%	15,625	16,187
10X12001190000	DENTAL HEALTH INSURANCE	45,742	45,781	48,977	49,142	49,142	48,267	43,958	-10.6%	44,845	45,853
10X12001200000	EMPLOYEE HEALTH CARE	287,383	301,429	309,153	321,180	321,180	318,294	356,835	11.1%	385,588	416,239
	<b>TOTAL PERSONNEL SERVICES</b>	<b>4,293,462</b>	<b>4,306,063</b>	<b>4,370,049</b>	<b>4,472,849</b>	<b>4,487,849</b>	<b>4,475,866</b>	<b>4,888,159</b>	<b>9.3%</b>	<b>5,049,552</b>	<b>5,218,577</b>
<b>CONTRACTUAL SERVICES</b>											
10X12002030000	MEDICAL SERVICES	221	3,129	2,429	3,400	3,400	2,225	2,550	-25.0%	2,450	2,250
10X12002090000	MISCELLANEOUS OUTSIDE PERSONAL SERVICE	14,240	13,289	5,380	16,000	16,000	6,100	7,500	-53.1%	6,700	6,900
10X12002130000	TRAVEL AND TRAINING	24,928	25,081	30,539	31,330	31,330	31,402	25,975	-17.1%	21,480	22,730
10X12002160000	PRINTING AND PHOTOGRAPHY	1,226	6,343	1,705	2,350	2,350	2,800	3,400	44.7%	2,600	2,700
10X12002330000	TELEPHONE	25,112	24,097	24,825	23,228	23,228	23,530	31,172	34.2%	32,137	32,847
10X12002370000	MAINTENANCE & REPAIR EQUIPMENT	18,982	27,826	26,935	23,750	23,750	25,256	26,506	11.6%	19,071	19,371
10X12002420000	RENTALS	4,186	3,435	256	0	0	0	0	0.0%	0	0
10X12002550000	DUES & MEMBERSHIPS	2,011	2,161	2,601	2,885	2,885	3,356	3,356	16.3%	3,356	3,356
10X12002700000	CONTRACTUAL SERVICES	360,874	354,902	360,867	380,376	391,376	388,109	427,431	12.4%	463,036	501,868
	<b>TOTAL CONTRACTUAL SERVICES</b>	<b>451,780</b>	<b>460,263</b>	<b>455,537</b>	<b>483,319</b>	<b>494,319</b>	<b>482,778</b>	<b>527,890</b>	<b>9.2%</b>	<b>550,830</b>	<b>592,022</b>
<b>COMMODITIES</b>											
10X12003010000	OFFICE SUPPLIES	13,488	13,407	20,521	18,250	18,250	18,250	24,550	34.5%	19,050	19,700
10X12003070000	OPERATING SUPPLIES & EQUIPMENT	33,001	29,692	13,471	24,360	24,360	23,182	28,290	16.1%	12,340	13,340
10X12003072005	OPERATING SUPPLIES & EQUIP. - GRANT	2,615	0	0	0	0	0	0	0.0%	0	0
10X12003160000	CLOTHING & UNIFORMS	12,856	20,627	26,875	16,000	16,000	18,960	16,960	6.0%	32,640	18,600
10X12003220000	FOOD & BEVERAGE	5,400	9,149	4,228	4,325	4,325	4,400	2,900	-33.0%	2,900	2,900
10X12003320000	LICENSE PLATES & BADGES	6,801	1,163	1,177	500	500	1,800	500	0.0%	4,500	500
10X12003420000	COMMUNITY RELATIONS - SUPPLIES	3,961	3,687	4,378	4,400	4,400	3,500	3,600	-18.2%	3,700	3,800
10X12003440000	MISCELLANEOUS - UNDERCOVER FUND	250	26	0	250	250	250	250	0.0%	250	250
10X12004150000	FBI EXPENSES	(1,365)	0	0	0	0	0	0	0.0%	0	0
10X12004160000	RCEEG EXPENSES	342	0	0	0	0	0	0	0.0%	0	0
	<b>TOTAL COMMODITIES</b>	<b>77,349</b>	<b>77,752</b>	<b>70,650</b>	<b>68,085</b>	<b>68,085</b>	<b>70,342</b>	<b>77,050</b>	<b>13.2%</b>	<b>75,380</b>	<b>59,090</b>
<b>TRANSFERS</b>											
10X12009270000	TRANSFER TO FUND 50 (ERF)	0	0	0	0	0	0	52,593	0.0%	78,374	80,453
	<b>TOTAL TRANSFERS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>52,593</b>	<b>0.0%</b>	<b>78,374</b>	<b>80,453</b>
	<b>TOTAL POLICE DEPARTMENT</b>	<b>\$4,822,592</b>	<b>\$4,844,079</b>	<b>\$4,896,236</b>	<b>\$5,024,253</b>	<b>\$5,050,253</b>	<b>\$5,028,986</b>	<b>\$5,545,692</b>	<b>10.4%</b>	<b>\$5,754,136</b>	<b>\$5,950,142</b>

## PERSONNEL SCHEDULE

**DEPARTMENT: Police**

**FUND: General**

**DIVISION: Police**

**DIVISION ACCOUNT: 1200**

POSITION/TITLE	ACTUAL FY 2006	ACTUAL FY 2007	ACTUAL FY 2008	BUDGET FY 2009	ADOPTED FY 2010	PROJECTED FY 2011	PROJECTED FY 2012
<b>Full-Time</b>							
Police Chief	1	1	1	1	1	1	1
Captain	2	2	2	2	2	2	2
Lieutenant	4	4	4	4	4	4	4
Sergeant	5	5	5	5	5	5	5
Detective	7	7	7	7	7	7	7
Police Officer	33	33	33	33	33	33	33
<b>Total Sworn Officers</b>	<b>52</b>	<b>52</b>	<b>52</b>	<b>52</b>	<b>52</b>	<b>52</b>	<b>52</b>
Admin. Assistant	1	1	1	1	1	1	1
Admin. Secretary	1	1	1	1	1	1	1
Data Analyst	1	1	2	1	1	1	1
<b>Total Police Dept.</b>	<b>55</b>	<b>55</b>	<b>56</b>	<b>55</b>	<b>55</b>	<b>55</b>	<b>55</b>
<b>Part-Time Regular</b>							
Part-Time Clerk	1	1	0	0	0	0	0
Digital Imaging Clerk	0	0	3	0	0	0	0
<b>Total:</b>	<b>1</b>	<b>1</b>	<b>3</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

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# DEPARTMENT OF FIRE

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## *Mission and Description*

*Mission: To provide a safe environment for the residents, business community, and visitors in the City of Clayton by providing ongoing public education, fire prevention and inspection programs, and rapid and professional response for fire, rescue, medical and other emergencies.*

*Description: The Fire Department is divided into an administrative division which consists of the Fire Chief, Assistant Fire Chief/Fire Marshal and Administrative Secretary and a response division which consists of three 11 person crews staffing the fire departments command vehicle, ladder truck, rescue engine and ambulance 24 hours per day. In addition to responding to fire suppression calls, all emergency medical situations including treating and transport patients, fire department personnel also conduct ongoing fire safety inspections as well as safety and injury prevention classes for residents, the business community and City employees.*

## *Key Intended Outcomes and Goals*

*Key Intended Outcomes / Strategic Plan: Safety*

*Provide safety, quick and competent responses to emergencies and educate public on fire prevention.*

**Outcomes and Measures:**

<b>Outcomes</b>	<b>Measure</b>	<b>2007</b>	<b>2008</b>	<b>2009 (as of 7/31/09)</b>	<b>2009 Goal</b>	<b>2010 Goal</b>
Neighborhood Safety	% of residents surveyed rating feeling of safety good or above	N/A	N/A	94.00%		
Responsiveness	Average Fire Response Time (minutes)	4:09	4:27	4:53	6:00	6:00
	Average Fire Response Time for Priority Calls (minutes)	4:08	4:28	4:35	4:30	4:30
	Average EMS Response Time (minutes)	3:54	4:35	4:53	5:00	5:00
	Average EMS Response Time for Priority Calls (minutes)	3:55	3:37	N/A	3:45	3:45
Professional Competence	Center for Fire Accreditation International (CFAI) Accredited Yes or No	No	No	No	No	IP
	Time on scene with life threatening trauma patients Glasgow Coma Scale less than 9 (GCS < 9); Revised Trauma Score less than 9 (RTS < 9)	N/A	N/A	19:00	15:00	15:00
	Percentage of cardiac arrest patients who exhibit a pulse upon delivery to the hospital.	36%	61%	54%	40%	40%
	% of fires contained to room of origin	100%	86%	100%	90%	90%
	ISO Fire Rating	3	3	3	3	3
Prevention	# of High Rise Residential Structures that are not fully fire sprinklered	4	4	4	4	4
	# of High Rise Non-Residential Structures that are not fully fire sprinklered	12	12	12	10	9
	% of structures passing annual fire inspection	N/A	99.58%	99.85%	99.72%	100%

**EXPENDITURES**

**DEPARTMENT: FIRE**

**FUND: GENERAL**

**DIVISION: FIRE**

**ACCOUNT GROUP: 1300**

	FY 2006	FY 2007	FY 2008	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED EXPEND.	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
ACCTNUM	ACTUAL	ACTUAL	ACTUAL	BUDGET	BUDGET	EXPEND.	BUDGET		BUDGET	BUDGET
<b>PERSONNEL SERVICES</b>										
10X13001010000	\$2,088,350	\$2,133,360	\$2,198,669	\$2,300,201	\$2,300,201	\$2,276,447	\$2,371,539	3.1%	\$2,415,742	\$2,524,982
10X13001020000	157,941	177,580	176,299	164,092	169,012	168,942	167,846	2.3%	172,210	175,515
10X13001040000	7,610	7,151	6,898	6,806	6,806	6,806	6,302	-7.4%	7,702	7,702
10X13001140000	166,498	173,200	176,588	189,070	189,070	186,818	194,395	2.8%	197,690	220,659
10X13001160000	321,070	304,251	295,926	272,545	272,545	272,510	454,958	66.9%	453,389	453,287
10X13001180000	10,404	10,525	8,509	8,824	8,824	8,753	10,540	19.5%	10,752	11,127
10X13001190000	31,587	32,056	34,001	34,609	34,609	33,958	29,678	-14.3%	30,281	30,956
10X13001200000	181,105	200,411	212,257	223,096	223,096	215,806	221,437	-0.7%	238,922	257,561
<b>TOTAL PERSONNEL SERVICES</b>	<b>2,964,565</b>	<b>3,038,534</b>	<b>3,109,147</b>	<b>3,199,243</b>	<b>3,204,163</b>	<b>3,170,040</b>	<b>3,456,695</b>	<b>8.0%</b>	<b>3,526,688</b>	<b>3,681,789</b>
<b>CONTRACTUAL SERVICES</b>										
10X13002010000	0	0	0	0	0	0	1,000	0.0%	1,000	1,000
10X13002030000	9,045	11,080	13,848	22,090	22,090	22,390	21,990	-0.5%	22,390	21,990
10X13002130000	13,173	20,391	21,268	28,700	28,700	28,632	27,312	-4.8%	33,702	28,312
10X13002160000	6,337	2,683	3,967	7,700	7,700	7,700	5,500	-28.6%	7,000	5,500
10X13002330000	10,970	10,713	13,462	14,289	14,289	14,292	18,996	32.9%	18,996	18,996
10X13002370000	6,499	14,506	10,903	14,219	12,541	14,016	13,885	-2.4%	13,885	13,885
10X13002550000	1,655	1,665	2,025	2,050	2,050	2,375	2,565	25.1%	7,065	3,065
10X13002700000	3,019	3,634	2,120	3,942	3,942	3,959	3,784	-4.0%	27,784	27,784
<b>TOTAL CONTRACTUAL SERVICES</b>	<b>50,698</b>	<b>64,672</b>	<b>67,593</b>	<b>92,990</b>	<b>91,312</b>	<b>93,364</b>	<b>95,032</b>	<b>2.2%</b>	<b>131,822</b>	<b>120,532</b>
<b>COMMODITIES</b>										
10X13003010000	9,387	8,734	9,429	11,000	11,000	11,004	9,510	-13.6%	9,710	9,410
10X13003070000	13,230	15,495	25,870	30,000	31,678	30,700	35,190	17.3%	25,910	26,990
10X13003110000	1,367	1,479	1,731	2,000	2,000	2,000	1,600	-20.0%	1,600	1,600
10X13003160000	18,161	30,866	28,664	29,500	29,500	29,372	29,500	0.0%	29,500	29,500
10X13003200000	17,458	14,557	21,361	24,074	24,074	23,546	21,046	-12.6%	23,546	21,046
10X13003210000	1,228	1,922	1,930	2,400	2,400	2,400	2,280	-5.0%	2,280	2,280
10X13003320000	1,253	898	1,751	1,600	1,600	1,731	1,600	0.0%	1,600	1,600
<b>TOTAL COMMODITIES</b>	<b>62,084</b>	<b>73,951</b>	<b>90,736</b>	<b>100,574</b>	<b>102,252</b>	<b>100,753</b>	<b>100,726</b>	<b>0.2%</b>	<b>94,146</b>	<b>92,426</b>
<b>CAPITAL ITEMS &amp; TRANSFERS</b>										
10X13005130000	0	2,342	0	0	0	0	0	0.0%	0	0
10X13005140000	0	0	0	60,000	50,400	50,000	0	-100.0%	0	0
10X13009210000	0	0	0	4,000	4,000	0	4,000	0.0%	4,000	4,000
10X13009270000	0	0	0	0	0	0	167,220	0.0%	251,026	251,026
<b>TOTAL CAPITAL ITEMS &amp; TRANSFERS</b>	<b>0</b>	<b>2,342</b>	<b>0</b>	<b>64,000</b>	<b>54,400</b>	<b>50,000</b>	<b>171,220</b>	<b>167.5%</b>	<b>255,026</b>	<b>255,026</b>
<b>TOTAL FIRE DEPARTMENT</b>	<b>\$3,077,347</b>	<b>\$3,179,499</b>	<b>\$3,267,476</b>	<b>\$3,456,807</b>	<b>\$3,452,127</b>	<b>\$3,414,157</b>	<b>\$3,823,673</b>	<b>10.6%</b>	<b>\$4,007,682</b>	<b>\$4,149,773</b>

## PERSONNEL SCHEDULE

<b>DEPARTMENT: Fire</b>	<b>FUND: General</b>
<b>DIVISION: Fire</b>	<b>DIVISION ACCOUNT: 1300</b>

POSITION/TITLE	ACTUAL FY 2006	ACTUAL FY 2007	ACTUAL FY 2008	BUDGET FY 2009	ADOPTED FY 2010	PROJECTED FY 2011	PROJECTED FY 2012
<b>Full-Time</b>							
Fire Chief	1	1	1	1	1	1	1
Assistant Fire Chief	1	1	1	1	1	1	1
Battalion Chief	3	3	3	3	3	3	3
Captain	6	6	6	6	6	6	6
Firefighter/Paramedic	19	19	20	21	21	21	21
Firefighter	5	5	4	3	3	3	3
Administrative Secretary	1	1	1	1	1	1	1
<b>Total:</b>	36	36	36	36	36	36	36

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# DEPARTMENT OF PUBLIC WORKS

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## *Mission and Description*

*Mission: To support and enhance a high quality of life for the City's residents, businesses and visitors by providing well-planned, environmentally sensitive, cost effective infrastructure and services to promote public health, personal safety, transportation, and civic vitality.*

*Description: The Department of Public Works is divided into four divisions:*

*The Administrative/Engineering Division is responsible for the overall administration and coordination of the department activities and is responsible for the implementation of all design, construction, and service contracts. This includes the administration of the refuse/recycling collection contract. This division also provides engineering support to the other Public Works Divisions and Departments of the City.*

*The Operations Division is responsible for the maintenance and repair of all public streets, alleys, sidewalks, parking facilities, street lights, traffic control, forestry, public landscaping and the leaf collection program.*

*The Building Maintenance Division is responsible for the maintenance of the City properties. These include City Hall, the Police Building, and the Public Works Facility.*

*The Equipment Services Division (Central Garage) is responsible for the repair and maintenance of all City owned vehicles and equipment.*



## ***Key Intended Outcomes and Goals***

### ***Key Intended Outcomes / Strategic Plan: Infrastructure and Environment***

*Preserve and protect the City's infrastructure by providing excellent street and lighting planning and maintenance. Promote public health by maintaining the City's cleanliness through efficient and effective refuse and recycling services. Contribute to the beautification of the community by providing world-class arboricultural and landscaping services in public right-of-way areas.*

### Outcomes and Measures

Outcomes	Measure	2007	2008	2009 YTD (as of 7/31/09)	2009 Goal	2010 Goal
Streets/Traffic	% of paved lane miles with a condition index rating of 3 or better	83.25	90.12	72.40%	85.00%	85.00%
	% of signalized intersections functioning at level of service C or better	N/A	N/A	N/A	-	-
	% of Resident Rating streets as good or better	N/A	86.00%	N/A	75.00%	75.00%
Parking	Average rate of utilization per on-street parking space	N/A	N/A	N/A	-	-
	Average rate of utilization per off-street parking space	N/A	N/A	N/A	-	-
Lighting	Average response time (working days) for city light repairs	N/A	3.98	-	4.00	4.00
Cleanliness	# of linear miles swept	N/A	N/A	2,610	4,750	4,750
Refuse/Recycling	# of missed pick ups per 1000 pick ups	2.90	2.00	1.67	1.80	1.80
	Recyclable Material Collected as a % of all refuse and recycling material collected	17.59	29.95	28.96	30.00	30.00
Aesthetics	% of City-maintained trees trimmed by arboricultural standards	23.35	13.60	13.20%	15.00	15.00
Fleet	% of fleet using alternative fuels	N/A	N/A	77%	80%	84%
	% of fleet availability	N/A	N/A	100%	100%	100%
	% of users rating service as satisfactory	N/A	N/A	100%	80%	80%
Facilities	Average response time for work orders (days)	N/A	N/A	1.8	1.0	1.0
	% of commodities purchased that are "green"	N/A	N/A	63%	70%	80%
	% of commodities purchased from state or municipal contracts	N/A	N/A	98%	99%	99%
	% of users rating service as satisfactory	N/A	N/A	N/A	N/A	N/A

**EXPENDITURES**

DEPARTMENT: PUBLIC WORKS

FUND: GENERAL

DIVISION: ALL

ACCOUNT GROUP: 1400

	FY 2006 ACTUAL	FY 2007 ACTUAL	FY 2008 ACTUAL	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED EXPEND.	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
<b>PUBLIC WORKS DEPARTMENT - BY CATEGORY</b>										
PERSONNEL	\$1,574,480	\$1,635,073	\$1,632,847	\$1,743,465	\$1,704,739	\$1,693,923	\$1,882,815	8.0%	\$1,904,982	\$1,969,202
CONTRACTUAL SERVICES	450,107	539,682	503,476	513,792	537,992	508,846	802,872	56.3%	746,177	763,715
COMMODITIES	385,744	411,418	500,048	536,930	450,765	428,806	491,740	-8.4%	487,406	495,512
CAPITAL ITEMS & TRANSFERS	10,941	12,444	3,725	10,000	10,000	20,797	154,148	1441.5%	224,082	229,412
PROGRAM ACCOUNTS	1,340,907	1,485,176	1,527,062	1,637,655	1,637,655	1,637,656	1,754,095	7.1%	1,876,742	2,048,623
<b>TOTAL PUBLIC WORKS</b>	<b>\$3,762,180</b>	<b>\$4,083,793</b>	<b>\$4,167,158</b>	<b>\$4,441,842</b>	<b>\$4,341,151</b>	<b>\$4,290,028</b>	<b>\$5,085,670</b>	<b>14.5%</b>	<b>\$5,239,389</b>	<b>\$5,506,464</b>
<b>PUBLIC WORKS DEPARTMENT - BY DIVISION</b>										
1401 ADMINISTRATION/ENGINEERING	\$2,847,187	\$3,155,935	\$3,203,111	\$3,436,642	\$3,408,551	\$3,342,728	\$2,540,345	-26.1%	\$2,620,980	\$2,810,983
1403 STREET MAINTENANCE *	0	0	0	0	0	0	1,269,021	0.0%	1,345,105	1,385,144
1404 BUILDING MAINTENANCE	353,677	338,308	357,915	372,094	391,294	414,391	423,405	13.8%	410,527	423,835
1405 EQUIPMENT SERVICES	561,316	589,550	606,132	633,106	541,306	532,909	575,067	-9.2%	586,542	599,943
1409 STREET LIGHTING *	0	0	0	0	0	0	277,832	0.0%	276,235	286,559
<b>TOTAL PUBLIC WORKS</b>	<b>\$3,762,180</b>	<b>\$4,083,793</b>	<b>\$4,167,158</b>	<b>\$4,441,842</b>	<b>\$4,341,151</b>	<b>\$4,290,028</b>	<b>\$5,085,670</b>	<b>14.5%</b>	<b>\$5,239,389</b>	<b>\$5,506,464</b>

\* New cost centers 1403 and 1409 beginning Oct. 1, 2009.

**EXPENDITURES**

DEPARTMENT: PUBLIC WORKS  
DIVISION: ENGINEERING/MAINTENANCE

FUND: GENERAL  
ACCOUNT GROUP: 1401

		FY 2006	FY 2007	FY 2008	FY 2009	FY 2009	FY 2009	FY 2010	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
		ACTUAL	ACTUAL	ACTUAL	ORIGINAL BUDGET	AMENDED BUDGET	ESTIMATED EXPEND.	ADOPTED BUDGET			
<b>PERSONNEL SERVICES</b>											
<b>ACCTNUM</b>	<b>ACCTTITLE</b>										
10X14011010000	SALARIES OF REGULAR EMPLOYEES	922,007	965,690	1,000,556	1,084,895	1,054,912	1,038,810	398,816	-63.2%	411,851	425,338
10X14011020000	OVERTIME	41,393	55,932	45,042	40,950	40,950	44,400	3,200	-92.2%	3,200	3,200
10X14011030000	PART TIME	18,569	17,868	25,382	24,000	24,000	24,000	5,280	-78.0%	5,280	5,280
10X14011040000	MISCELLANEOUS	2,284	2,161	2,161	2,161	2,161	2,161	264	-87.8%	264	264
10X14011140000	FICA-EMPLOYER PORTION	74,112	77,783	80,093	88,281	85,987	84,903	31,178	-64.7%	32,176	33,207
10X14011150000	DEFERRED COMPENSATION CONT.	308	2,000	2,000	2,000	2,000	308	0	-100.0%	0	0
10X14011160000	PENSION PLAN	0	0	0	0	0	0	13,398	0.0%	3,984	3,372
10X14011180000	GROUP LIFE INSURANCE PREMIUM	4,956	4,673	3,866	4,166	4,166	3,993	1,817	-56.4%	1,876	1,937
10X14011190000	DENTAL HEALTH INSURANCE	16,056	17,861	19,140	20,177	19,343	19,010	4,391	-78.2%	4,480	4,579
10X14011200000	EMPLOYEE HEALTH CARE	99,520	116,397	120,462	133,861	128,246	130,428	38,954	-70.9%	41,939	45,121
	<b>TOTAL PERSONNEL SERVICES</b>	<b>1,179,205</b>	<b>1,260,365</b>	<b>1,298,702</b>	<b>1,400,491</b>	<b>1,361,765</b>	<b>1,348,013</b>	<b>497,298</b>	<b>-64.5%</b>	<b>505,050</b>	<b>522,298</b>
<b>CONTRACTUAL SERVICES</b>											
10X14012010000	PROFESSIONAL SERVICES	0	0	0	600	600	0	0	-100.0%	0	0
10X14012130000	TRAVEL AND TRAINING	3,539	6,548	7,457	7,297	7,297	3,840	6,095	-16.5%	6,095	6,095
10X14012150000	ADVERTISING	1,522	489	2,063	1,300	1,300	1,300	0	-100.0%	0	0
10X14012160000	PRINTING AND PHOTOGRAPHY	1,674	2,732	406	1,000	1,000	1,000	1,000	0.0%	1,000	1,000
10X14012310000	WATER	2,492	7,207	5,678	8,856	8,856	8,760	0	-100.0%	0	0
10X14012320000	ELECTRICITY - SIGNALS	14,950	18,231	11,161	13,800	13,800	11,000	0	-100.0%	0	0
10X14012320001	ELECTRICITY-STREET LIGHTING	75,740	74,086	70,520	78,200	78,200	78,200	0	-100.0%	0	0
10X14012330000	TELEPHONE	13,179	13,194	14,072	15,040	15,040	15,040	8,002	-46.8%	8,234	8,489
10X14012370000	MAINTENANCE & REPAIR EQUIPMENT	7,034	3,895	4,668	7,650	7,650	14,530	0	-100.0%	0	0
10X14012420000	RENTALS	8,798	5,665	5,086	5,600	5,600	7,678	0	-100.0%	0	0
10X14012550000	DUES & MEMBERSHIPS	1,665	1,358	1,852	2,223	2,223	1,005	1,255	-43.5%	1,255	1,255
10X14012700000	CONTRACTUAL SERVICES	73,275	143,289	107,550	69,300	69,300	20,500	265,800	283.6%	216,298	216,811
	<b>TOTAL CONTRACTUAL SERVICES</b>	<b>203,868</b>	<b>276,694</b>	<b>230,513</b>	<b>210,866</b>	<b>210,866</b>	<b>162,853</b>	<b>282,152</b>	<b>33.8%</b>	<b>232,882</b>	<b>233,650</b>
<b>COMMODITIES</b>											
10X14013010000	OFFICE SUPPLIES	1,883	2,759	2,199	3,300	3,300	1,000	2,500	-24.2%	2,600	2,700
10X14013020000	MAGAZINES, BOOKS & MAPS	0	0	0	0	0	0	100	0.0%	100	100
10X14013070000	OPERATING SUPPLIES & EQUIPMENT	662	4,927	18,483	21,300	21,300	14,100	0	-100.0%	0	0
10X14013070001	SUPPLIES & EQUIP. STREET MAINT.	46,362	47,144	59,741	65,000	65,000	53,200	0	-100.0%	0	0
10X14013070002	SUPPLIES & EQUIP. SNOW & ICE	35,821	39,762	35,643	66,030	76,665	69,306	0	-100.0%	0	0
10X14013070003	SUPPLIES & EQUIP. TRAFFIC CONTROL	20,873	27,543	24,453	25,000	25,000	13,500	400	-98.4%	0	0
10X14013160000	CLOTHING & UNIFORMS	5,528	5,964	5,825	6,000	6,000	5,600	1,000	-83.3%	800	800
10X14013210000	MEETINGS & RECEPTIONS	57	14	0	0	0	500	2,000	0.0%	2,000	2,000
10X14013220000	FOOD & BEVERAGE	1,080	676	490	1,000	1,000	500	800	-20.0%	806	812
10X14013380000	ELECTRICAL SUPPLIES	0	0	0	0	0	25,600	0	0.0%	0	0
	<b>TOTAL COMMODITIES</b>	<b>112,266</b>	<b>128,789</b>	<b>146,834</b>	<b>187,630</b>	<b>198,265</b>	<b>183,306</b>	<b>6,800</b>	<b>-96.4%</b>	<b>6,306</b>	<b>6,412</b>
<b>PROGRAM ACCOUNTS</b>											
10X14014020000	RECYCLING COMMITTEE	0	78,315	0	0	0	0	2,000	0.0%	2,000	2,000
10X14014040000	REFUSE COLLECTION	1,340,907	1,406,861	1,527,062	1,637,655	1,637,655	1,637,656	1,752,095	7.0%	1,874,742	2,046,623
	<b>TOTAL PROGRAM ACCOUNTS</b>	<b>1,340,907</b>	<b>1,485,176</b>	<b>1,527,062</b>	<b>1,637,655</b>	<b>1,637,655</b>	<b>1,637,656</b>	<b>1,754,095</b>	<b>7.1%</b>	<b>1,876,742</b>	<b>2,048,623</b>
<b>CAPITAL ITEMS &amp; TRANSFERS</b>											
10X14015020000	BUILDINGS, STRUCTURES & IMP.	3,000	4,911	0	0	0	0	0	0.0%	0	0
10X14015030000	OFFICE FURNITURE & EQUIPMENT	0	0	0	0	0	300	0	0.0%	0	0
10X14015050000	RADIO & COMMUNICATION EQUIPMENT	0	0	0	0	0	2,800	0	0.0%	0	0
10X14015060000	MACHINERY & EQUIPMENT	7,941	0	0	0	0	7,800	0	0.0%	0	0
	<b>TOTAL CAPITAL ITEMS &amp; TRANSFERS</b>	<b>10,941</b>	<b>4,911</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,900</b>	<b>0</b>	<b>0.0%</b>	<b>0</b>	<b>0</b>
	<b>TOTAL ENGINEERING/MAINTENANCE</b>	<b>\$2,847,187</b>	<b>\$3,155,935</b>	<b>\$3,203,111</b>	<b>\$3,436,642</b>	<b>\$3,408,551</b>	<b>\$3,342,728</b>	<b>\$2,540,345</b>	<b>-26.1%</b>	<b>\$2,620,980</b>	<b>\$2,810,983</b>

## PERSONNEL SCHEDULE

**DEPARTMENT: Public Works**

**FUND: General**

**DIVISION: Engineering/Maintenance**

**DIVISION ACCOUNT: 1401**

POSITION/TITLE	ACTUAL FY 2006	ACTUAL FY 2007	ACTUAL FY 2008	BUDGET FY 2009	ADOPTED FY 2010	PROJECTED FY 2011	PROJECTED FY 2012
Director of Public Works	1	1	1	1	1	1	1
Assistant Director of Public Works	0	0	1	1	1	1	1
Assistant City Engineer	1	1	0	0	0	0	0
Civil Engineer	1	1	1	1	1	1	1
Civil Engineer 1	0	0	0	1	1	1	1
Construction Inspector - PW	1	1	1	1	1	1	1
Administrative Secretary	1	1	1	1	1	1	1
Public Works Superintendent *	1	1	1	1	0	0	0
City Forester *	1	1	1	1	0	0	0
Assistant City Forester *	1	2	2	2	0	0	0
Labor Foreman *	4	3	3	3	0	0	0
Laborer *	9	9	9	9	0	0	0
<b>Total:</b>	<b>21</b>	<b>21</b>	<b>21</b>	<b>22</b>	<b>6</b>	<b>6</b>	<b>6</b>

\* Positions moved to Divisions 1403 and 1409 starting 10/01/09.

**EXPENDITURES**

**DEPARTMENT: PUBLIC WORKS**  
**DIVISION: STREET MAINTENANCE**

**FUND: GENERAL**  
**ACCOUNT GROUP: 1403**

ACCTNUM	ACCTTITLE	FY 2006 ACTUAL	FY 2007 ACTUAL	FY 2008 ACTUAL	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED EXPEND.	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
<b>PERSONNEL SERVICES</b>											
10X14031010000	SALARIES OF REGULAR EMPLOYEES	\$0	\$0	\$0	\$0	\$0	\$0	\$629,254	0.0%	\$651,420	\$673,335
10X14031020000	OVERTIME	0	0	0	0	0	0	42,900	0.0%	42,900	42,900
10X14031030000	PART-TIME	0	0	0	0	0	0	24,000	0.0%	24,000	24,000
10X14031040000	MISCELLANEOUS	0	0	0	0	0	0	1,633	0.0%	1,633	1,633
10X14031140000	FICA-EMPLOYER PORTION	0	0	0	0	0	0	53,381	0.0%	55,076	56,753
10X14031160000	PENSION PLAN	0	0	0	0	0	0	31,262	0.0%	9,296	7,868
10X14031180000	GROUP LIFE INSURANCE PREMIUM	0	0	0	0	0	0	2,860	0.0%	2,963	3,063
10X14031190000	DENTAL HEALTH INSURANCE	0	0	0	0	0	0	11,192	0.0%	11,419	11,674
10X14031200000	EMPLOYEE HEALTH CARE	0	0	0	0	0	0	95,360	0.0%	103,111	111,043
	<b>TOTAL PERSONNEL SERVICES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>891,842</b>	<b>0.0%</b>	<b>901,818</b>	<b>932,269</b>
<b>CONTRACTUAL SERVICES</b>											
10X14032130000	TRAVEL AND TRAINING	0	0	0	0	0	0	4,380	0.0%	3,680	3,680
10X14032310000	WATER	0	0	0	0	0	0	16,449	0.0%	17,271	18,136
10X14032330000	TELEPHONE	0	0	0	0	0	0	8,002	0.0%	8,234	8,489
10X14032350000	MAINTENANCE & REPAIR STRUCTURES	0	0	0	0	0	0	10,000	0.0%	10,000	10,000
10X14032370000	MAINTENANCE & REPAIR EQUIPMENT	0	0	0	0	0	0	1,000	0.0%	1,000	1,000
10X14032380000	MAINTENANCE & REPAIR-RADIO	0	0	0	0	0	0	500	0.0%	500	500
10X14032420000	RENTALS	0	0	0	0	0	0	8,000	0.0%	8,000	8,000
10X14032530000	LANDFILL CHARGES	0	0	0	0	0	0	8,000	0.0%	8,000	8,000
10X14032550000	DUES & MEMBERSHIPS	0	0	0	0	0	0	890	0.0%	890	890
10X14032700000	CONTRACTUAL SERVICES	0	0	0	0	0	0	11,250	0.0%	11,650	12,050
	<b>TOTAL CONTRACTUAL SERVICES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>68,471</b>	<b>0.0%</b>	<b>69,225</b>	<b>70,745</b>
<b>COMMODITIES</b>											
10X14033010000	OFFICE SUPPLIES	0	0	0	0	0	0	1,000	0.0%	1,000	1,000
10X14033020000	MAGAZINES, BOOKS & MAPS	0	0	0	0	0	0	100	0.0%	100	100
10X14033160000	CLOTHING & UNIFORMS	0	0	0	0	0	0	5,600	0.0%	5,600	5,600
10X14033170000	AGRICULTURAL SUPPLIES	0	0	0	0	0	0	25,000	0.0%	25,000	25,000
10X14033190000	HARDWARE & HAND TOOLS	0	0	0	0	0	0	8,950	0.0%	6,200	6,200
10X14033200000	MEDICAL SUPPLIES	0	0	0	0	0	0	600	0.0%	600	600
10X14033210000	MEETINGS & RECEPTIONS	0	0	0	0	0	0	500	0.0%	500	500
10X14033250000	STREET MAINTENANCE MATERIALS	0	0	0	0	0	0	12,000	0.0%	12,000	12,000
10X14033260000	ROCK, CEMENT & CONCRETE PRODUCTS	0	0	0	0	0	0	3,000	0.0%	3,000	3,000
10X14033270000	LUMBER & WOOD PRODUCTS	0	0	0	0	0	0	1,200	0.0%	1,200	1,200
10X14033280000	PAINTS & PAINTING SUPPLIES	0	0	0	0	0	0	11,500	0.0%	11,500	11,500
10X14033280001	PAINT-TRAFFIC CONTROL	0	0	0	0	0	0	4,000	0.0%	4,000	4,000
10X14033300000	STEEL, IRON & METAL PRODUCTS	0	0	0	0	0	0	4,000	0.0%	4,000	4,000
10X14033400000	OTHER OPERATING SUPPLIES	0	0	0	0	0	0	73,340	0.0%	76,000	79,000
10X14033460000	EMERGENCY CREW MEALS	0	0	0	0	0	0	750	0.0%	750	750
10X14033600000	STREET FURNITURE & TRASH CONTAINERS	0	0	0	0	0	0	5,000	0.0%	5,000	5,000
10X14033640000	TRAFFIC CONTROL SIGNS	0	0	0	0	0	0	7,000	0.0%	7,000	7,000
	<b>TOTAL COMMODITIES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>163,540</b>	<b>0.0%</b>	<b>163,450</b>	<b>166,450</b>
<b>CAPITAL ITEMS &amp; TRANSFERS</b>											
10X14035030000	OFFICE FURNITURE & EQUIPMENT	0	0	0	0	0	0	750	0.0%	0	1,000
10X14035050000	RADIO & COMMUNICATION EQUIPMENT	0	0	0	0	0	0	0	0.0%	5,000	5,000
10X14035060000	MACHINERY & EQUIPMENT	0	0	0	0	0	0	8,400	0.0%	0	0
10X14039270000	TRANSFER TO FUND 50 (ERF)	0	0	0	0	0	0	136,018	0.0%	205,612	209,680
	<b>TOTAL CAPITAL ITEMS &amp; TRANSFERS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>145,168</b>	<b>0.0%</b>	<b>210,612</b>	<b>215,680</b>
	<b>TOTAL STREET MAINTENANCE</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,269,021</b>	<b>0.0%</b>	<b>\$1,345,105</b>	<b>\$1,385,144</b>

Note: New cost center beginning Oct. 1, 2009.

## PERSONNEL SCHEDULE

<b>DEPARTMENT: Public Works</b>	<b>FUND: General</b>
<b>DIVISION: Street Maintenance</b>	<b>DIVISION ACCOUNT: 1403</b>

POSITION/TITLE *	ACTUAL FY 2006	ACTUAL FY 2007	ACTUAL FY 2008	BUDGET FY 2009	ADOPTED FY 2010	PROJECTED FY 2011	PROJECTED FY 2012
Public Works Superintendent	0	0	0	0	1	1	1
City Forester	0	0	0	0	1	1	1
Assistant City Forester	0	0	0	0	2	2	2
Labor Foreman	0	0	0	0	2	2	2
Laborer	0	0	0	0	8	8	8
<b>Total:</b>	0	0	0	0	14	14	14

\* Positions moved from Division 1401 starting 10/01/09.

**EXPENDITURES**

**DEPARTMENT: PUBLIC WORKS**

**FUND: GENERAL**

**DIVISION: BUILDING MAINTENANCE**

**ACCOUNT GROUP: 1404**

ACCTNUM	ACCTTITLE	FY 2006 ACTUAL	FY 2007 ACTUAL	FY 2008 ACTUAL	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED EXPEND.	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
<b>PERSONNEL SERVICES</b>											
10X14041010000	SALARIES OF REGULAR EMPLOYEES	\$90,604	\$70,106	\$70,073	\$73,070	\$73,070	\$73,756	\$76,409	4.6%	\$78,701	\$81,062
10X14041020000	OVERTIME	1,215	3,754	1,924	3,250	3,250	2,500	2,700	-16.9%	3,000	3,250
10X14041040000	MISCELLANEOUS	168	168	168	168	168	168	168	0.0%	168	168
10X14041140000	FICA-EMPLOYER PORTION	6,884	5,591	5,427	5,851	5,851	5,885	6,107	4.4%	6,320	6,539
10X14041160000	PENSION PLAN	0	0	0	0	0	0	4,466	0.0%	1,328	1,124
10X14041180000	GROUP LIFE INSURANCE PREMIUM	456	449	266	281	281	284	348	23.8%	357	370
10X14041190000	DENTAL HEALTH INSURANCE	1,903	1,000	958	966	966	966	863	-10.7%	880	902
10X14041200000	EMPLOYEE HEALTH CARE	12,070	6,362	5,972	6,332	6,332	6,324	6,900	9.0%	7,414	7,962
	<b>TOTAL PERSONNEL SERVICES</b>	<b>113,301</b>	<b>87,430</b>	<b>84,789</b>	<b>89,918</b>	<b>89,918</b>	<b>89,883</b>	<b>97,961</b>	<b>8.9%</b>	<b>98,168</b>	<b>101,377</b>
<b>CONTRACTUAL SERVICES</b>											
10X14042300000	NATURAL GAS	64,409	62,619	73,499	73,500	73,500	83,500	87,675	19.3%	90,305	93,014
10X14042310000	WATER	7,212	11,647	11,091	12,075	12,075	12,075	13,283	10.0%	13,947	14,644
10X14042320000	ELECTRICITY	86,150	84,325	89,973	79,860	79,860	79,860	87,846	10.0%	92,238	96,850
10X14042340000	SEWER SERVICE CHARGE	5,239	8,907	5,857	13,200	13,200	15,180	16,698	26.5%	18,368	20,205
10X14042350000	BUILDING MAINTENANCE	47,471	37,427	38,091	39,800	47,000	71,132	39,310	-1.2%	34,740	34,984
10X14042370000	MAINTENANCE & REPAIR EQUIPMENT	376	180	495	200	200	200	200	0.0%	200	200
10X14042420000	RENTALS	203	0	0	250	250	250	250	0.0%	250	250
10X14042700000	CONTRACTUAL SERVICES	1,805	20,020	32,848	42,091	49,091	43,111	60,982	44.9%	43,111	43,111
	<b>TOTAL CONTRACTUAL SERVICES</b>	<b>212,865</b>	<b>225,125</b>	<b>251,854</b>	<b>260,976</b>	<b>275,176</b>	<b>305,308</b>	<b>306,244</b>	<b>17.3%</b>	<b>293,159</b>	<b>303,258</b>
<b>COMMODITIES</b>											
10X14043050000	MEETINGS & RECEPTIONS/COFFEE	3,944	0	0	200	200	400	400	100.0%	400	400
10X14043070000	OPERATING SUPPLIES & EQUIPMENT	15,920	13,854	15,952	14,100	19,100	12,100	12,100	-14.2%	12,100	12,100
10X14043160000	CLOTHING & UNIFORMS	1,464	749	523	900	900	700	700	-22.2%	700	700
10X14043360000	BUILDING MAINTENANCE PARTS	6,182	3,883	4,797	6,000	6,000	6,000	6,000	0.0%	6,000	6,000
	<b>TOTAL COMMODITIES</b>	<b>27,510</b>	<b>18,486</b>	<b>21,272</b>	<b>21,200</b>	<b>26,200</b>	<b>19,200</b>	<b>19,200</b>	<b>-9.4%</b>	<b>19,200</b>	<b>19,200</b>
<b>CAPITAL ITEMS</b>											
10X14045020000	BUILDINGS, STRUCTURES & IMPROVEMENTS	0	7,267	0	0	0	0	0	0.0%	0	0
	<b>TOTAL CAPITAL ITEMS</b>	<b>0</b>	<b>7,267</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>	<b>0</b>	<b>0</b>
	<b>TOTAL BUILDING MAINTENANCE</b>	<b>\$353,677</b>	<b>\$338,308</b>	<b>\$357,915</b>	<b>\$372,094</b>	<b>\$391,294</b>	<b>\$414,391</b>	<b>\$423,405</b>	<b>13.8%</b>	<b>\$410,527</b>	<b>\$423,835</b>



## PERSONNEL SCHEDULE

**DEPARTMENT: Public Works**

**FUND: General**

**DIVISION: Building Maintenance**

**DIVISION ACCOUNT: 1404**

POSITION/TITLE	ACTUAL FY 2006	ACTUAL FY 2007	ACTUAL FY 2008	BUDGET FY 2009	ADOPTED FY 2010	PROJECTED FY 2011	PROJECTED FY 2012
Maintenance Worker II	1	1	1	1	1	1	1
Maintenance Worker I	2	2	1	1	1	1	1
<b>Total:</b>	3	3	2	2	2	2	2

**EXPENDITURES**

**DEPARTMENT: PUBLIC WORKS**

**FUND: GENERAL**

**DIVISION: EQUIPMENT SERVICES**

**ACCOUNT GROUP: 1405**

		FY 2006	FY 2007	FY 2008	FY 2009	FY 2009	FY 2009	FY 2010	% CHG 2010	FY 2011	FY 2012
		ACTUAL	ACTUAL	ACTUAL	ORIGINAL BUDGET	AMENDED BUDGET	ESTIMATED EXPEND.	ADOPTED BUDGET	TO 2009	PROJECTED BUDGET	PROJECTED BUDGET
<b>PERSONNEL SERVICES</b>											
<b>ACCTNUM</b>	<b>ACCTTITLE</b>										
10X14051010000	SALARIES OF REGULAR EMPLOYEES	\$242,310	\$243,745	\$209,191	\$215,544	\$215,544	\$216,682	\$222,815	3.4%	\$229,499	\$236,384
10X14051020000	OVERTIME	1,147	1,751	2,373	3,000	3,000	3,000	3,000	0.0%	3,000	3,000
10X14051040000	MISCELLANEOUS	576	558	336	576	576	576	576	0.0%	576	576
10X14051140000	FICA-EMPLOYER PORTION	18,759	19,003	16,548	16,763	16,763	16,812	17,319	3.3%	17,869	18,433
10X14051160000	PENSION PLAN	0	0	0	0	0	0	8,932	0.0%	2,656	2,248
10X14051180000	GROUP LIFE INSURANCE PREMIUM	1,188	1,198	984	830	830	833	1,016	22.4%	1,047	1,078
10X14051190000	DENTAL HEALTH INSURANCE	2,924	2,979	3,131	3,186	3,186	3,186	2,843	-10.8%	2,900	2,966
10X14051200000	EMPLOYEE HEALTH CARE	15,070	18,044	16,793	13,157	13,157	14,938	14,201	7.9%	15,140	16,141
	<b>TOTAL PERSONNEL SERVICES</b>	<b>281,974</b>	<b>287,278</b>	<b>249,356</b>	<b>253,056</b>	<b>253,056</b>	<b>256,027</b>	<b>270,702</b>	<b>7.0%</b>	<b>272,687</b>	<b>280,826</b>
<b>CONTRACTUAL SERVICES</b>											
10X14052130000	TRAVEL AND TRAINING	0	620	0	2,000	2,000	0	2,000	0.0%	2,000	2,000
10X14052160000	PRINTING AND PHOTOGRAPHY	962	656	662	1,000	1,000	1,000	1,000	0.0%	1,000	1,000
10X14052370000	MAINTENANCE & REPAIR EQUIPMENT	1,742	5,474	825	3,500	3,500	3,500	3,500	0.0%	3,500	3,500
10X14052550000	DUES & MEMBERSHIPS	435	440	450	450	450	460	460	2.2%	460	460
10X14052700000	CONTRACTUAL SERVICES	30,234	30,673	19,172	35,000	45,000	35,725	35,725	2.1%	35,725	35,725
	<b>TOTAL CONTRACTUAL SERVICES</b>	<b>33,374</b>	<b>37,863</b>	<b>21,109</b>	<b>41,950</b>	<b>51,950</b>	<b>40,685</b>	<b>42,685</b>	<b>1.8%</b>	<b>42,685</b>	<b>42,685</b>
<b>COMMODITIES</b>											
10X14053010000	OFFICE SUPPLIES	1,857	27	54	100	100	100	200	100.0%	200	200
10X14053070000	OPERATING SUPPLIES & EQUIPMENT	8,194	5,760	6,487	7,500	7,500	7,500	7,500	0.0%	7,500	7,500
10X14053100000	GAS, OIL & LUBRICANTS	170,092	173,871	230,111	244,800	143,000	143,000	170,000	-30.6%	175,000	180,000
10X14053110000	EQUIPMENT PARTS	65,395	83,949	95,068	75,000	75,000	75,000	75,000	0.0%	75,000	75,000
10X14053160000	CLOTHING & UNIFORMS	345	536	222	700	700	700	0	-100.0%	0	0
10X14053220000	FOOD & BEVERAGE	85	0	0	0	0	0	0	0.0%	0	0
	<b>TOTAL COMMODITIES</b>	<b>245,968</b>	<b>264,143</b>	<b>331,942</b>	<b>328,100</b>	<b>226,300</b>	<b>226,300</b>	<b>252,700</b>	<b>-23.0%</b>	<b>257,700</b>	<b>262,700</b>
<b>CAPITAL ITEMS &amp; TRANSFERS</b>											
10X14055060000	TOOL,SHOP & CONSTRUCTION EQUIPMENT	0	266	3,725	10,000	10,000	9,897	0	-100.0%	0	0
10X14059270000	TRANSFER TO FUND 50 (ERF)	0	0	0	0	0	0	8,980	0.0%	13,470	13,732
	<b>TOTAL CAPITAL ITEMS &amp; TRANSFERS</b>	<b>0</b>	<b>266</b>	<b>3,725</b>	<b>10,000</b>	<b>10,000</b>	<b>9,897</b>	<b>8,980</b>	<b>-10.2%</b>	<b>13,470</b>	<b>13,732</b>
	<b>TOTAL EQUIPMENT SERVICES</b>	<b>\$561,316</b>	<b>\$589,550</b>	<b>\$606,132</b>	<b>\$633,106</b>	<b>\$541,306</b>	<b>\$532,909</b>	<b>\$575,067</b>	<b>-9.2%</b>	<b>\$586,542</b>	<b>\$599,943</b>

## PERSONNEL SCHEDULE

**DEPARTMENT: Public Works**

**FUND: General**

**DIVISION: Equipment Services**

**DIVISION ACCOUNT: 1405**

POSITION/TITLE	ACTUAL FY 2006	ACTUAL FY 2007	ACTUAL FY 2008	BUDGET FY 2009	ADOPTED FY 2010	PROJECTED FY 2011	PROJECTED FY 2012
Fleet and Building Manager	1	1	1	1	1	1	1
Mechanic Foreman	1	1	1	1	1	1	1
Mechanic	3	3	3	2	2	2	2
<b>Total:</b>	5	5	5	4	4	4	4

EXPENDITURES

DEPARTMENT: PUBLIC WORKS

FUND: GENERAL

DIVISION: STREET LIGHTING

ACCOUNT GROUP: 1409

		FY 2006 ACTUAL	FY 2007 ACTUAL	FY 2008 ACTUAL	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED EXPEND.	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
<b>PERSONNEL SERVICES</b>											
<b>ACCTNUM</b>	<b>ACCTTITLE</b>										
10X14091010000	SALARIES OF REGULAR EMPLOYEES	\$0	\$0	\$0	\$0	\$0	\$0	\$91,837	0.0%	\$95,520	\$99,106
10X14091020000	OVERTIME	0	0	0	0	0	0	2,500	0.0%	2,500	2,500
10X14091040000	MISCELLANEOUS	0	0	0	0	0	0	264	0.0%	264	264
10X14091140000	FICA-EMPLOYER PORTION	0	0	0	0	0	0	7,046	0.0%	7,327	7,602
10X14091160000	PENSION PLAN	0	0	0	0	0	0	4,466	0.0%	1,328	1,124
10X14091180000	GROUP LIFE INSURANCE PREMIUM	0	0	0	0	0	0	418	0.0%	434	452
10X14091190000	DENTAL HEALTH INSURANCE	0	0	0	0	0	0	1,979	0.0%	2,020	2,064
10X14091200000	EMPLOYEE HEALTH CARE	0	0	0	0	0	0	16,502	0.0%	17,866	19,320
	TOTAL PERSONNEL SERVICES	0	0	0	0	0	0	125,012	0.0%	127,259	132,432
<b>CONTRACTUAL SERVICES</b>											
10X14092320000	ELECTRICITY - STREET LIGHTING	0	0	0	0	0	0	86,020	0.0%	90,321	94,837
10X14092320001	ELECTRICITY - TRAFFIC SIGNALS	0	0	0	0	0	0	12,100	0.0%	12,705	13,340
10X14092370000	MAINT. & REPAIR-MACHINERY & EQUIPMENT	0	0	0	0	0	0	3,000	0.0%	3,000	3,000
10X14092700000	CONTRACTUAL SERVICES	0	0	0	0	0	0	2,200	0.0%	2,200	2,200
	TOTAL CONTRACTUAL SERVICES	0	0	0	0	0	0	103,320	0.0%	108,226	113,377
<b>COMMODITIES</b>											
10X14093190000	HARDWARE & HAND TOOLS	0	0	0	0	0	0	4,500	0.0%	1,000	1,000
10X14093260000	ROCK, CEMENT & CONCRETE PRODUCTS	0	0	0	0	0	0	1,500	0.0%	1,500	1,500
10X14093380000	LIGHTING SYSTEMS PARTS	0	0	0	0	0	0	40,500	0.0%	35,250	35,250
10X14093430000	CBD-HOLIDAY LIGHTING	0	0	0	0	0	0	3,000	0.0%	3,000	3,000
	TOTAL COMMODITIES	0	0	0	0	0	0	49,500	0.0%	40,750	40,750
	<b>TOTAL STREET LIGHTING</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$277,832	0.0%	\$276,235	\$286,559

Note: New cost center beginning Oct. 1, 2009.

## PERSONNEL SCHEDULE

<b>DEPARTMENT: Public Works</b>	<b>FUND: General</b>
<b>DIVISION: Street Lighting</b>	<b>DIVISION ACCOUNT: 1409</b>

POSITION/TITLE *	ACTUAL FY 2006	ACTUAL FY 2007	ACTUAL FY 2008	BUDGET FY 2009	ADOPTED FY 2010	PROJECTED FY 2011	PROJECTED FY 2012
Labor Foreman	0	0	0	0	1	1	1
Laborer	0	0	0	0	1	1	1
<b>Total:</b>	0	0	0	0	2	2	2

\* Positions moved from Division 1401 starting 10/01/09.

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# DEPARTMENT OF PARKS AND RECREATION

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## *Mission and Description*

*Mission: To improve the quality of life for our citizens through the provision of comprehensive leisure services and recreational opportunities to individuals of all ages, abilities, and interests in a safe, healthy, and pleasant environment.*

*Description: The Department of Parks and Recreation is divided into two divisions: Recreation and Parks. The Recreation Division's responsibility is to oversee the development, expansion and implementation of a wide array of programs, services and facilities within department operations.*

*The Recreation Division provides all recreational program development and implementation for individuals of all abilities and needs, manages and operates The Center of Clayton, Shaw Park Aquatic Center, Ice Rink and Tennis Center, as well as the Martin Franklin Hanley House; hires, trains and supervises seasonal and part-time employees as well as volunteers.*

*The Parks Maintenance Division is responsible for providing effective and efficient maintenance services for park grounds, recreational facilities, park equipment and vehicles, park landscaping services, minor construction projects and special event support for the Recreation Division.*

## *Key Intended Outcomes and Goals*

*Key Intended Outcomes / Strategic Plan: Quality of Life & Environment*

*To Create an opportunity to serve citizens with integrity and competence through proper management of City parks, open space, facilities, amenities, recreation programs and services enhancing and promoting the “Quality of Life” for the citizens of Clayton through enriching environment.*

*Outcomes and Measures:*

<b>Outcomes</b>	<b>Measure</b>	<b>2007</b>	<b>2008</b>	<b>2009 (as of 7/31/09)</b>	<b>2009 Goal</b>	<b>2010 Goal</b>
Parks & Green Space	average park inspection index as a percentage	N/A	N/A	82.00%	80.00%	82.00%
	# of maintained park acres per 1000 residents	5.03	5.03	5.03	5.03	5.03
	% of City-maintained trees trimmed by arboricultural standards	23.35	13.60	13.20%	15.00	15.00
Recreation & Environment	Total participation in Parks & Recreation programs	21,238	21,076	15,213	21,000	21,000
	% of households with one or more recreation pass holders	30.73%	31.10%	25.30%	32.50%	33.00%
	# of programs offered by Parks & Recreation	905	1,101	948	1,150	1,200
	Total square feet of recreation space (public sector only) per 1000 population	N/A	47,514	47,514	47,514	48,500
	Total sales at special events	\$360,678	\$390,850	N/A	\$300,000	\$325,000
Cultural Amenities	# of public cultural events produced	15	16	16	17	18
Citizen Diversity	# of different program types offered by Parks and Recreation Department	208	236	213	240	250
	% of qualified resident participation in OASIS	43.10%	44.97%	N/A	46.00%	48.00%
Communication / Citizen Participation	# of participants in public safety education			126	220	230



**EXPENDITURES**

DEPARTMENT: PARKS AND RECREATION

FUND: GENERAL

DIVISION: ALL

ACCOUNT GROUP: 1600

	FY 2006 ACTUAL	FY 2007 ACTUAL	FY 2008 ACTUAL	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED EXPEND.	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
<b>PARKS AND RECREATION DEPT. - BY CATEGORY</b>										
PERSONNEL	\$1,117,697	\$1,171,380	\$1,264,421	\$1,330,767	\$1,319,834	\$1,333,953	\$1,396,901	5.0%	\$1,421,903	\$1,467,952
CONTRACTUAL SERVICES	326,290	336,944	339,779	400,184	379,916	361,341	401,647	0.4%	410,023	426,378
COMMODITIES	151,520	140,877	169,292	174,492	174,492	176,605	181,973	4.3%	184,307	190,548
CAPITAL ITEMS & TRANSFERS	3,363	0	471	0	0	0	36,369	0.0%	57,183	57,723
PROGRAM DEVELOPMENT	58,416	58,170	66,159	67,579	67,579	60,190	62,394	-7.7%	63,254	63,938
<b>TOTAL PARKS &amp; RECREATION</b>	<b>\$1,657,286</b>	<b>\$1,707,371</b>	<b>\$1,840,122</b>	<b>\$1,973,022</b>	<b>\$1,941,821</b>	<b>\$1,932,089</b>	<b>\$2,079,284</b>	<b>5.4%</b>	<b>\$2,136,670</b>	<b>\$2,206,539</b>
<b>PARKS AND RECREATION DEPT. - BY DIVISION</b>										
1601 PARKS ADMINISTRATION	\$435,111	\$474,116	\$527,849	\$556,023	\$556,023	\$555,633	\$574,238	3.3%	\$584,864	\$605,001
1603 SWIMMING POOL	184,296	208,693	211,935	210,228	219,877	219,540	225,852	7.4%	227,676	235,337
1604 ICE RINK	52,718	32,616	68,500	85,800	85,800	82,824	92,345	7.6%	88,412	91,700
1606 HANLEY HOUSE	0	0	8,554	15,684	15,684	13,232	14,157	-9.7%	14,556	15,149
1607 TENNIS CENTER	41,975	45,075	44,906	58,326	58,326	59,515	45,872	-21.4%	59,407	63,573
1608 SPORTS PROGRAMS	176,704	204,285	185,287	215,394	195,126	188,034	198,863	-7.7%	203,099	206,437
1610 PARKS MAINTENANCE	711,165	685,976	727,607	770,442	749,860	751,761	864,085	12.2%	893,830	922,584
1613 CONCESSIONS	55,317	56,610	65,484	61,125	61,125	61,550	63,872	4.5%	64,826	66,758
<b>TOTAL PARKS &amp; RECREATION</b>	<b>\$1,657,286</b>	<b>\$1,707,371</b>	<b>\$1,840,122</b>	<b>\$1,973,022</b>	<b>\$1,941,821</b>	<b>\$1,932,089</b>	<b>\$2,079,284</b>	<b>5.4%</b>	<b>\$2,136,670</b>	<b>\$2,206,539</b>

**EXPENDITURES**

**DEPARTMENT: PARKS AND RECREATION**

**FUND: GENERAL**

**DIVISION: ADMINISTRATION**

**ACCOUNT GROUP: 1601**

		FY 2006	FY 2007	FY 2008	FY 2009	FY 2009	FY 2009	FY 2010	% CHG 2010 TO 2009	FY 2011	FY 2012
		ACTUAL	ACTUAL	ACTUAL	ORIGINAL BUDGET	AMENDED BUDGET	ESTIMATED EXPEND.	ADOPTED BUDGET		PROJECTED BUDGET	PROJECTED BUDGET
<b>PERSONNELSERVICES</b>											
<b>ACCTNUM</b>	<b>ACCTTITLE</b>										
10X16011010000	SALARIES OF REGULAR EMPLOYEES	\$284,606	\$314,663	\$352,372	\$362,663	\$362,663	\$367,378	\$361,241	-0.4%	\$376,527	\$392,020
10X16011020000	OVERTIME	366	325	0	300	300	100	200	-33.3%	200	200
10X16011030000	PART-TIME	7,939	4,015	7,425	5,760	5,760	5,763	5,800	0.7%	5,800	5,800
10X16011140000	FICA-EMPLOYER PORTION	21,311	24,158	26,235	28,279	28,279	28,775	28,140	-0.5%	29,324	30,524
10X16011160000	PENSION PLAN	0	0	0	0	0	0	15,632	0.0%	4,649	3,935
10X16011180000	GROUP LIFE INSURANCE PREMIUM	1,417	1,615	1,279	1,384	1,384	1,414	1,632	17.9%	1,655	1,724
10X16011190000	DENTAL HEALTH INSURANCE	3,112	4,516	4,818	5,070	5,070	5,307	4,417	-12.9%	4,504	4,610
10X16011200000	EMPLOYEE HEALTH CARE	17,143	30,791	30,146	33,100	33,100	34,763	35,203	6.4%	37,807	40,584
	<b>TOTAL PERSONNEL SERVICES</b>	<b>335,894</b>	<b>380,083</b>	<b>422,275</b>	<b>436,556</b>	<b>436,556</b>	<b>443,500</b>	<b>452,265</b>	<b>3.6%</b>	<b>460,466</b>	<b>479,397</b>
<b>CONTRACTUAL SERVICES</b>											
10X16012100000	POSTAGE-NEWSLETTER	4,002	3,980	3,748	6,700	6,700	6,042	6,100	-9.0%	6,200	6,200
10X16012130000	TRAVEL AND TRAINING	6,618	4,252	8,268	7,880	7,880	7,666	8,370	6.2%	9,300	9,500
10X16012150000	ADVERTISING	258	50	1,930	2,600	2,600	3,736	3,600	38.5%	3,600	3,600
10X16012160000	PRINTING AND PHOTOGRAPHY	4,078	5,481	3,574	4,400	4,400	4,288	4,400	0.0%	4,400	4,400
10X16012170000	PUBLICATIONS	14,681	14,141	11,470	14,800	14,800	12,002	13,950	-5.7%	14,250	14,250
10X16012330000	TELEPHONE	18,414	16,952	16,334	16,966	16,966	17,425	16,923	-0.3%	17,598	17,598
10X16012370000	MAINTENANCE & REPAIR EQUIPMENT	1,038	1,788	1,003	1,880	1,880	1,020	1,800	-4.3%	1,800	1,800
10X16012550000	DUES & MEMBERSHIPS	1,620	2,202	2,728	2,680	2,680	2,615	3,115	16.2%	2,675	2,675
10X16012700000	CONTRACTUAL SERVICES	10,265	5,690	8,707	14,500	14,500	21,067	25,700	77.2%	25,700	26,415
10X16012700400	CONTRACTUAL - INSTRUCTION	7,000	6,500	6,500	6,900	6,900	0	0	-100.0%	0	0
	<b>TOTAL CONTRACTUAL SERVICES</b>	<b>67,974</b>	<b>61,036</b>	<b>64,264</b>	<b>79,306</b>	<b>79,306</b>	<b>75,861</b>	<b>83,958</b>	<b>5.9%</b>	<b>85,523</b>	<b>86,438</b>
<b>COMMODITIES</b>											
10X16013010000	OFFICE SUPPLIES	6,787	6,403	8,247	8,930	8,930	8,947	9,700	8.6%	9,700	9,991
10X16013160000	CLOTHING & UNIFORMS	995	1,519	1,388	1,432	1,432	1,423	1,280	-10.6%	1,280	1,280
10X16013220000	FOOD & BEVERAGE	1,869	2,136	2,402	2,479	2,479	2,676	2,290	-7.6%	2,290	2,290
	<b>TOTAL COMMODITIES</b>	<b>9,651</b>	<b>10,058</b>	<b>12,037</b>	<b>12,841</b>	<b>12,841</b>	<b>13,046</b>	<b>13,270</b>	<b>3.3%</b>	<b>13,270</b>	<b>13,561</b>
<b>PROGRAM ACCOUNTS</b>											
10X16014620000	INSTRUCTIONAL - GENERAL	4,805	5,603	23,118	22,390	22,390	2,465	4,930	-78.0%	4,930	4,930
10X16014650000	SPECIAL EVENTS	16,787	17,336	6,155	4,930	4,930	20,761	19,815	301.9%	20,675	20,675
	<b>TOTAL PROGRAM ACCOUNTS</b>	<b>21,592</b>	<b>22,939</b>	<b>29,273</b>	<b>27,320</b>	<b>27,320</b>	<b>23,226</b>	<b>24,745</b>	<b>-9.4%</b>	<b>25,605</b>	<b>25,605</b>
	<b>TOTAL PARKS ADMINISTRATION</b>	<b>\$435,111</b>	<b>\$474,116</b>	<b>\$527,849</b>	<b>\$556,023</b>	<b>\$556,023</b>	<b>\$555,633</b>	<b>\$574,238</b>	<b>3.3%</b>	<b>\$584,864</b>	<b>\$605,001</b>

## PERSONNEL SCHEDULE

<b>DEPARTMENT: Parks and Recreation</b>	<b>FUND: General</b>
<b>DIVISION: Administration/Recreation</b>	<b>DIVISION ACCOUNT: 1601</b>

POSITION/TITLE	ACTUAL FY 2006	ACTUAL FY 2007	ACTUAL FY 2008	BUDGET FY 2009	ADOPTED FY 2010	PROJECTED FY 2011	PROJECTED FY 2012
Director of Parks & Recreation	1	1	1	1	1	1	1
Parks & Recreation Superintendent	1	1	1	1	1	1	1
Recreation Assistant - Administration *	1	1	1	1	1	1	1
Recreation Assistant - Sports **	1	1	1	1	1	1	1
Recreation Supervisor Sports	1	2	2	1	1	1	1
Event Specialist ***	0.5	0.5	0.5	0.5	0.75	0.75	0.75
Community Resource Coordinator ****	0	0	0.5	0.5	0.5	0.5	0.5
Recreation Supervisor - Community *****	0	0	0	1	0.5	0.5	0.5
Recreation Aquatic Supervisor *****	0.25	0.25	0.25	0.25	0.25	0.25	0.25
<b>Total:</b>	5.75	6.75	7.25	7.25	7	7	7

- \* This is a change in title beginning in FY 2010 of the previously listed Administrative Assistant position.
- \*\* This is a change in title beginning in FY2010 of the previously listed Recreation Program Assistant.
- \*\*\* Position previously split between Special Tax District & General Fund - Parks Administration evenly; distribution changed to 25/75.
- \*\*\*\* New position added in April 2008; split evenly between Parks Administration and Century Foundation.
- \*\*\*\*\* Position previously had duties for the City only; reassignment of duties now results in an even split with the CRSWC.
- \*\*\*\*\* Aquatic Supervisor salary split between City and CRSWC (25% City, 75% CRSWC). CRSWC is not part of the City Budget.

**EXPENDITURES**

DEPARTMENT: PARKS AND RECREATION

FUND: GENERAL

DIVISION: SWIMMING POOL

ACCOUNT GROUP: 1603

	FY 2006  ACTUAL	FY 2007  ACTUAL	FY 2008  ACTUAL	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED EXPEND.	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
<b>PERSONNELSERVICES</b>										
<b>ACCTNUM</b>	<b>ACCTTITLE</b>									
10X16031010000	\$5,897	\$6,159	\$5,560	\$1,600	\$1,600	\$5,768	\$5,952	272.0%	\$5,952	\$6,131
10X16031020000	2,039	1,305	3,119	7,453	7,453	3,400	3,400	-54.4%	3,400	3,502
10X16031030000	92,787	107,410	105,962	96,751	106,400	106,400	106,665	10.3%	106,665	109,865
10X16031030150	20,902	25,371	21,931	27,970	27,970	23,273	23,273	-16.8%	23,273	23,971
10X16031030250	5,923	9,294	9,008	9,575	9,575	9,575	9,790	2.3%	9,790	10,084
10X16031140000	9,758	11,737	11,145	10,966	10,966	11,354	11,405	4.0%	11,405	11,747
	137,306	161,276	156,725	154,315	163,964	159,770	160,485	4.0%	160,485	165,300
<b>CONTRACTUAL SERVICES</b>										
10X16032300000	3,630	3,630	3,630	3,630	3,630	3,630	3,630	0.0%	3,630	3,630
10X16032310000	6,250	6,434	8,024	7,995	7,995	8,749	9,624	20.4%	10,105	10,610
10X16032340000	5,762	5,544	8,789	8,808	8,808	9,366	10,771	22.3%	11,848	13,033
10X16032350000	1,053	912	677	1,400	1,400	1,435	2,600	85.7%	2,652	2,705
10X16032370000	3,653	2,675	4,680	3,000	3,000	4,498	4,500	50.0%	4,590	4,682
10X16032420000	0	4,344	4,017	4,400	4,400	2,583	4,438	0.9%	4,438	4,660
	20,348	23,539	29,817	29,233	29,233	30,261	35,563	21.7%	37,263	39,320
<b>COMMODITIES</b>										
10X16033070000	19,993	18,354	22,475	21,420	21,420	21,785	22,080	3.1%	22,080	22,742
10X16033360000	3,113	4,235	1,268	3,500	3,500	6,224	6,224	77.8%	6,348	6,475
	23,106	22,589	23,743	24,920	24,920	28,009	28,304	13.6%	28,428	29,217
<b>PROGRAM ACCOUNTS</b>										
10X16034560000	3,536	1,289	1,650	1,760	1,760	1,500	1,500	-14.8%	1,500	1,500
	3,536	1,289	1,650	1,760	1,760	1,500	1,500	-14.8%	1,500	1,500
	\$184,296	\$208,693	\$211,935	\$210,228	\$219,877	\$219,540	\$225,852	7.4%	\$227,676	\$235,337

## EXPENDITURES

DEPARTMENT: PARKS AND RECREATION

FUND: GENERAL

DIVISION: ICE RINK

ACCOUNT GROUP: 1604

		FY 2006	FY 2007	FY 2008	FY 2009	FY 2009	FY 2009	FY 2010	% CHG 2010 TO 2009	FY 2011	FY 2012
		ACTUAL	ACTUAL	ACTUAL	ORIGINAL BUDGET	AMENDED BUDGET	ESTIMATED EXPEND.	ADOPTED BUDGET		PROJECTED BUDGET	PROJECTED BUDGET
<b>PERSONNEL SERVICES</b>											
<b>ACCTNUM</b>	<b>ACCTTITLE</b>										
10X16041010000	SALARIES OF REGULAR EMPLOYEES	\$3,527	\$0	\$1,965	\$0	\$0	\$3,985	\$3,706	0.0%	\$3,706	\$3,816
10X16041020000	OVERTIME	0	0	83	2,898	2,898	0	0	-100.0%	0	0
10X16041030000	PART-TIME	11,545	0	13,510	15,686	15,686	13,968	14,291	-8.9%	14,291	14,719
10X16041030150	PART-TIME MANAGER ICE RINK	9,872	0	10,003	11,449	11,449	10,761	11,057	-3.4%	11,057	11,390
10X16041030450	PART-TIME - ICE SKATING	1,993	0	1,178	3,086	3,086	1,760	2,700	-12.5%	2,700	2,700
10X16041140000	FICA-EMPLOYER PORTION	2,060	0	2,044	2,534	2,534	2,324	2,429	-4.1%	2,429	2,496
	<b>TOTAL PERSONNEL SERVICES</b>	<b>28,997</b>	<b>0</b>	<b>28,783</b>	<b>35,653</b>	<b>35,653</b>	<b>32,798</b>	<b>34,183</b>	<b>-4.1%</b>	<b>34,183</b>	<b>35,121</b>
<b>CONTRACTUAL SERVICES</b>											
10X16042300000	NATURAL GAS	7,804	7,474	8,801	10,026	10,026	9,966	10,464	4.4%	10,778	11,102
10X16042310000	WATER	3,326	5,241	10,722	11,142	11,142	11,142	12,256	10.0%	12,869	13,512
10X16042340000	SEWER SERVICE CHARGE	4,408	4,924	5,476	7,654	7,654	7,654	8,802	15.0%	9,682	10,651
10X16042350000	MAINTENANCE & REPAIR STRUCTURES	201	245	1,232	1,000	1,000	872	1,000	0.0%	1,000	1,020
10X16042370000	MAINTENANCE & REPAIR EQUIPMENT	5,260	9,760	4,280	10,000	10,000	10,169	13,000	30.0%	10,260	10,465
	<b>TOTAL CONTRACTUAL SERVICES</b>	<b>20,999</b>	<b>27,644</b>	<b>30,511</b>	<b>39,822</b>	<b>39,822</b>	<b>39,803</b>	<b>45,522</b>	<b>14.3%</b>	<b>44,589</b>	<b>46,750</b>
<b>COMMODITIES</b>											
10X16043070000	OPERATING SUPPLIES & EQUIPMENT	1,187	1,500	5,107	5,000	5,000	4,534	4,000	-20.0%	4,000	4,080
10X16043160000	CLOTHING & UNIFORMS	544	0	324	645	645	536	440	-31.8%	440	449
10X16043200000	MEDICAL SUPPLIES	225	0	0	225	225	100	200	-11.1%	200	200
10X16043360000	BUILDING MAINTENANCE PARTS	766	3,472	3,304	4,455	4,455	5,053	8,000	79.6%	5,000	5,100
	<b>TOTAL COMMODITIES</b>	<b>2,722</b>	<b>4,972</b>	<b>8,735</b>	<b>10,325</b>	<b>10,325</b>	<b>10,223</b>	<b>12,640</b>	<b>22.4%</b>	<b>9,640</b>	<b>9,829</b>
<b>CAPITAL OUTLAY</b>											
10X16045130000	RECREATION EQUIPMENT	0	0	471	0	0	0	0	0.0%	0	0
	<b>TOTAL CAPITAL OUTLAY</b>	<b>0</b>	<b>0</b>	<b>471</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>	<b>0</b>	<b>0</b>
	<b>TOTAL ICE RINK</b>	<b>\$52,718</b>	<b>\$32,616</b>	<b>\$68,500</b>	<b>\$85,800</b>	<b>\$85,800</b>	<b>\$82,824</b>	<b>\$92,345</b>	<b>7.6%</b>	<b>\$88,412</b>	<b>\$91,700</b>

**EXPENDITURES**

**DEPARTMENT: PARKS AND RECREATION**

**FUND: GENERAL**

**DIVISION: HANLEY HOUSE**

**ACCOUNT GROUP: 1606**

		FY 2006	FY 2007	FY 2008	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED EXPEND.	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
		ACTUAL	ACTUAL	ACTUAL							
<b>PERSONNEL SERVICES</b>											
<b>ACCTNUM</b>	<b>ACCTTITLE</b>										
10X16061030000	PART-TIME	\$0	\$0	\$7,946	\$0	\$0	\$0	\$640	0.0%	\$640	\$659
10X16061140000	FICA-EMPLOYER PORTION	0	0	608	0	0	0	49	0.0%	49	50
	<b>TOTAL PERSONNEL SERVICES</b>	<b>0</b>	<b>0</b>	<b>8,554</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>689</b>	<b>0.0%</b>	<b>689</b>	<b>709</b>
<b>CONTRACTUAL SERVICES</b>											
10X16062300000	NATURAL GAS	0	0	0	4,200	4,200	4,200	4,410	5.0%	4,542	4,679
10X16062310000	WATER	0	0	0	2,640	2,640	2,640	2,904	10.0%	3,049	3,202
10X16062320000	ELECTRICITY	0	0	0	1,095	1,095	1,095	1,205	10.1%	1,265	1,328
10X16062340000	SEWER SERVICE CHARGE	0	0	0	360	360	360	414	15.0%	455	501
10X16062350000	MAINTENANCE & REPAIR STRUCTURES	0	0	0	1,000	1,000	600	600	-40.0%	600	612
10X16062370000	MAINTENANCE & REPAIR EQUIPMENT	0	0	0	200	200	60	60	-70.0%	61	62
10X16062700000	CONTRACTUAL SERVICES	0	0	0	2,760	2,760	1,893	1,350	-51.1%	1,350	1,460
	<b>TOTAL CONTRACTUAL SERVICES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>12,255</b>	<b>12,255</b>	<b>10,848</b>	<b>10,943</b>	<b>-10.7%</b>	<b>11,322</b>	<b>11,844</b>
<b>COMMODITIES</b>											
10X16063070000	OPERATING SUPPLIES AND EQUIPMENT	0	0	0	2,429	2,429	1,384	1,525	-37.2%	1,525	1,556
10X16063360000	BUILDING MAINTENANCE	0	0	0	1,000	1,000	1,000	1,000	0.0%	1,020	1,040
	<b>TOTAL COMMODITIES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,429</b>	<b>3,429</b>	<b>2,384</b>	<b>2,525</b>	<b>-26.4%</b>	<b>2,545</b>	<b>2,596</b>
	<b>TOTAL HANLEY HOUSE</b>	<b>\$0</b>	<b>\$0</b>	<b>\$8,554</b>	<b>\$15,684</b>	<b>\$15,684</b>	<b>\$13,232</b>	<b>\$14,157</b>	<b>-9.7%</b>	<b>\$14,556</b>	<b>\$15,149</b>

**EXPENDITURES**

**DEPARTMENT: PARKS AND RECREATION**

**FUND: GENERAL**

**DIVISION: TENNIS CENTER**

**ACCOUNT GROUP: 1607**

	FY 2006	FY 2007	FY 2008	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED EXPEND.	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
	ACTUAL	ACTUAL	ACTUAL							
<b>PERSONNEL SERVICES</b>										
<b>ACCTNUM</b>	<b>ACCTTITLE</b>									
10X16071010000	\$455	\$417	\$343	\$0	\$0	\$822	\$767	0.0%	\$1,150	\$1,185
10X16071020000	0	0	0	1,166	1,166	0	0	-100.0%	0	0
10X16071030000	7,215	7,821	6,361	10,986	10,986	8,031	7,582	-31.0%	7,890	8,121
10X16071030150	3,660	3,433	4,379	6,925	6,925	5,213	4,347	-37.2%	4,924	5,073
10X16071030250	21,749	25,263	19,915	25,736	25,736	24,967	16,852	-34.5%	25,716	26,487
10X16071140000	2,543	2,826	2,181	3,428	3,428	2,986	2,259	-34.1%	3,036	3,126
	<b>35,622</b>	<b>39,760</b>	<b>33,179</b>	<b>48,241</b>	<b>48,241</b>	<b>42,019</b>	<b>31,807</b>	<b>-34.1%</b>	<b>42,716</b>	<b>43,992</b>
<b>CONTRACTUAL SERVICES</b>										
10X16072350000	79	0	272	250	250	752	800	220.0%	800	816
10X16072700000	2,182	2,775	3,557	2,625	2,625	9,479	8,575	226.7%	8,575	9,433
	<b>2,261</b>	<b>2,775</b>	<b>3,829</b>	<b>2,875</b>	<b>2,875</b>	<b>10,231</b>	<b>9,375</b>	<b>226.1%</b>	<b>9,375</b>	<b>10,249</b>
<b>COMMODITIES</b>										
10X16073070000	4,085	2,437	7,393	6,610	6,610	6,528	3,890	-41.2%	6,500	8,500
10X16073360000	7	103	505	600	600	737	800	33.3%	816	832
	<b>4,092</b>	<b>2,540</b>	<b>7,898</b>	<b>7,210</b>	<b>7,210</b>	<b>7,265</b>	<b>4,690</b>	<b>-35.0%</b>	<b>\$7,316</b>	<b>\$9,332</b>
<b>TOTAL TENNIS CENTER</b>	<b>\$41,975</b>	<b>\$45,075</b>	<b>\$44,906</b>	<b>\$58,326</b>	<b>\$58,326</b>	<b>\$59,515</b>	<b>\$45,872</b>	<b>-21.4%</b>	<b>\$59,407</b>	<b>\$63,573</b>

**EXPENDITURES**

DEPARTMENT: PARKS AND RECREATION

FUND: GENERAL

DIVISION: SPORTS PROGRAMS

ACCOUNT GROUP: 1608

ACCTNUM	ACCTTITLE	FY 2006 ACTUAL	FY 2007 ACTUAL	FY 2008 ACTUAL	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED EXPEND.	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
<b>PERSONNEL SERVICES</b>											
10X16081010000	SALARIES OF REGULAR EMPLOYEES	\$1,048	\$26	\$196	\$800	\$800	\$700	\$800	0.0%	\$1,600	\$1,600
10X16081020000	OVERTIME	0	0	0	0	0	70	0	0.0%	0	0
10X16081030200	PART-TIME ADULT OFFICIAL/COORDINATORS	2,328	1,286	18,729	20,423	20,423	20,425	20,423	0.0%	20,423	20,423
10X16081030201	PART-TIME YOUTH OFFICIAL/COORDINATORS	26,494	28,053	32,140	43,430	43,430	41,710	41,710	-4.0%	41,710	41,710
10X16081030550	PART-TIME-FITNESS	1,564	1,296	946	1,813	1,813	0	1,600	-11.7%	1,600	1,600
10X16081140000	FICA-EMPLOYER PORTION	2,353	2,326	3,979	5,023	5,023	4,812	4,937	-1.7%	4,998	4,998
	<b>TOTAL PERSONNEL SERVICES</b>	<b>33,787</b>	<b>32,987</b>	<b>55,990</b>	<b>71,489</b>	<b>71,489</b>	<b>67,717</b>	<b>69,470</b>	<b>-2.8%</b>	<b>70,331</b>	<b>70,331</b>
<b>CONTRACTUAL SERVICES</b>											
10X16082700102	CONTRACTUAL SPORTS CAMPS INSTRUCTORS	33,652	36,956	27,637	36,106	25,762	25,762	26,544	-26.5%	26,544	29,198
10X16082700110	CONTRACTUAL- TENNIS LESSONS	0	0	0	0	0	0	0	0.0%	0	0
10X16082700150	MISC CONTRACTUAL SERVICES-AQUATICS	0	0	0	0	0	0	0	0.0%	0	0
10X16082700550	CONTRACTUAL - FITNESS	52,317	70,059	68,349	70,300	60,376	60,376	67,500	-4.0%	70,875	70,875
10X16082900000	CONTRACTUAL - YOUTH SPORTS	10,840	12,284	75	1,000	1,000	500	1,000	0.0%	1,000	1,000
10X16082910000	CONTRACTUAL - ADULT SPORTS	13,625	18,387	0	0	0	0	0	0.0%	0	0
	<b>TOTAL CONTRACTUAL SERVICES</b>	<b>110,434</b>	<b>137,686</b>	<b>96,061</b>	<b>107,406</b>	<b>87,138</b>	<b>86,638</b>	<b>95,044</b>	<b>-11.5%</b>	<b>98,419</b>	<b>101,073</b>
<b>PROGRAM ACCOUNTS</b>											
10X16084550000	FITNESS	90	0	331	300	300	0	150	-50.0%	150	150
10X16084570000	LEAGUES-ADULT	4,487	3,324	4,529	4,950	4,950	4,506	4,450	-10.1%	4,450	4,539
10X16084580000	LEAGUES-YOUTH	27,906	30,288	28,376	31,249	31,249	29,173	29,749	-4.8%	29,749	30,344
	<b>TOTAL PROGRAM ACCOUNTS</b>	<b>32,483</b>	<b>33,612</b>	<b>33,236</b>	<b>36,499</b>	<b>36,499</b>	<b>33,679</b>	<b>34,349</b>	<b>-5.9%</b>	<b>34,349</b>	<b>35,033</b>
	<b>TOTAL SPORTS PROGRAMS</b>	<b>\$176,704</b>	<b>\$204,285</b>	<b>\$185,287</b>	<b>\$215,394</b>	<b>\$195,126</b>	<b>\$188,034</b>	<b>\$198,863</b>	<b>-7.7%</b>	<b>\$203,099</b>	<b>\$206,437</b>



## EXPENDITURES

DEPARTMENT: PARKS AND RECREATION

FUND: GENERAL

DIVISION: PARKS MAINTENANCE

ACCOUNT GROUP: 1610

		FY 2006	FY 2007	FY 2008	FY 2009	FY 2009	FY 2009	FY 2010	% CHG	FY 2011	FY 2012
		ACTUAL	ACTUAL	ACTUAL	ORIGINAL BUDGET	AMENDED BUDGET	ESTIMATED EXPEND.	ADOPTED BUDGET	TO 2009	PROJECTED BUDGET	PROJECTED BUDGET
<b>PERSONNEL SERVICES</b>											
<b>ACCTNUM</b>	<b>ACCTTITLE</b>										
10X161010000	SALARIES OF REGULAR EMPLOYEES	\$363,390	\$367,253	\$387,503	\$398,459	\$381,047	\$386,474	\$414,181	4.0%	\$426,433	\$438,885
10X16101020000	OVERTIME	21,657	21,826	19,891	26,078	26,078	26,360	26,360	1.1%	26,360	27,150
10X16101030000	PART-TIME	51,678	53,025	32,485	40,500	40,500	57,804	57,804	42.7%	59,538	61,324
10X16101040000	MISCELLANEOUS	356	312	312	312	312	312	312	0.0%	312	312
10X16101140000	FICA-EMPLOYER PORTION	32,684	33,022	32,152	35,599	34,255	36,004	40,958	15.1%	42,188	43,018
10X16101160000	PENSION PLAN	0	0	0	0	0	0	20,097	0.0%	5,976	5,058
10X16101180000	GROUP LIFE INSURANCE PREMIUM	1,680	1,887	1,468	1,531	1,531	1,480	1,864	21.8%	1,919	1,974
10X16101190000	DENTAL HEALTH INSURANCE	6,514	6,735	7,447	7,483	7,241	6,739	6,244	-16.6%	6,369	6,513
10X16101200000	EMPLOYEE HEALTH CARE	41,528	43,926	43,509	45,128	43,544	42,596	49,304	9.3%	53,060	57,064
	TOTAL PERSONNEL SERVICES	519,487	527,986	524,769	555,090	534,508	557,769	617,124	11.2%	622,155	641,298
<b>CONTRACTUAL SERVICES</b>											
10X16102130000	TRAVEL AND TRAINING	1,914	2,240	2,475	3,300	3,300	3,299	3,015	-8.6%	3,015	3,166
10X16102300000	NATURAL GAS-G.P.	6,349	6,006	5,891	7,107	7,107	7,107	7,462	5.0%	7,686	7,917
10X16102310000	WATER-G.P.	21,960	9,437	7,641	15,657	15,657	9,991	10,990	-29.8%	11,540	12,117
10X16102320001	ELECTRICITY-POOL/RINK/TENNIS	54,232	37,031	47,791	48,876	48,876	48,415	53,257	9.0%	55,919	58,715
10X16102340000	SEWER SERVICE CHARGE-G.P.	11,949	12,393	12,848	26,725	26,725	24,120	27,738	3.8%	30,512	33,563
10X16102350000	MAINTENANCE & REPAIR STRUCTURES	1,430	1,782	2,424	1,605	1,605	1,600	1,600	-0.3%	1,600	1,648
10X16102370000	MAINTENANCE & REPAIR EQUIPMENT	2,365	6,410	4,725	4,000	4,000	4,200	4,200	5.0%	4,200	4,410
10X16102420000	RENTALS	156	62	3,056	385	385	2,205	4,880	1167.2%	880	880
10X16102700000	CONTRACTUAL SERVICES	2,566	7,777	27,791	20,432	20,432	5,562	6,900	-66.2%	6,980	7,064
	TOTAL CONTRACTUAL SERVICES	102,922	83,138	114,642	128,087	128,087	106,499	120,042	-6.3%	122,332	129,480
<b>COMMODITIES</b>											
10X16103070000	OPERATING SUPPLIES & EQUIPMENT	66,986	67,148	73,779	77,700	77,700	77,833	80,500	3.6%	82,110	83,750
10X16103140000	CLAYTON PARKS FOUNDATION INITIATIVE	10,541	1,305	5,770	0	0	236	0	0.0%	0	0
10X16103160000	CLOTHING & UNIFORMS	4,047	4,683	5,002	5,115	5,115	5,139	5,100	-0.3%	5,100	5,383
10X16103200000	MEDICAL SUPPLIES	1,355	210	220	400	400	390	400	0.0%	400	400
10X16103220000	FOOD & BEVERAGE	622	875	702	850	850	750	750	-11.8%	750	750
10X16103360000	BUILDING MAINTENANCE PARTS-G.P.	1,036	301	723	1,200	1,200	1,360	2,000	66.7%	2,000	2,000
	TOTAL COMMODITIES	84,588	74,522	86,196	85,265	85,265	85,708	88,750	4.1%	90,360	92,283
<b>PROGRAM ACCOUNTS</b>											
10X16104680000	CORPORATE TENT	805	330	2,000	2,000	2,000	1,785	1,800	-10.0%	1,800	1,800
	TOTAL PROGRAM ACCOUNTS	805	330	2,000	2,000	2,000	1,785	1,800	-10.0%	1,800	1,800
<b>CAPITAL ITEMS &amp; TRANSFERS</b>											
10X16105060000	MACHINERY & EQUIPMENT	3,363	0	0	0	0	0	0	0.0%	0	0
10X16109270000	TRANSFER TO FUND 50 (ERF)	0	0	0	0	0	0	36,369	0.0%	57,183	57,723
	TOTAL CAPITAL ITEMS & TRANSFERS	3,363	0	0	0	0	0	36,369	0.0%	57,183	57,723
	<b>TOTAL PARKS MAINTENANCE</b>	<b>\$711,165</b>	<b>\$685,976</b>	<b>\$727,607</b>	<b>\$770,442</b>	<b>\$749,860</b>	<b>\$751,761</b>	<b>\$864,085</b>	<b>12.2%</b>	<b>\$893,830</b>	<b>\$922,584</b>

## PERSONNEL SCHEDULE

<b>DEPARTMENT: Parks and Recreation</b>	<b>FUND: General</b>
<b>DIVISION: Parks Maintenance</b>	<b>DIVISION ACCOUNT: 1610</b>

POSITION/TITLE	ACTUAL FY 2006	ACTUAL FY 2007	ACTUAL FY 2008	BUDGET FY 2009	ADOPTED FY 2010	PROJECTED FY 2011	PROJECTED FY 2012
Parks Superintendent	1	1	1	1	1	1	1
Park Supervisor	1	1	2	2	2	2	2
Horticulturist	1	1	1	1	1	1	1
Labor Foreman	1	1	0	0	0	0	0
Field Technician	0	0	0	0	1	1	1
Laborer	5	5	5	5	4	4	4
<b>Total:</b>	9	9	9	9	9	9	9

**EXPENDITURES**

**DEPARTMENT: PARKS AND RECREATION**

**FUND: GENERAL**

**DIVISION: CONCESSIONS**

**ACCOUNT GROUP: 1613**

	FY 2006 ACTUAL	FY 2007 ACTUAL	FY 2008 ACTUAL	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED EXPEND.	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
<b>PERSONNEL SERVICES</b>										
10X16131010000 SALARIES OF REGULAR EMPLOYEES	\$1,123	\$1,342	\$1,490	\$1,275	\$1,275	\$1,670	\$1,694	32.9%	\$1,694	\$1,745
10X16131030000 PART-TIME	14,977	16,028	18,640	16,013	16,013	17,659	17,659	10.3%	17,659	18,188
10X16131030150 PART-TIME MANAGER - CONCESSIONS	8,614	9,837	11,590	10,044	10,044	8,892	9,331	-7.1%	9,331	9,611
10X16131140000 FICA-EMPLOYER PORTION	1,890	2,081	2,426	2,091	2,091	2,159	2,194	4.9%	2,194	2,260
<b>TOTAL PERSONNEL SERVICES</b>	<b>26,604</b>	<b>29,288</b>	<b>34,146</b>	<b>29,423</b>	<b>29,423</b>	<b>30,380</b>	<b>30,878</b>	<b>4.9%</b>	<b>30,878</b>	<b>31,804</b>
<b>CONTRACTUAL SERVICES</b>										
10X16132370000 MAINTENANCE & REPAIR EQUIPMENT	1,352	1,126	655	1,200	1,200	1,200	1,200	0.0%	1,200	1,224
<b>TOTAL CONTRACTUAL SERVICES</b>	<b>1,352</b>	<b>1,126</b>	<b>655</b>	<b>1,200</b>	<b>1,200</b>	<b>1,200</b>	<b>1,200</b>	<b>0.0%</b>	<b>1,200</b>	<b>1,224</b>
<b>COMMODITIES</b>										
10X16133070000 OPERATING SUPPLIES & EQUIPMENT	27,361	26,196	30,683	30,502	30,502	29,970	31,794	4.2%	32,748	33,730
<b>TOTAL COMMODITIES</b>	<b>27,361</b>	<b>26,196</b>	<b>30,683</b>	<b>30,502</b>	<b>30,502</b>	<b>29,970</b>	<b>31,794</b>	<b>4.2%</b>	<b>32,748</b>	<b>33,730</b>
<b>TOTAL CONCESSIONS</b>	<b>\$55,317</b>	<b>\$56,610</b>	<b>\$65,484</b>	<b>\$61,125</b>	<b>\$61,125</b>	<b>\$61,550</b>	<b>\$63,872</b>	<b>4.5%</b>	<b>\$64,826</b>	<b>\$66,758</b>

**EXPENDITURES**

DEPARTMENT: PARKS AND RECREATION

FUND: GENERAL

DIVISION: TASTE OF CLAYTON

DIVISION ACCOUNT: 1502

		FY 2006	FY 2007	FY 2008	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED EXPEND.	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
		ACTUAL	ACTUAL	ACTUAL							
<b>PERSONNEL SERVICES</b>											
<b>ACCTNUM</b>	<b>ACCTTITLE</b>										
10X15021010000	SALARIES OF REGULAR EMPLOYEES	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.0%	\$0	\$0
10X15021140000	FICA - EMPLOYER PORTION	0	0	0	0	0	0	0	0.0%	0	0
10X15021160000	PENSION PLAN	0	0	0	0	0	0	0	0.0%	0	0
10X15021180000	GROUP LIFE INSURANCE PREMIUM	0	0	0	0	0	0	0	0.0%	0	0
10X15021190000	DENTAL HEALTH INSURANCE	0	0	0	0	0	0	0	0.0%	0	0
10X15021200000	EMPLOYEE HEALTHCARE	0	0	0	0	0	0	0	0.0%	0	0
<b>TOTAL PERSONNEL SERVICES</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>	<b>0</b>	<b>0</b>
<b>CONTRACTUAL SERVICES</b>											
10X15022100000	POSTAGE	3,073	196	216	1,030	1,030	440	450	-56.3%	450	450
10X15022130000	TRAVEL AND TRAINING	0	0	0	0	0	0	0	0.0%	0	0
10X15022150000	ADVERTISING	8,377	6,561	10,760	11,330	11,330	13,479	11,246	-0.7%	11,246	11,246
10X15022160000	PRINTING AND PHOTOGRAPHY	7,794	6,133	6,602	5,932	5,932	3,949	4,075	-31.3%	4,075	4,075
10X15022330000	TELEPHONE	0	0	0	0	0	0	0	0.0%	0	0
10X15022550000	DUES & MEMBERSHIPS	3,260	3,114	3,766	3,667	3,667	454	454	-87.6%	454	454
10X15022700000	CONTRACTUAL SERVICES	222,724	213,808	207,486	232,486	98,367	109,403	139,781	-39.9%	139,781	139,781
<b>TOTAL CONTRACTUAL SERVICES</b>		<b>245,228</b>	<b>229,812</b>	<b>228,830</b>	<b>254,445</b>	<b>120,326</b>	<b>127,725</b>	<b>156,006</b>	<b>-39.9%</b>	<b>156,006</b>	<b>156,006</b>
<b>COMMODITIES</b>											
10X15023010000	OFFICE SUPPLIES	14,290	18,015	10,352	22,408	22,408	14,315	14,135	-36.9%	14,135	14,135
10X15023210000	MEETINGS & RECEPTIONS	1,383	1,943	2,180	2,266	2,266	872	1,600	-29.4%	1,600	1,600
<b>TOTAL COMMODITIES</b>		<b>15,673</b>	<b>19,958</b>	<b>12,532</b>	<b>24,674</b>	<b>24,674</b>	<b>15,187</b>	<b>15,735</b>	<b>-36.2%</b>	<b>15,735</b>	<b>15,735</b>
<b>TOTAL TASTE OF CLAYTON</b>		<b>\$260,901</b>	<b>\$249,770</b>	<b>\$241,362</b>	<b>\$279,119</b>	<b>\$145,000</b>	<b>\$142,912</b>	<b>\$171,741</b>	<b>-38.5%</b>	<b>\$171,741</b>	<b>\$171,741</b>

**EXPENDITURES**

**DEPARTMENT: PARKS AND RECREATION**

**FUND: GENERAL**

**DIVISION: CENTURY FOUNDATION**

**DIVISION ACCOUNT: 1503**

	FY 2006	FY 2007	FY 2008	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED EXPEND.	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
	ACTUAL	ACTUAL	ACTUAL							
<b>PERSONNEL SERVICES</b>										
<b>ACCTNUM</b>	<b>ACCTTITLE</b>									
10X15031010000	\$0	\$0	\$0	\$19,570	\$19,570	\$19,720	\$20,612	5.3%	\$21,761	\$22,974
10X15031140000	0	0	0	1,506	1,506	1,509	1,586	5.3%	1,684	1,778
10X15031160000	0	0	0	0	0	0	1,117	0.0%	333	282
10X15031180000	0	0	0	38	38	38	47	23.7%	50	52
10X15031190000	0	0	0	555	555	242	216	-61.1%	220	226
10X15031200000	0	0	0	4,056	4,056	1,581	1,725	-57.5%	1,853	1,990
	0	0	0	25,725	25,725	23,090	25,303	-1.6%	25,901	27,302
<b>COMMODITIES</b>										
10X15033010000	0	0	0	4,000	4,000	4,000	3,000	-25.0%	3,000	3,000
10X15033210000	0	0	0	1,000	1,000	942	1,000	0.0%	1,000	1,000
	0	0	0	5,000	5,000	4,942	4,000	-20.0%	4,000	4,000
<b>TOTAL CENTURY FOUNDATION</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$30,725</b>	<b>\$30,725</b>	<b>\$28,032</b>	<b>\$29,303</b>	<b>-4.6%</b>	<b>\$29,901</b>	<b>\$31,302</b>

## PERSONNEL SCHEDULE

<b>DEPARTMENT:</b> Parks and Recreation	<b>FUND:</b> General
<b>DIVISION:</b> Century Foundation	<b>DIVISION ACCOUNT:</b> 1503

POSITION/TITLE	ACTUAL FY 2006	ACTUAL FY 2007	ACTUAL FY 2008	BUDGET FY 2009	ADOPTED FY 2010	PROJECTED FY 2011	PROJECTED FY 2012
Community Resource Coordinator *	0	0	0	0.5	0.5	0.5	0.5
<b>Total:</b>	0	0	0	0.5	0.5	0.5	0.5

\* Community Resource Coordinator 1/2 salary is charged to General Fund Parks Administration.

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## NON-DEPARTMENTAL

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*The Non-Departmental Account encompasses all expenses that cannot be specifically associated with any one department but nevertheless are within the General Fund.*

**EXPENDITURES**

DEPARTMENT: NON-DEPARTMENTAL

FUND: GENERAL

DIVISION: NON-DEPARTMENTAL AND TRANSFERS

ACCOUNT GROUP: 1701-1900

		FY 2006	FY 2007	FY 2008	FY 2009	FY 2009	FY 2009	FY 2010	% CHG 2010 TO 2009	FY 2011	FY 2012
		ACTUAL	ACTUAL	ACTUAL	ORIGINAL BUDGET	AMENDED BUDGET	ESTIMATED EXPEND.	ADOPTED BUDGET		PROJECTED BUDGET	PROJECTED BUDGET
<b>NON-DEPARTMENTAL GENERAL</b>											
<b>ACCTNUM</b>	<b>ACCTTITLE</b>										
10X17012100000	POSTAGE	\$30,676	\$26,131	\$36,485	\$34,000	\$34,000	\$30,000	\$42,000	23.53%	\$44,000	\$46,500
10X17012110000	LEGAL SETTLEMENT	0	0	20,000	0	0	0	0	0.00%	0	0
10X17012370000	MAINTENANCE & REPAIR EQUIPMENT	4,922	3,003	3,853	6,775	6,775	5,044	5,436	-19.76%	5,835	6,190
10X17012420000	RENTALS	540	540	540	1,175	1,175	540	540	-54.04%	900	900
10X17012700000	CONTRACTUAL SERVICES	0	0	0	20,000	29,594	29,594	3,500	-82.50%	0	0
10X17013010000	OFFICE SUPPLIES	4,814	4,903	5,068	5,900	5,900	6,285	7,275	23.31%	7,300	7,350
10X17015030000	OFFICE FURNITURE & EQUIPMENT	15,178	0	14,390	2,000	2,000	1,190	1,000	-50.00%	1,000	0
10X17015030001	TELEPHONE SYSTEMS	0	6,152	0	0	0	0	0	0.00%	0	0
	<b>TOTAL CONTRACTUAL SERVICES</b>	<b>56,130</b>	<b>40,729</b>	<b>80,336</b>	<b>69,850</b>	<b>79,444</b>	<b>72,653</b>	<b>59,751</b>	<b>-14.46%</b>	<b>59,035</b>	<b>60,940</b>
<b>COMMUNITY RELATIONS</b>											
10X17022100000	POSTAGE	45	1,030	933	0	0	0	0	0.00%	0	0
10X17022160000	PRINTING AND PHOTOGRAPHY	1,712	762	0	2,000	2,000	0	0	-100.00%	0	0
10X17022700000	CONTRACTUAL SERVICES	906	461	17,912	16,750	16,750	17,520	15,750	-5.97%	16,000	16,250
	<b>TOTAL COMMUNITY RELATIONS</b>	<b>2,663</b>	<b>2,253</b>	<b>18,845</b>	<b>18,750</b>	<b>18,750</b>	<b>17,520</b>	<b>15,750</b>	<b>-16.00%</b>	<b>16,000</b>	<b>16,250</b>
<b>EMPLOYEE BENEFITS</b>											
10X17032130000	TRAINING - DEPT. HEAD	0	7,899	0	4,000	4,000	0	7,500	87.50%	7,500	7,500
10X17032250000	REIMB-HRA DEDUCTIBLE	0	0	31,848	105,000	65,000	65,000	65,000	-38.10%	65,000	65,000
10X17032560000	EDUCATION BENEFITS	8,490	13,643	11,159	13,500	13,500	9,500	16,800	24.44%	20,000	20,000
10X17034080000	EMPLOYEE RELATIONS	34,937	34,570	31,691	34,375	34,375	33,680	34,356	-0.06%	34,778	34,914
	<b>TOTAL EMPLOYEE BENEFITS</b>	<b>43,427</b>	<b>56,112</b>	<b>74,698</b>	<b>156,875</b>	<b>116,875</b>	<b>108,180</b>	<b>123,656</b>	<b>-21.18%</b>	<b>127,278</b>	<b>127,414</b>
	<b>TOTAL NON-DEPARTMENTAL EXPENSES</b>	<b>\$102,220</b>	<b>\$99,094</b>	<b>\$173,879</b>	<b>\$245,475</b>	<b>\$215,069</b>	<b>\$198,353</b>	<b>\$199,157</b>	<b>-18.87%</b>	<b>\$202,313</b>	<b>\$204,604</b>
<b>TRANSFERS</b>											
10X19009280000	TRANSFER TO INSURANCE FUND	\$515,885	\$570,000	\$515,600	\$480,500	\$480,500	\$480,500	\$482,000	0.31%	\$483,500	\$485,000
	<b>TOTAL TRANSFERS</b>	<b>\$515,885</b>	<b>\$570,000</b>	<b>\$515,600</b>	<b>\$480,500</b>	<b>\$480,500</b>	<b>\$480,500</b>	<b>\$482,000</b>	<b>0.31%</b>	<b>\$483,500</b>	<b>\$485,000</b>



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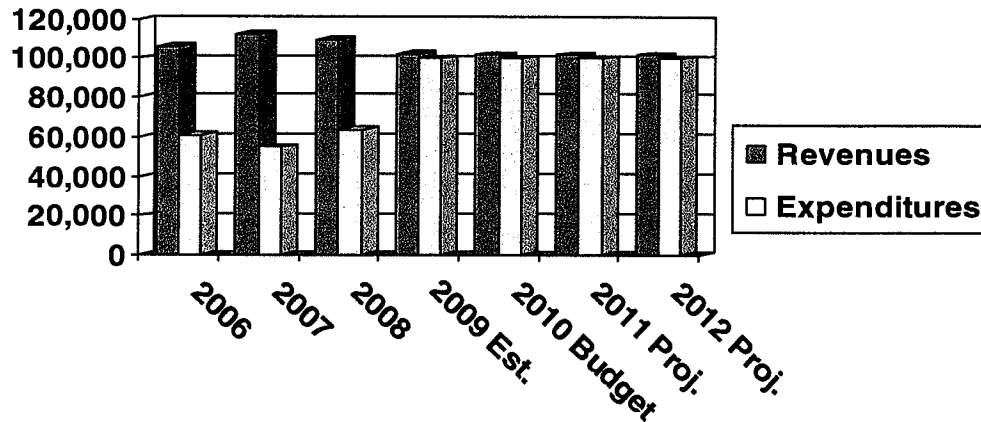
## SEWER LATERAL FUND

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*The Sewer Lateral Fund was established in 2001 by voter approval to provide funding to residents for all or a portion of the cost of certain repairs of defective lateral sewer lines on all residential property having six or less dwelling units.*

**Fund 12 - Sewer Lateral Fund  
Summary of Revenues and Expenditures  
FY 2006 - FY 2012**

	<b>Actual FY 2006</b>	<b>Actual FY 2007</b>	<b>Actual FY 2008</b>	<b>Estimate FY 2009</b>	<b>Adopted FY 2010</b>	<b>Projected FY 2011</b>	<b>Projected FY 2012</b>
<b>Beginning Fund Balance</b>	\$114,581	\$159,555	\$217,130	\$262,725	\$265,225	\$267,225	\$269,225
<b>Revenues</b>	106,047	112,646	109,452	102,500	102,000	102,000	102,000
<b>Expenditures</b>	61,073	55,071	63,857	100,000	100,000	100,000	100,000
<b>Revenues Over/(Under) Expenditures</b>	44,974	57,575	45,595	2,500	2,000	2,000	2,000
<b>Ending Fund Balance</b>	\$159,555	\$217,130	\$262,725	\$265,225	\$267,225	\$269,225	\$271,225



The Sewer Lateral fund balance has steadily increased since its inception. The City increased the allowable reimbursement amount to citizens for sewer lateral repairs from up to \$3,000 to up to \$4,000 per claim in order to stabilize the fund balance.

## REVENUES AND EXPENDITURES

FUND: SEWER LATERAL FUND

ACCOUNT GROUP - 12R, 12X

		FY 2006	FY 2007	FY 2008	FY 2009	FY 2009	FY 2009	FY 2010	% CHG 2010 TO 2009	FY 2011	FY 2012
		ACTUAL	ACTUAL	ACTUAL	ORIGINAL BUDGET	AMENDED BUDGET	ESTIMATED REV./EXP.	ADOPTED BUDGET		PROJECTED BUDGET	PROJECTED BUDGET
<b>REVENUES</b>											
<b>ACCTNUM</b>	<b>ACCTTITLE</b>										
12R00003570000	SEWER LATERAL FEES	\$97,978	\$101,093	\$101,250	\$97,000	\$97,000	\$97,000	\$97,000	0.0%	\$97,000	\$97,000
12R00007100000	INTEREST INCOME	8,069	11,553	8,203	5,850	5,850	5,500	5,000	-14.5%	5,000	5,000
	<b>TOTAL REVENUES</b>	<b>\$106,047</b>	<b>\$112,646</b>	<b>\$109,452</b>	<b>\$102,850</b>	<b>\$102,850</b>	<b>\$102,500</b>	<b>\$102,000</b>	<b>-0.8%</b>	<b>\$102,000</b>	<b>\$102,000</b>
<b>EXPENDITURES</b>											
<b>ACCTNUM</b>	<b>ACCTTITLE</b>										
12X00002650000	SEWER LATERAL EXPENSES	\$61,073	\$55,071	\$63,857	\$100,000	\$100,000	\$100,000	\$100,000	0.0%	\$100,000	\$100,000
	<b>TOTAL EXPENDITURES</b>	<b>\$61,073</b>	<b>\$55,071</b>	<b>\$63,857</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>0.0%</b>	<b>\$100,000</b>	<b>\$100,000</b>

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## PARKING FUND

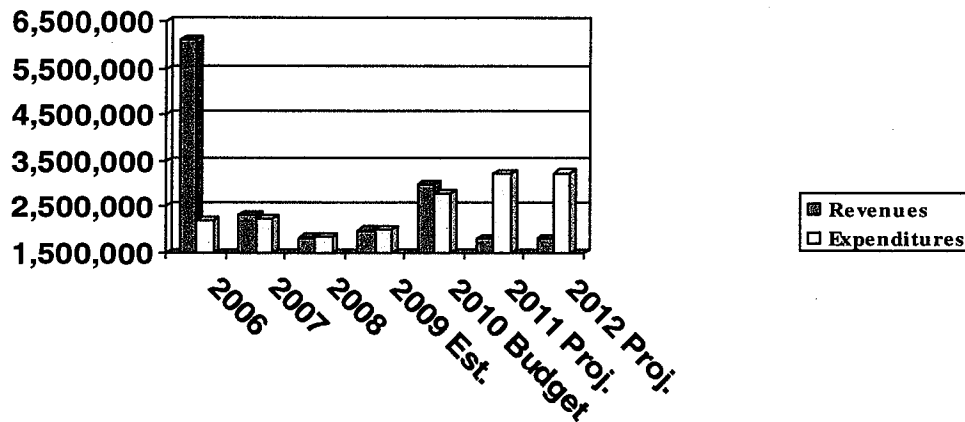
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*The Parking Fund is a City Enterprise Fund used to account for those revenues and expenditures associated with the operation of municipal parking lots and structures as well as all on-street, metered parking. Revenue from this fund is used to liquidate the bond indebtedness on the City's parking structures and to finance other parking requirements as well as support other City activities like the Revolving Public Improvement and Recreation and Storm Water Funds.*

*Beginning in FY '07, debt service expenditures for the 2005B Bond issue (Bonhomme Garage) are paid from this fund.*

**Fund 20 - Parking Fund  
Summary of Revenues and Expenditures  
FY 2006 - FY 2012**

	<b>Actual FY 2006</b>	<b>Actual FY 2007</b>	<b>Actual FY 2008</b>	<b>Estimate FY 2009</b>	<b>Adopted FY 2010</b>	<b>Projected FY 2011</b>	<b>Projected FY 2012</b>
<b>Beginning Fund Balance</b>	\$6,692,149	\$10,609,698	\$10,700,469	\$10,679,343	\$10,669,489	\$10,858,859	\$9,452,408
<b>Revenues</b>	6,128,148	2,323,949	1,831,800	1,986,587	2,989,900	1,807,900	1,812,900
<b>Expenditures</b>	2,210,599	2,233,178	1,852,926	1,996,441	2,800,530	3,214,351	3,238,555
<b>Revenues Over/(Under) Expenditures</b>	3,917,549	90,771	(21,126)	(9,854)	189,370	(1,406,451)	(1,425,655)
<b>Ending Fund Balance</b>	\$10,609,698	\$10,700,469	\$10,679,343	\$10,669,489	\$10,858,859	\$9,452,408	\$8,026,753
<b>% Fund Balance to Expenditures</b>	479.9%	479.2%	576.4%	534.4%	387.7%	294.1%	247.8%



This enterprise fund collects revenue from all public parking facilities (both on-street metered and off-street garage/lots). The fund balance has increased over the last couple of fiscal years due to selling two properties. This fund has supported the Revolving Public Improvements (RPIF) and Recreation & Stormwater Fund projects through transfers. Starting FY 2010, the commitment is \$750,000 per year to the Recreation & Stormwater Fund and \$0 to RPIF. Beginning in FY 10 this fund will support Fund 80 - Debt Service to help pay for the debt related to a new police facility.

## REVENUES

**FUND: PARKING**
**ACCOUNT GROUP - 20R**

	FY 2006	FY 2007	FY 2008	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED REVENUE	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
	ACTUAL	ACTUAL	ACTUAL							
<b>PARKING FUND REVENUES</b>										
PARKING STRUCTURE REVENUE	\$466,561	\$375,085	\$402,339	\$365,600	\$365,600	\$383,987	\$377,000	3.1%	\$382,000	\$387,000
OTHER PARKING INCOME	1,019,999	1,041,690	1,018,285	1,267,996	1,201,996	1,272,600	1,387,900	9.5%	1,225,900	1,250,900
SALE OF PROPERTY	4,274,700	423,764	0	0	0	0	1,000,000	0.0%	0	0
INVESTMENT INCOME/OTHER	366,890	483,409	411,177	218,250	218,250	330,000	225,000	0.0%	200,000	175,000
<b>TOTAL PARKING FUND REVENUES</b>	<b>\$6,128,150</b>	<b>\$2,323,948</b>	<b>\$1,831,801</b>	<b>\$1,851,846</b>	<b>\$1,785,846</b>	<b>\$1,986,587</b>	<b>\$2,989,900</b>	<b>61.5%</b>	<b>\$1,807,900</b>	<b>\$1,812,900</b>

## EXPENDITURES

**FUND: PARKING**
**ACCOUNT GROUP - 20X**

	FY 2006	FY 2007	FY 2008	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED EXPEND.	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
	ACTUAL	ACTUAL	ACTUAL							
<b>PARKING FUND EXPENDITURES</b>										
OPERATIONS AND MAINTENANCE	\$212,098	\$157,141	\$187,281	\$217,837	\$217,837	\$153,155	\$484,388	122.4%	\$216,457	\$219,853
PARKING CONTROL	257,846	205,345	193,966	209,455	209,455	209,608	235,268	12.3%	244,156	251,924
DEBT SERVICE 2005B BONDS	0	303,248	304,459	299,469	299,469	298,969	303,663	1.4%	307,629	305,989
TRANSFER TO INSURANCE FUND	41,269	48,246	41,100	50,500	50,500	49,800	52,800	4.6%	55,800	58,800
TRANSFER TO DEBT SERVICE	546,646	100,000	100,000	110,000	110,000	110,000	552,000	0.0%	1,215,400	1,224,580
TRANSFER TO FUND 60 RPIF	406,147	540,409	115,000	100,000	100,000	100,000	0	-100.0%	0	0
TRANSFER TO FUND 70 REC & STORM WATER	336,000	484,000	539,000	600,000	600,000	600,000	750,000	25.0%	750,000	750,000
STL. COUNTY BOND - SHAW PARK DR. GARAGE	210,993	230,808	230,808	230,809	230,809	230,809	230,809	0.0%	230,809	230,809
PARKING GARAGES	199,600	163,981	141,312	184,320	244,320	244,100	191,602	4.0%	194,100	196,600
<b>TOTAL PARKING FUND EXPENDITURES</b>	<b>\$2,210,599</b>	<b>\$2,233,178</b>	<b>\$1,852,926</b>	<b>\$2,002,390</b>	<b>\$2,062,390</b>	<b>\$1,996,441</b>	<b>\$2,800,530</b>	<b>39.9%</b>	<b>\$3,214,351</b>	<b>\$3,238,555</b>

## REVENUES

FUND: PARKING

ACCOUNT GROUP - 20R

		FY 2006	FY 2007	FY 2008	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED REVENUE	FY 2010 ADOPTED BUDGET	% CHG TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
		ACTUAL	ACTUAL	ACTUAL							
<b>PARKING STRUCTURE INCOME</b>											
ACCTNUM	ACCTTITLE										
20R00002500000	CARONDELET GARAGE	\$104,707	\$0	\$0	\$0	\$0	\$0	\$0	0.0%	\$0	\$0
20R00002500001	BONHOMME GARAGE	285,513	281,931	344,232	260,400	260,400	260,400	260,000	-0.2%	260,000	260,000
20R00002510002	PARKING STRUCTURE- St.L County/Shaw Park	15,474	27,940	0	43,200	43,200	61,587	55,000	27.3%	60,000	65,000
20R00002550001	ST. LOUIS COUNTY REIMB.-BONHOMME GARAGE	60,867	65,214	58,107	62,000	62,000	62,000	62,000	0.0%	62,000	62,000
<b>TOTAL PARKING STRUCTURE INCOME</b>		<b>466,561</b>	<b>375,085</b>	<b>402,339</b>	<b>365,600</b>	<b>365,600</b>	<b>383,987</b>	<b>377,000</b>	<b>3.1%</b>	<b>382,000</b>	<b>387,000</b>
<b>OTHER PARKING INCOME</b>											
20R00005610000	UPPER 8000 MARYLAND	15,742	17,281	8,673	0	0	0	0	0.0%	0	0
20R00005630000	120 NORTH MERAMEC	62,061	46,662	51,694	36,000	36,000	48,000	48,000	33.3%	48,000	48,000
20R00005640000	HANLEY & CARONDELET LOT	4,317	4,388	4,570	4,400	4,400	4,400	4,400	0.0%	4,400	4,400
20R00005650000	HANLEY & WYDOWN	7,133	7,103	6,760	7,020	7,020	7,500	7,500	6.8%	7,500	7,500
20R00005670000	10-22 NORTH BRENTWOOD	17,182	8,510	10,328	14,400	14,400	14,400	14,400	0.0%	14,400	14,400
20R00005710000	7600 WYDOWN LOT	3,334	3,945	5,449	4,176	4,176	4,100	4,100	-1.8%	4,100	4,100
20R00005720000	FORSYTH/BRENTWOOD	22,098	24,807	25,225	26,000	26,000	22,500	22,500	-13.5%	22,500	22,500
20R00005750000	RENTAL OF PARKING METERS	38,350	65,562	83,570	50,000	50,000	136,200	227,000	354.0%	40,000	40,000
20R00005760000	PARKING METERS REVENUE	743,487	741,244	694,270	1,020,000	954,000	925,000	950,000	-6.9%	975,000	1,000,000
20R00005760001	SO. CENTRAL/COUNTY LOT	64,283	72,611	62,364	60,000	60,000	72,000	72,000	20.0%	72,000	72,000
20R00005760005	PARKING METER REVENUE - CASH KEYS	14,187	20,132	15,405	18,000	18,000	500	0	-100.0%	0	0
20R00005770000	FORSYTH/WASHINGTON UNIVERSITY	11,025	11,025	33,075	12,000	12,000	22,000	22,000	83.3%	22,000	22,000
20R00005780000	NO. MERAMEC LOT	16,798	18,420	16,901	16,000	16,000	16,000	16,000	0.0%	16,000	16,000
<b>TOTAL OTHER PARKING INCOME</b>		<b>1,019,997</b>	<b>1,041,691</b>	<b>1,018,284</b>	<b>1,267,996</b>	<b>1,201,996</b>	<b>1,272,600</b>	<b>1,387,900</b>	<b>9.5%</b>	<b>1,225,900</b>	<b>1,250,900</b>
<b>OTHER REVENUE</b>											
20R00006000020	SALE OF ASSETS	4,274,700	423,764	0	0	0	0	1,000,000	0.0%	0	0
20R00007100000	INTEREST ON INVESTMENTS	366,890	483,409	411,177	218,250	218,250	330,000	225,000	3.1%	200,000	175,000
<b>TOTAL OTHER INCOME</b>		<b>4,641,590</b>	<b>907,173</b>	<b>411,177</b>	<b>218,250</b>	<b>218,250</b>	<b>330,000</b>	<b>1,225,000</b>	<b>461.3%</b>	<b>200,000</b>	<b>175,000</b>
<b>TOTAL PARKING FUND REVENUE</b>		<b>\$6,128,148</b>	<b>\$2,323,949</b>	<b>\$1,831,800</b>	<b>\$1,851,846</b>	<b>\$1,785,846</b>	<b>\$1,986,587</b>	<b>\$2,989,900</b>	<b>61.5%</b>	<b>\$1,807,900</b>	<b>\$1,812,900</b>

**EXPENDITURES**

DEPARTMENT: PUBLIC WORKS

FUND: PARKING

DIVISION: PARKING - ON STREET METERS AND PARKING LOTS

ACCOUNT GROUP: 0100

		FY 2006	FY 2007	FY 2008	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED EXPEND.	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
		ACTUAL	ACTUAL	ACTUAL							
<b>PERSONNEL SERVICES</b>											
<b>ACCTNUM</b>	<b>ACCTTITLE</b>										
20X01001010000	SALARIES OF REGULAR EMPLOYEES	\$49,565	\$49,910	\$51,919	\$53,556	\$53,556	\$53,728	\$55,339	3.3%	\$57,000	\$58,710
20X01001020000	OVERTIME	4,041	5,533	4,604	4,000	4,000	3,500	3,500	-12.5%	3,500	3,500
20X01001030000	PART-TIME	0	4,012	7,368	3,200	3,200	3,200	4,080	27.5%	4,080	4,080
20X01001040000	MISCELLANEOUS	168	168	168	168	168	168	168	0.0%	168	168
20X01001140000	FICA-EMPLOYER PORTION	4,000	4,426	4,768	4,416	4,416	4,391	4,864	10.1%	5,030	5,199
20X01001160000	PENSION PLAN	0	0	0	0	0	0	2,233	0.0%	664	562
20X01001180000	GROUP LIFE INSURANCE PREMIUM	240	240	199	206	206	207	252	22.3%	260	268
20X01001190000	DENTAL HEALTH INSURANCE	1,001	1,052	1,106	1,110	1,110	1,110	990	-10.8%	1,010	1,032
20X01001200000	EMPLOYEE HEALTH CARE	6,420	6,972	7,145	7,491	7,491	7,486	8,251	10.2%	8,933	9,660
	<b>TOTAL PERSONNEL SERVICES</b>	<b>65,435</b>	<b>72,313</b>	<b>77,277</b>	<b>74,147</b>	<b>74,147</b>	<b>73,790</b>	<b>79,677</b>	<b>7.5%</b>	<b>80,645</b>	<b>83,179</b>
<b>CONTRACTUAL SERVICES</b>											
20X01002130000	TRAVEL AND TRAINING	0	0	0	500	500	500	500	0.0%	500	500
20X01002160000	PRINTING AND PHOTOGRAPHY	2,682	892	1,272	800	800	800	900	12.5%	925	950
20X01002320000	ELECTRICITY	4,387	3,847	2,693	5,060	5,060	5,060	5,566	10.0%	5,844	6,136
20X01002340000	SEWER SERVICE CHARGE	0	0	461	960	960	960	1,080	12.5%	1,200	1,320
20X01002350000	BUILDING MAINTENANCE	7,024	4,383	572	0	0	0	0	0.0%	0	0
20X01002370000	MAINTENANCE & REPAIR EQUIPMENT	0	0	0	0	0	0	2,000	0.0%	2,000	2,000
20X01002450000	RENT FACILITIES	25,000	24,000	24,000	24,000	24,000	24,000	24,000	0.0%	24,000	24,000
20X01002700000	CONTRACTUAL SERVICES	30,364	1,506	9,868	51,620	51,620	1,620	3,240	-93.7%	4,860	6,480
	<b>TOTAL CONTRACTUAL SERVICES</b>	<b>69,457</b>	<b>34,628</b>	<b>38,866</b>	<b>82,940</b>	<b>82,940</b>	<b>32,940</b>	<b>37,286</b>	<b>-55.0%</b>	<b>39,329</b>	<b>41,386</b>
<b>COMMODITIES</b>											
20X01003010000	OFFICE SUPPLIES	0	0	0	0	0	2,500	4,000	0.0%	5,500	7,000
20X01003070000	OPERATING SUPPLIES & EQUIPMENT	55,378	49,213	24,828	50,350	50,350	14,025	19,650	-61.0%	18,675	18,675
20X01003160000	CLOTHING & UNIFORMS	110	0	128	400	400	400	400	0.0%	400	400
20X01003170000	AGRICULTURAL SUPPLIES	0	0	0	0	0	8,000	8,000	0.0%	8,000	8,000
20X01003190000	HARDWARE & HAND TOOLS	0	0	0	0	0	1,000	1,000	0.0%	1,000	1,000
20X01003250000	ASPHALT & ASPHALT PRODUCTS	0	0	0	0	0	2,000	2,000	0.0%	2,000	2,000
20X01003260000	ROCK, CEMENT & CONCRETE PRODUCTS	0	0	0	0	0	1,000	2,250	0.0%	2,250	2,250
20X01003270000	LUMBER & WOOD PRODUCTS	0	0	0	0	0	1,000	1,000	0.0%	1,000	1,000
20X01003280000	PAINTS & PAINTING SUPPLIES	0	0	0	0	0	2,500	2,500	0.0%	2,500	2,500
20X01003300000	STEEL, IRON & METAL PRODUCTS	0	0	0	0	0	1,000	1,000	0.0%	1,000	1,000
20X01003340000	PARKING METER & TRAFFIC COUNTERS REPLAC.	0	0	0	0	0	0	6,000	0.0%	3,000	3,000
20X01003380000	ELECTRICAL SUPPLIES	0	0	0	0	0	2,500	2,500	0.0%	2,500	2,500
20X01003390000	SIGN FABRICATION & ERECTION	0	0	0	0	0	2,000	2,000	0.0%	2,000	2,000
20X01003400000	OTHER OPERATING SUPPLIES	0	0	0	0	0	0	2,775	0.0%	2,775	0
	<b>TOTAL COMMODITIES</b>	<b>55,488</b>	<b>49,213</b>	<b>24,956</b>	<b>50,750</b>	<b>50,750</b>	<b>37,925</b>	<b>55,075</b>	<b>8.5%</b>	<b>52,600</b>	<b>51,325</b>
<b>CAPITAL ITEMS &amp; TRANSFERS</b>											
20X01005020000	BUILDINGS, STRUCTURES & IMPROVEMENTS	21,718	0	46,182	10,000	10,000	4,000	267,095	2571.0%	4,000	4,000
20X01005030000	OFFICE FURNITURE & EQUIPMENT	0	0	0	0	0	0	0	0.0%	500	0
20X01005060000	MACHINERY & EQUIPMENT	0	0	0	0	0	0	37,000	0.0%	30,000	30,000
20X01006110000	PARKING LOT RESURFACING	0	0	0	0	0	4,500	6,000	0.0%	6,000	6,000
20X01009270000	TRANSFER TO FUND 50 (ERF)	0	986	0	0	0	0	2,255	0.0%	3,383	3,963
	<b>TOTAL CAPITAL ITEMS &amp; TRANSFERS</b>	<b>21,718</b>	<b>986</b>	<b>46,182</b>	<b>10,000</b>	<b>10,000</b>	<b>8,500</b>	<b>312,350</b>	<b>3023.5%</b>	<b>43,883</b>	<b>43,963</b>
	<b>TOTAL OPERATIONS &amp; MAINTENANCE</b>	<b>\$212,098</b>	<b>\$157,141</b>	<b>\$187,281</b>	<b>\$217,837</b>	<b>\$217,837</b>	<b>\$153,155</b>	<b>\$484,388</b>	<b>122.4%</b>	<b>\$216,457</b>	<b>\$219,853</b>



## PERSONNEL SCHEDULE

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DEPARTMENT: Public Works	FUND: Parking
DIVISION: Parking-Operations and Maintenance	DIVISION ACCOUNT: 0100

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POSITION/TITLE	ACTUAL FY 2006	ACTUAL FY 2007	ACTUAL FY 2008	BUDGET FY 2009	ADOPTED FY 2010	PROJECTED FY 2011	PROJECTED FY 2012
Meter Technician	1	1	1	1	1	1	1
<b>Total:</b>	1	1	1	1	1	1	1

**EXPENDITURES**

DEPARTMENT: POLICE

FUND: PARKING

DIVISION: PARKING CONTROL

ACCOUNT GROUP: 0200

	FY 2006	FY 2007	FY 2008	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED EXPEND.	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
	ACTUAL	ACTUAL	ACTUAL							
<b>PERSONNEL SERVICES</b>										
<b>ACCTNUM</b>	<b>ACCTTITLE</b>									
20X02001010000	\$167,359	\$157,188	\$144,416	\$149,084	\$149,084	\$149,267	\$153,745	3.1%	\$158,357	\$163,108
20X02001020000	5,509	2,628	2,782	4,000	4,000	3,500	4,000	0.0%	4,500	5,000
20X02001040000	529	451	360	529	529	529	529	0.0%	529	529
20X02001080000	0	0	0	0	0	0	0	0.0%	0	0
20X02001140000	12,894	11,848	10,738	11,711	11,711	11,714	12,067	3.0%	12,459	12,860
20X02001160000	0	0	0	0	0	0	8,932	0.0%	2,656	2,248
20X02001180000	828	843	555	574	574	575	701	22.1%	722	744
20X02001190000	3,944	3,841	3,798	3,813	3,813	3,813	3,401	-10.8%	3,470	3,547
20X02001200000	25,157	25,252	24,420	25,639	25,639	25,620	28,203	10.0%	30,506	32,961
TOTAL PERSONNEL SERVICES	216,220	202,051	187,069	195,350	195,350	195,018	211,578	8.3%	213,199	220,997
<b>CONTRACTUAL SERVICES</b>										
20X02002160000	16,524	450	3,678	10,100	10,100	8,446	7,600	-24.8%	9,200	8,300
20X02002370000	0	0	0	200	200	2,310	2,310	1055.0%	2,310	2,310
TOTAL CONTRACTUAL SERVICES	16,524	450	3,678	10,300	10,300	10,756	9,910	-3.8%	11,510	10,610
<b>COMMODITIES</b>										
20X02003010000	154	79	0	300	300	300	300	0.0%	300	300
20X02003070000	144	879	1,730	1,930	1,930	1,534	1,600	-17.1%	1,700	1,800
20X02003110000	0	0	0	0	0	0	0	0.0%	0	0
20X02003160000	788	1,886	1,488	1,500	1,500	2,000	1,500	0.0%	1,500	1,500
20X02003320000	0	0	0	75	75	0	0	-100.0%	0	0
TOTAL COMMODITIES	1,086	2,844	3,219	3,805	3,805	3,834	3,400	-10.6%	3,500	3,600
<b>CAPITAL ITEMS &amp; TRANSFERS</b>										
20X02005030000	24,016	0	0	0	0	0	0	0.0%	0	0
20X02009270000	0	0	0	0	0	0	10,380	0.0%	15,947	16,717
TOTAL CAPITAL ITEMS & TRANSFERS	24,016	0	0	0	0	0	10,380	0.0%	15,947	16,717
TOTAL PARKING CONTROL	\$257,846	\$205,345	\$193,966	\$209,455	\$209,455	\$209,608	\$235,268	12.3%	\$244,156	\$251,924

## PERSONNEL SCHEDULE

DEPARTMENT: Police	FUND: Parking
DIVISION: Parking Control	DIVISION ACCOUNT: 0200

POSITION/TITLE	ACTUAL FY 2006	ACTUAL FY 2007	ACTUAL FY 2008	BUDGET FY 2009	ADOPTED FY 2010	PROJECTED FY 2011	PROJECTED FY 2012
Parking Control Supervisor	1	1	1	1	1	1	1
Parking Controller	4	4	3	3	3	3	3
<b>Total:</b>	5	5	4	4	4	4	4

**EXPENDITURES**

DEPARTMENT: NON-DEPARTMENTAL & PUBLIC WORKS (Parking Garages)

FUND: PARKING

DIVISION: NON-DIVISIONAL & PARKING GARAGES

ACCOUNT GROUP: 0300-0700

ACCTNUM	ACCTTITLE	FY 2006 ACTUAL	FY 2007 ACTUAL	FY 2008 ACTUAL	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED EXPEND.	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
<b>SUBSIDIES TO OTHER FUNDS</b>											
20X03002200000	FIRE & EXTENDED COVERAGE PREMIUM	\$11,500	\$13,000	\$10,000	\$12,000	\$12,000	\$12,000	\$13,000	8.3%	\$14,000	\$15,000
20X03002210000	AUTO & GENERAL LIABILITY INSURANCE PREM.	11,500	13,000	15,000	17,000	17,000	17,000	17,500	2.9%	18,000	18,500
20X03002250000	REIMB-HRA DEDUCTIBLE	0	0	1,100	4,000	4,000	3,300	3,300	-17.5%	3,300	3,300
20X03002280000	WORKERS' COMPENSATION	18,269	22,246	15,000	17,500	17,500	17,500	19,000	8.6%	20,500	22,000
<b>TOTAL SUBSIDIES TO OTHER FUNDS</b>		<b>\$41,269</b>	<b>\$48,246</b>	<b>\$41,100</b>	<b>\$50,500</b>	<b>\$50,500</b>	<b>\$49,800</b>	<b>\$52,800</b>	<b>4.6%</b>	<b>\$55,800</b>	<b>\$58,800</b>
<b>DEBT SERVICES &amp; TRANSFERS</b>											
20X00002060020	PRINCIPAL PAYMENT - 2005B BONDS	\$0	\$190,000	\$200,000	\$205,000	\$205,000	\$205,000	\$220,000	7.3%	\$235,000	\$245,000
20X00002070020	INTEREST EXPENSE - 2005B BONDS	0	113,248	103,964	94,469	94,469	93,969	83,663	-11.4%	72,629	60,989
20X00002700000	PROFESSIONAL FEES	0	0	494	0	0	0	0	0.0%	0	0
20X04009300000	TRANSFER TO DEBT SERVICE	546,646	100,000	100,000	110,000	110,000	110,000	552,000	0.0%	1,215,400	1,224,580
20X04009500000	TRANSFER TO FUNDS 60 RPIF	406,147	540,409	115,000	100,000	100,000	100,000	0	-100.0%	0	0
20X04009700000	TRANSFER TO FUND 70 REC & STORMWATER	336,000	484,000	539,000	600,000	600,000	600,000	750,000	25.0%	750,000	750,000
20X05008100000	STL.COUNTY BOND-SHAW PARK DR. GARAGE	210,993	230,808	230,808	230,809	230,809	230,809	230,809	0.0%	230,809	230,809
<b>TOTAL DEBT SERVICES &amp; TRANSFERS</b>		<b>\$1,499,786</b>	<b>\$1,658,465</b>	<b>\$1,289,266</b>	<b>\$1,340,278</b>	<b>\$1,340,278</b>	<b>\$1,339,778</b>	<b>\$1,836,472</b>	<b>37.0%</b>	<b>\$2,503,838</b>	<b>\$2,511,378</b>
<b>PARKING GARAGES - CONTRACTUAL SERVICES</b>											
20X06002700000	CONTRACTUAL SERVICES-CARONDELET GARAGE	\$56,859	\$0	\$0	\$0	\$0	\$0	\$0	0.0%	\$0	\$0
20X06002700002	ST. LOUIS COUNTY DR/SHAW PARK DR	40,811	52,983	13,969	55,000	115,000	115,000	62,500	13.6%	65,000	67,500
20X07002700000	CONTRACTUAL SERVICES-BONHOMME GARAGE	101,930	110,998	127,343	129,320	129,320	129,100	129,102	-0.2%	129,100	129,100
<b>TOTAL PARKING GARAGES</b>		<b>\$199,600</b>	<b>\$163,981</b>	<b>\$141,313</b>	<b>\$184,320</b>	<b>\$244,320</b>	<b>\$244,100</b>	<b>\$191,602</b>	<b>4.0%</b>	<b>\$194,100</b>	<b>\$196,600</b>

**CITY OF CLAYTON  
DEBT SERVICE OUTSTANDING AS OF 9-30-09**

**Bonhomme Garage**

**2005 B - \$2,665,000  
Taxable - Refunded 1998 B  
Interest rate range 4.85%**

		Principal	Interest	Total
	12/1/2009	220,000.00	44,498.75	
FY 2010	6/1/2010	-	39,163.75	303,662.50
	12/1/2010	235,000.00	39,163.75	
FY 2011	6/1/2011	-	33,465.00	307,628.75
	12/1/2011	245,000.00	33,465.00	
FY 2012	6/1/2012	-	27,523.75	305,988.75
	12/1/2012	255,000.00	27,523.75	
FY 2013	6/1/2013	-	21,340.00	303,863.75
	12/1/2013	275,000.00	21,340.00	
FY 2014	6/1/2014	-	14,671.25	311,011.25
	12/1/2014	290,000.00	14,671.25	
FY 2015	6/1/2015	-	7,638.75	312,310.00
	12/1/2015	315,000.00	7,638.75	
FY 2016	6/1/2016			322,638.75
Original Principal		2,655,000.00		
Princ/Int Balance at 9-30-08		1,835,000.00	332,103.75	

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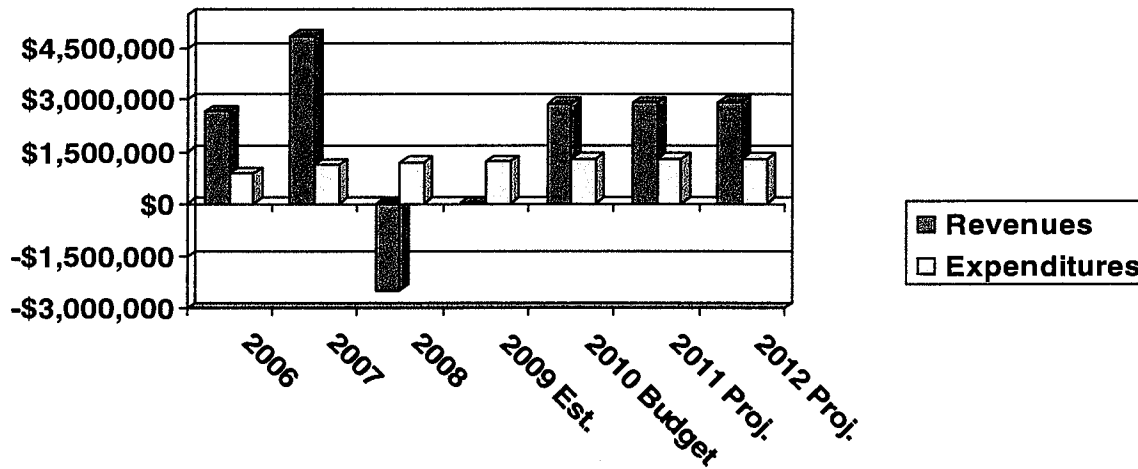
## PENSION FUNDS

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*The City operates two pension funds for its full-time employees: uniformed employees of the Police and Fire Departments are members of the Uniformed Employees Retirement Fund; all other non-uniformed employees of the City are members of the Non-Uniformed Employees Retirement Fund.*

**Uniformed Employees Pension Fund  
Summary of Revenues and Expenditures  
FY 2006 - FY 2012**

	<b>Actual FY 2006</b>	<b>Actual FY 2007</b>	<b>Actual FY 2008</b>	<b>Estimate FY 2009</b>	<b>Adopted FY 2010</b>	<b>Projected FY 2011</b>	<b>Projected FY 2012</b>
<b>Beginning Fund Balance</b>	\$22,715,510	\$24,530,601	\$28,306,077	\$24,618,087	\$23,404,098	\$25,000,792	\$26,619,444
<b>Revenues</b>	2,686,544	4,885,217	(2,484,113)	14,331	2,895,647	2,921,329	2,947,360
<b>Expenditures</b>	871,455	1,109,742	1,203,876	1,228,320	1,298,953	1,302,677	1,306,494
<b>Revenues Over/(Under) Expenditures</b>	1,815,089	3,775,475	(3,687,989)	(1,213,989)	1,596,694	1,618,652	1,640,866
<b>Ending Fund Balance</b>	\$24,530,599	\$28,306,077	\$24,618,087	\$23,404,098	\$25,000,792	\$26,619,444	\$28,260,310



This pension trust fund provides defined benefits for all sworn public safety officers of the City. The fund balance fluctuates due to market variations. The fund is currently funded according to actuarial standards.

## REVENUES AND EXPENDITURES

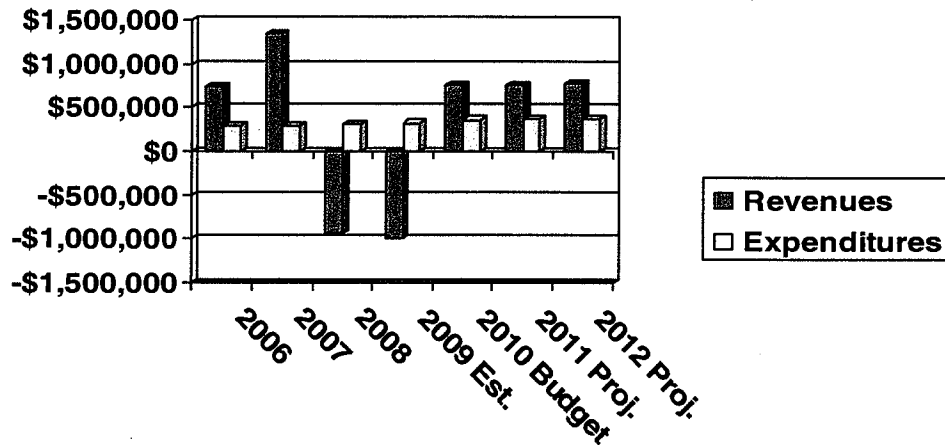
### FUND: POLICE AND FIRE PENSION

		FY 2006	FY 2007	FY 2008	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED REV./EXP.	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
		ACTUAL	ACTUAL	ACTUAL							
<b>BEGINNING FUND BALANCE</b>		\$22,715,512	\$24,530,601	\$28,306,076	\$24,618,087	\$24,618,087	\$24,618,087	\$23,404,098	-4.9%	\$25,000,792	\$26,619,444
<b>REVENUES</b>											
<b>ACCTNUM</b>	<b>ACCTTITLE</b>										
30R00007070001	OTHER INCOME	\$7,119	\$25,559	\$85,517	\$7,000	\$7,000	\$16,935	\$250	-96.4%	\$250	\$250
30R00007100000	INTEREST ON INVESTMENTS	1,665,103	3,886,519	(3,529,793)	1,903,000	0	(900,000)	1,545,497	-18.8%	1,568,679	1,592,210
30R00007110000	CITY SHARE - CONTRIBUTIONS	798,089	756,282	733,009	677,396	677,396	677,396	1,127,400	66.4%	1,127,400	1,127,400
30R00007160000	CONTRIBUTIONS FROM MEMBERS	216,234	216,857	225,681	225,000	225,000	220,000	222,500	-1.1%	225,000	227,500
	<b>TOTAL REVENUES</b>	<b>\$2,686,544</b>	<b>\$4,885,217</b>	<b>(\$2,484,113)</b>	<b>\$2,812,396</b>	<b>\$909,396</b>	<b>\$14,331</b>	<b>\$2,895,647</b>	<b>3.0%</b>	<b>\$2,921,329</b>	<b>\$2,947,360</b>
<b>EXPENDITURES</b>											
<b>ACCTNUM</b>	<b>ACCTTITLE</b>										
30X00007030000	PROFESSIONAL SERVICES	\$103,029	\$137,511	\$141,776	\$159,272	\$159,272	\$145,320	\$148,953	-6.5%	\$152,677	\$156,494
30X00008010000	PAYMENT TO PENSIONERS	768,426	972,232	1,062,100	1,074,000	1,074,000	1,083,000	1,150,000	7.1%	1,150,000	1,150,000
	<b>TOTAL EXPENSES</b>	<b>\$871,455</b>	<b>\$1,109,742</b>	<b>\$1,203,876</b>	<b>\$1,233,272</b>	<b>\$1,233,272</b>	<b>\$1,228,320</b>	<b>\$1,298,953</b>	<b>5.3%</b>	<b>\$1,302,677</b>	<b>\$1,306,494</b>
<b>ENDING FUND BALANCE</b>		\$24,530,601	\$28,306,076	\$24,618,087	\$26,197,211	\$24,294,211	\$23,404,098	\$25,000,792	-4.6%	\$26,619,444	\$28,260,310



**Non-Uniformed Employees Pension Fund 40  
Summary of Revenues and Expenditures  
FY 2006 - FY 2012**

	<b>Actual FY 2006</b>	<b>Actual FY 2007</b>	<b>Actual FY 2008</b>	<b>Estimate FY2009</b>	<b>Adopted FY 2010</b>	<b>Projected FY 2011</b>	<b>Projected FY 2012</b>
<b>Beginning Fund Balance</b>	\$8,955,349	\$9,399,427	\$10,452,605	\$9,205,113	\$7,884,312	\$8,281,594	\$8,679,505
<b>Revenues</b>	740,494	1,349,918	(936,445)	(998,806)	758,405	766,481	774,678
<b>Expenditures</b>	296,416	296,740	311,048	321,995	361,123	368,570	376,171
<b>Revenues Over/(Under) Expenditures</b>	444,078	1,053,178	(1,247,492)	(1,320,801)	397,282	397,911	398,507
<b>Ending Fund Balance</b>	\$9,399,427	\$10,452,605	\$9,205,113	\$7,884,312	\$8,281,594	\$8,679,505	\$9,078,012



This pension trust fund provides defined benefits for all non-uniformed employees of the City. No contributions are being made by employees or the City presently. This fund is also subject to market fluctuations.

## REVENUES AND EXPENDITURES

### FUND: NON-UNIFORM EMPLOYEES PENSION

	FY 2006	FY 2007	FY 2008	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED REV./EXP.	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
	ACTUAL	ACTUAL	ACTUAL							
<b>BEGINNING FUND BALANCE</b>	\$8,955,349	\$9,399,427	\$10,452,605	\$9,205,113	\$9,205,113	\$9,205,113	\$7,884,312	-14.3%	\$8,281,594	\$8,679,505
<b>REVENUES</b>										
<b>ACCTNUM</b>	<b>ACCTTITLE</b>									
40R00007070000	\$12,390	\$22,440	\$19,121	\$0	\$0	\$1,194	\$0	0.0	\$0	\$0
40R00007100000	0	0	0	0	0	(1,000,000)	538,405	0.0	546,481	554,678
40R00007160000	0	0	0	0	0	0	0	0.0	157,000	167,000
40R00007210000	0	0	0	0	0	0	220,000	0.0	63,000	53,000
40R00007450000	728,104	1,327,478	(955,566)	733,950	0	0	0	-1.0	0	0
<b>TOTAL REVENUES</b>	<b>\$740,494</b>	<b>\$1,349,918</b>	<b>(\$936,445)</b>	<b>\$733,950</b>	<b>\$0</b>	<b>(\$998,806)</b>	<b>\$758,405</b>	<b>0.0</b>	<b>\$766,481</b>	<b>\$774,678</b>
<b>EXPENDITURES</b>										
<b>ACCTNUM</b>	<b>ACCTTITLE</b>									
40X00007030000	\$51,988	\$48,498	\$48,720	\$58,112	\$58,112	\$43,712	\$44,805	-0.2	\$45,925	\$47,073
40X00008000000	244,428	248,242	262,327	271,129	271,129	278,283	316,318	0.2	322,645	329,098
<b>TOTAL EXPENSES</b>	<b>\$296,416</b>	<b>\$296,740</b>	<b>\$311,047</b>	<b>\$329,241</b>	<b>\$329,241</b>	<b>\$321,995</b>	<b>\$361,123</b>	<b>0.1</b>	<b>\$368,570</b>	<b>\$376,171</b>
<b>ENDING FUND BALANCE</b>	<b>\$9,399,427</b>	<b>\$10,452,605</b>	<b>\$9,205,113</b>	<b>\$9,609,822</b>	<b>\$8,875,872</b>	<b>\$7,884,312</b>	<b>\$8,281,594</b>	<b>-13.8%</b>	<b>\$8,679,505</b>	<b>\$9,078,012</b>

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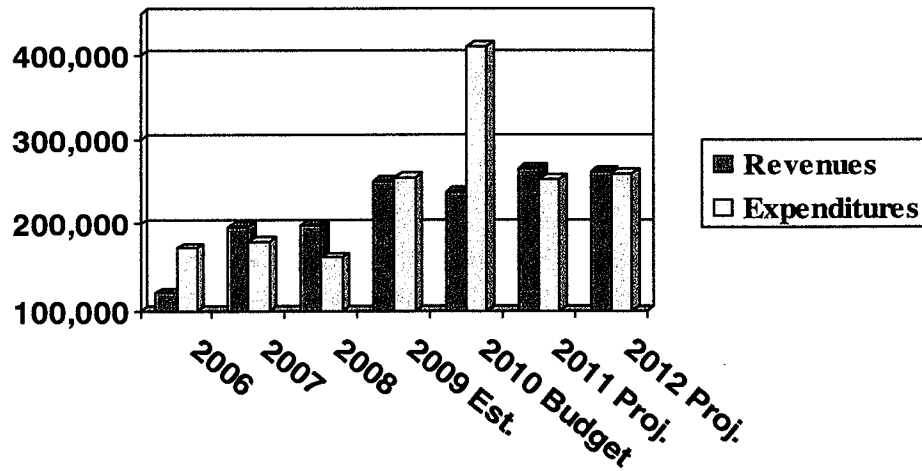
## SPECIAL TAX DISTRICT

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*The Special Tax District was established in 1981 to provide funding for appropriate economic development activities in the Central Business District. The legislation establishing the Special Tax District allows funding to be expended for a variety of economic development purposes including capital improvements in the area, promotion of the Central Business District through marketing and advertising, and efforts related to attraction and/or retention of businesses. The Economic Advisory Committee has supported these efforts in addition to providing advice and guidance to the Mayor, Board of Aldermen, and the City's administration on a strategy and action plan for future business growth, retention and revitalization.*

**Fund 45 - Special Business District Fund  
Summary of Revenues and Expenditures  
FY 2006 - FY 2012**

	<b>Actual FY 2006</b>	<b>Actual FY 2007</b>	<b>Actual FY 2008</b>	<b>Estimate FY 2009</b>	<b>Adopted FY 2010</b>	<b>Projected FY 2011</b>	<b>Projected FY 2012</b>
<b>Beginning Fund Balance</b>	225,023	173,338	189,760	227,909	223,285	49,465	63,199
<b>Revenues</b>	120,758	196,391	199,220	249,911	237,275	266,051	260,581
<b>Expenditures</b>	172,443	179,968	161,070	254,535	411,095	252,317	258,995
<b>Revenues Over/(Under) Expenditures</b>	(51,685)	16,422	38,149	(4,624)	(173,820)	13,734	1,586
<b>Ending Fund Balance</b>	173,338	189,760	227,909	223,285	49,465	63,199	64,785
<b>% Fund Balance to Expenditures</b>	100.5%	105.4%	141.5%	87.7%	12.0%	25.0%	25.0%



This fund receives an additional property tax levy from a geographical overlay district comprised of the Central Business District. The fund pays for projects and marketing with direct impact to the businesses lying within the geographical boundaries. The City is consciously spending fund balance to provide a higher level of activities and services to the Central Business District (CBD), including the hiring of an Economic Developer in 2009 and implementation of a CBD Plan Update and Retail Study in 2009 - 2010. This fund has been the beneficiary of the growing high assessed property values within the City.

## REVENUES

FUND: SPECIAL TAX DISTRICT

ACCOUNT GROUP - 45R

REVENUES		FY 2006	FY 2007	FY 2008	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED REVENUE	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
ACCTNUM	ACCTTITLE	ACTUAL	ACTUAL	ACTUAL							
45R00001010000	REAL PROPERTY TAX-CURRENT	\$110,611	\$177,889	\$177,743	\$236,000	\$236,000	\$241,000	\$235,025	-0.4%	\$265,201	\$259,531
45R00001020000	REAL PROPERTY TAX-DELINQUENT	(186)	4,314	12,889	0	0	0	0	0.0%	0	0
45R00001050000	FINANCIAL INSTITUTION TAX	0	3,255	0	500	500	0	250	-50.0%	250	250
45R00001060000	RAILROAD & OTHER UTILITIES	0	0	0	0	0	0	0	0.0%	0	0
45R00001070000	INTANGIBLE TAX/INTEREST	0	0	0	0	0	0	0	0.0%	0	0
45R00005020000	IMPROVEMENTS	0	0	0	0	0	0	0	0.0%	0	0
45R00007070000	OTHER	0	975	2,000	0	0	0	0	0.0%	0	0
45R00007100000	INTEREST ON INVESTMENTS	10,333	9,958	6,588	4,455	4,455	8,911	2,000	-55.1%	600	800
45R00007260000	MISCELLANEOUS REVENUE	0	0	0	0	0	0	0	0.0%	0	0
TOTAL SPECIAL TAX DISTRICT REVENUES		\$120,758	\$196,391	\$199,220	\$240,955	\$240,955	\$249,911	\$237,275	-1.5%	\$266,051	\$260,581

**EXPENDITURES**

**FUND: SPECIAL TAX DISTRICT**

**ACCOUNT GROUP - 45X**

	FY 2006	FY 2007	FY 2008	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED EXPEND.	FY 2010 ADOPTED BUDGET	% CHG TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
	ACTUAL	ACTUAL	ACTUAL							
<b>PERSONNEL SERVICES</b>										
<b>ACCTNUM</b>	<b>ACCTTITLE</b>									
45X00001010000	\$47,879	\$65,780	\$70,744	\$134,521	\$108,879	\$103,086	\$117,823	-12.4%	\$123,270	\$128,500
45X00001020000	321	277	25	500	500	0	0	-100.0%	0	0
45X00001140000	3,636	4,979	5,260	10,292	8,330	7,886	9,013	-12.4%	9,430	9,830
45X00001160000	0	0	0	0	0	0	3,908	0.0%	1,162	984
45X00001180000	252	334	273	513	513	397	530	3.3%	559	585
45X00001190000	731	963	1,032	1,871	1,442	1,421	1,592	-14.9%	1,625	1,661
45X00001200000	4,653	6,256	6,468	12,530	9,675	9,935	13,239	5.7%	14,326	15,485
TOTAL PERSONNEL SERVICES	57,472	78,589	83,802	160,227	129,339	122,725	146,105	-8.8%	150,372	157,045
<b>CONTRACTUAL SERVICES</b>										
45X00002010000	0	0	0	0	60,000	60,000	120,000	0.0%	0	0
45X00002100000	827	576	690	500	500	500	2,500	400.0%	2,500	2,500
45X00002130000	0	0	450	2,200	2,200	1,931	5,400	145.5%	5,400	5,400
45X00002150000	41,933	13,786	2,223	3,700	3,700	4,347	74,450	1912.2%	39,450	39,450
45X00002160000	27,663	18,906	17,099	19,060	19,060	16,807	9,900	-48.1%	2,600	2,600
45X00002250000	0	0	0	1,100	1,100	1,100	1,100	0.0%	1,100	1,100
45X00002550000	225	125	125	225	225	645	895	297.8%	895	895
45X00002700000	5,496	5,970	6,146	6,440	6,440	2,800	4,500	-30.1%	4,500	4,500
45X00002700001	1,188	1,089	1,164	1,200	1,200	1,200	1,200	0.0%	1,200	1,200
TOTAL CONTRACTUAL SERVICES	77,332	40,452	27,897	34,425	94,425	89,330	219,945	538.9%	57,645	57,645
<b>COMMODITIES &amp; PROGRAM ACCOUNTS</b>										
45X00003010000	199	71	237	490	490	1,490	1,495	205.1%	1,500	1,505
45X00003210000	259	0	192	1,000	1,000	1,390	4,000	300.0%	4,000	4,000
45X00004110000	34,642	58,317	47,942	54,085	54,085	38,600	38,550	-28.7%	37,800	37,800
TOTAL COMMODITIES & PROGRAM ACCOUNTS	35,100	58,388	48,371	55,575	55,575	41,480	44,045	-20.7%	43,300	43,305
<b>TRANSFERS</b>										
45X00009270000	1,539	1,539	0	0	0	0	0	0.0%	\$0	\$0
45X00009280000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	0.0%	1,000	1,000
TOTAL TRANSFERS	2,539	2,539	1,000	1,000	1,000	1,000	1,000	0.0%	1,000	1,000
<b>TOTAL SPECIAL TAX DIST. EXPENDITURES</b>	<b>\$172,443</b>	<b>\$179,968</b>	<b>\$161,070</b>	<b>\$251,227</b>	<b>\$280,339</b>	<b>\$254,535</b>	<b>\$411,095</b>	<b>63.6%</b>	<b>\$252,317</b>	<b>\$258,995</b>

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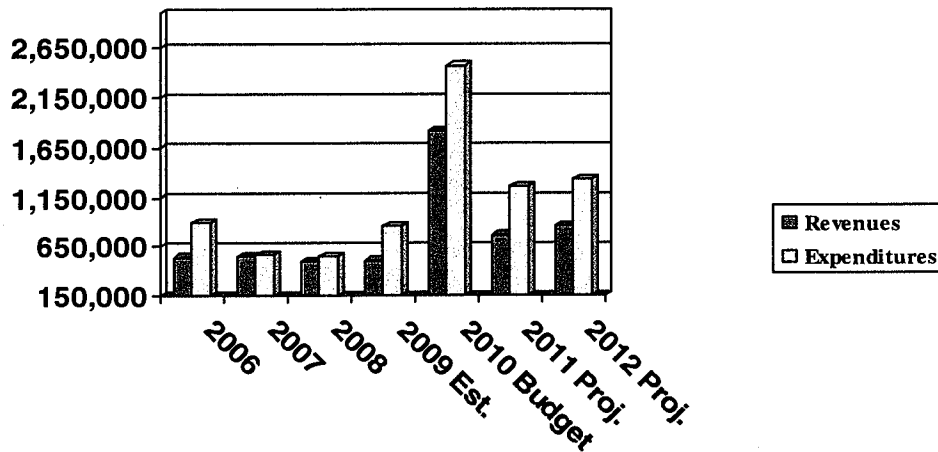
## EQUIPMENT REPLACEMENT FUND

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*The purpose of the Equipment Replacement Fund (ERF) is to establish a “sinking” or reserve account, for the systematic replacement of all-capital vehicles and equipment. Starting in Fiscal Year (FY) 2006, the Revolving Public Improvement Fund will be making the annual contribution to the ERF. In developing the ERF, an assessment is made on each vehicle as to its useful life, remaining useful life and net replacement cost. The net replacement cost for each vehicle is divided by its useful life, resulting in an annual amount to be budgeted and deposited in the ERF. By funding the ERF this way a fairly stable annual investment for its subsequent fleet replacement is not subject to the periodic spikes caused by big-ticket purchases.*

**Fund 50 - Equipment Replacement Fund  
Summary of Revenues and Expenditures  
FY 2006 - FY 2012**

	<b>Actual FY 2006</b>	<b>Actual FY 2007</b>	<b>Actual FY 2008</b>	<b>Estimate FY 2009</b>	<b>Adopted FY 2010</b>	<b>Projected FY 2011</b>	<b>Projected FY 2012</b>
<b>Beginning Fund Balance</b>	\$3,028,121	\$2,668,469	\$2,652,230	\$2,609,234	\$2,254,087	\$1,599,536	\$1,105,832
<b>Revenues</b>	537,885	552,919	501,404	506,501	1,819,157	766,933	862,498
<b>Expenditures</b>	897,536	569,158	544,400	861,648	2,473,708	1,260,637	1,334,414
<b>Revenues Over/(Under) Expenditures</b>	(359,651)	(16,239)	(42,996)	(355,147)	(654,551)	(493,704)	(471,916)
<b>Ending Fund Balance</b>	\$2,668,469	\$2,652,230	\$2,609,234	\$2,254,087	\$1,599,536	\$1,105,832	\$633,916
<b>% Fund Balance to Expenditures</b>	297.3%	466.0%	479.3%	261.6%	64.7%	87.7%	47.5%



Revenues, primarily from interfund transfers, were building a large fund balance in the Equipment Replacement Fund until the City re-evaluated the fund in FY05 and FY06. Since FY06, funding has been reduced to fifty percent (50%) of the calculated contribution rate and the City has taken a more aggressive approach to replacing its aging equipment. In FY 2010 the City will purchase a new Fire Department ladder truck estimated to cost \$1,000,000 which occurs once in 15 years.



**REVENUES AND EXPENDITURES**

**FUND: EQUIPMENT REPLACEMENT FUND**

**ACCOUNT GROUP - 50R, 50X**

		FY 2006	FY 2007	FY 2008	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED REV./EXP.	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
		ACTUAL	ACTUAL	ACTUAL							
<b>REVENUES</b>											
<b>ACCTNUM</b>	<b>ACCTTITLE</b>										
50R00007030000	INCOME FROM AUCTIONS	\$123,688	\$45,917	\$36,783	\$108,289	\$63,359	\$63,359	\$245,000	126.3%	\$40,500	\$71,600
50R00007070000	MISCELLANEOUS REVENUE	0	15,662	100	0	0	7,555	1,120,000	0.0%	0	0
50R00007100000	INTEREST ON INVESTMENT	109,455	94,520	84,619	48,375	48,375	71,200	24,000	-50.4%	24,000	24,000
50R00009200000	TRANSFER FROM PARKING FUND 20	0	0	0	0	0	0	12,635	0.0%	19,330	20,679
50R00009310000	TRANSFER FROM GENERAL FUND (10)	0	0	0	0	0	0	417,522	0.0%	683,103	746,219
50R00009590000	TRANSFER FROM SBD 45	1,539	0	0	0	0	0	0	0.0%	0	0
50R00009600000	TRANSFER FROM RPIF 60	303,203	396,819	379,902	364,387	364,387	364,387	0	-100.0%	0	0
	<b>TOTAL (ERF) REVENUES</b>	<b>\$537,885</b>	<b>\$552,919</b>	<b>\$501,404</b>	<b>\$521,051</b>	<b>\$476,121</b>	<b>\$506,501</b>	<b>\$1,819,157</b>	<b>249.1%</b>	<b>\$766,933</b>	<b>\$862,498</b>
<b>EXPENDITURES</b>											
<b>ACCTNUM</b>	<b>ACCTTITLE</b>										
50X11022700000	CONTRACTUAL SERVICES	\$0	\$0	\$0	\$0	\$0	\$0	\$135,100	0.0%	\$73,000	\$134,000
50X11025030000	OFFICE FURNITURE & EQUIPMENT	0	0	0	0	0	0	402,925	0.0%	158,155	211,500
50X00005040100	ROLLING STOCK-PKG.OPER.&MAINT.	0	0	0	0	0	0	0	0.0%	0	38,203
50X00005040200	ROLLING STOCK-PKG. CONTROL	43,970	0	0	26,010	26,010	25,267	24,480	-5.9%	24,970	50,938
50X00005041006	MOTORIZED MOBILE EQUIPMENT	0	4,078	5,074	0	0	0	0	0.0%	0	0
50X00005041008	ROLLING STOCK-PLAN.&DEVELOP.	0	0	14,872	20,488	20,488	20,425	69,845	240.9%	21,902	21,732
50X00005041009	MOTORIZED MOBILE EQUIPMENT	0	0	0	0	0	0	0	0.0%	0	0
50X00005041102	CAPITAL - MIS	0	0	4,733	5,122	5,122	3,720	5,224	2.0%	5,329	5,436
50X00005041200	ROLLING STOCK-POLICE	110,336	69,785	142,740	127,620	127,620	129,324	71,914	-43.7%	114,982	172,417
50X00005041300	ROLLING STOCK-FIRE	613,466	0	76	508,889	204,289	206,413	1,262,000	148.0%	210,747	140,000
50X00005041401	ROLLING STOCK-P.W.ENGRG./MAINT.	77,611	433,872	291,515	426,425	382,025	353,956	263,160	-38.3%	80,110	296,926
50X00005041405	ROLLING STOCK-P.W. EQUIP.SERVICES	0	92	25,542	5,000	5,000	0	59,160	1083.2%	0	0
50X00005041610	ROLLING STOCK-PARKS&REC./MAINT.	52,153	61,331	59,848	54,056	123,556	122,543	49,980	-7.5%	111,947	82,562
50X00005061401	TOOLS, SHOP & CONSTRUCTION EQUIP. A	0	0	0	0	0	0	50,000	0.0%	0	0
50X00005061403	TOOLS, SHOP & CONSTRUCTION EQUIP. B	0	0	0	0	0	0	15,000	0.0%	15,000	0
50X00005061404	TOOLS, SHOP & CONSTRUCTION EQUIP. C	0	0	0	0	0	0	0	0.0%	9,000	0
50X00005061405	TOOLS, SHOP & CONSTRUCTION EQUIP. D	0	0	0	0	0	0	0	0.0%	60,000	0
50X00005061603	TOOLS, SHOP & CONSTRUCTION EQUIP. E	0	0	0	0	0	0	0	0.0%	108,000	0
50X11025200000	COMPUTER SOFTWARE	0	0	0	0	0	0	64,920	0.0%	267,495	180,700
	<b>TOTAL (ERF) EXPENDITURES</b>	<b>\$897,536</b>	<b>\$569,158</b>	<b>\$544,400</b>	<b>\$1,173,610</b>	<b>\$894,110</b>	<b>\$861,648</b>	<b>\$2,473,708</b>	<b>110.8%</b>	<b>\$1,260,637</b>	<b>\$1,334,414</b>

City of Clayton Equipment Replacement Fund

Dept.	Equip. #	Make	Model	Year	Equipment Description	2010 Budget	2011 Budget	2012 Budget
H & P	60	Toyota	Prius	2009	Bldg. Insp. Vehicle - 1 yr.Lease	\$5,224	\$5,329	\$5,436
H & P	64	Toyota	Prius	2008	Bldg. Insp. Vehicle - 1 yr.Lease	\$5,224	\$5,329	\$5,436
H & P	66	Ford	Ranger	2002	Building Insp. Vehicle (Future 2WD Escape Hyb	\$24,480	\$299	
H & P	67	Ford	Ranger	2002	Building Insp. Vehicle (Future 2WD Escape Hyb	\$24,480	\$299	
H & P	68	Toyota	Prius	2008	Bldg. Insp. Vehicle - 1 yr.Lease	\$5,224	\$5,329	\$5,436
H & P	69	Toyota	Prius	2007	Bldg. Insp. Vehicle - 1 yr.Lease	\$5,213	\$5,317	\$5,424
<b>HOUSING AND PLANNING TOTAL</b>						<b>\$69,845</b>	<b>\$21,902</b>	<b>\$21,732</b>
POL	1	Chevrolet	Impala	2009	Marked Police Vehicle			\$22,820
POL	2	Chevrolet	Impala	2009	Marked Police Vehicle			\$22,820
POL	5	Chevrolet	Impala	2009	Marked Police Vehicle			\$22,820
POL	7	Chevrolet	Impala	2008	Marked Police Vehicle		\$22,373	
POL	9	Chevrolet	Impala	2008	Marked Police Vehicle		\$22,373	
POL	10	Chevrolet	Impala	2009	Marked Police Vehicle			\$22,820
POL	11	Chevrolet	Impala	2005	Marked Police Vehicle (Dare)		\$22,373	
POL	12	Chevrolet	Impala	2009	Marked Police Vehicle			\$22,820
POL	13	Chevrolet	Impala	2009	Marked Police Vehicle			\$22,820
POL	17	Chevrolet	Impala	2008	Marked Police Vehicle		\$22,373	
POL	18	Chevrolet	Impala	2007	Marked Police Vehicle	\$21,934		
POL	19	Chevrolet	Tahoe	2007	Supervisor's Vehicle			\$35,497
POL	20	Ford	Taurus	2004	Police Detective Car Unmarked (Future Hybrid	\$24,990		
POL	21	Ford	Taurus	2006	Police Detective Car Unmarked (Future Hybrid Malibu)		\$25,490	
POL	25	Ford	Taurus	2004	Police Detective Car Unmarked (Future Hybrid	\$24,990		
<b>POLICE DEPARTMENT TOTAL</b>						<b>\$71,914</b>	<b>\$114,982</b>	<b>\$172,417</b>
PKC	30	GO-4	Intercep-3	2006	Parking Control Scooter			\$25,469
PKC	33	GO-4	BT-57	2003	Parking Control Scooter	\$24,480		
PKC	34	GO-4	Intercep-3	2005	Parking Control Scooter		\$24,970	
PKC	37	GO-4	Intercep-3	2006	Parking Control Scooter			\$25,469
<b>PARKING CONTROL TOTAL</b>						<b>\$24,480</b>	<b>\$24,970</b>	<b>\$50,938</b>
FIR	3200	Chevrolet	Impala	2006	Fire Chief Vehicle (Future Blazer)		\$34,333	
FIR	3203	Chevrolet	Tahoe	2005	Battalion Chief		\$36,414	
FIR	3212	Sutphen	TS100	1995	Ladder Truck	\$1,122,000		
FIR	xxx	xxx	xxx	2004	Thermal Imaging Camera		\$9,000	
FIR	xxx	xxx	xxx		Self Contained Breathing Apparatus (18)		\$108,000	
FIR	xxx	xxx	xxx		Cardiac Monitors/Defibrillators (2)		\$60,000	
FIR	xxx	xxx	xxx		Loan Repayment	\$140,000	\$140,000	\$140,000
<b>FIRE DEPARTMENT TOTAL</b>						<b>\$1,262,000</b>	<b>\$387,747</b>	<b>\$140,000</b>

City of Clayton Equipment Replacement Fund

Dept.	Equip. #	Make	Model	Year	Equipment Description	2010 Budget	2011 Budget	2012 Budget
PWK	201	John Deere	410E	2000	Backhoe Loader			\$74,285
PWK	202	Ford	Taurus	2004	Engineer Vehicle - (future hybrid Malibu)	\$24,990		
PWK	204	Chevrolet	1500	2004	1/2 Ton Pickup Truck - Meter Technician (future hybrid)			\$38,203
PWK	205	Ford	Escape	2008	Director of Public Works			\$26,106
PWK	208	Bobcat	S220	2004	Skid Steer Loader		\$37,454	
PWK	210	Chevrolet	Impala	2005	Fleet Mtce. Supervisor Vehicle (hybrid Malibu)	\$24,480		
PWK	212	Ford	Ranger	2002	Mechanic Parts Vehicle (future hybrid)	\$34,680		
PWK	214	Chevrolet	Impala	2003	Engineering Inspector Vehicle (future hybrid pick-up)			\$26,106
PWK	216	Jeep	Grand Ch.	1999	Building Maint. Vehicle (future hybrid pick-up)	\$34,680		
PWK	222	Ford	Escape	2007	Public Work Superintendent (4WD)			\$28,228
PWK	247	Ford	F-550SD	2001	40 ft. Bucket Truck ( Signals & Lighting)			\$111,427
PWK	261	Freightliner	FL70	2000	2.5 Ton Dump W/ Plow and Spreader	\$97,920		
PWK	263	Freightliner	FL70	2000	2.5 Ton Dump W/ Plow and Spreader	\$97,920		
PWK	267	Graco	Lazer Line	2006	Paint Striper - walk behind			\$7,428
PWK	272	John Deere	997Z	2006	60" Riding Mower		\$10,404	
PWK	294	Amer Sig	CMS465T	2002	Message Panel			\$15,918
PWK	296	Brush Bandit	200XL Plus	2001	Brush Chipper		\$32,252	
PWK	2002	xxx	xxx	1981	Cable/Conduit Reel Trailer	\$7,650		
PWK	2002	xxx	xxx	1981	Cable Locator			\$7,428
PWK					Heavy Equipment Lift (new)	\$50,000		
<b>PUBLIC WORKS DEPARTMENT TOTAL</b>						<b>\$372,320</b>	<b>\$80,110</b>	<b>\$335,129</b>
P&R	101	Bobcat	5600	2005	Toolcat		\$31,212	
P&R	102	Ford	F250	2004	3/4 T Pick-up			\$36,930
P&R	108	Smithco	4200E	2005	Groom Master / Parks and Ball Fields	\$11,220		
P&R	114	GMC	3500	2001	Park Department 1-Ton Utility Van	\$29,580		
P&R	116	Ford	F250	2003	Park Department 3/4 - Ton Pick-up Truck		\$36,206	
P&R	119	Dixie Choppt	XW2500-6	2006	Riding Lawn Mower - 60"		\$8,323	
P&R	120	Chevrolet	Impala	2006	Superintendent Vehicle (future hybrid)			\$36,081
P&R	123	Dixie Choppt	XWD5000	2005	Riding Lawn Mower - 72"	\$9,180		
P&R	124	Dixie Choppt	XWD5000	2005	Riding Lawn Mower - 72"			\$9,551
P&R	128	Ford	F250	2002	Park Department 3/4 - Ton Pick-up Truck		\$36,206	
<b>PARKS AND RECREATION TOTAL</b>						<b>\$49,980</b>	<b>\$111,947</b>	<b>\$82,562</b>
MIS	41	Toyota	Prius	2008	MIS Department Vehicle -Lease	\$5,224	\$5,329	\$5,436
MIS	xxx	xxx	xxx	xxx	Various IT Computer Hardware/Software	602,945	498,650	526,200
<b>MIS DEPARTMENT TOTAL</b>						<b>\$608,169</b>	<b>\$503,979</b>	<b>\$531,636</b>
Non-Dept	xxx	xxx	xxx	xxx	Copier Replacments	\$15,000	\$15,000	
<b>NON-DEPARTMENTAL TOTAL</b>						<b>\$15,000</b>	<b>\$15,000</b>	<b>\$0</b>
<b>GRAND TOTAL</b>						<b>\$2,473,708</b>	<b>\$1,260,637</b>	<b>\$1,334,414</b>

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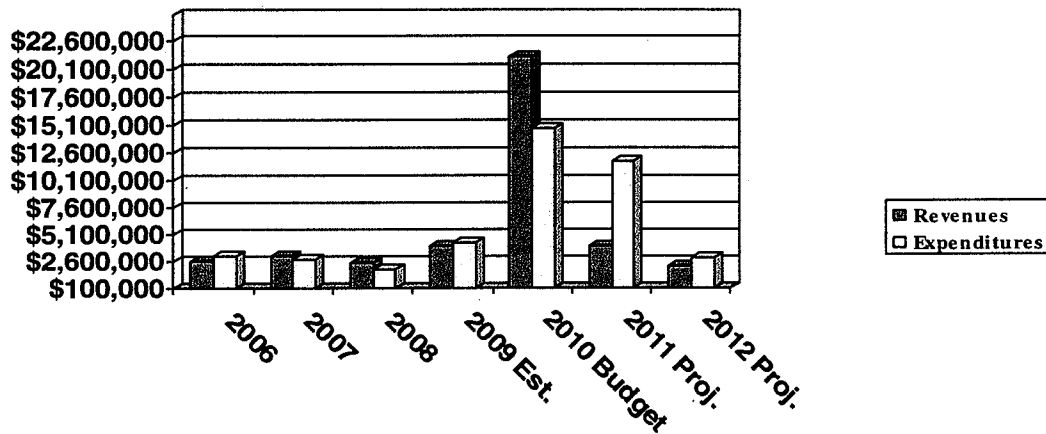
## REVOLVING PUBLIC IMPROVEMENT FUND

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*The Revolving Public Improvement Fund earmarks funds for specific capital improvement and infrastructure needs. A one-half cent sales tax represents the major source of revenue for this fund. Fifteen percent of the sales tax collected must be shared with St. Louis County. Up until FY 2006 twelve and one-half percent of utility tax revenue was allocated to this fund. Now all utility tax revenue will be allocated to the General Fund. The St. Louis County Road & Bridge Tax revenue will now be allocated to RPIF. FY 06 will also include the funding for Equipment Replacement Fund formerly included in all the operating budgets.*

**Fund 60 - Revolving Public Improvements Fund  
Summary of Revenues and Expenditures  
FY 2006 - FY 2012**

	Actual FY 2006	Actual FY 2007	Actual FY 2008	Estimate FY 2009	Adopted FY 2010	Projected FY 2011	Projected FY 2012
<b>Beginning Fund Balance</b>	\$2,241,565	\$1,717,444	\$2,035,014	\$2,732,206	\$2,505,162	\$8,868,170	\$926,079
<b>Revenues</b>	2,594,378	3,042,327	2,517,460	4,085,398	21,229,855	3,966,653	2,091,448
<b>Expenditures</b>	3,118,499	2,724,757	1,820,268	4,312,442	14,866,847	11,908,744	2,862,022
<b>Revenues Over/(Under) Expenditures</b>	(524,121)	317,570	697,192	(227,044)	6,363,008	(7,942,091)	(770,574)
<b>Ending Fund Balance</b>	\$1,717,444	\$2,035,014	\$2,732,206	\$2,505,162	\$8,868,170	\$926,079	\$155,505
<b>% Fund Balance to Expenditures</b>	55.1%	74.7%	150.1%	58.1%	59.7%	7.8%	5.4%



This is a capital projects fund that has a fluctuating fund balance. An aggressive capital projects schedule has driven expenditures up. Revenue support from interfund transfers was reduced and sales tax projections are lower due to the highway 40 (I-64) construction impact. In FY 10 the City has allocated funds for a new police building which accounts for the large increase in expenditures. Revenue and expenditures are expected to return to previous levels by FY 12. This fund will continue to be closely monitored for adequate funding levels.

## REVENUES

FUND: REVOLVING PUBLIC IMPROVEMENT

ACCOUNT GROUP - 60R

REVENUES		FY 2006	FY 2007	FY 2008	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED REVENUE	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
ACCTNUM	ACCTTITLE	ACTUAL	ACTUAL	ACTUAL							
60R00002780000	DEGRADATION FEES	\$4,190	\$876	\$3,620	\$5,000	\$5,000	\$4,000	\$4,200	-16.0%	\$4,200	\$4,200
60R00003500001	1/2 CENT SALES TAX	1,212,486	1,255,804	1,277,290	1,284,000	1,124,000	1,124,000	1,084,660	-15.5%	1,106,353	1,122,948
60R00003550000	ST. LOUIS COUNTY ROAD & BRIDGE TAX	752,778	795,708	923,195	809,586	809,586	946,956	940,000	16.1%	945,000	950,000
60R00003580000	INTER GOVERNMENTAL-GRANT	0	287,100	0	1,266,400	2,748,400	1,812,110	2,186,695	72.7%	1,896,800	0
60R00007070000	MISCELLANEOUS REVENUE	495	10,120	50,484	0	0	3,190	0	0.0%	0	0
60R00007100000	INTEREST ON INVESTMENTS	70,923	77,711	94,515	78,750	78,750	95,142	14,300	-81.8%	14,300	14,300
60R00009410000	TRANSFER FROM FUND 64 AND 71	90,284	0	0	0	0	0	0	0.0%	0	0
60R00009450000	BOND PROCEEDS	0	0	0	0	0	0	17,000,000	0.0%	0	0
60R00009460000	TRANSFER FROM PARKING FUND	406,147	540,409	115,000	100,000	100,000	100,000	0	-100.0%	0	0
60R00009480000	ST. LOUIS COUNTY STOP LIGHT	0	24,056	0	0	0	0	0	0.0%	0	0
60R00009500000	ELLENWOOD N.I.D.	57,075	50,543	53,356	37,800	37,800	0	0	-100.0%	0	0
<b>TOTAL REVENUES</b>		<b>\$2,594,378</b>	<b>\$3,042,327</b>	<b>\$2,517,460</b>	<b>\$3,581,536</b>	<b>\$4,903,536</b>	<b>\$4,085,398</b>	<b>\$21,229,855</b>	<b>492.8%</b>	<b>\$3,966,653</b>	<b>\$2,091,448</b>

EXPENDITURES

FUND: REVOLVING PUBLIC IMPROVEMENT

ACCOUNT GROUP - 60X

EXPENDITURES		FY 2006	FY 2007	FY 2008	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED EXPEND.	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
ACCTNUM	ACCTTITLE	ACTUAL	ACTUAL	ACTUAL							
60X01002010014	UNDERGROUND STORAGE TANKS	\$0	\$0	\$0	\$0	\$0	\$0	\$10,000	0.0%	\$130,000	\$0
60X01002020000	LEGAL SERVICES	0	0	0	0	0	0	600	0.0%	618	636
60X01002700000	ENGINEERING SERVICES - ON CALL	0	0	0	0	0	0	85,000	0.0%	61,800	63,654
60X01003600000	STREET FURNITURE & TRASH CONTAINERS CBD	0	0	0	0	0	20,000	20,000	0.0%	20,000	20,000
60X01006050100	FY '98 PROPOSED PROJECTS	0	0	41,360	60,000	60,000	0	0	-100.0%	0	0
60X01006050731	SIDEWALK IMPROVEMENTS-FY07	0	184	0	0	0	0	0	0.0%	0	0
60X01006050930	SIDEWALK IMPROVEMENTS-FY09	0	0	0	50,000	59,000	59,000	0	-100.0%	0	0
60X01006059930	SIDEWALK IMPROVEMENTS	36,468	93,066	27,520	0	0	0	50,000	0.0%	60,000	70,000
60X01006059940	CBD STREETSCAPE SIDEWALK CAULKING	0	0	0	19,900	17,264	17,264	17,500	-12.1%	0	0
60X01006059950	CURB AND GUTTER REPAIR	0	0	0	30,000	60,000	29,653	30,000	0.0%	30,000	30,000
60X01006070000	WYDOWN LANDSCAPING & SIGNS	0	0	0	0	0	0	5,000	0.0%	5,000	5,000
60X01006070001	LANDSCAPING - PUBLIC AREAS	0	0	0	20,000	20,000	12,000	20,000	0.0%	20,000	20,000
60X01006070011	COMPOST PILE-LANDSCAPING	0	26,110	20,957	0	0	0	180,000	0.0%	0	0
60X01006070801	FORSYTH IRRIGATION AND SOD	0	0	0	0	0	0	0	0.0%	60,000	0
60X01006070802	WYDOWN IRRIGATION (BIG BEND TO UNIV.)	0	450	29,966	0	0	0	0	0.0%	0	0
60X01006070803	WYDOWN IRRIG. (WESTWOOD TO AUDUBON)	0	0	0	120,000	120,000	106,000	0	-100.0%	0	0
60X01006070804	WYDOWN IRRIG. (AUDUBON TO BIG BEND)	0	0	0	0	21,157	0	150,000	0.0%	0	0
60X01006080835	CRACK SEALING - FY08	0	0	39,476	0	0	0	0	0.0%	0	0
60X01006080935	CRACK SEALING - FY09	0	0	0	75,000	46,767	46,767	0	-100.0%	0	0
60X01006089935	CRACK SEALING	92,734	50,413	0	0	0	0	50,000	0.0%	50,000	50,000
60X01006090000	STREET LIGHTING	0	0	0	0	0	0	38,000	0.0%	149,000	21,000
60X01006099953	OLDTOWN LIGHTING UPGRADES	13,796	0	0	8,000	8,000	8,000	0	-100.0%	0	0
60X01006099954	WYDOWN FOREST SUBDIVISION LIGHTING	0	0	0	19,000	19,000	0	0	-100.0%	0	0
60X01006099956	NO.BRENTWOOD MEDIAN ENHANCEMENTS	52,397	0	0	0	0	0	0	0.0%	0	0
60X01006099957	HI-POINTE LIGHTING	0	141,752	27,670	0	0	0	0	0.0%	0	0
60X01006110145	TRAFFIC MODEL RECOMMEDATIONS	0	0	0	0	0	0	75,000	0.0%	0	37,500
60X01006110701	TRAFFIC CONTROL RADAR SIGNAGE-DAVIS DR.	0	12,032	0	0	0	0	0	0.0%	0	0
60X01006110702	LIGHTING PANEL UPGRADES-FY07	0	26,242	0	20,000	20,000	20,000	0	-100.0%	0	0
60X01006110703	SHARE THE ROAD SIGNING	0	4,816	0	0	0	0	0	0.0%	0	0
60X01006110745	STREETSCAPE LIGHT PAINTING-FY07	0	0	28,051	0	0	0	0	0.0%	0	0
60X01006110757	CLAYTON SIGNAGE (PH.4)	0	0	15,773	0	0	0	0	0.0%	0	0
60X01006110801	LED SIGNAL HEADS - FY07	0	25,089	0	0	0	0	0	0.0%	0	0
60X01006110802	LIGHTING PANEL UPGRADES - FY08	0	0	16,567	0	0	0	0	0.0%	0	0
60X01006110810	LED SIGNAL HEADS - FY08	0	0	10,064	0	0	0	0	0.0%	0	0
60X01006110845	STREETSCAPE LIGHT PAINTING-FY08	0	0	418	0	0	0	0	0.0%	0	0
60X01006110945	STREETSCAPE LIGHT PAINTING-FY09	0	0	0	30,000	30,000	30,000	0	-100.0%	0	0
60X01006119945	STREETSCAPE LIGHT PAINTING	0	0	0	0	0	0	30,000	0.0%	30,000	30,000
60X01006119957	CLAYTON SIGNAGE IMPROVEMENTS	21,072	16,002	0	0	0	0	0	0.0%	0	0
60X01006130740	ALLEY IMPROVEMENTS-FY07	0	3,890	0	0	0	0	0	0.0%	0	0
60X01006130840	ALLEY IMPROVEMENTS - FY08	0	0	42,842	0	154,677	154,677	0	0.0%	0	0
60X01006130940	ALLEY IMPROVEMENTS - FY09	0	0	0	183,250	164,000	154,142	0	-100.0%	0	0
60X01006139940	ALLEY IMPROVEMENTS	192,878	183,108	3,360	0	0	0	215,000	0.0%	240,000	205,000

(Continued)

## EXPENDITURES

FUND: REVOLVING PUBLIC IMPROVEMENT

ACCOUNT GROUP - 60X

		FY 2006	FY 2007	FY 2008	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED EXPEND.	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
		ACTUAL	ACTUAL	ACTUAL							
EXPENDITURES (Continued)											
ACCTNUM	ACCTTITLE										
60X01006140701	ST.SCAPE PHASE 3(CENTRAL-SHAW PK-BONHOM	0	24,960	16,612	570,000	580,056	12,883	557,000	-2.3%	0	0
60X01006140702	STREETSCAPE FURNITURE - FY07	0	7,953	0	0	0	0	0	0.0%	0	0
60X01006140801	STREETSCAPE	0	0	71,869	1,948,560	1,591,130	250,000	2,663,000	-100.0%	380,000	0
60X01006140802	STREETSCAPE FURNITURE - FY08	0	0	20,315	0	0	0	0	0.0%	0	0
60X01006140902	STREETSCAPE FURNITURE	0	0	0	20,000	20,000	0	20,000	0.0%	0	0
60X01006149901	CBD STREETSCAPE IMPROVEMENTS	56,516	0	0	0	0	0	0	0.0%	0	57,000
60X01006149902	STREETSCAPE FURNISHINGS	0	12,155	0	0	0	0	0	0.0%	0	0
60X01006150000	STREET RESURFACING (GENERAL)	423,244	0	0	0	0	0	0	0.0%	0	0
60X01006150800	RESURFACING (CARONDELET PLAZA)	0	0	0	0	0	0	0	0.0%	0	110,000
60X01006150801	RESURFACING (DAVIS)	0	0	6,302	455,785	904,483	1,049,575	0	-100.0%	0	0
60X01006150900	RESURFACING (FORSYTH/MARYLAND)	0	0	0	0	0	0	50,000	0.0%	1,271,000	0
60X01006160000	WYDOWN FOREST WALL	0	0	2,766	0	0	0	0	0.0%	0	0
60X01006200000	FUEL SYSTEM	0	0	0	0	0	0	37,000	0.0%	0	0
60X01006220701	HI-POINTE/DEMUN IMPROVEMENTS	0	0	0	0	20,000	20,000	0	0.0%	0	0
60X01006250161	PUBLIC WORKS FACILITY	0	19,758	12,463	0	7,527	0	47,500	0.0%	290,000	0
60X01006250202	FIRESTATION	0	0	0	0	0	31,000	0	0.0%	0	0
60X01006250260	CITY HALL RENOVATION	63	6,603	6,820	31,000	124,100	0	0	-100.0%	0	0
60X01006250261	COUNCIL CHAMBERS UPGRADE	2,613	11,201	1,200	0	0	0	5,000	0.0%	50,000	0
60X01006250263	CITY HALL SECURITY SYSTEM	8,898	7,200	5,568	15,000	15,000	15,000	0	-100.0%	0	0
60X01006250264	CITY HALL DOORS	180	0	0	0	0	0	0	0.0%	0	0
60X01006250265	POLICE BLDG IMPROVEMENTS	17,991	43,109	7,296	400,000	400,000	30,000	8,950,287	2137.6%	7,044,367	1,000,000
60X01006250360	SALT DOME	0	192,376	1,478	0	0	0	0	0.0%	0	0
60X01006250701	CITY HALL CUPOLA REPAIR	0	47,675	0	0	0	0	0	0.0%	0	0
60X01006250702	MIS SERVER ROOM AC SYSTEM	0	14,066	0	0	0	0	0	0.0%	0	0
60X01006250761	MAIN BLDG.(FIRE SPRINKLER SY.,FENCE)	0	3,301	0	0	0	0	0	0.0%	0	0
60X01006250861	MAIN BUILDING ROOF	0	16,500	9,870	0	0	0	0	0.0%	0	0
60X02006250262	PHONE SYSTEM UPGRADE	30,068	0	0	0	0	0	0	0.0%	0	0
60X02006250267	FIREARM RANGE RENOVATION	350	113,211	263	0	0	0	0	0.0%	0	0
60X02006250270	TELEPHONE INTERCONNECT PROJECT	3,364	5,439	36,944	0	0	0	0	0.0%	0	0
60X02006250272	POLICE IN-CAR COMPUTER UPGRADES	0	0	61,328	0	0	0	0	0.0%	0	0
60X01006260000	MICROSURFACING (GENERAL)	445	367,944	0	0	902,982	570,000	460,000	0.0%	0	0
60X01006260900	MICROSURFACING-FY09	0	0	150	164,578	132,622	150,000	0	-100.0%	0	0
60X01006270000	INTELLIGENT TRANSPORTATION SYSTEM	242,038	78,277	0	0	0	0	0	0.0%	0	0
60X01006270001	MESSAGE PANEL	13,750	0	0	0	0	0	0	0.0%	0	0
60X01006270020	SIGNAL PRE-EMPTION PROJECT (PHASE 1)	0	0	0	0	16,300	16,300	0	0.0%	0	0
60X01006280010	CLAYTON PEDESTRIAN SAFETY PROJECT	12,320	40,454	791,809	200,000	616,250	616,230	0	-100.0%	0	0
60X01006280061	PUBLIC ART	0	35,000	0	5,000	5,000	5,000	5,000	0.0%	0	0
60X01006280701	BIRD RELOCATION PROJECT-FY07	0	16,990	0	0	0	0	0	0.0%	0	0
60X01006280901	BIRD RELOCATION PROJECT-FY09	0	0	0	20,000	20,000	20,000	0	-100.0%	0	0
60X01006281001	BIRD RELOCATION PROJECT-FY10	0	0	0	0	0	0	20,000	0.0%	0	0
60X01006300000	METRO LINK IMPROVEMENTS	943,197	81,277	0	0	0	0	0	0.0%	0	0
60X01006300010	HADDINGTON COURT	0	0	0	0	0	0	20,000	0.0%	0	0
60X01006310000	WASHINGTON UNIV PEDESTRIAN UNDERPASS	0	0	0	0	0	0	85,000	0.0%	880,000	0
60X01006320000	PEDESTRIAN PROJECTS	0	0	0	0	0	0	45,000	0.0%	0	0
60X01009200000	ERF FUNDING TO FUND 10	303,203	395,280	378,916	364,387	364,387	364,387	417,522	14.6%	630,303	637,919
60X01009300000	TRANSFER TO 2002 BOND ISSUE	650,914	600,874	84,274	504,563	504,563	504,563	508,438	0.8%	506,656	504,313
TOTAL REV. PUBLIC IMP. EXPENDITURES		\$3,118,499	\$2,724,757	\$1,820,268	\$5,334,023	\$7,024,265	\$4,312,442	\$14,866,847	178.7%	\$11,908,744	\$2,862,022



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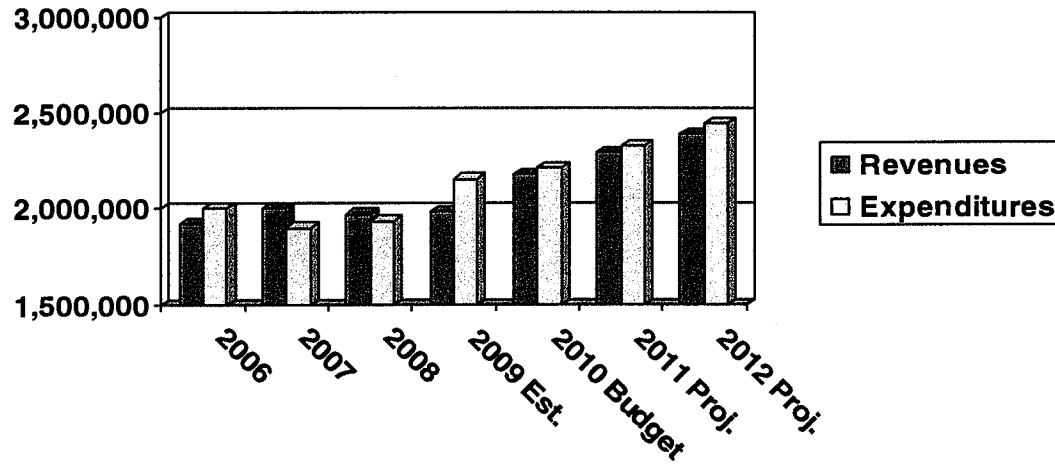
## INSURANCE FUND

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*The Insurance Fund is classified as an internal service fund. These transactions are accounted for in a separate fund primarily due to revenue received from participants in the City's health plan which are to be used specifically for payment for insurance. Any additional funds needed to cover the total cost of the insurance programs are transferred from the General and other operating funds.*

**Fund 68 - Insurance Fund  
Summary of Revenues and Expenditures  
FY 2006 - FY 2012**

	<b>Actual FY 2006</b>	<b>Actual FY 2007</b>	<b>Actual FY 2008</b>	<b>Estimate FY 2009</b>	<b>Adopted FY 2010</b>	<b>Projected FY 2011</b>	<b>Projected FY 2012</b>
<b>Beginning Fund Balance</b>	\$648,309	\$566,463	\$672,254	\$707,523	\$543,241	\$508,642	\$471,163
<b>Revenues</b>	1,921,228	2,005,198	1,971,192	1,986,293	2,175,133	2,287,123	2,389,006
<b>Expenditures</b>	2,003,074	1,899,407	1,935,923	2,150,574	2,209,732	2,324,602	2,446,905
<b>Revenues Over/(Under) Expenditures</b>	(81,846)	105,791	35,269	(164,281)	(34,599)	(37,479)	(57,899)
<b>Ending Fund Balance</b>	\$566,463	\$672,254	\$707,523	\$543,241	\$508,642	\$471,163	\$413,264



The City has consciously decided to reduce the fund balance in this internal service fund to reflect the change from self-insurance when a higher balance was required for catastrophic losses to fully insured with less financial exposure.

**REVENUES**

**FUND: INSURANCE**

**ACCOUNT GROUP - 68R**

		FY 2006	FY 2007	FY 2008	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED REVENUE	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
		ACTUAL	ACTUAL	ACTUAL							
<b>MISCELLANEOUS REVENUE</b>											
<b>ACCTNUM</b>	<b>ACCTTITLE</b>										
68R00007000000	EMPLOYEE CONTRIBUTIONS - DEP. MEDICAL	\$174,595	\$206,946	\$210,986	\$257,712	\$257,712	\$235,000	\$272,324	5.7%	\$272,324	\$272,324
68R00007000001	EMPLOYEE CONTRIBUTION - DEP.DENTAL	5,187	5,247	5,350	5,300	5,300	7,142	7,200	35.8%	7,200	7,200
68R00007070000	MISCELLANEOUS REVENUE	98,463	12,622	8,578	8,500	8,500	8,500	8,500	0.0%	8,500	8,500
68R00007100000	INTEREST ON INVESTMENTS	14,729	15,235	14,579	9,017	9,017	11,837	7,500	-16.8%	8,250	9,000
68R00007280000	WORKERS' COMPENSATION RECEIPTS	20,065	25,282	31,171	10,000	10,000	0	10,000	0.0%	10,000	10,000
68R00007320000	REIMBURSEMENTS-CITY RELATED INSURANCE	1,531	7,569	0	0	0	0	0	0.0%	0	0
68R00007330000	REIMBURSEMENTS-EMPLOYEE RELATED INS.	37,466	50,430	33,860	40,000	40,000	28,500	40,000	0.0%	40,000	40,000
68R00007360000	REIMBURSEMENTS - CITY LOSSES	3,398	6,419	0	0	0	7,450	4,800	0.0%	2,400	0
68R00007490000	VEHICLE DAMAGE REIMBURSEMENTS	9,832	4,571	7,841	0	0	6,864	0	0.0%	0	0
	<b>TOTAL MISCELLANEOUS REVENUE</b>	<b>\$365,266</b>	<b>\$334,321</b>	<b>\$312,365</b>	<b>\$330,529</b>	<b>\$330,529</b>	<b>\$305,293</b>	<b>\$350,324</b>	<b>6.0%</b>	<b>\$348,674</b>	<b>\$347,024</b>
<b>TRANSFERS</b>											
<b>ACCTNUM</b>	<b>ACCTTITLE</b>										
68R00009400000	HEALTH INSURANCE TRANSFERS	\$813,642	\$863,247	\$913,048	\$1,008,797	\$1,008,797	\$960,000	\$1,106,249	9.7%	\$1,196,967	\$1,292,913
68R00009420000	DENTAL TRANSFERS	138,457	141,645	151,685	152,000	152,000	154,000	142,000	-6.6%	144,800	148,200
68R00009460000	GROUP LIFE INSURANCE TRANSFERS	45,708	46,738	37,494	38,648	38,648	39,000	40,560	4.9%	42,182	43,869
68R00009480000	TRANSFER FROM GENERAL FUND,PKG., & SBD	558,154	619,246	556,600	528,000	528,000	528,000	536,000	1.5%	554,500	557,000
	<b>TOTAL TRANSFERS</b>	<b>\$1,555,961</b>	<b>\$1,670,876</b>	<b>\$1,658,827</b>	<b>\$1,727,445</b>	<b>\$1,727,445</b>	<b>\$1,681,000</b>	<b>\$1,824,809</b>	<b>5.6%</b>	<b>\$1,938,449</b>	<b>\$2,041,982</b>
	<b>TOTAL INSURANCE FUND REVENUES</b>	<b>\$1,921,228</b>	<b>\$2,005,198</b>	<b>\$1,971,192</b>	<b>\$2,057,974</b>	<b>\$2,057,974</b>	<b>\$1,986,293</b>	<b>\$2,175,133</b>	<b>5.7%</b>	<b>\$2,287,123</b>	<b>\$2,389,006</b>

EXPENDITURES

DEPARTMENT: INSURANCE

FUND: INSURANCE

DIVISION: GENERAL PROPERT & LIABILITY AND EMPLOYEE BENEFIT

ACCOUNT GROUP: 0100-0200

		FY 2006	FY 2007	FY 2008	FY 2009	FY 2009	FY 2009	FY 2010	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
		ACTUAL	ACTUAL	ACTUAL	ORIGINAL BUDGET	AMENDED BUDGET	ESTIMATED EXPEND.	ADOPTED BUDGET			
<b>GENERAL PROPERTY &amp; LIABILITY</b>											
<b>ACCTNUM</b>	<b>ACCTTITLE</b>										
68X01002200000	FIRE & EXTENDED COVERAGE INSURANCE PREM.	\$99,982	\$99,035	\$86,774	\$95,000	\$95,000	\$85,012	\$86,000	-9.5%	\$86,000	\$87,000
68X01002210000	AUTO & GENERAL LIABILITY INSURANCE PREM.	122,695	111,047	105,216	130,071	130,071	104,360	108,138	-16.9%	112,318	118,000
68X01002210010	GENERAL LIABILITY DEDUCTIBLE	2,084	2,600	4,339	4,000	4,000	4,500	4,000	0.0%	4,000	4,000
68X01002220000	BOILER INSURANCE PREMIUM	240	0	60	300	300	300	300	0.0%	300	300
68X01002230000	SURETY, FORGERY & BURGLARY BOND PREM.	7,917	12,670	12,685	16,050	16,050	15,405	16,200	0.9%	16,600	17,000
68X01002590000	PUBLIC OFFICIALS LIABILITY INS. PREM.	26,965	28,350	26,735	25,940	25,940	23,540	23,000	-11.3%	23,000	23,000
68X01002620000	U.S.T. PREMIUM	200	350	350	350	350	353	350	0.0%	350	350
68X01002700000	CONTRACTUAL SERVICES	0	0	2,500	4,500	4,500	3,625	3,500	-22.2%	3,600	3,600
68X01002750000	INSURANCE LOSSES-AUTO PHYSICAL DAMAGE	30,299	12,939	20,332	25,000	25,000	0	22,000	-12.0%	22,000	22,000
68X01002751200	INSURANCE LOSSES-AUTO-POLICE	0	0	0	0	0	5,278	0	0.0%	0	0
68X01002751300	INSURANCE LOSSES-AUTO-FIRE	0	0	0	0	0	1,740	0	0.0%	0	0
68X01002751401	INSURANCE LOSSES-AUTO-P.W.	0	0	0	0	0	3,057	0	0.0%	0	0
68X01002751600	INSURANCE LOSSES-AUTO-PARKS	0	0	0	0	0	1,225	0	0.0%	0	0
68X01002760000	INSURANCE LOSSES-GENERAL LIABILITY	755	0	134	5,000	5,000	0	0	-100.0%	0	0
68X01002761601	INSURANCE LOSSES-GENERAL LIABILITY	0	0	0	0	0	565	5,000	0.0%	5,000	5,000
68X01002770000	INSURANCE LOSSES-PROPERTY	34,395	0	15,720	0	0	25,700	0	0.0%	0	0
<b>TOTAL GENERAL PROPERTY &amp; LIABILITY</b>		<b>\$325,532</b>	<b>\$266,991</b>	<b>\$274,845</b>	<b>\$306,211</b>	<b>\$306,211</b>	<b>\$274,660</b>	<b>\$268,488</b>	<b>-12.3%</b>	<b>\$273,168</b>	<b>\$280,250</b>
<b>EMPLOYEE BENEFIT INSURANCE</b>											
<b>ACCTNUM</b>	<b>ACCTTITLE</b>										
68X02002240000	LONG-TERM DISABILITY INSURANCE	(\$1,119)	\$163	\$1,893	\$0	\$0	(\$1,128)	\$0	0.0%	\$0	\$0
68X02002260000	GROUP LIFE INSURANCE PREMIUM	44,870	45,651	36,360	38,648	38,648	37,657	39,707	2.7%	40,584	42,003
68X02002400000	DENTAL CO-INSURANCE	122,028	115,018	131,093	152,000	152,000	151,441	142,000	-6.6%	144,800	148,200
68X02002580000	UNEMPLOYMENT COMPENSATION PREMIUM	5,028	9,379	8,774	16,700	16,700	4,700	700	-95.8%	700	700
68X02002700000	CONTRACTUAL SERVICES	20,513	31,227	32,770	33,000	33,000	33,000	24,600	-25.5%	24,600	24,600
68X02002800000	EMPLOYEE ASSISTANCE PROGRAM	4,036	4,094	4,105	4,300	4,300	4,105	4,300	0.0%	4,500	4,700
68X02002830000	EMPLOYEE HEALTHCARE	1,012,328	1,097,531	1,139,496	1,271,509	1,271,509	1,308,225	1,361,210	7.1%	1,451,215	1,547,161
68X02002840001	HEALTHCARE/RETIRES	22,183	26,167	20,812	26,244	26,244	26,400	30,360	15.7%	35,000	40,250
68X02002860000	WORKER'S COMP. - AUDIT ADDITIONAL PREM.	75	7,372	0	5,000	5,000	5,000	5,000	0.0%	5,000	5,000
68X02002890000	WORKERS' COMPENSATION CITY DISBURSEMENT	5,772	0	0	0	0	0	0	0.0%	0	0
68X02002940000	ADMIN. FEES WORKERS COMPENSATION	4,733	(764)	0	0	0	0	0	0.0%	0	0
68X02002960000	EXCESS INSURANCE WORKERS COMPENSATION	321,219	295,818	285,775	309,347	309,347	306,514	333,367	7.8%	345,035	354,041
68X02004100000	WORKERS COMP CLAIMS	115,876	759	0	0	0	0	0	0.0%	0	0
<b>TOTAL EMPLOYEE BENEFIT INSURANCE</b>		<b>\$1,677,542</b>	<b>\$1,632,415</b>	<b>\$1,661,078</b>	<b>\$1,856,748</b>	<b>\$1,856,748</b>	<b>\$1,875,914</b>	<b>\$1,941,244</b>	<b>4.6%</b>	<b>\$2,051,434</b>	<b>\$2,166,655</b>
<b>TOTAL INSURANCE FUND</b>		<b>\$2,003,074</b>	<b>\$1,899,407</b>	<b>\$1,935,923</b>	<b>\$2,162,959</b>	<b>\$2,162,959</b>	<b>\$2,150,574</b>	<b>\$2,209,732</b>	<b>2.2%</b>	<b>\$2,324,602</b>	<b>\$2,446,905</b>

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## RECREATION AND STORMWATER FUND

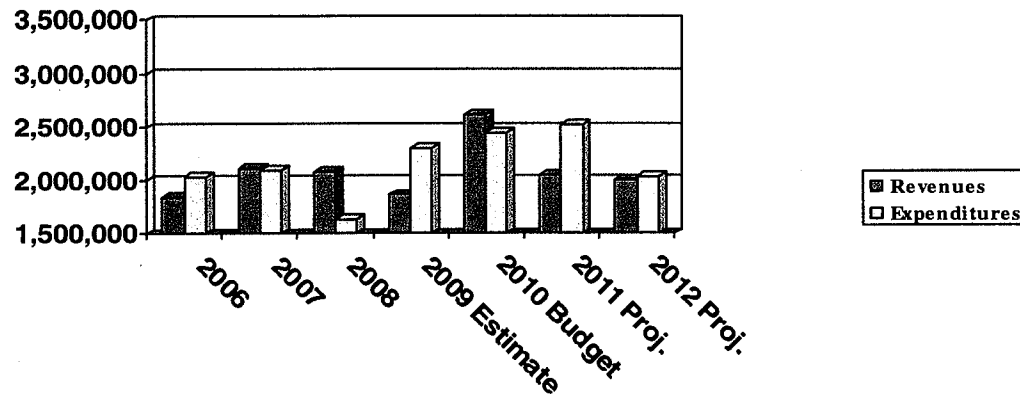
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*In April 1997, voters approved a one-half cent sales tax for recreation and stormwater improvements.*

*Revenues are used to pay for the recreation portion of the debt service of the 2005A bonds that refunded the 1997 and 1998A bond issue as well as ongoing recreation and storm-water capital needs.*

**Fund 70 - Recreation and Stormwater Fund  
Summary of Revenues and Expenditures  
FY 2006 - FY 2012**

	<b>Actual FY 2006</b>	<b>Actual FY 2007</b>	<b>Actual FY 2008</b>	<b>Estimate FY 2009</b>	<b>Adopted FY 2010</b>	<b>Projected FY 2011</b>	<b>Projected FY 2012</b>
<b>Beginning Fund Balance</b>	\$521,042	\$323,409	\$334,281	\$780,175	\$338,502	\$509,620	\$28,357
<b>Revenues</b>	1,838,562	2,107,238	2,084,425	1,865,012	2,615,750	2,047,250	2,000,250
<b>Expenditures</b>	2,036,195	2,096,366	1,638,531	2,306,685	2,444,632	2,528,513	2,027,856
<b>Revenues Over/(Under) Expenditures</b>	(197,633)	10,872	445,894	(441,673)	171,118	(481,263)	(27,606)
<b>Ending Fund Balance</b>	\$323,409	\$334,281	\$780,175	\$338,502	\$509,620	\$28,357	\$751
<b>% Fund Balance to Expenditures</b>	15.9%	15.9%	47.6%	14.7%	20.8%	1.1%	0.0%



The majority of this fund pays for debt related to mainly recreation and some storm water projects through inter-fund transfers and a half-cent sales tax, which has reduced projections due to highway 40 (I-64) construction impact and current economic challenges.

## REVENUES

FUND: RECREATION & STORMWATER

ACCOUNT GROUP - 70R

REVENUES		FY 2006 ACTUAL	FY 2007 ACTUAL	FY 2008 ACTUAL	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED REVENUE	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
<b>ACCTNUM</b>	<b>ACCTTITLE</b>										
70R00003500001	SALES TAX RECEIPTS	\$1,426,360	\$1,477,249	\$1,502,694	\$1,433,000	\$1,245,200	\$1,245,200	\$1,202,000	-16.1%	\$1,226,000	\$1,244,000
70R00003580000	GRANTS	63,318	131,250	1,600	85,000	10,000	0	657,500	732.4%	65,000	0
70R00007070000	MISCELLANEOUS REVENUE	2,000	4,140	28,022	1,000	1,000	1,000	0	-100.0%	0	0
70R00007100000	INTEREST ON INVESTMENTS	10,883	10,598	13,109	1,500	1,500	18,812	6,250	316.7%	6,250	6,250
70R00009260000	TRANSFERS FROM PARKING FACILITIES	336,000	484,000	539,000	600,000	600,000	600,000	750,000	25.0%	750,000	750,000
<b>TOTAL REVENUES</b>		<b>\$1,838,562</b>	<b>\$2,107,238</b>	<b>\$2,084,425</b>	<b>\$2,120,500</b>	<b>\$1,857,700</b>	<b>\$1,865,012</b>	<b>\$2,615,750</b>	<b>23.4%</b>	<b>\$2,047,250</b>	<b>\$2,000,250</b>

**EXPENDITURES**

**FUND: RECREATION & STORMWATER**

**ACCOUNT GROUP - 70X**

		FY 2006	FY 2007	FY 2008	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED EXPEND.	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
		ACTUAL	ACTUAL	ACTUAL							
<b>FUND 70 EXPENDITURES</b>											
<b>ACCTNUM</b>	<b>ACCTTITLE</b>										
70X00005020000	ICE RINK & TENNIS CENTER	\$0	\$47,995	\$0	\$250,000	\$20,000	\$0	\$0	100.0%	\$500,000	\$0
70X00006440000	WYDOWN PARK RENOVATION	1,699	3,500	0	0	0	0	0	0.0%	0	0
70X00006440000	TAYLOR WALL REPLACEMENT	5,098	0	9,936	4,800	4,800	5,003	0	-100.0%	0	0
70X00006450000	ICE RINK REPAIRS	0	77,868	131,172	20,000	20,000	21,866	22,000	10.0%	23,000	48,000
70X00006460002	ICE RINK - COMPRESSOR	6,271	0	0	8,000	8,000	9,076	9,500	18.8%	9,500	10,000
70X00006480000	COMPUTER HARDWARE/SOFTWARE	0	631	7,427	0	0	0	0	0.0%	3,500	0
70X00006500000	CORPORATE TENT	3,373	7,559	7,781	10,000	10,000	9,396	0	-100.0%	18,000	8,000
70X00006510000	FIELDS 1 & 2 & UPPER GAY	0	0	0	260,000	185,000	185,000	75,000	-71.2%	0	12,000
70X00006511000	SIDEWALK REPAIRS-ALL PARKS	20,184	11,898	16,260	16,000	16,000	13,463	0	-100.0%	10,000	10,000
70X00006520001	SHAW PARK LOWER SURFACE ROAD	0	0	0	22,300	22,300	62,300	0	-100.0%	0	0
70X00006530000	SHAW PARK VOLLEYBALL COURT	0	0	0	0	0	0	0	0.0%	0	24,000
70X00006540000	OAK KNOLL STORAGE	9,813	0	16,467	137,300	137,300	137,300	13,869	-89.9%	0	0
70X00006560000	SHAW PARK SWIM POOL RECONSTRUCTION	0	16,015	47,243	6,000	6,000	6,105	20,000	233.3%	21,000	0
70X00006560001	SHAW PARK SWIM POOL-DIVE TOWER MATS	9,650	71,086	23,363	73,800	64,530	63,807	5,000	-93.2%	69,500	32,000
70X00006570000	SHAW PARK BALLFIELDS	84,475	163,989	0	0	0	0	0	0.0%	0	0
70X00006580000	WYDOWN PARK	0	6,330	0	0	0	0	0	0.0%	0	0
70X00006590000	ICE RINK BUILDING GUTTERING/FASCIA	0	0	0	0	0	0	0	0.0%	0	9,000
70X00006600000	HANLEY HOUSE FENCE REPLACEMENT	0	0	0	0	0	0	0	0.0%	0	25,000
70X00006620000	HANLEY HOUSE WATERPROOFING	15,640	29,247	74,848	75,000	75,000	74,991	15,000	-80.0%	60,000	125,000
70X00006700000	SHAW PARK WALKING TRAIL	30,147	83,906	22,448	37,500	37,500	37,489	145,000	286.7%	132,500	17,500
70X00006750000	TREE MANAGEMENT	34,465	46,999	38,202	35,000	35,000	37,370	30,000	-14.3%	35,000	35,000
70X00006760000	SHAW PARK TOPOGRAPHICAL SURVEY	28,639	7,661	0	0	0	0	0	0.0%	0	0
70X00006770000	PARK SIGNAGE	29,347	34,210	8,280	25,000	61,700	61,700	0	-100.0%	10,000	5,000
70X00006780000	INCLUSION PLAYGROUND	193,215	0	0	15,000	15,000	15,000	500,000	3233.3%	0	10,000
70X00007990000	1998A ARBITRAGE	0	0	0	0	47,073	47,073	0	0.0%	0	0
70X00008070000	TRANSFER TO FUND 79-DEBT SERV.2002 BOND	396,726	484,065	165,889	474,746	474,746	474,746	509,263	7.3%	536,513	557,356
70X00009300000	TRANSFER TO FUND 57-DEBT SERV.2005A BOND	1,003,397	873,883	920,000	920,000	920,000	920,000	920,000	0.0%	920,000	920,000
70X00009420000	TRANSFER TO CRSWC	75,000	108,000	100,000	125,000	125,000	125,000	150,000	20.0%	150,000	150,000
<b>TOTAL RECREATION PROJECTS</b>		<b>\$1,947,139</b>	<b>\$2,074,842</b>	<b>\$1,589,316</b>	<b>\$2,515,446</b>	<b>\$2,284,949</b>	<b>\$2,306,685</b>	<b>\$2,414,632</b>	<b>-4.0%</b>	<b>\$2,498,513</b>	<b>\$1,997,856</b>
70X01006300000	CRANDON DRIVE - STORMWATER	\$0	\$3,824	\$0	\$0	\$0	\$0	\$0	0.0%	\$0	\$0
70X01006300010	DAVIS PLACE - STORMWATER INLET PROJECT	0	0	41,325	0	0	0	0	0.0%	0	0
70X01006310000	COMP. CITY-WIDE STORMWATER STUDY	80,000	0	0	0	0	0	0	0.0%	0	0
70X01006320000	MISC STORM WATER PROJECTS	0	0	0	0	0	0	30,000	0.0%	30,000	30,000
<b>TOTAL STORMWATER PROJECTS</b>		<b>\$80,000</b>	<b>\$3,824</b>	<b>\$41,325</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$30,000</b>	<b>0.0%</b>	<b>\$30,000</b>	<b>\$30,000</b>

(Continued)



**EXPENDITURES**

**FUND: RECREATION & STORMWATER**

**ACCOUNT GROUP - 70X**

FUND 70 EXPENDITURES (Continued)		FY 2006	FY 2007	FY 2008	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED EXPEND.	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
HANLEY HOUSE		ACTUAL	ACTUAL	ACTUAL							
<b>PERSONNEL SERVICES</b>											
<b>ACCTNUM</b>	<b>ACCTTITLE</b>										
70X16061030000	PART-TIME	\$980	\$10,715	\$0	\$0	\$0	\$0	\$0	0.0%	\$0	\$0
70X16061140000	FICA - EMPLOYER PORTION	75	94	0	0	0	0	0	0.0%	0	0
	<b>TOTAL PERSONNEL SERVICES</b>	<b>1,055</b>	<b>10,809</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>	<b>0</b>	<b>0</b>
<b>CONTRACTUAL SERVICES</b>											
70X16062300000	NATURAL GAS	4,063	2,892	2,055	0	0	0	0	0.0%	0	0
70X16062310000	WATER	1,884	2,370	2,160	0	0	0	0	0.0%	0	0
70X16062320000	ELECTRICITY	910	917	1,172	0	0	0	0	0.0%	0	0
70X16062340000	SEWER SERVICE CHARGE	172	185	295	0	0	0	0	0.0%	0	0
70X16062370000	EQUIPMENT MAINTENANCE	60	60	71	0	0	0	0	0.0%	0	0
70X16062700000	CONTRACTUAL SERVICES	314	349	416	0	0	0	0	0.0%	0	0
	<b>TOTAL CONTRACTUAL SERVICES</b>	<b>7,403</b>	<b>6,773</b>	<b>6,169</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>	<b>0</b>	<b>0</b>
<b>COMMODITIES</b>											
70X16063070000	OPERATING SUPPLIES & EQUIPMENT	189	0	1,220	0	0	0	0	0.0%	0	0
70X16063360000	BUILDING MAINTENANCE SUPPLIES	410	119	499	0	0	0	0	0.0%	0	0
	<b>TOTAL COMMODITIES</b>	<b>599</b>	<b>119</b>	<b>1,720</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>	<b>0</b>	<b>0</b>
	<b>TOTAL HANLEY HOUSE</b>	<b>\$9,057</b>	<b>\$17,701</b>	<b>\$7,889</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0.0%</b>	<b>\$0</b>	<b>\$0</b>
	<b>TOTAL FUND 70 EXPENDITURES</b>	<b>\$2,036,195</b>	<b>\$2,096,366</b>	<b>\$1,638,531</b>	<b>\$2,515,446</b>	<b>\$2,284,949</b>	<b>\$2,306,685</b>	<b>\$2,444,632</b>	<b>-2.82%</b>	<b>\$2,528,513</b>	<b>\$2,027,856</b>

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## DEBT SERVICE FUND

### 1993, 1994, 1999 GENERAL OBLIGATION BOND ISSUE

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*On November 2, 1993, the City submitted to the voters of Clayton, and the voters subsequently passed, four propositions on two separate general obligation bond issues totaling \$14 million dollars.*

*The 1993 Bond Issue for \$9,500,000 sold on December 15, 1993 and was used as follows:*

1. \$2,000,000 to improve the City's Parks including Shaw Park and Oak Knoll Park.
2. \$7,050,000 to resurface residential streets, pay for a major sidewalk repair program throughout the City, pay half the cost of infrastructure improvements in the Davis Place and Hillcrest Neighborhood, and construction of a new sound wall to resolve sound and safety problems affecting the Clayshire neighborhood.
3. \$450,000 to bring buildings into compliance with the American Disabilities Act.

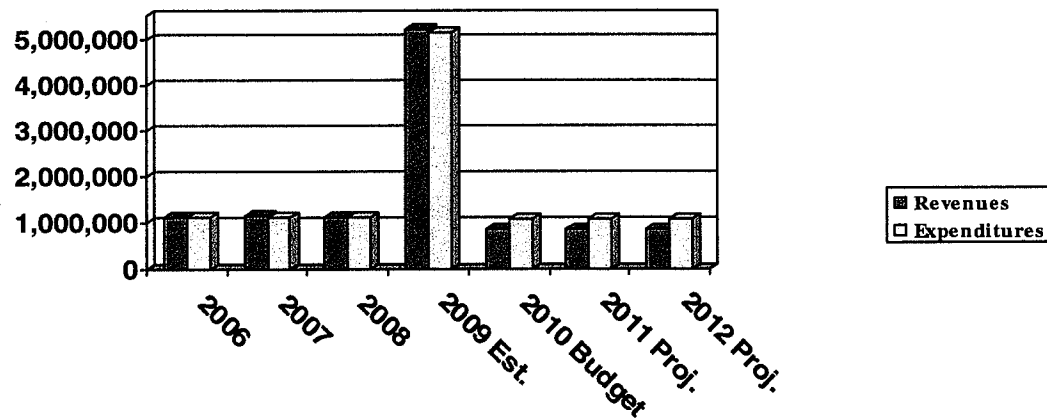
*The 1994 Bond Issue for \$4,500,000 sold on February 1, 1994 and was used as follows:*

1. \$3,300,000 for improvements to the Central Business District including new curbs, sidewalks and traffic signals.
2. \$1,000,000 for improvements to the City's recreational facilities including Shaw Park Pool, Ice Rink and Hanley House.
3. \$200,000 to replace underground tanks at the City's Municipal Garage.

*The 1999 Bond Issue for \$8,410,000 sold on June 1, 1999, was issued to refund the 1993 and 1994 Bond Issues, which were paid off in February 2004.*

**Fund 93 - 1999 G.O. Bond Debt Service Fund  
Summary of Revenues and Expenditures  
FY 2006 - FY 2012**

	<b>Actual FY 2006</b>	<b>Actual FY 2007</b>	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>	<b>Projected FY 2011</b>	<b>Projected FY 2012</b>
<b>Beginning Fund Balance</b>	\$729,761	\$741,124	\$767,377	\$777,693	\$844,011	\$598,551	\$370,531
<b>Revenues</b>	1,121,268	1,131,671	1,115,147	5,191,129	838,440	835,980	833,700
<b>Expenditures</b>	1,109,905	1,105,418	1,104,831	5,124,811	1,083,900	1,064,000	1,058,825
<b>Revenues Over/(Under) Expenditures</b>	11,363	26,254	10,316	66,319	(245,460)	(228,020)	(225,125)
<b>Ending Fund Balance</b>	\$741,124	\$767,377	\$777,693	\$844,011	\$598,551	\$370,531	\$145,406



This fund is for the 1999 bond that refinanced the original 1993/1994 bonds which funded improvements for parks, streets, Streetscape improvements in the Central Business District and compliance with Americans with Disabilities Act (ADA) requirements. This fund receives 100% of its revenue from property tax. This bond issue has level debt payments until June 1, 2013 when it will be paid in full.

## REVENUES AND EXPENDITURES

DEBT SERVICE: '99 BOND ISSUE

ACCOUNT GROUP - 93R, 93X

		FY 2006	FY 2007	FY 2008	FY 2009	FY 2009	FY 2009	FY 2010	% CHG 2010 TO 2009	FY 2011	FY 2012
		ACTUAL	ACTUAL	ACTUAL	ORIGINAL BUDGET	AMENDED BUDGET	ESTIMATED REV./EXP.	ADOPTED BUDGET		PROJECTED BUDGET	PROJECTED BUDGET
<b>DEBT SERVICE REVENUES</b>											
ACCTNUM	ACCTTITLE										
93R00001010000	REAL PROPERTY TAX-CURRENT	\$968,747	\$971,259	\$991,253	\$975,000	\$975,000	\$978,485	\$830,000	-14.9%	\$830,000	\$830,000
93R00001020000	REAL PROPERTY TAX - DELINQUENT	0	0	0	0	0	13,250	0	0.0%	0	0
93R00001030000	PERSONAL PROPERTY TAX-CURRENT	106,660	120,542	104,209	115,000	115,000	85,340	0	-100.0%	0	0
93R00001040000	PERSONAL PROPERTY TAX - DELINQUENT	0	0	0	0	0	14,606	0	0.0%	0	0
93R00007100000	INTEREST ON INVESTMENTS	45,860	39,870	19,685	15,750	15,750	14,900	8,440	-46.4%	5,980	3,700
93R00007200000	BOND PROCEEDS	0	0	0	0	4,084,550	4,084,548	0	0.0%	0	0
	<b>TOTAL DEBT SERVICE REVENUES</b>	<b>\$1,121,268</b>	<b>\$1,131,671</b>	<b>\$1,115,147</b>	<b>\$1,105,750</b>	<b>\$5,190,300</b>	<b>\$5,191,129</b>	<b>\$838,440</b>	<b>-24.2%</b>	<b>\$835,980</b>	<b>\$833,700</b>
<b>DEBT SERVICE EXPENDITURES</b>											
ACCTNUM	ACCTTITLE										
93X00002010000	PROFESSIONAL SERVICES	\$250	\$0	\$0	\$250	\$250	\$0	\$250	0.0%	\$250	\$250
93X00002050000	BOND ISSUANCE EXPENSE	0	0	0	0	59,205	56,446	0	0.0%	0	0
93X00002070000	DEPOSIT TO 1999 REDEMPTION FUND	0	0	0	0	4,025,345	4,025,342	0	0.0%	0	0
93X00008080000	LOAN PRINCIPAL PAYMENT	810,000	840,000	875,000	915,000	915,000	915,000	995,000	8.7%	995,000	1,015,000
93X00008090000	LOAN INTEREST EXPENSE	299,655	265,418	229,831	192,461	128,023	128,023	88,650	-53.9%	68,750	43,575
	<b>TOTAL DEBT SERVICE EXPEND.</b>	<b>\$1,109,905</b>	<b>\$1,105,418</b>	<b>\$1,104,831</b>	<b>\$1,107,711</b>	<b>\$ 5,127,823</b>	<b>\$ 5,124,811</b>	<b>\$1,083,900</b>	<b>-2.1%</b>	<b>\$ 1,064,000</b>	<b>\$ 1,058,825</b>

**CITY OF CLAYTON  
DEBT SERVICE OUTSTANDING AS OF 9-30-09**

**1999 - \$8,410,000**

**Initial Redemption provision is December 1, 2009**

**Interest rate range 3.40% to 4.50%**

		<b>Principal</b>	<b>Interest</b>	<b>Total</b>	<b>Total Interest</b>
	12/1/2009	950,000.00	86,622.50		
FY 2010	6/1/2010		66,435.00	1,103,057.50	153,057.50
	12/1/2010	995,000.00	66,435.00		
FY 2011	6/1/2011		45,042.50	1,106,477.50	111,477.50
	12/1/2011	1,040,000.00	45,042.50		
FY 2012	6/1/2012		22,162.50	1,107,205.00	67,205.00
	12/1/2012	985,000.00	22,162.50		
FY 2013	6/1/2013			1,007,162.50	22,162.50
<b>Original Principal</b>		<b>8,410,000.00</b>			
<b>Princ/Int Balance at 9-30-09</b>		<b>3,970,000.00</b>	<b>353,902.50</b>		

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## DEBT SERVICE FUND

### 1997, 1998A, 1998B, 2005A, 2005B BOND ISSUES

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*In fiscal year 1998, the City issued debt in three separate bond issues for the following purposes: joint use recreation center, ice rink and tennis court renovations; two neighborhood improvement districts; and a parking garage. This fund represents all debt service activity for these three bond issues.*

*The 1997 series dated December 1, 1997 for \$9,175,000 was used for construction of a multipurpose recreation center in cooperation with the Clayton School District and reconstruction of the Shaw Park Ice Rink and Shaw Park Tennis Courts.*

*The 1998A Series dated February 1, 1998 for \$5,875,000 was used for the following:*

- 1. \$4,135,000 allocated for the City's recreational Projects listed above.*
- 2. \$625,000 for purchase of 50 parking spaces in a garage constructed by St. Louis County.*
- 3. \$1,025,000 for financing infrastructure improvements on private streets in the Wydown Terrace and Southmoor subdivisions. All costs of the improvements to be borne by the property owners.*

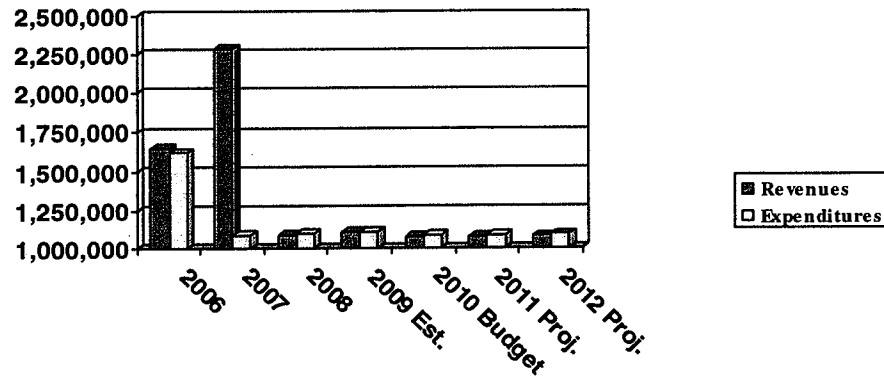
*The 1998B Series dated February 1, 1998 for \$3,315,000 was used for the construction of a 530-space parking garage located on Bonhomme Boulevard.*

*The 2005A Series dated April 26, 2005 for \$12,165,000 was used to refinance the 1997 and 1998A Bond Issues.*

*The 2005B Series dated April 26, 2005 for \$2,655,000 was used to refinance the 1998B Bond Issue.*

**Fund 57 - Debt Service - 2005 A & 2005 B  
Summary of Revenues and Expenditures  
FY 2006 - FY 2012**

	<b>Actual FY 2006</b>	<b>Actual FY 2007</b>	<b>Actual FY 2008</b>	<b>Estimate FY 2009</b>	<b>Adopted FY 2010</b>	<b>Projected FY 2011</b>	<b>Projected FY 2012</b>
<b>Beginning Fund Balance</b>	\$35,723	\$60,952	\$1,254,641	\$1,243,122	\$1,245,642	\$1,236,070	\$1,227,462
<b>Revenues</b>	1,645,755	2,280,748	1,085,996	1,111,048	1,076,593	1,076,495	1,081,577
<b>Expenditures</b>	1,620,526	1,087,059	1,097,515	1,108,528	1,086,165	1,085,103	1,092,540
<b>Revenues Over/(Under) Expenditures</b>	25,229	1,193,689	(11,519)	2,520	(9,572)	(8,608)	(10,963)
<b>Ending Fund Balance</b>	\$60,952	\$1,254,641	\$1,243,122	\$1,245,642	\$1,236,070	\$1,227,462	\$1,216,499



The 2005A & b bonds refunded the 1997 and 1998 bonds issued for a joint use recreation center (Center of Clayton), street improvements, neighborhood improvements and a parking garage. The remaining debt in this fund does not include any parking related debt which has been reallocated to the Parking Fund. This debt will be retired December 1, 2017 and is paid through the Revolving Public Improvement Fund, the Recreation & Stormwater Fund, the Parking Fund and special assessments.

**REVENUES AND EXPENDITURES**

**DEBT SERVICE: '97, '98, A&B BOND ISSUES**  
**DEBT SERVICE: 2005 A&B BOND ISSUES**

**ACCOUNT GROUP - 57R, 57X**

		FY 2006	FY 2007	FY 2008	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED REV./EXP.	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
		ACTUAL	ACTUAL	ACTUAL							
<b>DEBT SERVICE REVENUES</b>											
<b>ACCTNUM</b>	<b>ACCTTITLE</b>										
57R00007100000	INTEREST INCOME	\$0	\$0	\$43,466	\$35,280	\$35,280	\$37,176	\$25,093	-28.9%	\$25,595	\$26,107
57R00007220010	ASSESS. INC. PRINCIPAL SOUTHMOOR	2,502	7,306	12,611	4,170	4,170	18,420	4,000	-4.1%	4,000	4,000
57R00007220020	ASSESS. INC. PRINCIPAL WYDOWN TERRACE	35,000	20,752	7,670	11,910	11,910	17,486	10,000	-16.0%	10,000	10,000
57R00007230010	ASSESS. INC. INTEREST SOUTHMOOR	1,728	3,770	2,167	2,138	2,138	1,690	1,500	-29.8%	1,400	1,300
57R00007230020	ASSESS. INC. INTEREST WYDOWN	12,022	11,670	82	6,780	6,780	6,276	6,000	-11.5%	5,500	5,000
57R00009230000	TRANSFER FROM FUND 70	1,003,397	873,883	920,000	920,000	920,000	920,000	920,000	0.0%	920,000	920,000
57R00009260000	TRANSFER FROM PARKING FUND	546,646	100,000	100,000	110,000	110,000	110,000	110,000	0.0%	110,000	115,170
57R00009280000	TRANSFER FROM DEBT SERVICE RESERVE	44,460	1,263,367	0	0	0	0	0	0.0%	0	0
	<b>TOTAL REVENUES</b>	<b>\$1,645,755</b>	<b>\$2,280,748</b>	<b>\$1,085,996</b>	<b>\$1,090,278</b>	<b>\$1,090,278</b>	<b>\$1,111,048</b>	<b>\$1,076,593</b>	<b>-1.3%</b>	<b>\$1,076,495</b>	<b>\$1,081,577</b>
<b>EXPENDITURES</b>											
<b>ACCTNUM</b>	<b>ACCTTITLE</b>										
57X00002700000	PROFESSIONAL FEES	\$2,512	\$157	\$1,463	\$750	\$750	\$19,000	\$1,000	33.3%	\$1,000	\$1,000
57X00008080000	PRINCIPAL PAYMENT - 2005A	840,000	680,000	710,000	725,000	725,000	725,000	745,000	2.8%	770,000	805,000
57X00008090000	INTEREST PAYMENT - 2005A SERIES	429,703	406,902	386,052	364,528	364,528	364,528	340,165	-6.7%	314,103	286,540
57X00008100000	PRINCIPAL PAYMENT - 2005B	225,000	0	0	0	0	0	0	0.0%	0	0
57X00008110000	INTEREST PAYMENT - 2005B SERIES	123,311	0	0	0	0	0	0	0.0%	0	0
	<b>TOTAL EXPENSES</b>	<b>\$1,620,526</b>	<b>\$1,087,059</b>	<b>\$1,097,515</b>	<b>\$1,090,278</b>	<b>\$1,090,278</b>	<b>\$1,108,528</b>	<b>\$1,086,165</b>	<b>-0.4%</b>	<b>\$1,085,103</b>	<b>\$1,092,540</b>



**CITY OF CLAYTON  
DEBT SERVICE OUTSTANDING AS OF 9-30-09**

**Recreation Projects; NID & Center of Clayton**

**2005 A - \$12,165,000**

**Refunded 1998 A**

**Interest rate range 3.0% to 4.10%**

		Principal	Interest	Total
	12/01/2009	745,000.00	176,826.25	
FY 2010	06/01/2010	-	163,788.75	1,085,615.00
	12/01/2010	770,000.00	163,788.75	
FY 2011	06/01/2011	-	150,313.75	1,084,102.50
	12/01/2011	805,000.00	150,313.75	
FY 2012	06/01/2012	-	136,226.25	1,091,540.00
	12/01/2012	830,000.00	136,226.25	
FY 2013	06/01/2013	-	121,182.50	1,087,408.75
	12/01/2013	860,000.00	121,182.50	
FY 2014	06/01/2014	-	105,057.50	1,086,240.00
	12/01/2014	900,000.00	105,057.50	
FY 2015	06/01/2015	-	87,057.50	1,092,115.00
	12/01/2015	935,000.00	87,057.50	
FY 2016	06/01/2016	-	68,357.50	1,090,415.00
	12/01/2016	1,250,000.00	68,357.50	
FY 2017	06/01/2017	-	43,357.50	1,361,715.00
	12/01/2017	2,115,000.00	43,357.50	2,158,357.50
Original Principal		12,165,000.00		
Princ/Int Balance at 9-30-09		9,210,000.00	1,927,508.75	

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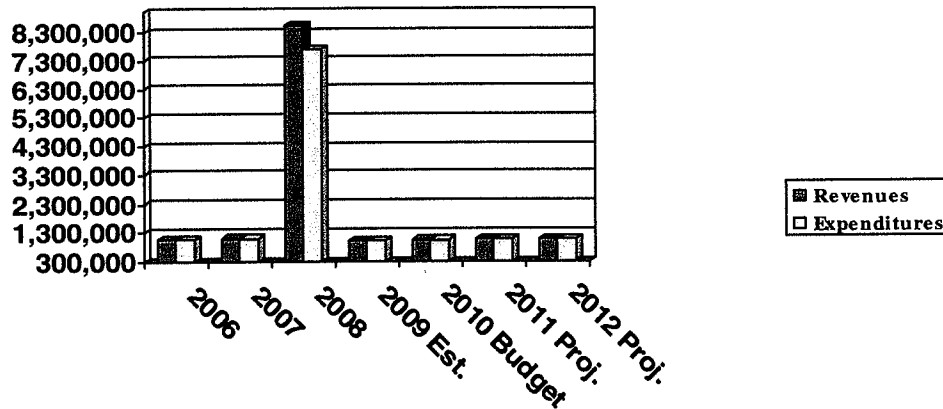
## DEBT SERVICE FUND CONSTR. POOL/CITY HALL/ FIRE STATION

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*This fund services debt for the Special Obligation Bonds (issued in December, 2002) to pay for the majority of the construction costs associated with the Shaw Park Pool, City Hall and the Fire Station. Transfers from the Revolving Public Improvement Fund (RPIF) (60) and the Recreation and Stormwater Fund (70) will repay the debt. The bond issue matures in FY 2008. A traditional Special Obligation Bond Issue totaling \$8.135 million was issued in October 2007. RPIF's portion matures in FY 2013 and Recreation and Stormwater's portion matures in FY 2019.*

**Fund 79 - Debt Service - Constr. Pool/C.H./Fire  
Summary of Revenues and Expenditures  
FY 2006 - FY 2012**

	Actual FY 2006	Actual FY 2007	Actual FY 2008	Estimate FY 2009	Adopted FY 2010	Projected FY 2010	Projected FY 2010
<b>Beginning Fund Balance</b>	\$0	\$0	\$0	\$817,317	\$817,317	\$817,318	\$817,318
<b>Revenues</b>	1,047,640	1,084,939	8,519,916	998,344	1,025,876	1,051,344	1,069,844
<b>Expenditures</b>	1,047,640	1,084,939	7,702,599	998,344	1,025,875	1,051,344	1,069,844
<b>Revenues Over/(Under) Expenditures</b>	0	0	817,317	0	1	0	0
<b>Ending Fund Balance</b>	\$0	\$0	\$817,317	\$817,317	\$817,318	\$817,318	\$817,318
<b>% Fund Balance to Expenditures</b>	0.0%	0.0%	0.0%	0.0%	100.0%	100.0%	100.0%



This bond was issued in December, 2002 for \$9.5 million with a balloon payment due December 1, 2007 (FY 2008). The 2007 bond issue will pay off the balance of the 2002 bond issue and be a traditional bond issue now due in 2019. Revolving Public Improvement and Recreation & Stormwater funds pay this debt. The debt was issued for a new Fire Station and significant renovation to City Hall and the Shaw Park Pool complex.

## REVENUES AND EXPENDITURES

FUND 79 - 2002 Bond Issue - Debt Service Shaw Park Pool/City Hall/Fire Station

ACCOUNT GROUP - 79R, 79X

	FY 2006  ACTUAL	FY 2007  ACTUAL	FY 2008  ACTUAL	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED REV./EXP.	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
<b>DEBT SERVICE REVENUES</b>										
<b>ACCTNUM</b>	<b>ACCTTITLE</b>									
79R00007100000	\$0	\$0	\$49,154	\$19,035	\$19,035	\$22,192	\$8,175	-57.1%	\$8,175	\$8,175
79R00009230000	396,726	484,065	165,889	474,746	474,746	474,746	509,263	7.3%	536,513	557,356
79R00009260000	0	0	8,220,599	0	0	0	0	0.0%	0	0
79R00009290000	650,914	600,874	84,274	504,563	504,563	504,563	508,438	0.8%	506,656	504,313
TOTAL DEBT SERVICE REVENUES	<u>\$1,047,640</u>	<u>\$1,084,939</u>	<u>\$8,519,916</u>	<u>\$998,344</u>	<u>\$998,344</u>	<u>\$1,001,501</u>	<u>\$1,025,876</u>	<u>2.8%</u>	<u>\$1,051,344</u>	<u>\$1,069,844</u>
<b>DEBT SERVICE EXPENDITURES</b>										
<b>ACCTNUM</b>	<b>ACCTTITLE</b>									
79X00002700000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.0%	\$0	\$0
79X00008080000	815,000	875,000	7,375,000	705,000	705,000	705,000	760,000	7.8%	815,000	865,000
79X00008090000	232,640	209,939	279,027	293,344	293,344	293,344	265,875	-9.4%	236,344	204,844
79X00008100000	0	0	0	0	0	0	0	0.0%	0	0
79X00008110000	0	0	48,572	0	0	0	0	0.0%	0	0
TOTAL DEBT SERVICE EXPEND.	<u>\$1,047,640</u>	<u>\$1,084,939</u>	<u>\$7,702,599</u>	<u>\$998,344</u>	<u>\$998,344</u>	<u>\$998,344</u>	<u>\$1,025,875</u>	<u>2.8%</u>	<u>\$1,051,344</u>	<u>\$1,069,844</u>

**CITY OF CLAYTON  
2007 BONDS - DEBT SERVICE OUTSTANDING AS OF 9-30-09**

**2007 Combined  
October 2007-\$8,175,000  
Refund 2002 Bond Issue  
SHAW PARK POOL, CITY HALL/FIRE STATION**

		Principal	Interest	Total	Total Interest
	12/1/2009	760,000	140,063		
FY 2010	6/1/2010	-	125,813	1,025,875	265,875
	12/1/2010	815,000	125,813		
FY 2011	6/1/2011	-	110,531	1,051,344	236,344
	12/1/2011	865,000	110,531		
FY 2012	6/1/2012	-	94,313	1,069,844	204,844
	12/1/2012	1,120,000	94,313		
FY 2013	6/1/2013	-	73,313	1,287,625	167,625
	12/1/2013	480,000	73,313		
FY 2014	6/1/2014	-	64,313	617,625	137,625
	12/1/2014	500,000	64,313		
FY 2015	6/1/2015	-	54,938	619,250	119,250
	12/1/2015	520,000	54,938		
FY 2016	6/1/2016	-	45,188	620,125	100,125
	12/1/2016	540,000	45,188		
FY 2017	6/1/2017	-	35,063	620,250	80,250
	12/01/2017	560,000	35,063		
FY 2018	6/1/2018	-	24,563	619,625	59,625
	12/1/2018	1,310,000	24,563		
FY 2019	6/1/2019	-	-	1,334,563	24,563
Original Principal		8,175,000			
Princ/Int Balance at 9-30-09		7,470,000	1,396,133		

**CITY OF CLAYTON  
2007 BONDS - DEBT SERVICE OUTSTANDING AS OF 9-30-9**

**2007 RPIF  
3.75%**

**CITY HALL / FIRE STATION**

		Principal	Interest	Total	Total Interest
	12/01/2009	440,000	38,344		
FY 2010	06/01/2010		30,094	508,438	68,438
	12/01/2010	455,000	30,094		
FY 2011	06/01/2011		21,563	506,656	51,656
	12/01/2011	470,000	21,563		
FY 2012	06/01/2012		12,750	504,313	34,313
	12/01/2012	680,000	12,750		
FY 2013	06/01/2013			692,750	12,750
	12/01/2013				
FY 2014	06/01/2014				
	12/01/2014				
FY 2015	06/01/2015				
	12/01/2015				
FY 2016	06/01/2016				
	12/01/2016				
FY 2017	06/01/2017				
	12/01/2017				
FY 2018	06/01/2018				
	12/01/2018				
FY 2019	06/01/2019				
		Original Principal	2,465,000		
		Princ/Int Balance at 9-30-09	2,045,000		167,158

**CITY OF CLAYTON  
2007 BONDS - DEBT SERVICE OUTSTANDING AS OF 9-30-09**

**2007 REC & STORM  
3.75%**

**SHAW PARK POOL**

		Principal	Interest	Total	Total Interest
	12/01/2009	320,000	101,719		
FY 2010	06/01/2010		95,719	517,438	197,438
	12/01/2010	360,000	95,719		
FY 2011	06/01/2011		88,969	544,688	184,688
	12/01/2011	395,000	88,969		
FY 2012	06/01/2012		81,563	565,531	170,531
	12/01/2012	440,000	81,563		
FY 2013	06/01/2013		73,313	594,875	154,875
	12/01/2013	480,000	73,313		
FY 2014	06/01/2014		64,313	617,625	137,625
	12/01/2014	500,000	64,313		
FY 2015	06/01/2015		54,938	619,250	119,250
	12/01/2015	520,000	54,938		
FY 2016	06/01/2016		45,188	620,125	100,125
	12/01/2016	540,000	45,188		
FY 2017	06/01/2017		35,063	620,250	80,250
	12/01/2017	560,000	35,063		
FY 2018	06/01/2018		24,563	619,625	59,625
	12/01/2018	1,310,000	24,563		
FY 2019	06/01/2019			1,334,563	24,563
Original Principal		5,710,000			
Princ/Int Balance at 9-30-09		5,425,000	1,228,977		

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## DEBT SERVICE FUND

### 2009 Build America Bond Issue – Police Facility

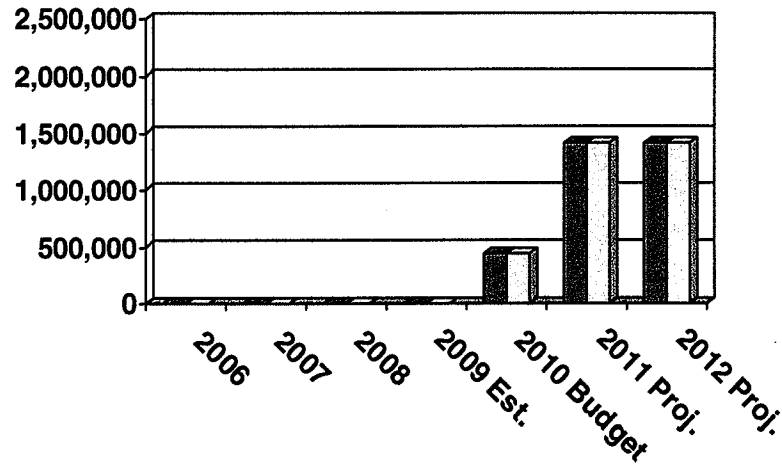
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*This proposed fund services debt for the Build America Bonds (proposed issuance in December, 2009) to pay for a new Clayton Police facility. The Parking Fund (20) is currently scheduled to repay the debt. The bond issue matures in FY 2029. Build America Bonds are taxable bonds which the Federal Government will rebate a portion of the interest the City will pay – estimated to be in the range of 25-33% of the interest paid.*



**Fund 80- 2009 Build America Issue Debt Service - Police Building  
Summary of Revenues and Expenditures  
FY 2006 - FY 2012**

	<b>Actual FY 2006</b>	<b>Actual FY 2007</b>	<b>Actual FY 2008</b>	<b>Estimate FY 2009</b>	<b>Adopted FY 2010</b>	<b>Projected FY 2011</b>	<b>Projected FY 2012</b>
<b>Beginning Fund Balance</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Revenues</b>	0	0	0	0	442,000	1,414,400	1,411,410
<b>Expenditures</b>	0	0	0	0	442,000	1,414,400	1,411,410
<b>Revenues Over/(Under) Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Fund Balance</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$0



This fund will pay for the debt related to bonds issued for a new police facility. The City plans to issue Build America Bonds to fund the the project. These bonds offer the bond holders a higher taxable interest rate on their investment, while the Federal Government gives the City a credit to help off-set the higher interest costs.

## REVENUES AND EXPENDITURES

FUND 80 - 2009 Build America Bond Issue Debt Service- Police Building

ACCOUNT GROUP - 80R, 80X

	FY 2006  ACTUAL	FY 2007  ACTUAL	FY 2008  ACTUAL	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED REV./EXP.	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
<b>DEBT SERVICE REVENUES</b>										
<b>ACCTNUM</b>	<b>ACCTTITLE</b>									
80R00009200000	\$0	\$0	\$0	\$0	\$0	\$0	\$442,000	0.0%	\$1,105,400	\$1,109,410
80R00007070000	0	0	0	0	0	0	0	0.0%	309,000	302,000
	<b>TOTAL DEBT SERVICE REVENUES</b>									
	\$0	\$0	\$0	\$0	\$0	\$0	\$442,000	0.0%	\$1,414,400	\$1,411,410
<b>DEBT SERVICE EXPENDITURES</b>										
<b>ACCTNUM</b>	<b>ACCTTITLE</b>									
80X00008080000	0	0	0	0	0	0	\$0	0.0%	\$540,000	\$555,000
80X00008090000	0	0	0	0	0	0	442,000	0.0%	874,400	856,410
	<b>TOTAL DEBT SERVICE EXKPEND.</b>									
	\$0	\$0	\$0	\$0	\$0	\$0	\$442,000	0.0%	\$1,414,400	\$1,411,410

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## STRATEGIC ISSUES COMMITTEE CITY OF CLAYTON

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### *Mission Statement*

The Mission of Clayton City Government is to foster a vital, balanced community comprised of outstanding neighborhoods, quality business and commercial centers, premier educational institutions, and a healthy natural environment through an open, accessible and fiscally responsible government.

### *Strategic Objectives*

1. Create a strong and vital combination of residential, business, and institutional interests to assure Clayton's ongoing livability and financial integrity.
2. Operate City Government in a fiscally sound manner consistent with available resources and prudent financial planning.
3. Provide the quality services necessary to assure a safe, clean, environmentally responsible community in which to live, play, learn, work and conduct business.
4. Provide leadership in defining and strengthening Clayton's mutual interests with the Clayton School District, local institutions, close-in municipalities, St. Louis County, and St. Louis City.
5. Encourage open, accessible and responsive city government based on effective communications between the City of Clayton and its constituencies.
6. Plan and facilitate public and private investment in the development and growth of Clayton's retail, office and cultural activities.

## *Belief Statements*

The members of the Strategic Issues Committee of the City of Clayton have identified underlying basic values which reflect our community.

We believe that:

- The City must be run in a fiscally sound manner, consistent with available resources and prudent financial planning.
- The community of Clayton must support to the fullest extent a premier public school district.
- The community of Clayton is characterized by a special “livability” based on a unique combination of neighborhood, educational, recreational, commercial, cultural and convenience factors which must be protected and nurtured.
- City government must encourage and maintain high quality, diverse and accessible business and retail districts including the Central Business District and neighborhood business districts, which complement the “livability” of our community.
- The community of Clayton must remain a safe place to live and work.
- The City of Clayton must assure the maintenance and improvement of its residential areas.
- City government must control its own destiny by assuming a leadership role in forging partnerships and relationships which enhance our quality of life.
- City government and the community of Clayton must be environmentally aware and responsible.
- City government must provide quality service to its constituencies.
- The future of the City of St. Louis and other inner suburbs is important to the success of the community of Clayton.
- The community must maintain and enhance its recreational facilities and programs.
- City government must communicate effectively and regularly with its constituencies.
- Clayton’s citizens should be encouraged to actively participate in local government.
- It is important that Clayton remain the seat of the county government.

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**RESOLUTION**

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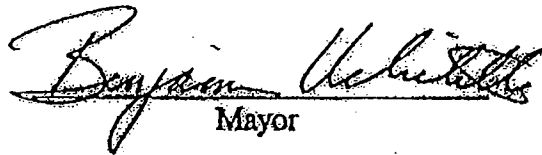
WHEREAS, the City Manager has prepared and submitted to the Board of Aldermen Fiscal Management Policies and Budget Administration Policies for the Board's review; and

WHEREAS, the City Manager desires the Board of Aldermen to approve said policies; and

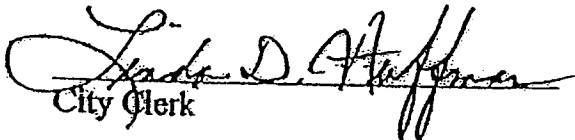
WHEREAS, the Board of Aldermen, after review of said policies, desires to approve said policies;

NOW THEREFORE, BE IT RESOLVED that the Board of Aldermen hereby approves the City Manager's Fiscal Management Policies and Budget Administration Policies, and further orders said policies to be established and implemented by the City Manager.

Passed this 14<sup>th</sup> day of July, 1992.

  
Mayor

ATTEST:

  
City Clerk



## FISCAL MANAGEMENT POLICIES

Current and long-range financial stability is essential to enable the City to maintain a position of integrity and to meet the goals identified in this budget. The Finance Department, in conjunction with the City Manager's Office, will work to maintain these fiscal policies by careful and frequent monitoring of expenditures and revenue sources. New revenue sources will be examined, and existing revenue sources will be periodically reviewed to determine the need for adjustment to cover the costs of providing services. In order to continue to provide a high level of municipal services to residents and businesses and to maintain the desired level of financial stability, the following financial policies shall guide fiscal decision making:

- The City will work toward achieving the goal of establishing a fund balance (working cash balance) that is equivalent to not less than 120 working days or 33% of the current fiscal year's projected general fund operating expenses in the General Fund. At a minimum, the City will maintain a fund balance (working cash balance) equivalent to 90 working days or 25% of projected annual expenditures in the General Fund. It is our goal to maintain an undesignated portion of general fund balance for the purpose of providing for emergency expenditures and revenue shortfalls that may occur during a fiscal year.
  - Cash reserves that are established are based on historical and projected stability and predictability of the underlying revenues and expenditures. Reserves are to be used for the following:
    - Provide for temporary funding of unforeseen needs of an emergency or nonrecurring nature.
    - Permit orderly budgetary adjustments in the event of unanticipated revenue shortfalls.
    - Meet unexpected increases in service delivery costs.
    - Fund planned capital projects, thereby avoiding debt.
    - Assist in paying-down debt on outstanding obligations.
- The City will limit long-term debt to only those capital improvements or projects that cannot be financed from current revenues. The maturity date for any debt will not exceed the reasonably expected useful life of the project to be financed. Except where determined by specific redevelopment projects, debt will be structured to provide for the retirement of a minimum of 60% of the amount of the outstanding principle within a ten-year period.

- The City will estimate its annual revenue by an objective, analytical process. All major revenue sources will be reviewed by the Finance Department on at least a quarterly basis and revision will be reported to the Board of Aldermen. Each year the Finance Department will project revenues for the next three years. Each existing and potential revenue source will be reexamined annually.
- The City will establish all user charges and fees at a level related to the cost of providing the services, as well as the benefit of the service, to the user and the public as defined by the User Fee Policy. Increases in user charges and fees will be implemented in compliance with existing law.
- The City will pay for all current expenditures with current revenues. The City will avoid budgetary procedures that balance current expenditures at the expense of meeting future years' expenses such as postponing essential expenditures or relying on uncertain revenues from future years. Both revenues and expenses will be recognized as they occur.
- Planning and budgeting of major expenditures will be based upon a priority setting process that is designed to narrow the range from a list of desirable expenditures to financially feasible expenditures.
- Each year the Finance Department will update expenditure projections for the next five years. Projections will include estimated operating costs, capital outlays, debt service, and capital improvement program expenditures.
- As the City conducts its long-range financial planning; special emphasis will be placed on maintaining and improving the physical assets of the City, including public facilities and equipment.
- The City will maintain a broad-based, well-diversified portfolio of revenues, with a continued diminishing reliance on property taxes. Whenever appropriate, the revenue burden shall be focused on sales tax, utility fees, or user fees.
- In an effort to reduce the cost of capital expenditures, Federal, State and other intergovernmental and private funding sources shall be applied for and used as available. A concerted effort in applying for matching grants is strongly encouraged.

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## BUDGET ADMINISTRATION GUIDELINES

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The City of Clayton places a major emphasis on administering its Annual Budget in a professional and competent manner. The City Code stipulates that the City Manager is the Budget Officer for the City with responsibility for preparing a Proposed Budget for the consideration of and approval by the Board of Aldermen.

In developing and administering the Annual Budget, the following policies shall be followed:

- Each spring, prior to beginning work on the Proposed Budget, the City Manager shall submit to the Board a Budget Calendar providing the schedule to be followed leading to the adoption of the Budget in compliance with all applicable state and local laws.
- The formal Budget preparation process shall begin with the Board of Aldermen identifying goals and priorities to be included in the budget to the extent that financial resources permit. In addition, the Board shall at this time discuss philosophies and policies relating to taxation, utilization of other revenue sources, expenditure limits, employee compensation issues, and changes in priorities with respect to operating and capital expenditures.
- The Budget shall be developed and administered in accordance with sound financial management principles and governmental accounting standards.
- The City Budget is a guide by which expenditure levels are tied to the accomplishment of goals and objectives, and the provision of municipal services. From time to time, it may be necessary to shift resources from one area to another. When such adjustments are required, the following procedures are to be followed.
  - Transferring funds from one line item to another line item within or between a group of accounts within a departmental budget will require a written budget adjustment and prior approval of the City Manager.
  - Transfers of funds between departments within the general fund or between funds, will require a written budget adjustment and approval by the Board of Aldermen.
  - Increasing a departmental or office budget above the amount approved by the Board of Aldermen will require written budget adjustment and approved by the Board of Aldermen.



- Transfers from the contingency account into a departmental budget will require a written budget adjustment and the prior approval of the Board of Aldermen.
- For budget adjustments not requiring Board of Aldermen action, forms will be maintained in the Finance Department and must be signed by the Department Head and Finance Director prior to being submitted to the City Manager for his approval. Similarly, transfers requiring approval by the Board of Aldermen shall be reviewed and approved first by the Finance Director and the City Manager.
- In authorizing or approving expenditures from the adopted Budget, the City's Purchasing Policy is to be followed in all respects.
- With respect to personnel matters, the City Manager shall have authority to grant salary adjustments within established pay grades based on merit and to reclassify positions to other pay grades if there are changes within the positions' scope of responsibility, provided that such changes will not result in an increase in the total budget authorized by the Board of Aldermen for that department or division. The City Manager may also authorize the employment of part-time or temporary employees to meet specific workload needs; however, no new permanent, full-time positions may be authorized without the prior approval of the Board of Aldermen.
- The City Manager shall on at least a quarterly basis provide the Board of Aldermen with a written financial report summarizing the current financial condition of the City and relating current year-to-date summaries of revenues and expenditures as compared with budget projections. Unusual variances that could significantly affect the adopted budget shall be reported to the Board promptly.
- Within thirty days of the close of the fiscal year, the City Manager shall submit a report to the Board of Aldermen summarizing the accomplishments of the past year with respect to the goals and objectives outlined in the Budget. This report shall be in addition to the Annual Financial Report compiled by Certified Public Accountants retained by the Board of Aldermen.

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## ORGANIZATIONAL PRINCIPLES

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In the process of completing this budget and carrying out services to the residents, every employee is guided by the following principles:

- Open and Accessible Government  
The most fundamental principle is to maintain an open and honest atmosphere to our residents. Our competence is encouraged by subjection of our actions to the public arena and our ideas become better when we expose them to public scrutiny. In order to further our service goals, we must remain accessible to the public to whom we provide service.
- Fiscal Responsibility  
The proper use of public funds must continually be reviewed and guarded. These funds must be managed in the most efficient manner at all times. Adherence to strict guidelines is the only way to ensure public trust in the management of public funds.
- Personal Honesty and Integrity  
Each employee shall demonstrate the highest standards of personal integrity, truthfulness, and honor in the process of completing their duties. We must comply with all applicable ordinances and regulations, eliminate any and all situations that could result in personal gain in the performance of our public duties, and avoid all interests, which are in conflict with the conduct of our official duties.
- Professionalism  
We shall strive for personal professional excellence based upon sound judgment that is free from personal biases. A spirit of cooperation and respect is necessary in order to approach problem solving within the City. Each of us should utilize a team approach in providing the best services possible.

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## INVESTMENT POLICY

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It is the policy of the City of Clayton to invest public funds in a manner which will provide maximum security and the highest investment return, while meeting the daily cash flow demands of the City and conforming to all state, federal, and local laws governing the investment of public funds.

### Scope

This investment policy applies to all financial assets of the City of Clayton, except retirement funds, which are administered by pension boards.

### Prudence

The standard of prudence to be used by investment officials shall be the "prudent person" standard which states: "investments shall be made with judgment and care, under circumstances then prevailing, which persons of prudence, discretion and intelligence would use in the management of their own affairs, not for speculation, but for investment, considering the probable safety of their capital as well as the probable income derived." The prudent person standard shall be used in the context of managing the overall portfolio.

The investment officer, acting in accordance with the investment policy and exercising due diligence, shall not be held personally responsible for an individual security's credit risk or market price changes, provided that deviations from expectations are reported in a timely fashion, and appropriate actions are taken to control adverse developments.

### Objectives

The primary objectives, in priority order, of the City's investment activities shall be:

*Legality:* Every investment shall be made in accordance with applicable federal, state and local statutory provisions.

*Safety:* Safety of principal is the foremost objective of the investment program. Investments shall be undertaken in a manner that seeks to ensure the preservation of capital.

*Liquidity:* The City's investment portfolio must remain sufficiently liquid to enable the City to meet all operating requirements, which might be reasonably anticipated.

*Return on Investment:* The City's investment portfolio shall be managed with the objective of obtaining a market rate of return throughout budgetary and economic cycles, taking into account the City's investment risk constraints and the cash flow characteristics of the portfolio.

### **Delegation of Authority**

Article VII, Section 2 of the City Charter vests authority and management responsibility for the investment program with the Finance Director. No person may engage in an investment transaction except as provided under the terms of this policy. The Finance Director shall be responsible to the City Manager for all transactions undertaken and shall establish a system of internal controls to prevent the loss of public funds due to error, misrepresentation or fraud.

### **Ethics and Conflicts of Interest**

Officers and employees involved in the investment process shall refrain from personal business activity that could conflict with proper execution of the investment program, or which could impair their ability to make impartial decisions. Employees and investment officials shall disclose to the City Manager any financial interests in financial institutions that conduct business with the City of Clayton, and they shall further disclose any large personal financial/investment positions that could be related to the performance of the City's portfolio. Employees and officers shall in no way whatsoever commingle personal and City funds or in any way participate in activities that could result in the appearance of a conflict of interest.

The City Clerk shall file the appropriate reports with the Secretary of State disclosing potential conflicts of interest and substantial interests in accordance with state law.

### **Authorized Financial Dealers and Institutions**

In order for a financial institution to qualify for the deposit of City funds, certain conditions must be met. Financial institutions shall be restricted to banks that are members of the Federal Deposit Insurance Corporation (FDIC).

A current, audited financial statement is required to be on file for each financial institution in which the City invests or deposits funds. An officer of the financial institution must certify that the institution will abide by the policies outlined herein and comply with all applicable federal, state, and local laws and regulations.

### **Authorized and Suitable Investments**

The City may invest in the following types of securities:

- A. Bonds, bills or notes of the United States or an agency of the United States;
- B. Negotiable or non-negotiable certificates of deposit, savings accounts, and other interest-earning deposit accounts of financial institutions as defined in this policy;
- C. Repurchase Agreements--against eligible collateral, the market value of which must be maintained during the life of the agreements at a level greater than the amount advanced, plus the accrued interest. An undivided interest in the instruments pledged for such agreements must be granted to the City. If repurchase agreements are authorized, a *Master Repurchase Agreement* must be signed with the bank or dealer.

Loan leveraging or investment in financial derivatives is expressly prohibited by this policy.

### **Collateralization**

All investments which exceed the financial institution's insurance limits shall be secured through eligible collateral. The market value of the collateral must be equal to or greater than the value of the investment instrument plus accrued interest, less the amount of insurance coverage. Eligible collateral shall mean securities otherwise qualified for purchase under this policy, preferably U.S. Government securities, and shall also include the State Treasurer's list of Securities Acceptable as Collateral to Secure State Deposits. (The City will maintain an updated version of this list.)

All investments purchased under this policy are to be verified in writing by the financial institution indicating clearly the amount, rate of return, maturity date, and itemized collateral.

Collateral will always be held by an independent third party. A clearly marked evidence of ownership (safekeeping receipt) must be supplied to the City and retained.

The right of collateral substitution may be granted, provided that the Director of Finance and City Manager approve of the substitution in writing. Any substituted collateral must otherwise meet all of the criteria contained in this policy.

### **Safekeeping and Custody**

All securities purchased will be held by a third party custodian designated by the Finance Director and evidenced by safekeeping receipts.

### **Diversification**

The City will diversify its investments by institution. With the exception of bonds, bills or notes of the United States or an agency of the United States and authorized pools, it shall be the goal of the City that no more than 80% of the City's investment portfolio will be invested in a single institution.

### **Maximum Maturities**

To the extent possible, the City will attempt to match its investments with anticipated cash flow requirements. Unless matched to a specific cash flow, the City will not invest in securities maturing more than 3 years from the date of purchase, unless circumstances warrant other consideration, as approved by the City Manager. However, the City may collateralize its repurchase agreements using longer-dated investments not to exceed 7 years to maturity.

### **Internal Control**

The Finance Director shall establish an annual process of independent review by an external auditor. This review will provide internal control by assuring compliance with laws, policies and procedures. The auditors shall report their findings to the City Manager and Board of Aldermen.

### **Performance Standards**

The investment portfolio will be designed to obtain no less than the annualized yield of a 90-day Treasury bill for the budgetary cycle being evaluated, taking into account the City's investment risk constraints and cash flow needs.

### **Reporting Requirements**

The Finance Director shall submit a monthly investment report to the City Manager outlining investment activities. The Finance Director is also charged with the responsibility of including a year-end summary on investment activity and returns in the City's Comprehensive Annual Financial Report, including information on the issuing financial institution, the type of security, the term to maturity, the interest rate, the amount of principal, performance, interest earnings, etc.

### **Investment Policy Adoption**

The Investment Policy of the City of Clayton shall be adopted by the Clayton Board of Aldermen. The policy shall be reviewed from time to time by the Board of Aldermen, and any modifications made thereto must be approved by the Board of Aldermen.



## LEGAL DEBT LIMITS

Under Article VI, Sections 26(b) and 26(c) of the Missouri constitution, the City by vote of 2/3 of the qualified electors thereof, may incur general obligation bonded indebtedness for City purposes in an amount not to exceed 10% of the assessed valuation of taxable intangible property within the City as asserted by the last completed assessment for state or county purposes.

Under Section 26(d) of said Article VI the City may incur general obligation indebtedness not exceeding in the aggregate an additional 10% of the aforesaid assessed valuation for the purposes of acquiring rights-of-way, constructing and improving sanitary or storm sewer systems; and under Section 26(e) of said Article VI, additional general obligation indebtedness may be incurred for purchasing or constructing waterworks, electric, or other light plants to be owned exclusively by the City, provided that the general obligation indebtedness of the City shall not exceed 20% of the assessed valuation.



## BASIS OF BUDGETING

The City of Clayton's accounts are organized on the basis of fund and account groups, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its cash (fund balance), revenues and expenditures or expenses.

The budgets of governmental funds (for example, the General Fund, special revenue funds, debt service funds and capital funds) are prepared on a modified cash accrual basis. Briefly, this means that obligations of the City are budgeted as expenditures, but revenues are recognized only when they are available and measurable.

The Comprehensive Annual Financial Report (CAFR) shows the status of the City's finances on the basis of "generally accepted accounting principles" (GAAP). In most cases this conforms to the way the City prepares its budget. The only exception is compensated absences that are expected to be liquidated with expendable available financial resources which are accrued as earned by employees (GAAP), as opposed to being expended when paid (Budget). In addition, gains or losses on investments, depreciation and amortization are not considered budgetary accounts, and are excluded from the budgeting system.



BILL NO. 6201

ORDINANCE NO. 6186

**AN ORDINANCE LEVYING AND ESTABLISHING THE RATE OF ANNUAL TAXES FOR GENERAL MUNICIPAL PURPOSES; DEBT LEVY FOR GENERAL OBLIGATION BOND PURPOSES; AND SPECIAL BUSINESS DISTRICT PURPOSES TO BE COLLECTED BY THE CITY OF CLAYTON, MISSOURI, FOR THE YEAR 2009.**

**WHEREAS**, the City of Clayton tax rate levy for General Purposes and Debt is established at the maximum rate allowable, and

**WHEREAS**, the City of Clayton's current rate ceiling for the Special Taxing District is higher than the rate established below, and

**WHEREAS**, the Board of Aldermen is able to reduce the tax burden on its taxpayers due to prudent fiscal management and conservative budgeting and, therefore, is voluntarily reducing its tax rate for the Special Taxing District hereinafter provided, and

**WHEREAS**, having done all things required by law with respect to the establishment of annual tax rates, including holding a public hearing on the tax rates conducted on August 25, 2009 pursuant to notice as provided by law, at which hearing citizens were given an opportunity to be heard;

**NOW, THEREFORE, BE IT ORDAINED BY THE BOARD OF ALDERMEN OF THE CITY OF CLAYTON, MISSOURI, AS FOLLOWS:**

Section 1. Tax Levy for General Purposes

A. There is hereby levied upon all residential property subject to taxation in the City of Clayton, Missouri, an ad valorem tax levy of \$0.582 to be collected for general municipal purposes for the year 2009.

B. There is hereby levied upon all commercial property subject to taxation in the City of Clayton, Missouri, an ad valorem tax levy of \$0.633 to be collected for general municipal purposes for the year 2009.

C. There is hereby levied upon all personal property subject to taxation in the City of Clayton, Missouri, an ad valorem tax levy of \$0.707 to be collected for general municipal purposes for the year 2009.

Section 2. Tax Levy for the Debt Levy for General Obligation Bond Purposes

A. There is hereby levied upon all residential property subject to taxation in the City of Clayton, Missouri, an ad valorem tax levy of \$0.091 to be collected for general obligation bond purposes for the year 2009.

B. There is hereby levied upon all agricultural property subject to taxation in the City of Clayton, Missouri, an ad valorem tax levy of \$0.091 to be collected for general obligation bond purposes for the year 2009.

C. There is hereby levied upon all commercial property subject to taxation in the City of Clayton, Missouri, an ad valorem tax levy of \$0.091 to be collected for general obligation bond purposes for the year 2009.

D. There is hereby levied upon all personal property subject to taxation in the City of Clayton, Missouri, an ad valorem tax levy of \$0.091 to be collected for general obligation bond purposes for the year 2009.

Section 3. Tax Levy for the Purpose of a Special Business District

A. The limits of the Special Business District in the City of Clayton, Missouri, are all commercially zoned properties designated C-1, C-2, C-3 and C-4, on the zoning map of the City of Clayton, as of August 11, 1981, lying north of the Forest Park Expressway in the City of Clayton, Missouri.

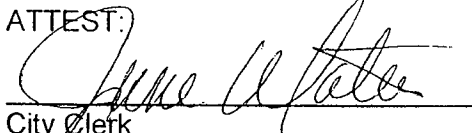
B. There is hereby levied upon all residential property subject to taxation in the City of Clayton, Missouri, Special Business District an ad valorem tax levy of \$0.070 to be collected for Special Business District purposes for the year 2009.

C. There is hereby levied upon all commercial property subject to taxation in the City of Clayton, Missouri, Special Business District an ad valorem tax levy of \$0.070 to be collected for Special Business District purposes for the year 2009.

Section 4. This ordinance shall be in full force and effect from and after its passage by the Board of Aldermen.

Passed this 25th day of August 2009.

  
\_\_\_\_\_  
Mayor

ATTEST:  
  
\_\_\_\_\_  
City Clerk

BILL NO. 6202

ORDINANCE NO. 6088

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**AN ORDINANCE ADOPTING AN ANNUAL BUDGET FOR THE FISCAL YEAR 2010 COMMENCING ON OCTOBER 1, 2009 AND APPROPRIATING FUNDS PURSUANT THERETO.**

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WHEREAS, the City Manager has presented to the Board of Aldermen an annual budget for the Fiscal Year 2010 commencing on October 1, 2009; and

WHEREAS, a public hearing on the budget has been conducted on September 8, 2009, pursuant to notice as provided by law at which hearing interested persons were given an opportunity to be heard;

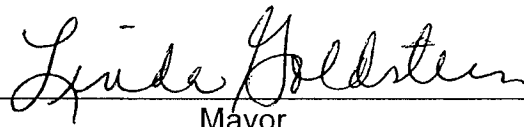
NOW, THEREFORE, BE IT ORDAINED BY THE BOARD OF ALDERMEN OF THE CITY OF CLAYTON, MISSOURI, AS FOLLOWS:

Section 1. The annual budget for the City of Clayton, Missouri, for the Fiscal Year 2010 commencing on October 1, 2009, a copy of which is attached and made a part of this ordinance as if fully set forth herein, having been submitted by the City Manager, is hereby adopted.

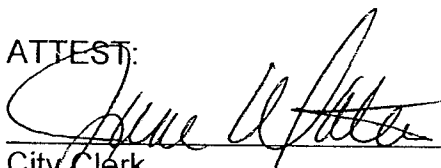
Section 2. Funds are hereby appropriated for the objects and purposes of expenditures set forth in said budget. The expenditures of the funds so appropriated shall be subject to the control of the City Manager.

Section 3. This ordinance shall be in full force and effect from and after its passage by the Board of Aldermen.

Passed this 22nd day of September, 2009.

  
\_\_\_\_\_  
Mayor

ATTEST:

  
\_\_\_\_\_  
City Clerk

## City of Clayton Property Tax Consideration for Tax Year 2009 (FY 2010)

CITY OF CLAYTON-CITY WIDE	FY 2009		FY 2010	
	TAX YEAR 2008		TAX YEAR 2009	
<b><u>ASSESSED VALUATION</u></b>				
<b><u>Real Property</u></b>				
Residential		\$480,613,280		\$469,632,780
Commercial		\$349,184,626		\$337,313,965
Total Real Property		\$829,797,906		\$809,946,745
<b><u>Personal Property</u></b>				
Regular		\$84,756,130		\$85,464,569
Grand Total City-Wide		\$914,554,036		\$892,411,314
<b><u>TAX RATES - CITY WIDE</u></b>				
<b><u>General Levy Rate</u></b>		<b>Tax revenue</b>	<b>Tax revenue</b>	
- Residential Tax Rate	\$0.568	\$2,621,723	\$0.582	\$2,733,263
- Commercial Tax Rate	\$0.636	\$2,125,824	\$0.633	\$2,125,078
- Personal Property Tax Rate	\$0.707	\$579,507	\$0.707	\$604,235
<b><u>Debt Levy</u></b>	\$0.122	\$1,070,900	\$0.091	\$812,094
<b>Tax revenue&gt;</b>		\$6,397,954	<b>Tax revenue&gt;</b>	\$6,274,670
			<b>\$ Decrease-&gt;</b>	(\$123,284)
		Reassess decr.	(144.7%)	(\$178,419)
		New Const.	44.7%	\$55,135
<b><u>Combined General and Debt Levy</u></b>				
- Residential Tax Rate	\$0.690	\$3,184,840	\$0.673	\$3,160,629
- Commercial Tax Rate	\$0.758	\$2,533,607	\$0.724	\$2,432,034
- Personal Property Tax Rate	\$0.829	\$679,506	\$0.798	\$682,007
<b>Tax revenue&gt;</b>		\$6,397,854	<b>Tax revenue&gt;</b>	\$6,274,670
<b><u>SPECIAL BUSINESS DIST. (SBD)</u></b>				
<b><u>ASSESSED VALUATION-Real Prop</u></b>				
Residential		\$44,339,000		\$49,694,510
Commercial		\$277,355,000		\$280,357,280
Total Special Business District		\$321,694,000		\$330,051,790
		<b>Tax revenue</b>		<b>Tax revenue</b>
<b>Tax revenue&gt;</b>		\$236,123	<b>Tax revenue&gt;</b>	\$231,036
			<b>\$ Decrease-&gt;</b>	(\$ 5,087)
		Reassess incr.	37.10%	(\$ 1,887)
		New Const.	62.90%	(\$ 3,200)
<b><u>SBD TAX RATE - RESIDENTIAL/COMMERCIAL</u></b>				
Tax Rate SBD Levy	\$0.074	\$236,123	\$0.07	\$231,036

Assessed Values provided by St. Louis County  
Revenue is net of 1.5% St. Louis County collection fee.

City of Clayton  
Organizational Table  
Full-Time Positions

Personnel	2008 Actual	2009 Budgeted	2009 Actual	2010 Recommended
<b>Administrative Services</b>				
City Manager	5	6 (a)	5 (b)	6 (c)
Human Resources	2	2	2	2
<b>Finance</b>				
Finance	7	7	7	7
Municipal Court/TVB	3	3	3	3
<b>Fire</b>	36	36	36	36
<b>MIS</b>	3	4 (d)	3 (e)	4 (d)
<b>Parks and Recreation</b>				
Administration/Recreation	16 (f)	16	17 (g)	17 (h)
Parks Maintenance	9	9	9	9
<b>Planning and Development Services</b>	10 (i)	11 (j)	10 (k)	11 (l)
<b>Police</b>				
Police	55 (m)	55	55	55
Parking Control	4	4	4	4
<b>Public Works</b>				
Engineering/Maintenance	21	22 (n)	22	22
Building Maintenance	2	2	2	2
Equipment Services	4 (o)	4	4	4
Parking Operations and Maintenance	1	1	1	1
<b>Total</b>	<b>178</b>	<b>182</b>	<b>180</b>	<b>183</b>
(a) Economic Developer. (b) Elimination of Management Analyst position through attrition. (c) Transfer of Communications Coordinator from Parks & Rec. (d) Technology Specialist. (e) Did not fill Technology Specialist position. (f) City added a Community Resource Coordinator, bringing City total to 8.25 positions. (g) Created two FT Aquatics Rec. Assistant positions from a PT position and FT Aquatics Supervisor position, funded by the CRSWC. (h) Replacement of Marketing Specialist (Communications Coordinator) with a Rec. Assistant. (i) Did not fill Property Maintenance Inspector position. (j) Planning and Code Technician approved in place of Property Maintenance Inspector. (k) Did not fill Planning and Code Technician position. (l) Planner/Sustainability Coordinator approved in place of Planning and Code Technician. (m) Elimination of a Data Analyst position. (n) Civil Engineer I. (o) Elimination of a Mechanic position through attrition.				

## GLOSSARY

**Account Number** – A numerical code identifying Revenues and Expenditures by Fund, Type, Department, and Object.

**Activity** – A distinguishable service or effort of a departmental Program.

**Appropriation** – An authorization granted by the Board of Aldermen to make Expenditures and to incur obligations for purposes specified in the Budget.

**Assessed Valuation** – The taxable value set on real estate or other property as a basis for levying a tax.

**Asset** – A resource owned or held by the City which has a monetary value.

**Audit** – An examination made to determine whether the City's financial statements are presented fairly in accordance with GAAP.

**Balanced Budget** – A financial plan that appropriates funds no more than the total of all resources that are expected to be available.

**Bond** – A contract to pay a specified sum of money (the principal or face value) at a specified future date or dates (maturity) plus interest paid at an agreed percentage of the principal. Maturity is usually longer than one year.

**Budget** – A comprehensive plan or financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them.

**Capital** – An expenditure for a good that has an expected life of more than two (2) years and the cost of which is in excess of \$5,000. Capital items include real property, office equipment, furnishings, and vehicles.

**Cash Reserves** – Unreserved, undesignated fund balances representing expendable available financial resources.

**Commodities** – Expendable items that are consumable or have a short life span. Examples include office supplies, gasoline, minor equipment, and asphalt.

**Contractual Services** – An expenditure for services performed by private firms or other governmental agencies. Examples include legal services, utilities, and insurance.

**Debt** – An obligation to the City resulting from borrowing of money, including Bonds and Notes.

**Deficit** – The amount of specific fund's expenditures (including outgoing operating transfers) exceed revenues in a given year.

**Department** – The Department is the primary administrative unit in City operations. Each is directed by a department head. Departments are generally composed of divisions and programs that share a common purpose.

**Detail** – Explanations and/or calculations used to justify the budget request.

**Encumbrance** – Budget authority that is set aside when a purchase order or contract is approved.

**Expenditure** – Current operating expenses requiring the present or future use of current assets or the incurrence of debt.

**Full-Time Equivalent (FTE)** – An employee position converted to the decimal equivalent of a full-time position based on 2080 hours per year.

**Fund** – A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources that are segregated for the purpose of carrying on specific activities or attaining certain objectives.

**Fund Balance** – The available cash in a fund. Often times incorrectly referred to as a "surplus." Each fund begins the fiscal year with a positive or negative fund balance.

**GAAP** – Generally Accepted Accounting Principles, uniform minimum standards of state and local governmental accounting and financial reporting set by the Government Accounting Standard Board (GASB).

**Grant** – A payment of money from one governmental unit to another for a specific service or program.

**Line Item** – The uniform identifications of goods or services purchased; sub-unit of objects of Expenditure. For example, salaries, postage, equipment rental.

**Note** – A written promise to pay a specified amount to a specified amount to a specific person at a specified time, usually less than one year.

**Object of Expenditure** – Category of items to be purchased. The unit of the budgetary accountability and control. (Personnel Services, Contractual Services, Commodities, Program and Capital).

**Personnel Services** – All costs associated with employee compensation. For example, salaries, pension, health, insurance.

**Position** – A job title authorized by the City’s classification plan and approved for funding by the budget.

**Program** – A budgetary unit that encompasses specific and distinguishable lines of work performed by an organization unit. For Example: Police, Public Works, Administration, Parks & Recreation, and Maintenance.

**Revenue** – Sources of income financing the operations of the City. An increase in Fund Balance caused by an inflow of assets, usually cash.

**Transfer** – A movement of monies from one Fund, Department, Activity, or Account to another. This includes budgetary funds and/or movement of assets.

**Unencumbered Funds** – That portion of a budgeted Fund which is not expended or encumbered.

**User Charge** – The payment of a fee for direct receipt of a public service by the party benefiting from the service.