



**ONE YEAR OPERATING AND
CAPITAL IMPROVEMENTS BUDGET
AND TWO YEAR PLAN**

*Fiscal Years
October 1, 2009 – September 30, 2012*

CITY OF CLAYTON, MISSOURI

ADOPTED OPERATING AND CAPITAL IMPROVEMENTS BUDGET FOR THE FISCAL YEAR OCTOBER 1, 2009 TO SEPTEMBER 30, 2010 (FY2010) AND TWO YEAR PLAN FOR FISCAL YEARS 2011 & 2012

MEMBERS OF THE BOARD OF ALDERMEN

Mayor

Linda Goldstein

Aldermen

Alex Berger, III

Judy R. Goodman

Michelle Harris

Steven E. Lichtenfeld

Andrea Dallas-Maddox

Cynthia Garnholz

City Manager

Craig S. Owens

Finance Director

Donald J. Yucuis



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Clayton
Missouri**

For the Fiscal Year Beginning

October 1, 2008

President

Executive Director

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TABLE OF CONTENTS

INTRODUCTION

TRANSMITTAL LETTER.....	1
ORGANIZATION CHART.....	6
BUDGET CALENDAR.....	7
OVERVIEW OF REVENUES & EXPENDITURES.....	8
POLICY IMPLICATIONS	12
COMMUNITY OVERVIEW	15
STATISTICS.....	20
VISION FOR THE FUTURE (2013).....	25
PERFORMANCE ANALYSIS.....	29
MAJOR REVENUE SOURCES.....	35

GENERAL FUND

SUMMARY OF REVENUES AND EXPENDITURES.....	54
REVENUES.....	58
EXPENDITURES:	
LEGISLATIVE.....	62
DEPARTMENT OF ADMINISTRATIVE SERVICES.....	65
DEPARTMENT OF PLANNING AND DEVELOPMENT	77
DEPARTMENT OF FINANCE	81
DEPARTMENT OF MANAGEMENT INFORMATION SYSTEMS.....	87
DEPARTMENT OF POLICE.....	92
DEPARTMENT OF FIRE.....	96
DEPARTMENT OF PUBLIC WORKS	100
DEPARTMENT OF PARKS AND RECREATION.....	114
NON-DEPARTMENTAL	131

SEWER LATERAL FUND (12)	133
PARKING FUND (20)	136
PENSION FUNDS (30, 36 and 40)	146
SPECIAL TAX DISTRICT (45)	151
EQUIPMENT REPLACEMENT FUND (50)	155
REVOLVING PUBLIC IMPROVEMENT FUND (60)	160
INSURANCE FUND (68)	165
RECREATION AND STORMWATER FUND (70)	169
 DEBT SERVICE	
'99 G.O. REFUNDING BOND DEBT SERVICE FUND (93).....	174
'97 – '98 A & B, 2005 A & B BOND ISSUES DEBT SERVICE FUND	178
DEBT SERVICE FUND CONSTR. POOL/CITY HALL/FIRE STATION (79)	182
DEBT SERVICE FUND 2009 BUILD AMERICA – POLICE FACILITY (80).....	188
 APPENDIX	
STRATEGIC ISSUES	191
RESOLUTION.....	193
FISCAL MANAGEMENT POLICIES.....	194
BUDGET ADMINISTRATION POLICIES.....	196
ORGANIZATIONAL PRINCIPLES	198
INVESTMENT POLICY	199
LEGAL DEBT LIMITS	203
BASIS OF BUDGETING.....	204
BUDGET ORDINANCES.....	205

PROPERTY TAX CONSIDERATION.....	208
PERSONNEL TABLE.....	209
GLOSSARY	210

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October 1, 2009

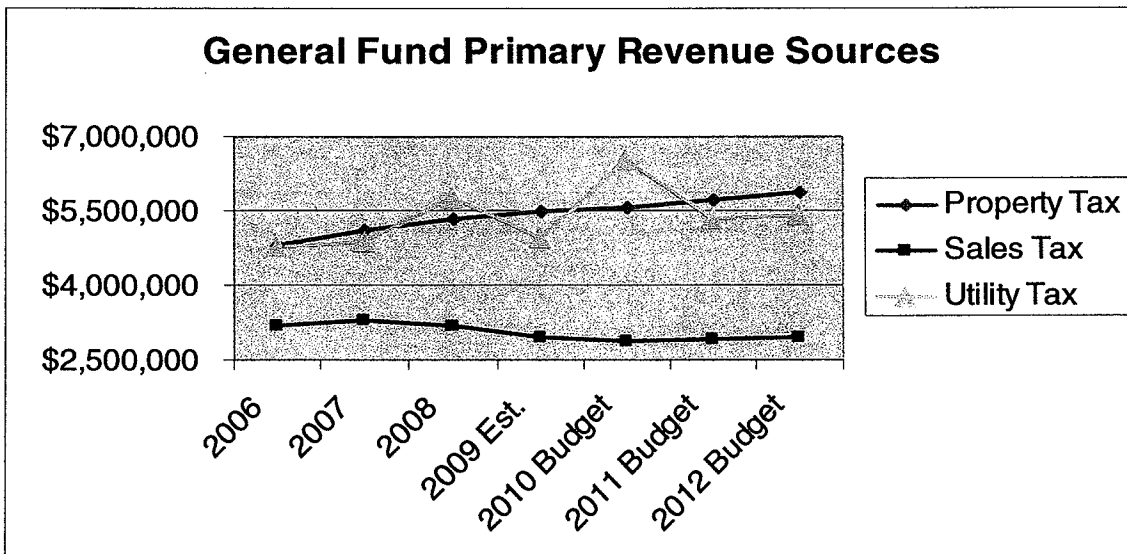
Honorable Mayor and Board of Aldermen
City of Clayton, Missouri

I am pleased to transmit the approved budget for Fiscal Year 2009-2010. This budget covers the period from October 1, 2009 to September 30, 2010. The following table provides a summary of all Funds for the FY 2009-2010 budget:

Fund	Revenues	Expenditures	Over / (under)	Beginning Balance	Ending Balance	% of ending balance to expenditures
General	21,089,936	21,050,376	39,560	10,932,548	10,972,108	52.12%
Sewer Lateral	102,000	100,000	2,000	265,225	267,225	267.23%
Parking	2,989,900	2,800,530	189,370	10,669,489	10,858,859	387.74%
Uniformed Pension	2,895,647	1,298,953	1,596,694	23,404,098	25,000,792	1924.69%
Non-uniformed Pension	758,405	361,123	397,282	7,884,312	8,281,594	2293.29%
Special Business District	237,275	411,095	-173,820	223,285	49,465	12.03%
Equipment Replacement	1,819,157	2,473,708	-654,551	2,254,087	1,599,536	64.66%
Revolving Public Improve.	21,229,855	14,866,847	6,363,008	2,505,162	8,868,170	59.65%
Insurance	2,175,133	2,209,732	-34,599	543,241	508,642	23.02%
Rec. & Storm water	2,615,750	2,444,632	171,118	338,502	509,620	20.85%
Debt Service	3,382,909	3,637,940	-255,031	2,910,128	2,655,097	72.98%
SUBTOTALS	59,295,967	51,654,936	7,641,031	61,930,077	69,571,108	
Inter-fund Transfers	7,181,048	7,181,048				
TOTALS	52,114,919	44,473,888				

Revenues

Due to the global, national and regional recession, Clayton has seen a reduction in revenue growth. The three largest sources of revenue in the General Fund are Property Tax, Sales Tax and Utility Tax. For 2009, these amounts for the General Fund were \$5,496,284, \$2,971,000, and \$4,968,928 respectively. The graph on the following page demonstrates the trends in these primary revenue sources historically and projected to 2012.



Property tax revenue in FY 2009 is estimated to increase by 2.6% over FY 2008 and over the next three years is projected to increase by 6.8%. Sales tax revenue in FY 2009 is estimated to decrease by 6.8% compared to FY 2008 and over the next three years is projected to remain the same as the FY 2009 estimated revenue. Utility tax revenue in FY 2009 is estimated to decrease by 13.6% compared to FY 2008 due to receiving \$869,000 of one-time revenue from cell phone settlements in FY 2008 and over the next three years is projected to increase by 9% compared to the FY 2009 estimate.

The City will receive a one-time legal settlement payment from AT&T in FY 2010 of \$1,238,000. Additionally, revenue from AT&T will increase approximately \$150,000 per year in FY 2011 and FY 2012.

Fund Balance

Clayton has built and maintained significant fund balances in all major operating funds, and currently far exceeds the minimum policy balance requirements. This continues through the proposed FY 2010-2012 budgets. The three primary operating funds, General Fund, Parking Fund and Equipment Replacement Fund, carry a combined projected unrestricted fund balance, at 09-30-2010, of 89%. The Equipment Replacement Fund, established as a sinking fund to plan for and manage costs of major equipment replacement, and the Revolving Public Improvement Fund, established as a sinking fund to provide for planned capital projects, are both adequately funded to meet the programmed needs.

By employing more conservative practices and utilizing quarterly budget amendments, the City is estimated to close FY 2009 under budget with the surplus of \$600,925 contributed to fund balance.

Expenditures

The general flattening of the revenue for FY 2010 projected through FY 2012 has presented a particular challenge in budgeting to continue service levels as well as address a large unanticipated increase in pension funding which correlated with the recession and decline in value of pension investments. This increases the pension contribution by \$650,000 per year and is a planned level expenditure for each of the succeeding years. The contract for solid waste collection will increase by \$150,000 in FY 2010 over the current year, and is projected to increase by 7% each year in FY 2011 and FY 2012. In addition, the proposed budget includes

a 3% salary increase for each fiscal year FY 2010 – FY 2012. The increase in FY 2010 is consistent with the overall increases recently adopted by several area municipalities.

Taking each of these expenses into account, each of the three fiscal years of this budget is carrying NEW expenses of approximately \$1.1 million each year. Discounting only these three increases in cost, the proposed General Fund budget manages to sustain current service levels to the community in all departments with a very modest imbalance of expenditures to revenues.

Though there are areas throughout the smaller line items that could be further reduced with only marginal effects on service levels and staff capabilities, the only way to make more substantial reductions in expenditures is through impacts on staffing levels. This would require some reconfiguration, with a corresponding reduction in levels of service. Such a plan is not presented in this recommended budget, but a careful monitoring of revenue trends may suggest a strategic modification of either service levels or revenue enhancements or both in the next two fiscal years.

Expenditure Highlights

As indicated, this budget continues all services at existing levels, keeps staffing levels approximately unchanged, and provides for an overall pay increase of 3%, all while addressing the aforementioned \$650,000 increased pension contribution and absorbing other non-discretionary increases in the cost of doing business.

While maintaining current levels of service with diminishing resources was the primary goal of this budget, there are some new programs and expenditures that are required for continuity and/or are opportunistic investments.

Some of the larger projects contained in the Revolving Public Improvement Fund (RPIF) include the following:

2010

- Wydown Irrigation – from W. Brentmoor Drive to Big Bend Blvd., and University Lane to the eastern City limit - \$150,000
- Compost Pile – to comply with stormwater quality requirements at existing site, pending final decision on possible relocation - \$180,000
- Traffic Model Recommendations – to determine level of service at signalized intersections - \$75,000
- Streetscape Improvements – Bonhomme from Brentwood Blvd. to Bemiston Ave., and S. Meramec from Carondelet to Shaw Park Drive - \$3,220,000
- Pedestrian Project on Wydown – installation of crosswalk for Audubon - \$45,000
- Police Building – property and design - \$8,950,287

2011

- Street Lighting – Old Town lighting upgrade in 300 block of N. Meramec - \$149,000
- Streetscape Improvements – related to the Trianon project - \$380,000
- Street Resurfacing – all of Forsyth, and N. Meramec from Maryland Ave. to the northern City limit - \$1,271,000
- Police Building – construction - \$7,044,367
- Public Works Facility – reroofing - \$290,000
- Washington University Bridge – pedestrian underpass - \$880,000

2012

- Street Surfacing – Carondelet Plaza - \$110,000
- Police Building – FFE - \$1,000,000

In FY 2008, the City hired a consulting firm to analyze our existing Information Technology functions and future needs and develop a master plan to guide the investment and structure of this critical element of our operations. The City received the plan in January 2009, and have included a supplemental report in the Equipment Replacement Fund of recommended investments in accordance with the recommended plan for the three years included in this budget.

This three year budget plan also proposes an annual transfer of \$750,000 from the Parking Fund to the Recreation and Storm Water Fund to support the execution of the Parks Master Plan and to cover reductions in the sales tax revenue dedicated to this fund. Changes can be made to the schedule or amount of this transfer that will only impact the schedule of the implementation. This transfer recognizes that no other revenue source has been identified to fund these projects. It also is made in response to the requests of the Clayton Century Foundation for some representation of "matching" of public funding commitment to any private donations that may be received.

In 2005, a comprehensive salary and benefits analysis was conducted by an outside consultant, CBIZ. Full implementation of CBIZ's recommendations, along with additional items identified by staff, was completed in October 2006. In FY 2010, staff has included \$30,000 to contract with CBIZ to undertake another market survey and make recommendations to refine our current pay structure. This was originally planned for FY 2011 to place review on a 5-year cycle, but has been moved forward a year.

Organization of the Budget

We have restructured the funds and some departmental budget reporting to simplify and create a more comprehensive approach to management of operations, capital and debt. We will be directing budget and accounting activity related to expenditures to the General Fund as often as possible. This will allow a single fund view of the majority of costs associated with the primary services of the City. The Equipment Replacement Fund (ERF) will now include major Information Technology (IT) expenditures to help plan for replacement of these critical large pieces of equipment. In continuation of the recommendations of the Strategic Issues Committee, the ERF will be working toward a funding target percentage that will ensure adequate advance funding, but limit the fund balance to appropriate levels.

Also with this budget we will begin to "charge" the annual payments to ERF from each department in the General Fund. This will allow the benefits of planning and management of equipment replacement, but also allow management, elected officials and the public to see a more complete depiction of the total cost to provide the various services covered in the General Fund. The increased use of transfers between funds will simplify and streamline the accounting and the communication, but still yield the advantages of Fund accounting for purposes of monitoring dedicated funding sources.

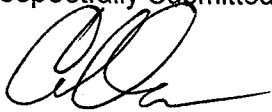
The Revolving Public Improvement Fund will move toward a single Fund for all capital expenditures. We have established written definitions of "capital" expenditures, and will appropriately identify the types of projects to be included. During the next fiscal year we will have a policy level discussion related to folding in the Recreation and Storm Water and the Parking Funds to the RPIF and General Funds, with the goal of simplifying similar fund types and yielding a "big picture" view of both the liabilities and the resources of the entire organization.

Conclusion

I encourage you to contact me or any of the Department Directors and Budget Team with any further questions or clarifications. Though it is typically a bit more "fun" to program a budget with more ample resources, a considerable amount of creativity and enthusiasm is evident in the work that has culminated in the approved budget.

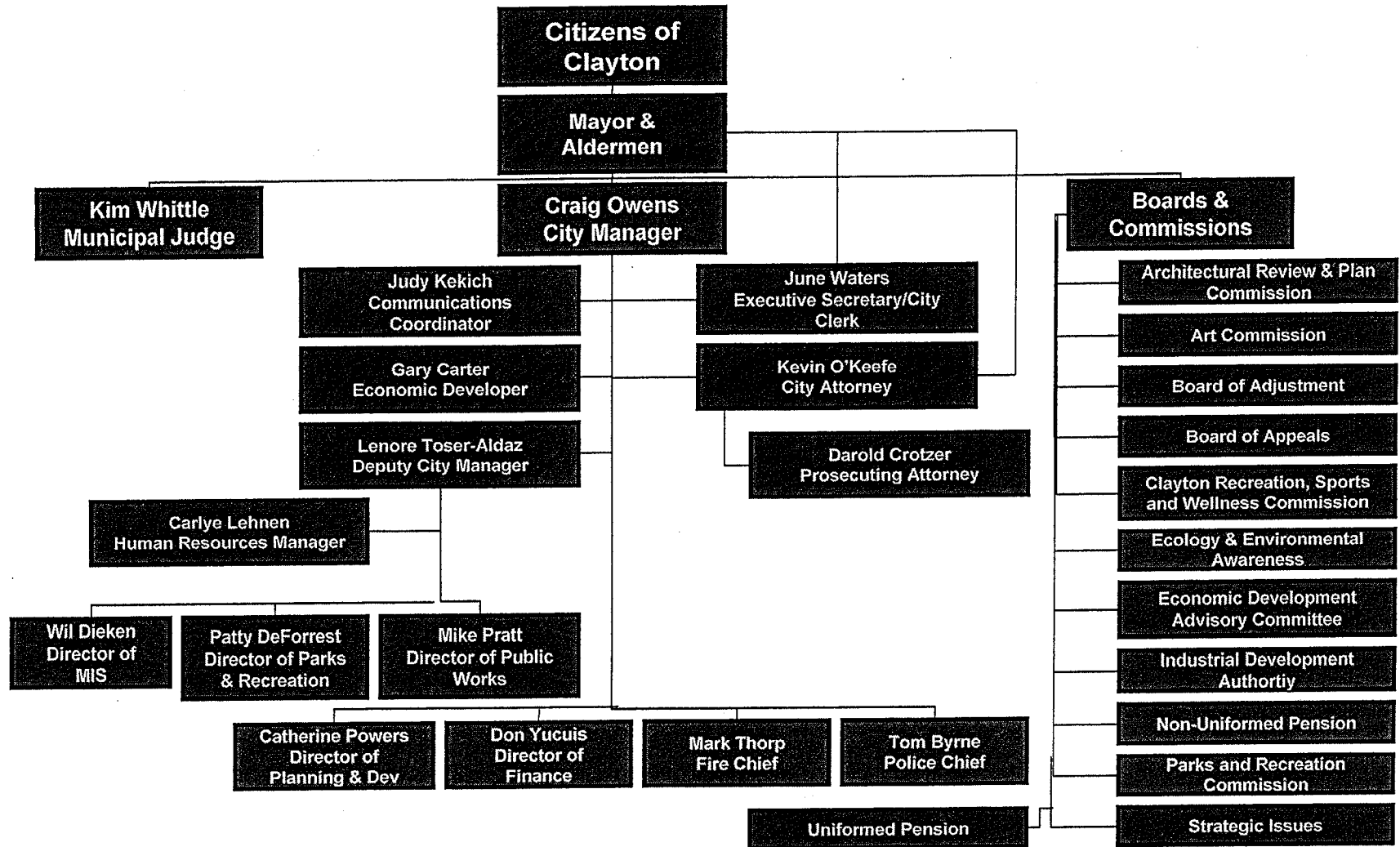
It has been a positive experience engaging the community and working with you, the Mayor and Board of Aldermen, in shaping this into the best plan for the City of Clayton for the next three years. Only through the questions, input, discussion and modification brought by members of the community does this proposed document achieve its critical mission.

Respectfully Submitted,

A handwritten signature in black ink, appearing to read "C. Owens", written over a horizontal line.

Craig S. Owens
City Manager

City of Clayton Organization Chart





CALENDAR FOR FY2010-2012 BUDGET

<u>Date</u>	<u>Day</u>	<u>Description</u>
<u>June 10, 2009</u>	Wednesday	<ul style="list-style-type: none"> ▪ Distribute and discuss budget instructions Finance will distribute the current and future year Personnel Schedule & Payroll/Benefit Spreadsheets to departments
<u>June 19, 2009</u>	Friday	<ul style="list-style-type: none"> ▪ Equipment Replacement Requests/Changes – meetings with Michael Pratt completed by this date ▪ Personnel Advertising Requests due to Lenore Toser-Aldaz ▪ Computer Equipment and Software requests due to Wil Dieken ▪ Requests for new positions need to be in a separate memorandum and submitted to Craig Owens and Lenore Toser-Aldaz
<u>July 1, 2009</u>	Wednesday	<ul style="list-style-type: none"> ▪ Deadline for FY2010-2012 Budget Requests ▪ Proposed Fee Structure due ▪ Advisory Board & Commission requests due to Lenore Toser-Aldaz
<u>July 13 - July 24 , 2009</u>	Monday – Friday	<ul style="list-style-type: none"> ▪ Budget Committee review and Department Head Budget Presentations ▪ Personnel Schedules due
<u>July 27- August 5, 2009</u>	Monday - Wednesday	Preparation of recommended budget document
<u>August 7, 2009</u>	Friday	Distribution of recommended budget document to Board
<u>August 24, 2009</u>	Tuesday	Publish Public Notice for September 8 Public Hearing (15 days req'd)
<u>August 25 - September 18, 2009</u>	Tuesday - Friday	Schedule Budget Review Work Sessions (2 or more) by Board of Aldermen during these weeks
<u>Sept 8, 2009</u>	Tuesday	Public Hearing and 1 st Reading of Proposed Budget Ordinance Public Hearing and 1 st Reading of Proposed Property Tax Levy
<u>Sept 22, 2009</u>	Tuesday	2 nd Reading and Adoption of Budget Ordinance 2 nd Reading and Adoption of Property Tax Levy
<u>Sept 29, 2009</u>	Tuesday	File Tax Levy no later than this date.

Board Meetings: August 11, 2009 August 25, 2009
 September 8, 2009 September 22, 2009

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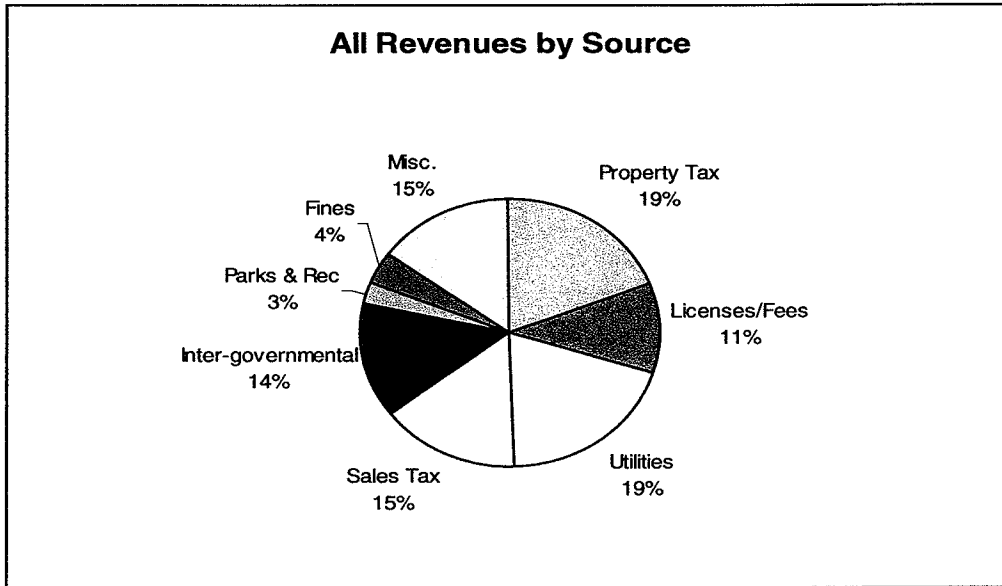
OVERVIEW OF REVENUES AND EXPENDITURES FY 2009 to FY 2010

Revenues

Below is a comparative summary of revenues by major category including the dollar and percentage change between the FY 2009 and FY 2010 budgets:

<u>Revenues</u>	<u>2010 Budget</u>	<u>Percent of Total</u>	<u>2009 Budget</u>	<u>Increase (decrease) from Prior Year</u>	<u>Percent of increase/ -decrease</u>
Property Tax	6,491,275	10.9%	6,743,046	-251,771	-3.73%
Licenses/Fees	3,740,280	6.3%	3,520,896	219,384	6.23%
Utilities	6,539,978	11.0%	4,817,625	1,722,353	35.75%
Sales Tax	5,154,856	8.7%	5,929,000	-774,144	-13.06%
Intergovernmental	4,700,592	7.9%	3,082,016	1,618,576	52.52%
Parks & Rec	940,129	1.6%	797,577	142,552	17.87%
Fines	1,286,136	2.2%	1,047,740	238,396	22.75%
Misc	5,141,673	8.7%	4,709,563	432,110	9.18%
Bond Proceeds	18,120,000	30.6%	0	18,120,000	100%
Subtotal	52,114,919	87.9%	30,647,463	21,467,456	70.05%
Transfer In	7,181,048	12.1%	5,703,537	1,477,511	25.91%
Total	59,295,967	100.00%	36,351,000	22,944,967	63.12%

The significant increase from \$36,351,000 to \$59,295,967 is attributed to a planned borrowing of \$18,120,000 million in FY 2010 and none in FY 2009. Net of transfers, the City expects to receive more than \$52,000,000 million in revenue in FY 2010. Property tax totaling \$6.5 million is 10.9% of the total and \$251,771 less than the FY 2009 budget. Sales tax totaling \$5.2 million is 8.7% of the total and \$774,144 less than the FY 2009 budget. The FY 2009 sales tax budget included an estimated increase in revenue by 9%, but the increase did not materialize and in FY 2010 it is expected that the sales tax revenue will decrease even more, by approximately 13% under the 2009 budget. The decrease in sales tax revenue is due to the overall decline in market conditions. Utility tax revenue from electric, gas, water and telephone totaling \$6.5 million are 11% of the total and \$1.7 million more than the FY 2009 budget. Licenses and fees totaling \$3.7 million are 6.3% of the total and \$219,384 more than the FY 2009 budget mainly due to traffic study fees related to development. Miscellaneous revenues totaling \$5.1 million is 8.7% of the total and \$432,110 more than the FY 2009 budget. This includes the sale of land planned for FY 2010 and accounts for the majority of the increase.



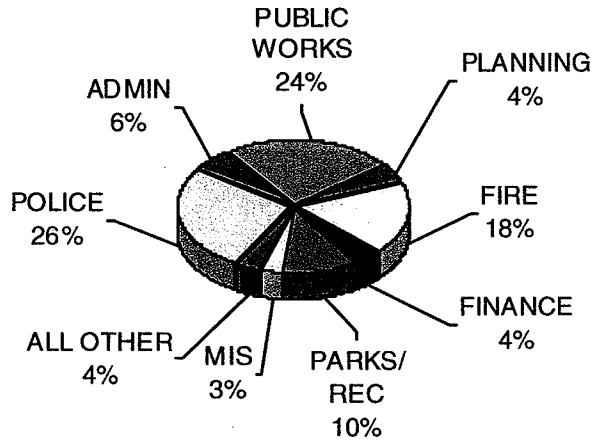
Expenditures

Overall expenditures are expected to increase by \$14,336,116 in FY 2010 from \$37,318,820 in FY 2009 to \$51,654,936 in FY 2010. The majority of the increase in expenditures is due to the \$8.9 million allocated to the new purchase and design of property for a police building in FY 2010. Other capital expenditures in the Equipment Replacement, Revolving Public Improvement, and Parking Funds account for \$2.7 million of the increase and reflect the emphasis on major projects. The Special Business District Fund accounts for approximately \$160,000 of the increase in expenditures and is due to an increase in the operations and maintenance costs and transfers to the debt service fund. General Fund expenditures account for another \$2.03 million of the increase and are due to increases in personnel costs, the refuse contract, and commodities.

Below is a summary of expenditures for the major departments within the General Fund:

<u>Expenditures</u>	<u>2010 Budget</u>	<u>Percent of Total</u>	<u>2009 Budget</u>	<u>Increase (decrease) from Prior Year</u>	<u>Percent of increase/decrease</u>
<u>General Fund</u>					
Legislative	78,099	0.37%	74,308	3,791	5.1%
Administration	1,188,295	5.65%	1,100,246	88,049	8.0%
Planning	928,637	4.41%	805,386	123,251	15.3%
Finance	784,972	3.73%	732,254	52,718	7.2%
MIS	653,853	3.10%	686,226	(32,373)	-4.7%
Non-Departmental	681,157	3.24%	725,975	(44,818)	-6.2%
Public Safety	9,369,365	44.5%	8,481,060	888,305	10.5%
Public Works	5,085,670	24.2%	4,441,842	643,828	14.5%
Parks & Rec	2,280,328	10.8%	1,973,023	307,305	15.6%
Total General Fund	21,050,376	100.00%	19,020,320	2,030,056	10.7%

General Fund Expenditures by Department



Below is a summary by fund of the budget changes in expenditures from FY 2009 to FY 2010:

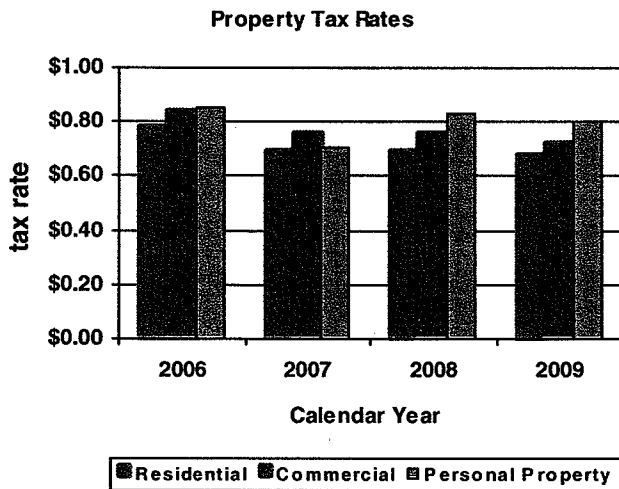
<u>Expenditures</u>	<u>2010 Budget</u>	<u>Percent of Total</u>	<u>2009 Budget</u>	<u>Increase (decrease) from Prior Year</u>	<u>Percent of increase/ decrease</u>
General Fund	21,050,376	40.8%	19,020,320	2,030,056	10.7%
Sewer Lateral Fund	100,00	0.20%	100,000	0	0%
Parking Fund	2,800,530	5.4%	2,002,390	798,140	39.9%
Uniformed Pension	1,298,953	2.5%	1,233,272	65,681	5.3%
Non-Uniformed Pension	361,123	0.70%	329,241	31,882	9.7%
Special Tax District	411,095	0.80%	251,227	159,868	63.6%
ERF Fund	2,473,708	4.8%	1,173,610	1,300,098	110.8%
RPIF Fund	14,866,847	28.8%	5,334,023	9,532,824	178.7%
Insurance Fund	2,209,732	4.3%	2,162,959	46,773	2.2%
Rec & Storm Water Fund	2,444,632	4.7%	2,515,446	-70,814	-2.8%
Debt Service	3,637,940	7.0%	3,196,332	441,608	13.8%
Total	51,654,936	100%	37,318,820	14,336,116	38.4%

Grants – Federal/State/County

In FY 2010, the City of Clayton will receive grant funding from a few sources. These sources include the balance to finalize the Mid-Metro 4 grant awarded to the cities of Clayton, Richmond Heights, Brentwood and Maplewood to assist with communication efforts to the public on ways to access the cities during the Interstate 64 reconstruction project, and the balance due of approximately \$2 million of the grant for a streetscape/pedestrian safety project from East-West Gateway.

Property Tax Rate Trends

Below is a comparison chart of the property tax rates by category since FY 2007:



	FY07	FY08	FY09	FY10
Residential	.779	.691	.690	.673
Commercial	.839	.761	.758	.724
Personal Prop	.852	.707	.829	.798

It is estimated that the FY 2010 tax rate will generate approximately \$6.5 million or a decrease of \$252,000 over FY 2009.

The Special Business District tax, which is a special property tax on those properties within the Central Business District, will decrease to .070 from last year's rate of \$0.074. This is expected to raise approximately \$236,000 or the same as FY 2009.

Budget Amendments

The City follows the Budget Administration Policy amendment process included in the Appendix of the budget. Each fiscal quarter the Board of Aldermen will receive a written financial summary covering the performance of all budgeted funds showing variances and trends, as well as comparisons to the previous year. All unusual variances to either revenue or expenditure projections are reported to the Board of Aldermen as they occur by the City Manager's Office. Starting in FY 2009, a formal budget amendment report to the Board of Aldermen on a quarterly basis was implemented and recorded in the financial accounting system. The amendments are processed on a fund and department level.

POLICY IMPLICATIONS AND DECISION POINTS

General Fund Balance

The Board of Aldermen established a fund balance goal equaling 120 working days or 33% of the current fiscal year's projected general fund operating expenses in the General Fund. This fund balance goal gives the City the ability to deal with the unexpected, such as emergency expenditures and revenue shortfalls that may occur during a fiscal year. At a minimum, the City will maintain a fund balance equivalent to 90 working days or 25% of projected annual expenditures in the General Fund. The General Fund balance is projected to total \$10,972,108 by September 30, 2010, which is 52.12% of total expenditures.

Personnel Position Classification System

The position classification system establishes a hierarchy of the various job descriptions maintained by the City. The system is based on an analysis of the duties and responsibilities for each position, taking into account such factors as education, training and experience needed to perform the job, nature of the work involved, the degree of supervision exercised or received, and other measures of responsibility and difficulty. The St. Louis area municipal market is also taken into consideration for determining proper band placement.

In 2005, a comprehensive salary and benefits analysis was conducted by an outside consultant, CBIZ. Full implementation of CBIZ's recommendations, along with additional items identified by staff, was completed in October 2006. As part of the contract with CBIZ, they have been providing the City with salary structure updates free of charge. In FY 2010, staff has included \$30,000 to contract with CBIZ to undertake another market survey and make recommendations to refine our current pay structure. This was originally planned for FY 2011 to place review on a 5-year cycle, but has been moved forward a year.

Merit Pay Adjustments: Employees currently progress through their established position range based on meritorious performance. Formal performance evaluations are conducted for each employee at the end of every fiscal year, and are the basis for all merit adjustments. Merit adjustments coincide with the beginning of the new fiscal year. Annually, the Board of Aldermen establishes a merit pay pool to reward employees' exemplary performance. For employees who have not attained their maximum salary, an adjustment is made to their base wage. For employees that have attained their maximum salary, a merit adjustment is made in the form of a lump-sum payment. From FY 2005 to FY 2007, the budget included a 3 percent allowance for Citywide merit pay increases; in FY 2008, 3 ½ percent; and in FY 2009, 3 percent. In FY 2010, a 3 percent merit pool has again been adopted, which equates to \$287,258.

Mid-point adjustments: If an employee's salary falls below midpoint on their anniversary date, they are eligible to receive a step increase in addition to their merit increase. In FY 2009, the increase was up to 2.5% and 2.5% is included in the FY 2010 budget. Of the City's full-time employees, 59 were eligible for this adjustment in FY 2009 and in FY 2010 at least 55 of the 183 full-time employees are eligible for this adjustment. Given current salary rates and anniversary dates for affected employees, \$35,276 is included in FY 2010 for mid-point adjustments. Together, the merit pay pool and step plan would increase employee salaries by \$322,534.

New personnel: No new full-time personnel positions will be added to the FY 2010 budget. However, two new part-time positions will be added to the Parks and Recreation Department.

The addition of an Inclusion Aide and Event Attendant is included in the FY 2010 budget. The Inclusion Aide will be hired on an "as needed" basis to assist with customers with special needs, and the Event Attendant will be responsible for set-up, tear-down and assisting with special events.

The Planning Code Technician position in the Planning Department was not filled in FY 2009 and has subsequently been changed to a Planner / Sustainability Coordinator position in FY 2010.

Health insurance: In FY 2010, the City will experience a 6.75% increase in its health insurance premium. This amounts to \$80,530 over the fiscal year 2009 total health insurance projected cost, including COBRA. However, it is likely that the City will receive a second increase effective July 1, 2010 when the insurance pool that the City participates in goes through its first renewal. As a result, an additional 1.5% (\$14,850) has been included in this budget to pay for any increased premium from July 1 through October 1, 2010.

In FY 2009, co-pays per pay period were \$17 for single coverage and \$80 for dependent coverage. In FY 2010, co-pays will be increased by 6%, to \$18 for single coverage and \$85 for dependent coverage. This will be evaluated again for July when the renewal numbers are received. The City also has an opt-out program which currently pays employees who show proof of coverage elsewhere \$1,400 for single coverage and \$2,500 for family coverage, with 15 employees taking advantage of this benefit.

Bonded Indebtedness

As of August 2009, the total assessed valuation for the City of Clayton was \$892,411,314. Under Missouri law, the City is legally able to incur general obligation debt totaling no more than 10% of the City's assessed valuation, or \$89,241,314 if approved by the voters. The current voter approved general obligation outstanding debt is \$3,970,000, which allows additional voter approved debt of \$82,271,314. In addition, the City has \$18,515,000 of special obligation debt that is not part of the debt ceiling. The total debt outstanding as of September 30, 2009 is \$22,485,000.

In November 1993, the voters of Clayton passed four propositions on two separate general obligation bond issues totaling \$14 million. The 1993 Bond Issue for \$9,500,000 was used to improve the City's parks, to resurface and repair streets and sidewalks throughout the City, to pay infrastructure costs for improvements to neighborhoods, to fund the construction of a new sound wall to resolve sound and safety problems in the Clayshire neighborhood, and to bring buildings into compliance with the Americans with Disabilities Act. The 1994 Bond Issue for \$4,500,000 was used for improvements to the Central Business District, improvements to the City's recreational facilities and to replace underground tanks at the City's Municipal Garage. The 1999 Bond Issue for \$8,410,000 was issued to refund the 1993 and 1994 Bond Issues which were paid off in February 2004. The principal balance on this bond issue at September 30, 2009 was \$3,970,000.

In FY 1998, the City issued debt in three separate bond issues for the construction of a joint use recreation center, ice rink and tennis court renovations, two neighborhood improvement districts, and a parking garage. In 2005, the 2005A Series was used to refinance the 1997 and 1998 Bond Issues and a 2005B Series was used to refinance the 1998B Bond Issue. The principal balance at September 30, 2009 for the 2005 A and 2005 B issue was \$9,210,000 and \$1,835,000 respectively.

In FY 2003, the City issued \$9.95 million of special obligation bonds to pay for the majority of costs associated with the new Shaw Park Pool, a new Fire Station and renovations to City Hall. In FY 2008, \$8.175 million of special obligation bonds were issued to refund the principal coming due on the 2002 bonds and establish a long term debt repayment structure and reserve. The principal balance on this bond issue at September 30, 2009 was \$7,470,000.

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THE CITY OF CLAYTON – A PERSPECTIVE

Form of Government

With a population of 15,935 residential citizens, the City of Clayton operates under the Council/Manager form of government. Seven elected officials include the Mayor and six members of the Board of Aldermen, two from each of the City's three Wards. City staff totals approximately 180 full-time employees and approximately 250 part-time employees. Day to day responsibilities are managed by eight City departments: Administration, Finance, Fire, Information Technology, Parks & Recreation, Planning & Development Services, Police, and Public Works.

Community Overview

Just west of the City of St. Louis, Clayton is the hub of metropolitan St. Louis and the seat of St. Louis County. On April 14, 1913 voters approved incorporation of the City. The City has a residential population of approximately 15,936 and estimated daytime visits of 80,000. The City's central location and convenient access to several interstates and major arteries, including Interstate 64, place it within minutes of just about anywhere in the region. Furthermore, Clayton is just twelve minutes from Lambert International Airport and downtown St. Louis.

Within two and a half square miles, Clayton blends a bustling business district with an outstanding housing mix and beautiful, quiet, and secure residential neighborhoods. The Central Business District (CBD) combines approximately 7,000,000 square feet of prestigious office space with the vitality of 1,000,000 square feet of retail space. Clayton's charming residential neighborhoods include stately single-family homes, condominiums and multi-family apartment dwellings. Much of the residential area is within walking distance of specialty boutiques, shops and cafes, which compliment the fine architecture of Clayton's business district.

Clayton's thriving retail community includes approximately 86 restaurants (many of which are award-winning), 93 vibrant retail boutiques and 234 personal service businesses. Clayton's downtown is the region's premier business district and home to Forbes and Fortune 500 headquarters and branch offices. To name just a few, Clayton's quality of life has attracted Enterprise Rent-A-Car, Brown Shoe Group, Commerce Bank, National City Bank, Rehab Care Group, Graybar, Barry-Wehmiller Companies, Olin Corporation, and many of the largest law firms in the St. Louis area. Clayton maintains one of the highest commercial occupancy rates in the region, is the second largest business district in the St. Louis office market, and one of the steadiest submarkets in the St. Louis area. Class A office vacancy is up slightly to an 8.7% vacancy rate due to the overall decline in market conditions; however, this is one of the lowest vacancy rates in the metropolitan area.

Clayton's average home values remain among the highest in the region and throughout the state.

Development

Clayton continues to be the premier business location in the region. The City's unique mix of retail, office and residential has provided an attractive environment for developers. Confidence in the viability of the Clayton commercial properties is substantiated by the activities at the intersection of Forsyth Boulevard and Hanley Road. One of the few development projects underway just about anywhere in the region is happening here in Clayton. The expansion of

Centene Corporations' headquarters is moving along at a rapid pace. It is expected that the 17 story office building, the first phase of the project, will be completed by summer 2010. Not only will approximately 800 new jobs be created with this expansion, the developers have pledged to build the project according to LEED (Leadership in Energy and Environmental Design) standards.

Confidence in Clayton's economic vitality was confirmed by the recent expansion of Husch, Blackwell, Sanders' offices at the Plaza in Clayton and the addition of approximately 200 new employees.

Several other major developments in Clayton have been recently completed, proposed or approved. In January 2008, Mark S. Mehlman Realty celebrated the opening of The Crescent, a nine story, \$40,000,000 mixed-use development on the north side of Carondelet Plaza across from the Plaza in Clayton. The Crescent features 72 luxury condominium units, approximately 26,000 square feet of ground level retail space and 259 parking spaces. The building is designed to follow the curvature of Carondelet Plaza around the fountain and sculpture, Still Point, adjacent to the Plaza in Clayton and The Ritz-Carlton, St. Louis.

DeMun Pointe recently added 27 condominium units to Clayton's residential inventory. The \$13.9 million, 3 1/2 story project was built by Opus Properties Development at 6447 Clayton Road. In addition to the units, it offers 9,000 square feet of ground floor commercial space. DeMun Pointe is Clayton's first green mixed-use building and was built according to Leadership in Energy and Environmental Design (LEED) standards.

The City has approved Orchard Development Group's proposal to build the Trianon, a mixed-use project at 7454 Forsyth, just east of the Ritz-Carlton Hotel. Plans for the \$150 million development include approximately 175 apartments and 175 condominium units with a variety of floor plans and prices and 33,500 square feet of street-level retail space. The project is unique because of its proximity to the Metro Link (the region's light rail system) passenger station at Forsyth Boulevard and Forest Park Parkway. The project is proposed to be a Transit Oriented Development (TOD). In TODs, developers are able to market the project's affordable luxury units to buyers who are interested in taking advantage of the accessibility to mass transportation such as the Metro Link and its passenger stations.

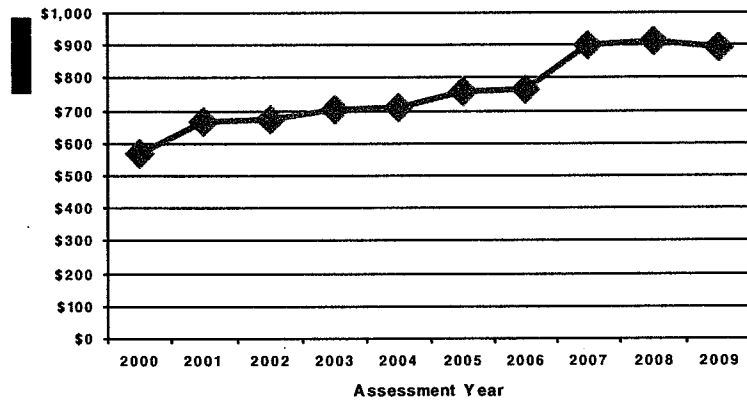
Mark S. Mehlman Realty has presented plans for the Carondelet Village, a mixed-use development with approximately 100,000 square feet of retail space, 13,000 square feet of entertainment space, 100,000 square feet of office space, a 125-room boutique hotel and 755-space parking facility. With the addition of a critical mass in retail, the developer feels that the \$128 million project will reestablish Clayton as a shopping destination. The proposed Village will offer Clayton residents the opportunity to stay in Clayton to shop, while drawing visitors from the entire region to shop and dine in Clayton. In December 2007, the Board of Aldermen unanimously approved the City's first use of Tax Increment Financing (TIF) for the proposed development. Following the adoption of the ordinance authorizing the use of TIF, the project must go through the site plan review process. The Board must also negotiate a redevelopment agreement.

R.J. York Development has proposed a \$110 million mixed-use construction project to be located near Central Avenue and Maryland Avenue. The project is estimated to be a high rise tower that will include a 241 room boutique hotel, 5,800 square feet of retail, and approximately 18 luxury residential condominiums, as well as a nearby parking infrastructure with 16,500 square feet of additional retail. The project, if approved, is expected to generate significant

additional economic activity for the City at the very core of the Central Business District. Further, existing retail business adjacent to the project is expected to increase with the construction of the new development.

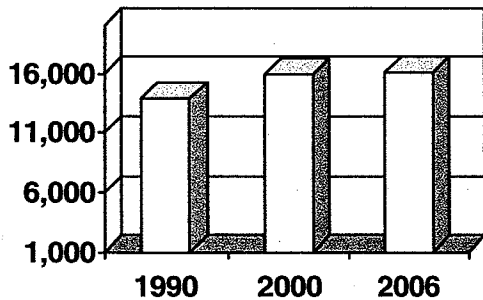
For the first time in over a decade, the City's total assessed value decreased in 2009. The small decrease in assessed value of 2.4% can be attributed to the slow down in the housing market in the region and the overall decline in market conditions both at a regional and national level. However, Clayton's assessed value still remains high and since 1994, the City's total assessed value has more than doubled. Overall, the City still experiences a

Total Assessed Valuation



number of significant residential upgrades, condominium conversions, home remodeling/additions, and new condominium buildings, in light of the slow economy. In the past 12 months alone, the City has experienced more than \$15 million in residential construction of new homes and remodeling of existing residential structures. Even with the challenges of a slower housing market, the City expects continued reinvestment in its neighborhoods, continued conversions of multi-family apartments into condominiums, new homes in place of smaller ranch-style structures, and additional residential projects within the Central Business District.

City of Clayton Population



Population growth directly impacts the City's revenues. The 2000 census determined that 15,935 people resided within the City of Clayton. This reflected a 12.9% increase over the 1990 census, which indicated the City's population to be 13,874. Since a portion of the City's revenue sources are impacted by population (for example: sales tax, motor fuel tax, motor vehicle sales tax and property tax), this increase in population had a positive impact on the City's revenues.

The State only adjusts revenue distribution based on population once every ten years, so there will be no additional revenues based on growth in population until after the census in 2010.

Clayton's Quality Of Life

Clayton is leading the region as a "green" city. The City emphasizes sustainable practices such as a reduction in fossil-fuel dependency, assessment of utility usage, adoption of LEED certification in the City's zoning code to incentivize new developments, expansion of citywide recycling efforts, and creation of pedestrian-friendly environments.

While the City maintains a thriving business district, it has also devoted over 70 acres to passive and active park areas. Approximately 81% of Clayton's land is dedicated to residential or park use. The Cross County MetroLink Extension through downtown Clayton further enhances its outstanding quality of life and viability as the region's second downtown. The MetroLink provides easy and quick access to downtown St. Louis, the airport and parts of south St. Louis County. A regional bus transfer station that is connected to the Central Avenue Metro Link station provides public transportation access to most of the region.

Enriching the City's quality of life is its award-winning public school system. The Clayton School District is one of the nation's best, with 96% of its high school graduates going on to college. Clayton is also home to several stellar private institutions, including Washington University, Fontbonne University and Concordia Seminary.

Clayton's community services set the standard for the region. The Parks and Recreation Department not only maintains the City's many well-manicured parks, it also conducts a multitude of athletic activities on lighted baseball, softball, sand volleyball and soccer fields. The Center of Clayton, the City's 124,000 square-foot community recreation center, offers sports, fitness, swimming, recreational, educational and lifestyle enhancing programs.

Additional support to the overall quality-of-life is the professional City services that are provided to our residents and businesses. The Police Department is accredited through the Commission on Accreditation for Law Enforcement Agencies (CALEA). This international designation requires the Department to meet more than 400 standards – very few departments in the Country receive such official designation.

The Fire Department maintains a rating from the Insurance Service Organization (ISO) of three (one is the highest and best rating). This rating is achieved by satisfying numerous emergency and fire response, and safety standards. This rating places our Department in the top nine percent (9%) of all departments in the country. Also, the Fire Department has received the International Fire Life Safety Award for the last 14 years – only 1,100 departments in the world receive such an award.

The Planning and Development Services Department was also rated by ISO and received a 2 rating (1 being the highest). This rating is based on satisfying certain educational and training requirements for all inspectors as well as adopting certain housing codes and maintaining a comprehensive inspection process. No other City in the state has received this high of a rating.

These ISO ratings not only designate the high standards of service being provided to residents, but also can translate into lower property insurance rates for residents and businesses.

The Public Works Department continues to maintain and revitalize the City's infrastructure including streets, lights, traffic signals, signage, sidewalks and streetscapes, as well as the City's buildings and fleet of vehicles.

The Finance Department provides prudent fiscal management and was recently awarded the Certificate of Achievement in Financial Reporting by the Government Finance Officers Association - for the 21st year in a row. Additionally, in FY 200 the Finance Department received the Distinguished Budget Presentation Award from the Government Finance Officers Association for the second year in a row. The award is the highest form of recognition in governmental budgeting.

In July 2008, the MIS Department conducted an extensive study and developed its first comprehensive three year Information Technology Plan, (IT) Master Plan. The development of the plan was a multi-phase effort and many aspects of the plan will be completed over the next four years. This will assist the Department in its mission to maintain a state-of-the-art information system. The array of services provided by the MIS Department, including the provision of various WI-FI hotspots, further enhances the quality neighborhoods and world-class Central Business District.

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Clayton Statistics

Education

<i>Description</i>	<i>1 Mile Radius</i>	<i>3 Mile Radius</i>	<i>5 Mile Radius</i>
2007 Population 25 + by Education	11,868	80,304	217,668%
Elementary (0-8)	.54%	3.96%	5.40%
Some High School (9-11)	2.76%	8.30%	11.21%
High School Graduate	9.95%	17.26%	21.02%
Some College (13-15) No Degree	14.02%	20.07%	20.77%
Associate Degree	2.10%	4.20%	4.74%
Bachelor Degree	34.40%	24.41%	20.56%
Master's Degree	18.89%	12.56%	9.88%
Professional Degree	11.20%	5.92%	4.14%
Doctorate	6.14%	3.32%	2.27%

Occupation

<i>Description</i>	<i>1 Mile Radius</i>	<i>3 Mile Radius</i>	<i>5 Mile Radius</i>
2006 Population 16 + by Occupation	8,623	58,555	151,586
Management, Business, Financial	23.89%	16.74%	15.06%
Professional	45.10%	33.59%	28.44%
Service	5.56%	13.04%	15.51%
Sales and Office	21.56%	24.94%	26.20%
Farming, Forestry and Fishing	0.00%	0.11%	0.12%
Construction, Extraction and Maintenance	1.76%	3.61%	4.84%
Production and Transportation	2.04%	7.98%	9.82%

Population by Age

<i>Description</i>	<i>1 Mile Radius</i>	<i>3 Mile Radius</i>	<i>5 Mile Radius</i>
2006 Estimated Population by Age	16,498	117,221	315,033
Under 5 years	4.55%	5.27%	5.75%
5 to 9 Years	4.75%	5.37%	5.76%
10 to 14 Years	5.28%	5.70%	6.19%
15 to 20 Years	7.64%	9.35%	8.49%
21 to 24 Years	5.53%	5.86%	5.26%
25 to 34	14.67%	15.27%	13.92%
35 to 44 Years	15.50%	14.76%	14.57%
45 to 54 Years	15.48%	14.44%	14.98%
55 to 59 Years	6.99%	6.03%	6.04%
60 to 64 Years	5.05%	4.66%	4.62%
65 to 74 Years	6.82%	6.39%	6.68%
75 to 84 Years	5.28%	4.72%	5.38%
85+ Years	2.46%	2.16%	2.38%
Median Age	39.89	37.14	38.28
Average Age	40.47	38.53	39.02

Race

<i>Description</i>	<i>1 Mile Radius</i>	<i>3 Mile Radius</i>	<i>5 Mile Radius</i>
2006 Estimated Population by Race	16,498	117,221	315,033
White	82.59%	62.16%	59.65%
Black or African American	10.3%	30.60%	34.74%
Asian and Pacific Islander	5.60%	3.73%	2.72%
Other	1.59%	3.31%	2.70%

Household Income

<i>Description</i>	<i>1 Mile Radius</i>	<i>3 Mile Radius</i>	<i>5 Mile Radius</i>
Estimated Household Income	16,498	117,221	315,033
2006 Estimated Household Income	\$132,947	\$75,586	\$66,620
2006 Median Household Income	\$85,367	\$47,378	\$44,561
2006 Estimated Per Capita Household Income	\$57,990	\$34,204	\$29,782

Number of Households

<i>Description</i>	<i>1 Mile Radius</i>	<i>3 Mile Radius</i>	<i>5 Mile Radius</i>
Households			
2011 Projection	7,038	51,971	137,311
2006 Estimate	7,078	52,455	139,302
2000 Census	6,995	52,757	140,996

Households by Income

<i>Description</i>	<i>1 Mile Radius</i>	<i>3 Mile Radius</i>	<i>5 Mile Radius</i>
2006 Estimated Households by Income	7,078	52,455	139,302
\$500,000 and more	5.10%	1.94%	1.24%
\$250,000 to \$499,999	7.90%	2.59%	1.80%
\$150,000 to \$249,999	13.63%	5.83%	4.63%
\$100,000 to \$149,999	16.45%	9.66%	9.08%
\$75,000 to \$99,999	11.83%	9.81%	9.89%
\$50,000 to \$74,999	16.90%	17.45%	17.64%
\$35,000 to \$49,999	12.90%	15.61%	15.78%
\$25,000 to \$34,999	5.82%	10.42%	11.81%
\$15,000 to \$24,999	3.94%	11.40%	12.01%
Income Less than \$15,000	5.54%	15.30%	16.12%

Household Type

<i>Description</i>	<i>1 Mile Radius</i>	<i>3 Mile Radius</i>	<i>5 Mile Radius</i>
2006 Population by Household Type	7,078	52,455	139,302
Family Households	54.63%	52.32%	54.43%
Non-Family Households	45.38%	47.68%	45.57%
Group Quarters Population	1,335	5,838	10,646

Household by Type

<i>Description</i>	<i>1 Mile Radius</i>	<i>3 Mile Radius</i>	<i>5 Mile Radius</i>
2006 Households by Type	7,078	52,455	139,302
Single Male	14.03%	16.64%	16.30%
Single Female	23.55%	23.37%	22.96%
Married Couple	46.27%	35.66%	35.57%
Other Family – Male Head	1.94%	3.04%	3.50%
Other Family – Female Head	6.43%	13.62%	15.36%
Non-Family – Male Head	3.98%	4.01%	3.33%
Non-Family - Female Head	3.80%	3.65%	2.99%

Property Values

<i>Description</i>	<i>1 Mile Radius</i>	<i>3 Mile Radius</i>	<i>5 Mile Radius</i>
2006 Owner Occupied Property Values	4,582	30,322	83,229
Under \$20,000	0.00%	0.52%	1.13%
\$20,000 to \$39,999	0.15%	1.48%	2.66%
\$40,000 to \$59,999	0.07%	5.94%	8.04%
\$60,000 to \$79,999	0.02%	9.61%	12.51%
\$80,000 to \$99,999	0.41%	10.89%	12.78%
\$100,000 to \$149,999	3.78%	19.02%	20.94%
\$150,000 to \$199,999	5.78%	10.59%	11.10%
\$200,000 to \$299,999	15.76%	13.72%	11.45%
\$300,000 to \$399,999	18.66%	8.67%	6.64%
\$400,000 to \$499,999	12.99%	4.62%	3.38%
\$500,000 to \$749,999	24.44%	7.78%	4.99%
\$750,000 to \$999,999	11.15%	4.03%	2.47%
\$1,000,000 or more	6.77%	3.12%	1.91%
Median Property Value	\$441,275	\$161,955	\$130,748

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VISIONING FOR THE FUTURE

Mission

To foster a vital, balanced community composed of outstanding neighborhoods, quality businesses, commercial and government centers, premier educational institutions, and a healthy natural environment through an open, accessible and fiscally responsible government.



Focus Areas and Goals

Promote Clayton as a Regional Leader

- Provide world-class core services
- Maintain and grow our status as a leading business center for the region
- Be a leader in environmental initiatives

Strengthen the Role of Partnerships

- Strong partnership with Clayton School District
- Strong relationships with institutions and community groups
- Establishment of the Clayton Century Foundation
- Strong relationships with neighboring cities

Balance Residential and Business Needs

- Provide quality services at affordable levels to residents and businesses
- Achieve commercial growth that enriches the City's quality of life, preserves the integrity of our residential neighborhoods, and is consistent with the Comprehensive Plan
- Increase dialogue with residential and commercial citizens

Promote Clayton as a Regional Leader

Provide world-class core services, maintain and grow our status as a leading business center for the region, and be a leader in environmental initiatives.

Strategies

Maintain staffing and financial levels to effectively and economically provide excellent core services, defined as public safety and infrastructure. Make every effort to utilize remaining funds to provide other quality-of-life services.

Develop performance measures to help evaluate quality of services.

Collaborate with public utilities and the region to support and drive infrastructure and service improvements.

Retain and attract thriving businesses and corporate headquarters.

Develop specific strategies for increasing the vibrancy of our downtown area to make it attractive to businesses and their employees.

Develop specific strategies to enhance growth of our business and corporate community.

Incorporate sustainable outcomes in daily operations without increasing costs, including reduction of fossil-fuel dependency and assessment of utility (electricity, gas, sewer, water) usage on a bi-annual basis.

Retain and attract the most capable and professional employees by providing market competitive compensation, working in collaboration with staff, and remaining committed to employee professional development and growth.

Utilize an annual community-wide survey to assist in the assessment process.

Review for assessment and recommendation the status, viability, and alignment of the City's Comprehensive Plan, Parks & Recreation Master Plan, and all task forces, councils, and advisory committees and boards.

Adopt sustainable practices, such as elements of LEED, into the City's zoning code to incentivize best practices by developers of new and existing buildings.

Update the City's Comprehensive Plan to incorporate progressive practices, such as Transportation Oriented Development.

Expand the city-wide recycling program to further reduce the amount of refuse transferred into local landfills

Develop specific plans to support a pedestrian -friendly environment, as well as bicycling and other alternative forms of transportation.

Strengthen the Role of Partnerships

Achieve strong partnerships with the Clayton School District and strong relationships with institutions, community groups, and neighboring cities. Establish the Clayton Century Foundation.

Strategies

Explore opportunities to jointly support development and other mutually beneficial initiatives for the betterment of the community.

Review fields/buildings use agreements to evaluate opportunities for synergies and optimal utilization by both entities.

Support the CRSWC to continually meet demographic needs, such as more opportunities for intergenerational use.

Initiate City-District communications to Promote shared initiatives.

Ensure annual financial and logistical support for special community events that create significant activity in the CBD and attract people to Clayton.

Expand partnership with the Chamber of Commerce to develop a plan to retain current businesses, attract new businesses, and co-market the business environment in Clayton.

Meet with representatives from Washington University, Fontbonne University and Concordia Seminary on a quarterly basis. Encourage formal agreements and informal cooperation to address services provided by the City and from each institution.

Cultivate private partners and secure resources to enrich and support quality of life initiatives.

Develop a fundraising plan for the City that is consistent with the City's mission and priorities.

Plan, promote and support the City's 100th anniversary.

Consider planning/zoning guidelines for areas bordering our neighbors, such as: Clayton Road, Forsyth Avenue, and Maryland Avenue.

Evaluate long-term potential of Mid-Metro 4 (partnership between Clayton, Brentwood, Maplewood, and Richmond Heights to address I-64 project) to become a shared marketing vehicle for all four cities.

Ensure ECDC maintains proper funding to offer cutting-edge technology and considers opportunities for expansion.

Continually assess new cooperative opportunities with surrounding communities and/or as outlined in the Joint Study report with Richmond Heights.

Balance the Residential and Business Needs

Provide quality City services at affordable levels to residents and businesses.

Achieve commercial growth that enriches the City's quality of life, preserves the integrity of our residential neighborhoods, and is consistent with the Comprehensive Plan. Increase dialogue with residential and commercial citizens.

Strategies

Strive for property tax revenue to be no more than 33% of total annual expenditures in the General Fund.

Maintain a General Fund ending balance of at least 33% of that year's total General Fund expenditures.

Seek grant funding in all areas to reduce reliance on traditional revenues.

Encourage commercial redevelopment in order to achieve a better balance of total City assessed valuation between commercial and residential properties.

Consider debt financing for new City buildings that support core City services, such as a new police station.

Encourage use of grants, and use of other revenue sources first for activities that go beyond essential services.

Encourage greater density and mixed-use development within the core of the CBD, including more residential properties.

Work with all existing businesses on a regular basis to address concerns or challenges.

Develop a framework for assessing new development and public/private partnership opportunities.

Host public forums to review budgets, strategies, and key projects.

Consider annual event where a myriad of services can be presented to residents and businesses.

Expand and improve all vehicles of communication to residents and businesses. Increase awareness and understanding of City service activities and personnel to residents and businesses.

Performance Analysis

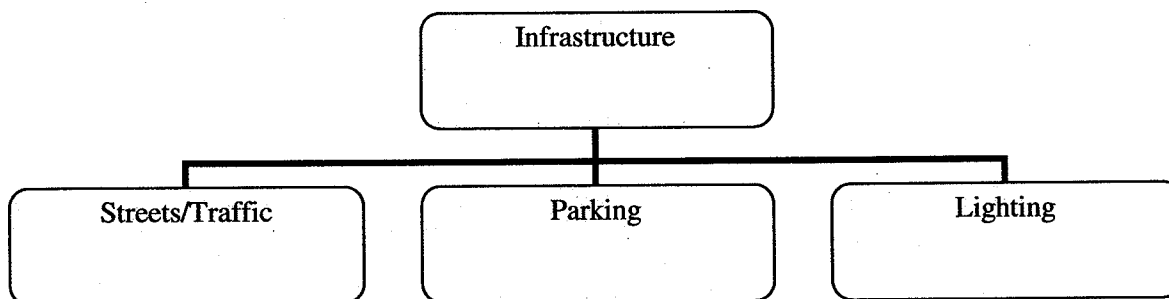
Overview

The City has developed a performance measurement and management system to align City services and programs with the Board's strategic priorities that were adopted in fiscal year 2008 and Vision 2013 – Visioning for the future. The system enables departments to systematically and quantifiably measure results, and make adjustments when results fall short of expected performance levels. In FY 2009, the City conducted a Citizen Survey and implemented the survey results into the performance measurement system. These processes play an important role in the City's overall strategic plan and help keep the organization on target.

Strategic Priorities for FY 2007, 2008, 2009, & 2010

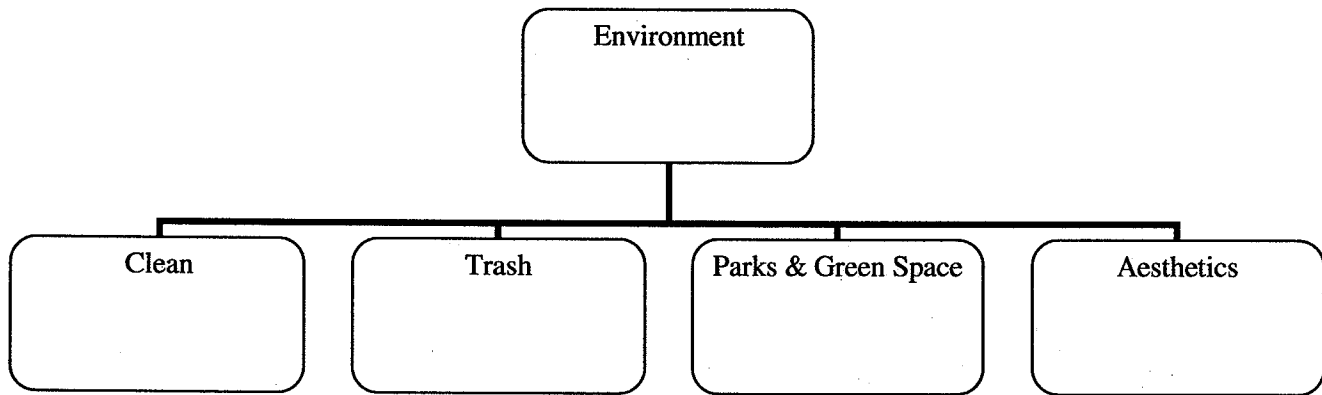
Seventy-three (73) key intended outcomes have been established, all of which support at least one of the six strategic priorities. Performance measurement data for FY 07 and FY 08 were calculated and reported for most key intended outcomes. FY 09 performance measurement data is still being tracked and reported, while FY 2010 and 2011 goals are in the process of being established. It is anticipated that the majority of these performance goals will be achieved by 2011.

Infrastructure – Maintain streets, street lights, and functioning signalized intersections. Ensure proper lighting and provide adequate parking.



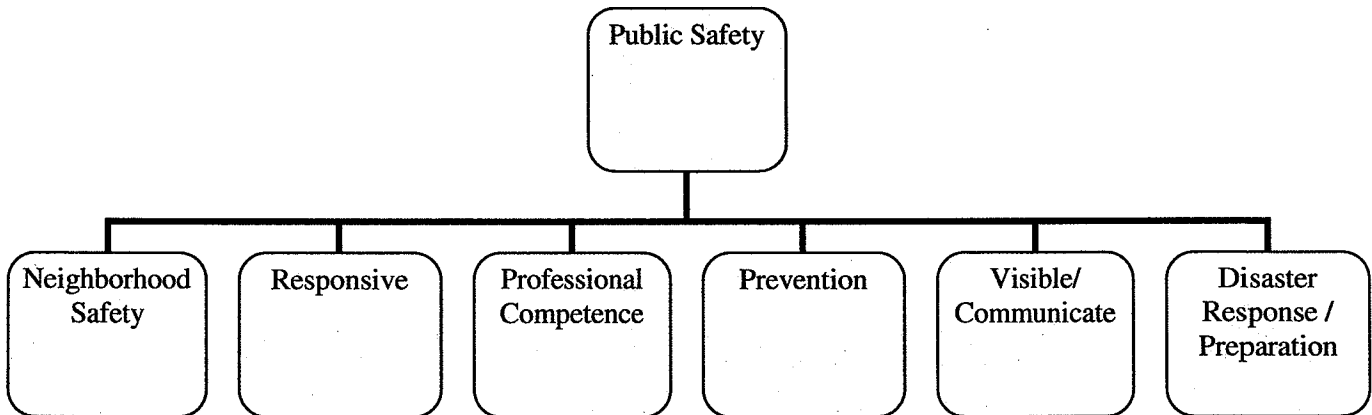
Outcome	Measure	2007	2008	2009 YTD	2009 Goal	2010 Goal
Streets/Traffic	% of paved lane miles with a condition index rating of 3 or better	83.25%	90.12%	72.40%	85%	85%
	% of signalized intersections functioning at level of service C or better	N/A	N/A	N/A	-	-
	% of Resident Rating streets as good or better	N/A	86%	-	75%	75%
Parking	Average rate of utilization per on-street parking space	N/A	N/A	-	-	-
	Average rate of utilization per off-street parking space	N/A	N/A	-	-	-
Lighting	Average response time (working days) for city light repairs	N/A	3.98	-	4.00	4.00

Environment - Preserve and maintain natural resources and encourage recycling. Be a leader in environmental initiatives. Provide clean streets, and beautifully maintained trees and parks.



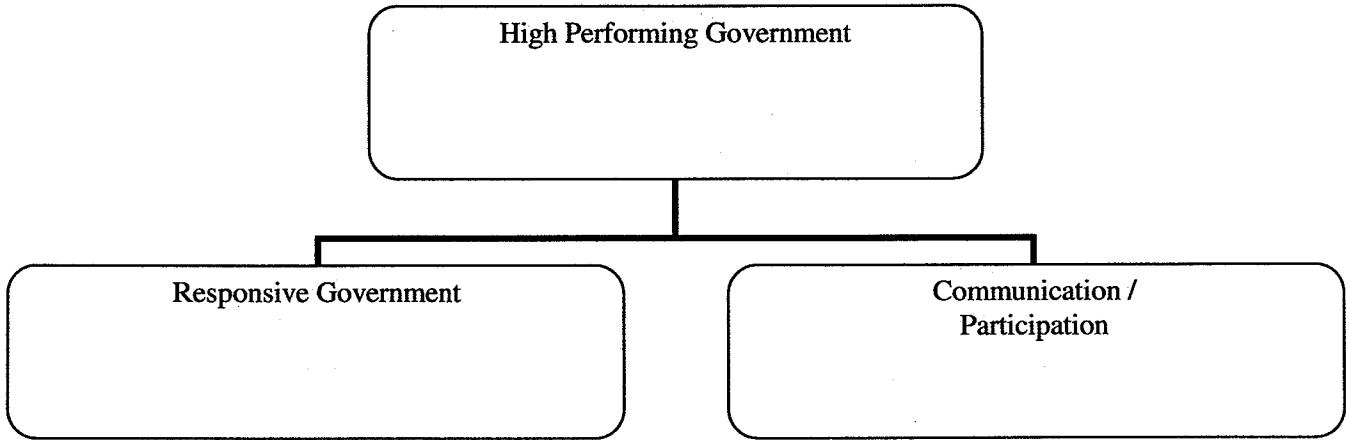
Outcome	Measure	2007	2008	2009 YTD	2009 Goal	2010 Goal
Clean	# of linear miles swept	N/A	N/A	2,610	4,750	4,750
	% of Priority Code Violations cleared within 10 days	N/A	N/A	82%	83%	
Trash	% of new residential construction where stormwater run-off remains same or is reduced (Projects requiring SPR)		21.40%	33.00%		
	# of missed pick ups per 1000 pick ups	2.9	2.0	1.67	1.8	1.8
	Recyclable Material Collected as a % of all refuse and recycling material collected	17.59%	29.95%	28.96%	30%	30%
Parks & Green Space	average park inspection index as a percentage	N/A	N/A	82.00%	80.00%	82.00%
	# of maintained park acres per 1000 residents	5.03	5.03	5.03	5.03	5.03
Aesthetics	% of City-maintained trees trimmed by arboricultural standards	23.35%	13.60%	13.20%	15%	15%

Public Safety – Reduce crime, provide a safe community for residents and visitors and maintain excellent emergency medical, fire and police services.



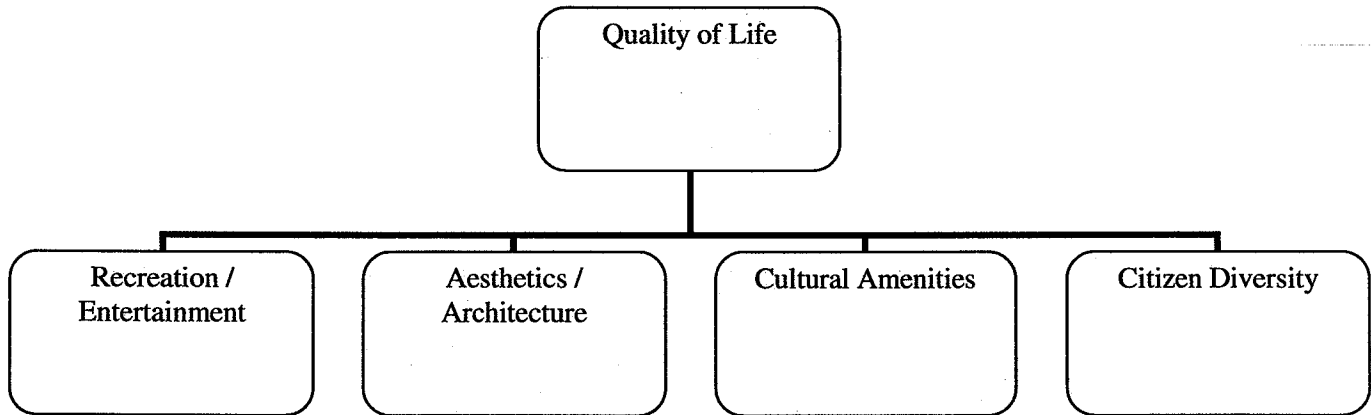
Outcome	Measure	2007	2008	2009 YTD	2009 Goal	2010 Goal
Neighborhood Safety	% of residents surveyed rating feeling of safety good or above	N/A	N/A	94.00%		
Responsive	Average Fire Response Time (minutes)	4:09	4:27	4:53	5:00	5:00
	Average Fire Response Time for Priority Calls (minutes)	4:08	4:28	N/A	4:30	4:30
	Average EMS Response Time (minutes)	3:54	4:35	4:35	5:00	5:00
	Average EMS Response Time for Priority Calls (minutes)	3:55	3:37	N/A	3:30	3:30
	Average Police Response Time for priority calls	5:03	5:06	4:43	5	4.8
	Clearance Rate for UCR Part I reported crimes	37%	34%	38%	40%	42%
Professional Competence	Commission on Accreditation for Law Enforcement Agencies (CALEA) Certification Yes or No	Yes	Yes	Yes	Yes	Yes
	# Sustained Complaints per 10,000 police calls for service	1.45	0	2.9		
	Center for Fire Accreditation International (CFAI) Accredited Yes or No	No	No	No	No	In Process
	Time on scene with life threatening trauma patients Glasgow Coma Scale less than 9 (GCS < 9); Revised Trauma Score less than 9 (RTS < 9)	N/A	N/A	19:00	15:00	15:00
	Percentage of cardiac arrest patients who exhibit a pulse upon delivery to the hospital.	36%	61%	54%	40%	40%
	% of fires contained to room of origin	100%	86%	100%	90%	90%
Prevention	ISO Fire Rating	3	3	3	3	3
	Crime Rate - UCR Part I Crimes per 1,000 population	26.6	18.24	17.6	18	17.5
	# of High Rise Residential Structures that are not fully fire sprinklered	4	4	4	4	4
	# of High Rise Non-Residential Structures that are not fully fire sprinklered	10	10	12	10	9
	% of structures passing annual fire inspection	N/A	99.58%	99.85%	99.72%	100%
Visible/Communicate	# of participants in public safety education	926	878	N/A	N/A	N/A
	% of citizens surveyed rating their own public safety awareness as good or better	N/A	N/A	80.00%		
Disaster Response/Preparation	% of businesses with up to date (reviewed annually) emergency plan in place	55%	59%	N/A		
	% of citizens surveyed who have an emergency plan and kit for their family	N/A	N/A	45.00%		

High Performing Government – Maintain a highly responsive government, provide excellent customer service, and encourage citizen participation. Increase dialogue with residential and commercial citizens.



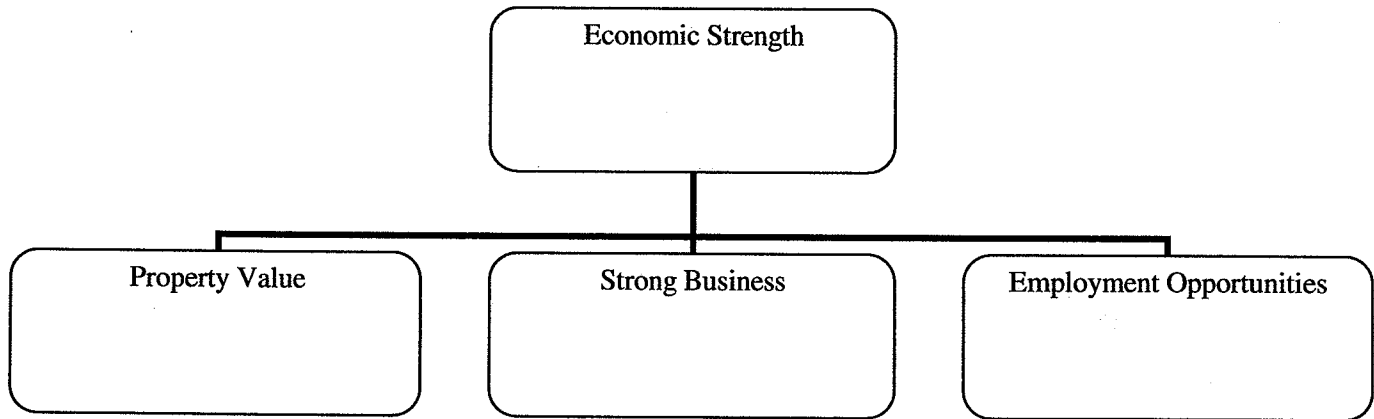
Outcome	Measure	2007	2008	2009 YTD	2009 Goal	2010 Goal
Responsive Government	Average response time to non-emergency citizen issues	24	24		24	24
	Customer satisfaction rating of satisfied or very satisfied	N/A	N/A	79%		
	% of issues resolved within time parameters	N/A	91%		N/A	N/A
Communication/Citizen Participation	Customer satisfaction rating of satisfied or very satisfied on communication strategies meeting their individual needs	N/A	N/A	68%		
	Total enrolled in CityViews and Clayton Connection Emails	10,542	10,900	11,200	11,600	12,100
	Total enrolled in crime phone	1,350	1,490		1,600	1,700

Quality of Life - Promote and expand recreation, cultural events and citizen diversity.



Outcome	Measure	2007	2008	2009 YTD	2009 Goal	2010 Goal
Recreation/Entertainment	Total square feet of recreation space (public sector only) per 1000 population	N/A	47,514	47,514	47,514	48,500.0
	Total square feet of fitness centers open to public (private sector)	N/A	N/A	69,680	69,680	72,000
	Total number of restaurants	80	82	84	84	85
	Total sales at special events	360,678	390,850	N/A	300,000	325,000
	Total participation in Parks & Recreation programs	21,238	21,076	15,213	21,000	21,000
	% of households with one or more recreation pass holders	30.73%	31.10%	25.30%	32.50%	33.00%
Aesthetics/Architecture	# of programs offered by Parks & Recreation	905	1,101	948	1,150	1,200
	Architectural aesthetic pending	100	100	100	100	100
	% of new residential construction that retains or replaces all existing trees on-site (Projects requiring SPR)	98.00%	96.00%	93.40%	98.00%	98.00%
	% of inspected rental building brought to compliance before court action	N/A	N/A	N/A	N/A	N/A
	% of requests for zoning variance as % of projects considered by Planning & Architectural Review Board	6.20%	6.00%	0.00%	4.50%	4.50%
Cultural Amenities	Total # of public art pieces exhibited	15	15	16	16	16
	# of public cultural events produced	15	16	16	17	18
Citizen Diversity	# of different program types offered by Parks and Recreation Department	208	236	213	240	250
	% of qualified resident participation in OASIS	43.10%	44.97%	N/A	46.00%	48.00%

Economic Strength - Enhance community sustainability by maintaining high property values, and attracting strong businesses to locate in the City. Achieve commercial growth that enriches the City's quality of life, preserves the integrity of our residential neighborhoods, and is consistent with the Comprehensive Plan.



Outcome	Measure	2007	2008	2009 YTD	2009 Goal	2010 Goal
Property Value	Total assessed value -commercial property	346,325,650	347,076,840			
	Total assessed value -residential property	465,646,750	480,613,280			
	New construction - commercial property	1,885,180	1,311,190			
	New construction - residential property	14,184,070	17,445,580			
	Total value of construction permits issued - commercial	28,662,770	71,736,812	9,625,471		
	Total value of construction permits issued - residential	29,765,763	26,384,501	9,378,192		
Strong Business	% of existing businesses rating local business climate as good or better					
	Total sales tax generated	6,049,686	5,966,768			
	Total sales tax generated by restaurants per square foot					
	Class A office space - total square footage	4,600,000	4,603,000			
	Class A vacancy rate	6.3%	6.20%			
	Total vacancy rate	10.10%	8.50%			
	Implement economic development application with detailed project information	N/A	Complete			
	Create & implement cost/benefit model to measure potential impact to city & residents	N/A	In Progress			
Employment Opportunities	New Jobs Created With in Clayton	420	200			

MAJOR REVENUE SOURCES

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This section provides a detailed analysis of each major revenue source. In total, approximately 80% of all revenues are covered by this section. Revenues are presented in descending order of projected receipts.

Each revenue source has unique characteristics. The starting point for an overall approach is certain assumptions about inflation and the economy, population change, and assessed valuation. These factors are weighed along with historical trends, economic forecasts, legislative dynamics, regulatory decisions, weather and foreseeable development within the City.

Each revenue page includes information regarding the following:

Legal Authorization

This is the specific section of the Missouri Revised Statutes (RSMo) that authorizes the City to levy or receive the revenue and the City ordinance that enacts or levies the tax.

Description

This is a brief explanation of the source, rate and calculation of the revenue source. Information on collection and distribution of the revenue is also provided.

Comments

This describes what factors were included in the City's analysis of past revenue collection and future forecast.

Fund Distribution/Revenue Information

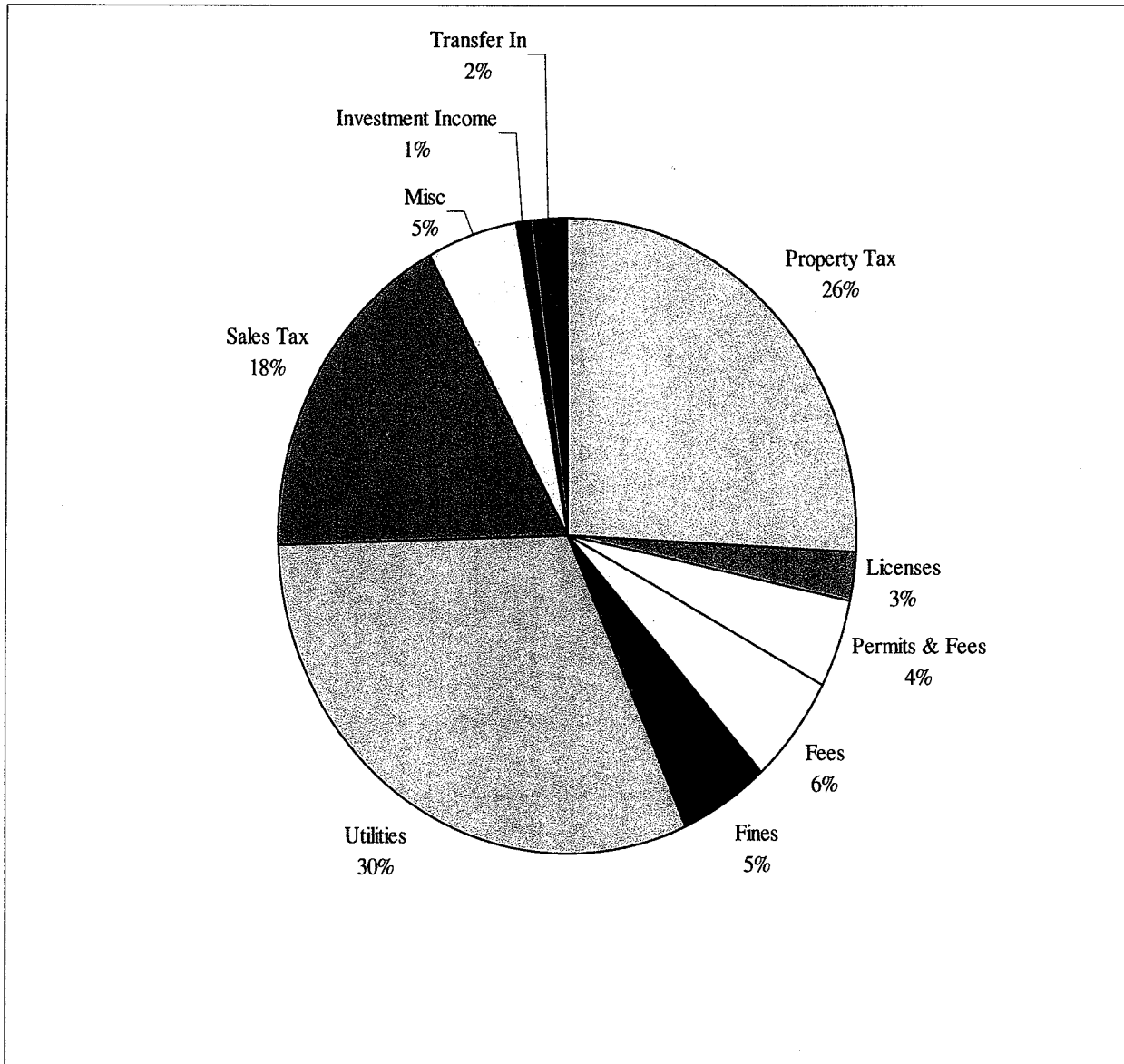
This section either gives a breakdown of components of the revenue or a fund distribution. The past three years' revenue, the most recent fiscal year's estimate and the next fiscal year's projection are also provided. The bottom part of this section shows the impact this revenue source has on the funds' and the total City's budget.

Financial Trend

This is a graphical display of the last three fiscal years, the most recent fiscal year estimate, and the budgeted fiscal year's adopted projection of the revenue source.

General Fund Revenue Distribution

Adopted FY 2010



Real & Personal Property Tax

Legal Authorization

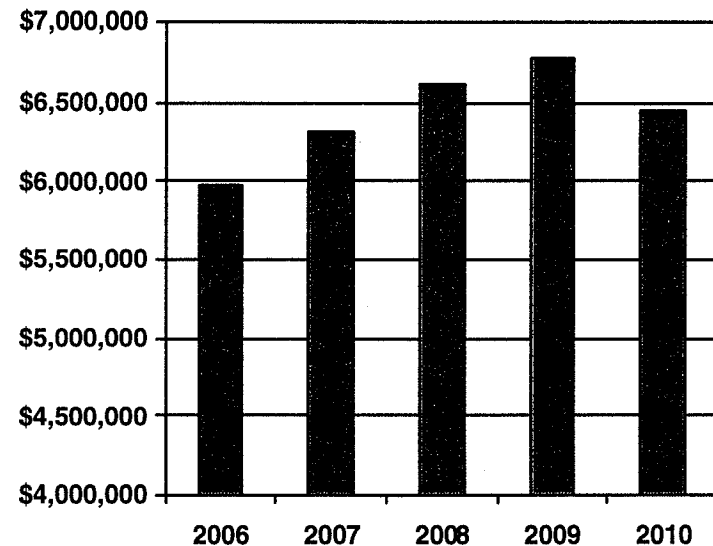
State Statute: 137.073
 MO Constitution: Article 10, Section 22
 City Ordinance: Municipal Code Chapter 9

Description

The City levies a property tax on all real and personal property within Clayton. This revenue is deposited primarily into the City's General Fund. In addition, a special levy is allocated to the Special Business District (an overlay Central Business District geographical area) and the Debt Service Fund.

Financial Trend

<u>Year</u>		<u>General Fund</u>	<u>Special Business District</u>	<u>G.O. Debt Service Fund</u>	<u>Total</u>
2006	Actual	4,785,594	110,425	1,075,407	5,971,426
2007	Actual	5,034,815	182,203	1,091,801	6,308,819
2008	Actual	5,320,052	190,632	1,095,462	6,606,146
2009	Estimate	5,435,836	241,000	1,091,681	6,768,517
2010	Adopted	5,382,750	235,025	830,000	6,447,775
Percent of Funds' 2010 Revenues		25.5%	99%	99%	



Comments

The City's overall property taxes in FY 2006 and subsequent years was changed to levy at or near the maximum rate allowed by the State of Missouri and to levy for 100% of debt service rather than approximately 45% prior to FY 2006. In FY 2008, the property tax rates decreased significantly due to the increase in the City's overall assessed valuation due to reassessment and the maximum dollar increase allowed by the State. FY 10 property tax rates are at the maximum allowable and slightly less than FY 09.

Utility Tax – Telephone

Legal Authorization

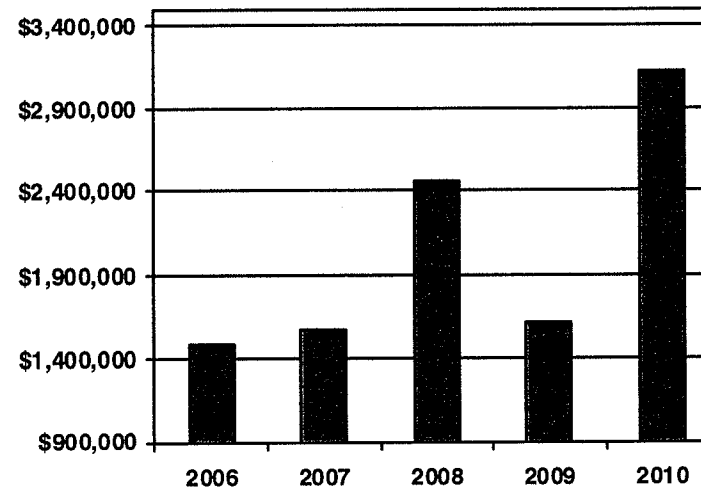
State Statute: 94.270
 City Ordinance: Municipal Code Chapter 9

Description

The City levies an 8% gross receipts tax on utilities doing business in the City. Multiple telephone companies provide local service to Clayton. This tax is passed on to its customers by the utility company and remitted to the City the following month. This City began the distribution of this tax solely to the General Fund in 2006.

Financial Trend

<u>Year</u>		<u>General Fund</u>	<u>Total</u>
2006	Actual	1,491,096	1,491,096
2007	Actual	1,567,771	1,567,771
2008	Actual	2,456,351	2,456,351
2009	Estimate	1,621,268	1,621,268
2010	Adopted	3,128,587	3,128,587
Percent of Funds' 2010 Revenues		14.8%	



Comments

In FY 08, one time funds from a legal settlement for taxes from 2003 and prior involving AT&T, Sprint/Nextel and Verizon (\$859,200) were collected and contribute to the significant increase in FY 08 revenue. The City will receive a one-time revenue payment of \$1,238,000 from a legal settlement with AT&T in FY 2010. The City receives telephone utility taxes from approximately twenty-five telephone vendors.

City Sales Tax

Legal Authorization

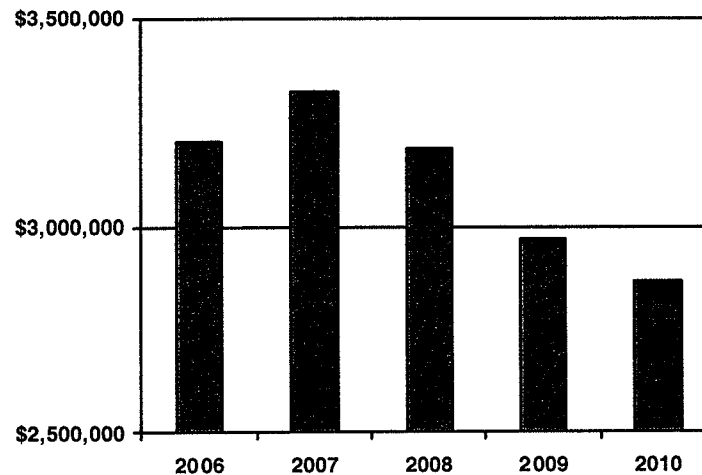
State Statute: 94.578 & 94.579
 City Ordinance: Municipal Code Chapter 9

Description

The City levies a one and a quarter cent sales tax on retail sales. The City sales tax is allocated to the General Fund and is used to provide a broad range of traditional City services.

Financial Trend

<u>Year</u>		<u>General Fund</u>	<u>Total</u>
2006	Actual	3,205,832	3,205,832
2007	Actual	3,324,634	3,324,634
2008	Actual	3,186,884	3,186,884
2009	Estimate	2,971,000	2,971,000
2010	Adopted	2,868,196	2,868,196
Percent of Funds' 2010 Revenues		13.6%	



Comments

The City experienced a relatively flat collection of sales tax over the past several years, averaging less than 2% growth annually in 2006 and 2007. The reduction in revenue in 2008 was due in part because of the Missouri Department of Revenue Transportation reconstruction, which affects easy access to Clayton by way of a major highway, and the decline in market conditions. The drop in sales tax in 2009 and projected continued decline in 2010 is anticipated also due to the continuing Missouri Department of Transportation reconstruction of Highway 40(I-64) and the overall poor condition of the economy.

Interest on Investments

Legal Authorization

State Statute: N/A
 City Ordinance: Municipal Code Chapter 9

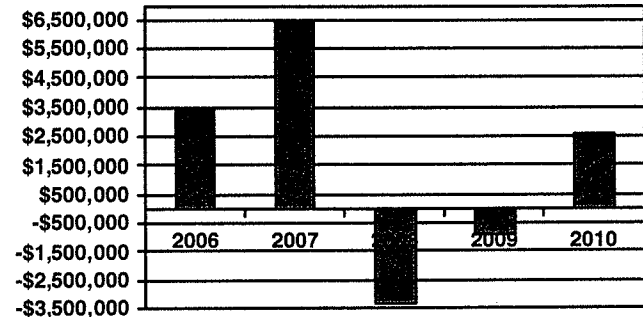
Description

Pursuant to City policy, the City invests in approved instruments in a manner which will provide maximum security and the highest investment return, while meeting the daily cash flow demands of the City. The majority of interest goes to the Uniformed and Non-Uniformed Pension Funds. The remaining interest is distributed among all remaining major City funds.

Financial Trend

<u>Year</u>		<u>General Fund</u>	<u>Sewer Lateral Fund</u>	<u>Parking Fund</u>	<u>Uniformed Pension Fund</u>	<u>Non-Uniformed Pension Fund</u>	<u>Special Tax District</u>	<u>ERF Fund</u>	<u>RPIF Fund</u>	<u>Ins. Fund</u>	<u>Rec & Storm</u>
2006	Actual	345,612	8,069	366,890	1,665,103	728,104	10,333	109,455	70,923	14,729	10,883
2007	Actual	456,115	11,533	483,409	3,886,519	1,327,478	9,958	94,520	77,711	15,235	10,598
2008	Actual	427,811	8,203	411,177	(3,529,793)	(955,566)	6,588	84,619	94,515	14,579	13,109
2009	Estimate	397,160	5,500	330,000	(900,000)	(1,000,000)	8,911	71,200	95,142	11,837	18,812
2010	Adopted	190,000	5,000	225,000	1,545,497	538,405	2,000	24,000	14,300	7,500	6,250
Percent of Funds' 2010 Total		0.9%	4.9%	7.5%	53.4%	70.1%	.80%	1.3%	.07%	3.4%	2.3%

<u>Year</u>		<u>Debt Service Const.</u>	<u>Debt Service 2009 Bonds</u>	<u>Debt Service 2005A</u>	<u>Debt Service</u>	<u>Total All Funds</u>
2006	Actual	0	45,860	0	48,646	3,424,607
2007	Actual	0	39,870	0	60,799	6,473,745
2008	Actual	49,154	19,685	43,466	0	(3,312,453)
2009	Estimate	22,192	14,900	37,176	0	(887,170)
2010	Adopted	8,175	8,440	25,093	0	2,599,660
Percent of Funds' 2010 Total		.80%	1.0%	2.3%		



Comments

Short-term interest rates dropped significantly during the period of 2001 to 2004. This trend reversed during 2004 through 2005 as the Federal Reserve increased the Federal Fund Rate (FFR) 20 times in 24 months. In 2008, the trend reversed again as the Federal Reserve cut FFR several times over the course of a few months and interest on investments decreased dramatically. As the City investments are short-term and tied somewhat to the FFR and market value, changes in the two pension funds are significantly down in FY 08 due to the overall market conditions. Interest on investments is projected to increase in FY 09.

Utility Tax - Electric

Legal Authorization

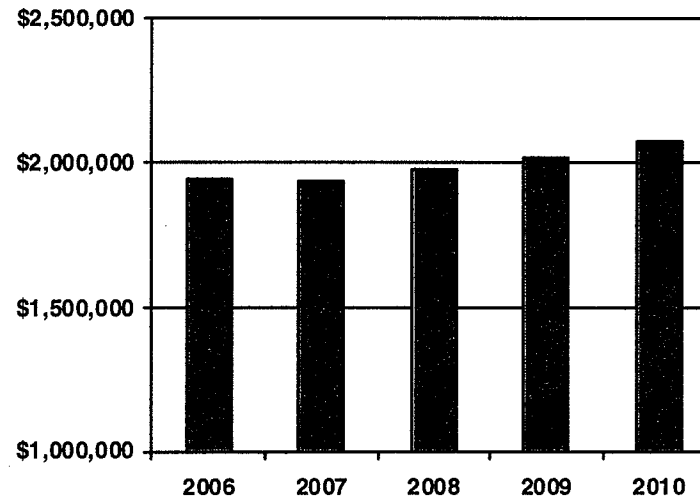
State Statute: 94.270
 City Ordinance: Municipal Code Chapter 9

Description

The City levies an 8% gross receipts tax on utilities doing business in the City. Ameren UE provides electricity to Clayton. This tax is passed on to the customers by the utility company and remitted to the City each subsequent month. The city began distribution of this tax solely to the General Fund in 2006.

Financial Trend

<u>Year</u>		<u>General Fund</u>	<u>Total</u>
2006	Actual	1,939,060	1,939,060
2007	Actual	1,934,229	1,934,229
2008	Actual	1,977,341	1,977,341
2009	Estimate	2,016,888	2,016,888
2010	Adopted	2,067,311	2,067,311
Percent of Funds' 2010 Revenues		9.8%	



Comments

Utility taxes are susceptible to business activity, climatic conditions, changes in technology, and regulated rates. The City's electric utility tax revenue has decreased slightly over the last couple of years, but are expected to increase slightly over the next few years.

Half-Cent Sales Tax (Parks and Stormwater)

Legal Authorization

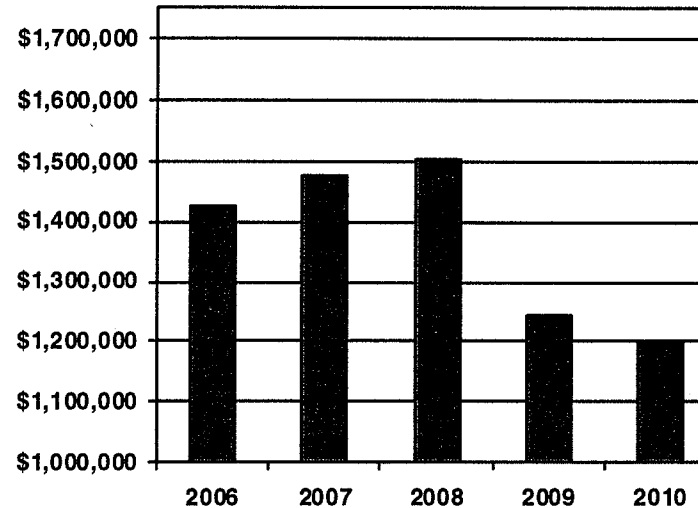
State Statute: 644.032
 City Ordinance: Municipal Code Chapter 9

Description

State law allows municipalities to levy up to a half-cent sales tax for stormwater control and/or park services. The Missouri Department of Revenue collects and administers all sales tax in the state. Businesses remit on a monthly or quarterly basis in the period following the actual transaction. In April 1997, the voters approved a half cent sales tax for recreation and stormwater improvements. Revenues are used to pay for ongoing recreation and stormwater capital needs. 100% of the revenue is captured by the City. There is no redistribution on this sales tax.

Financial Trend

<u>Year</u>		<u>Recreation & Stormwater Fund</u>	<u>Total</u>
2006	Actual	1,426,360	1,426,360
2007	Actual	1,477,249	1,477,249
2008	Actual	1,502,694	1,502,694
2009	Estimate	1,245,000	1,245,000
2010	Adopted	1,202,000	1,202,000
Percent of Funds' 2010 Revenues		45%	



Comments

The reduction in revenue in 2009 and 2010 is anticipated due in part because of the Missouri Department of Revenue Transportation reconstruction, which affects easy access to Clayton by way of a major highway, and the overall decline in market conditions. The majority of this revenue is used to repay debt related to the Clayton Recreation Center and Clayton's Shaw Park Pool.

Permits & Fees

Legal Authorization

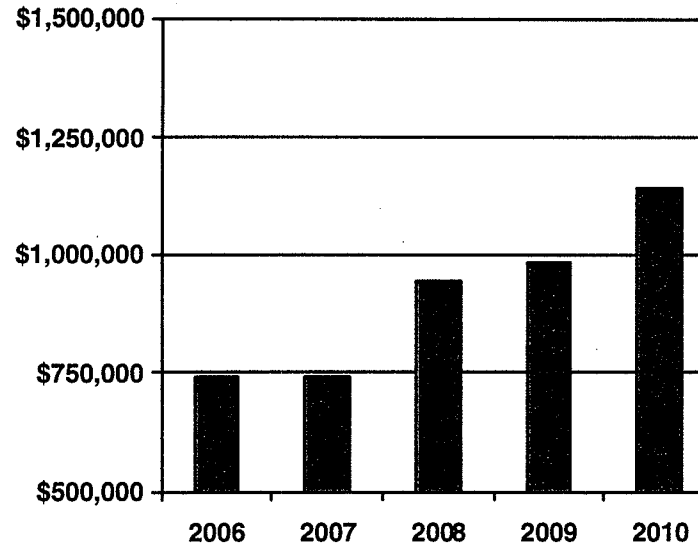
State Statute: 79.450
 City Ordinance: Municipal Code Chapter 5

Description

The City issues building permits for construction and remodeling within the City. The fee is calculated on a sliding scale based on the value of construction and is collected by the City at the time of application.

Financial Trend

<u>Year</u>		<u>General Fund</u>	<u>Total</u>
2006	Actual	742,205	742,205
2007	Actual	740,942	740,942
2008	Actual	942,572	942,572
2009	Estimate	986,580	986,580
2010	Adopted	1,143,027	1,143,027
Percent of Funds' 2010 Revenues		5.4%	



Comments

The spikes in permit fees are attributed to one or two large scale developments. The City will continue to see spikes as large scale development and building rehab is strong in Clayton.

Utility Tax - Gas

Legal Authorization

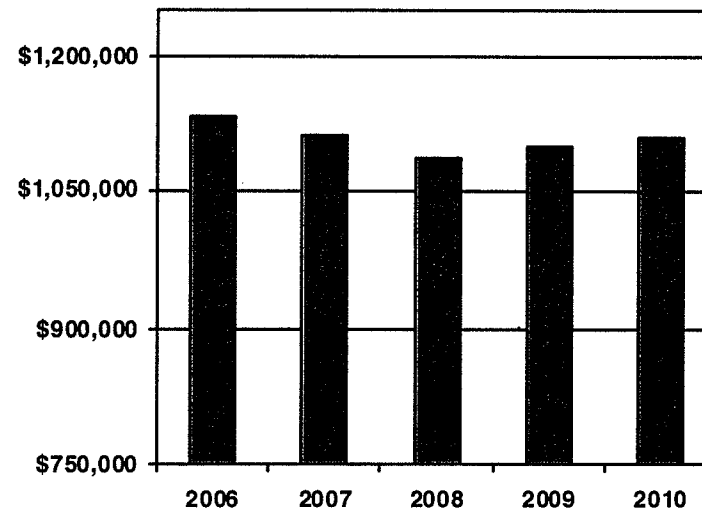
State Statute; 94.270
 City Ordinance: Municipal Code Chapter 9

Description

The City levies an 8% gross receipts tax on utilities doing business in the City. Laclede Gas provides this utility to Clayton. This tax is passed on to its customers by the utility company and remitted to the City each subsequent month. The City began distribution of this tax solely to the General Fund in 2006.

Financial Trend

<u>Year</u>		<u>General Fund</u>	<u>Total</u>
2006	Actual	1,132,695	1,132,695
2007	Actual	1,111,946	1,111,946
2008	Actual	1,087,218	1,087,218
2009	Estimate	1,099,000	1,099,000
2010	Adopted	1,109,990	1,109,990
Percent of Funds' 2010 Revenues		5.3%	



Comments

The City has experienced a relatively flat collection of gas utility revenue over the past few years and does not anticipate a large increase in the coming years. Revenue fluctuates based on the price of natural gas and weather conditions throughout the year.

Half-Cent Sales Tax Capital Improvements

Legal Authorization

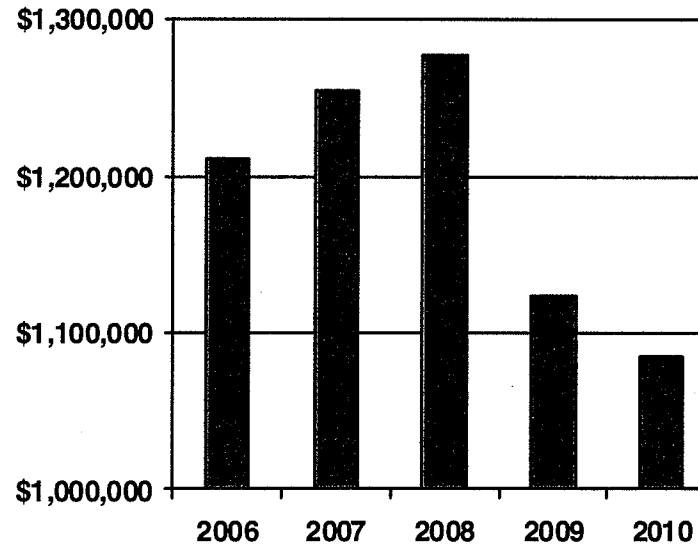
State Statute: 94.577
 City Ordinance: Municipal Code Chapter 9

Description

In 1993, the voters approved a half cent sales tax for capital improvements. The Missouri Department of Revenue collects and administers all sales tax in the state. Businesses remit on a monthly or quarterly basis in the period following the actual transaction. Fifteen percent of the sales tax collected must be shared with St. Louis County. The amounts below reflect the amount the City received. This tax is distributed to the City's Revolving Public Improvement Fund.

Financial Trend

<u>Year</u>		<u>Revolving Public Improvement Fund</u>	<u>Total</u>
2006	Actual	1,212,486	1,212,486
2007	Actual	1,255,804	1,255,804
2008	Actual	1,277,290	1,277,290
2009	Estimate	1,124,000	1,124,000
2010	Adopted	1,084,660	1,084,660
Percent of Funds' 2010 Revenues		5.1%	



Comments

Reduction in revenue in 2009 and 2010 is anticipated in part due to the Missouri Department of Revenue Transportation reconstruction, which affects easy access to Clayton by way of a major highway, and the overall decline in market conditions.

Municipal Court Fees & Fines

Legal Authorization

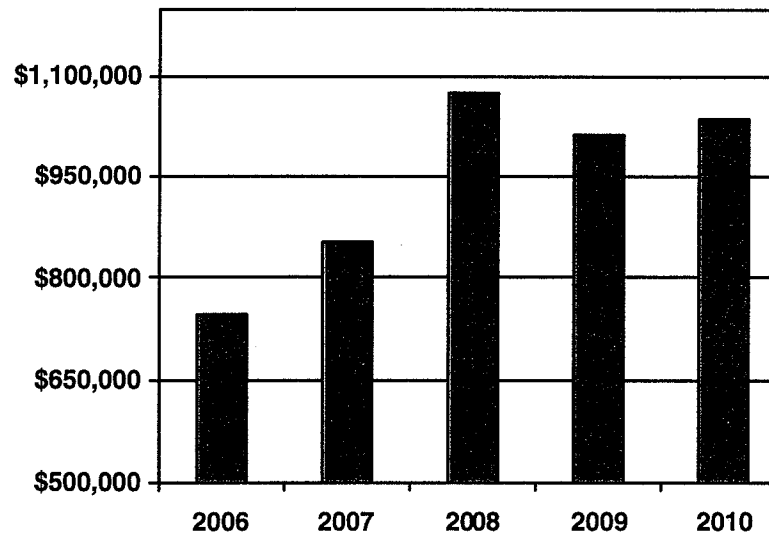
State Statute: 479.050 & 479.260
 City Ordinance: Municipal Code Chapter 7

Description

This revenue includes fines levied by the Municipal Court in the adjudication of tickets and citations issued by the Clayton police officers. In addition, this revenue includes parking tickets and fines issued by the parking enforcement officials. All collection efforts are made by the City of Clayton.

Financial Trend

<u>Year</u>		<u>General Fund</u>	<u>Total</u>
2006	Actual	744,062	744,062
2007	Actual	854,117	854,117
2008	Actual	1,073,535	1,073,535
2009	Estimate	1,010,927	1,010,927
2010	Adopted	1,036,240	1,036,240
Percent of Funds' 2010 Revenues		4.9%	



Comments

Municipal Court fees and fines have steadily increased since 2006 and increased substantially in 2008 due to an increase in fine rates and issuing more tickets. Municipal Court revenue is expected to remain around the same level received in 2008 in the next two years.

St. Louis County Road & Bridge Tax

Legal Authorization

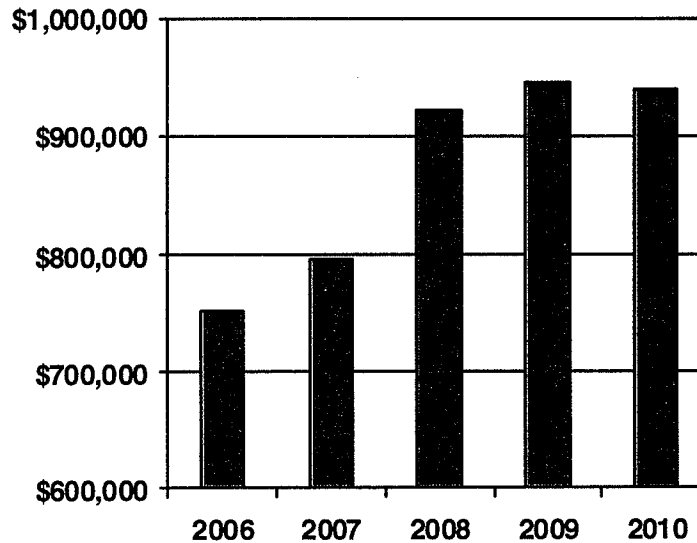
State Statute: N/A
 City Ordinance: N/A

Description

St. Louis County levies a tax for municipal street maintenance. The County allocates the proceeds to municipalities based on assessed valuation. The county road revenue sharing must be used for road and bridge maintenance. Beginning in 2006, these funds were moved from the General Fund to the Revolving Public Improvement Fund.

Financial Trend

<u>Year</u>		<u>RPIF</u>	<u>Total</u>
2006	Actual	752,778	752,788
2007	Actual	795,708	795,708
2008	Actual	923,195	923,195
2009	Estimate	946,956	946,956
2010	Adopted	940,000	940,000
Percent of Funds' 2010 Revenues		4.4%	



Comments

Growth is expected in this area as assessed valuation within the County continues to rise. Assessed value specifically for Clayton is increasing at a greater percentage compared to County wide assessed values.

Business & Liquor License Revenue

Legal Authorization

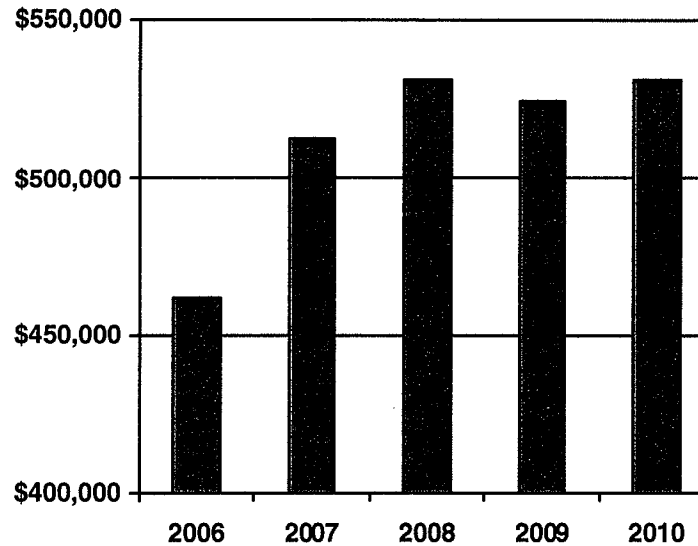
State Statute: 94.270
 City Ordinance: Municipal Code Chapters 3 and 16

Description

The City charges all businesses located within Clayton an annual license fee based on gross sales (minimum \$50) or a set fee dependent upon license category. The City also collects a fee for liquor sales, vending machines and solicitors. All fees are collected annually. The revenue from these fees are allocated to the General Fund.

Financial Trend

<u>Year</u>		<u>General Fund</u>	<u>Total</u>
2006	Actual	461,236	461,236
2007	Actual	512,692	512,692
2008	Actual	531,516	531,516
2009	Estimate	524,821	524,821
2010	Adopted	531,056	531,056
Percent of Funds' 2010 Revenues		2.5%	



Comments

Change in this revenue is based on commercial growth and occupancy rates.

Gasoline Tax

Legal Authorization

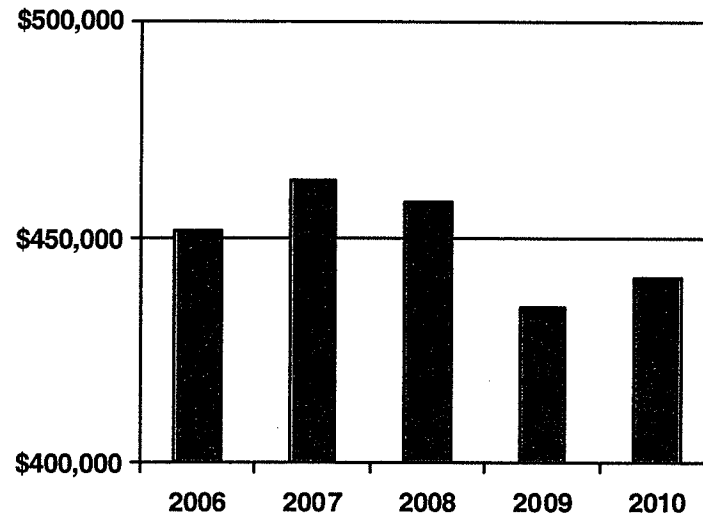
State Statute: 142.345
 City Ordinance: Municipal Code Chapter 9

Description

The State of Missouri imposes and collects a seventeen-cent per gallon tax on motor fuel. The state distributes the proceeds to municipalities and counties according to the City's population ratio to the total state population. The state distributes the funds one month after they are collected. Gasoline tax must be used for road and bridge maintenance.

Financial Trend

<u>Year</u>		<u>General Fund</u>	<u>Total</u>
2006	Actual	451,833	451,883
2007	Actual	463,669	463,669
2008	Actual	458,504	458,504
2009	Estimate	435,000	435,000
2010	Adopted	441,525	441,525
Percent of Funds' 2010 Revenues		2.0%	



Comments

The tax is per gallon used. Therefore, the change in revenue is a function of usage, not fuel price. Travel decreased in 2009, contributing to the decrease in revenue. The other factor is the City's population. Both the City's population and usage are expected to remain approximately the same in FY 2010.

Utility Tax - Water

Legal Authorization

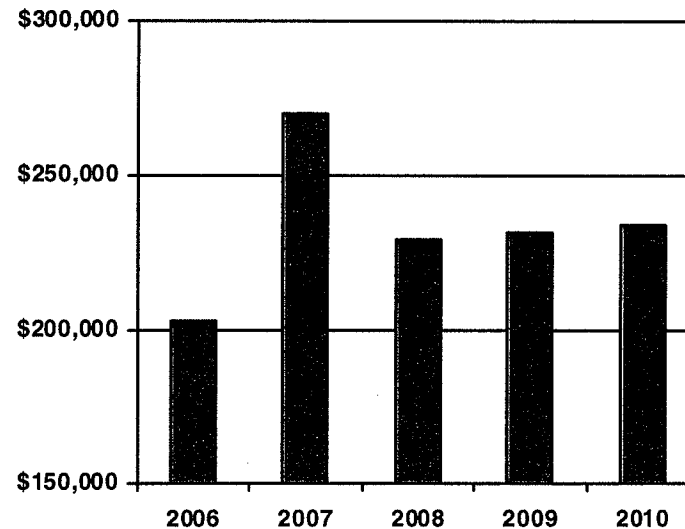
State Statute: 94.270
 City Ordinance: Municipal Code Chapter 9

Description

The City levies an 8% gross receipts tax on utilities doing business in the City. Missouri American Water provides water to Clayton. This tax is passed on to the customers by the utility company and remitted to the City each subsequent month. The City began distributing this tax solely to the General Fund in 2006.

Financial Trend

<u>Year</u>		<u>General Fund</u>	<u>Total</u>
2006	Actual	202,792	202,792
2007	Actual	269,170	269,170
2008	Actual	229,477	229,477
2009	Estimate	231,772	231,772
2010	Adopted	234,090	234,090
Percent of Funds' 2010 Revenues		1.1%	



Comments

Mainly rate increases by the utility company and usage account for changes in revenue. The consistent wet weather in the spring of 2008 caused a reduction in water usage and associated utility tax revenue.

Cable Franchise Fees

Legal Authorization

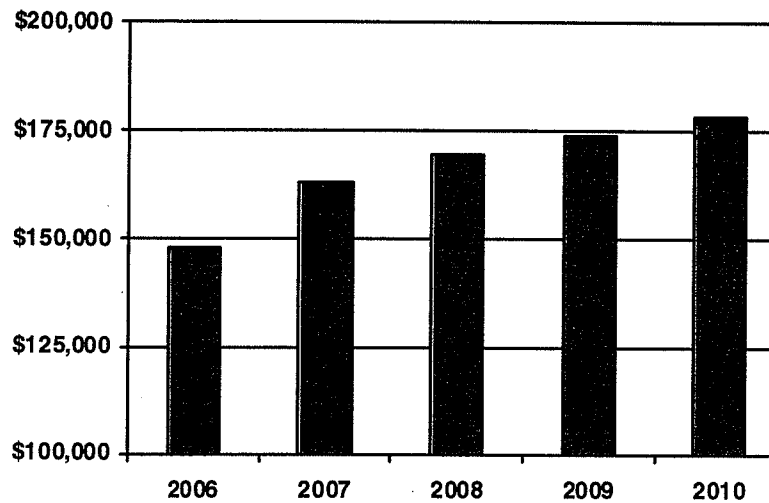
State Statute: 94.270
 City Ordinance: Municipal Code Chapter 9

Description

Charter Communication provides the majority of service to the residents of Clayton and is required to remit 5% of their gross receipts to the City within 45 days following the end of the quarter for which payment is to be made.

Financial Trend

<u>Year</u>		<u>General Fund</u>	<u>Total</u>
2006	Actual	148,323	148,323
2007	Actual	163,361	163,361
2008	Actual	170,009	170,009
2009	Estimate	174,241	174,241
2010	Adopted	178,597	178,597
Percent of Funds' 2010 Revenues		.08%	



Comments

The revenue is dependent on cable television usage and rates. The City's inclusive contract with Charter Communications to provide service to the community expired per state law but the 5% fee applies to all providers of television.

Sewer Lateral Fees

Legal Authorization

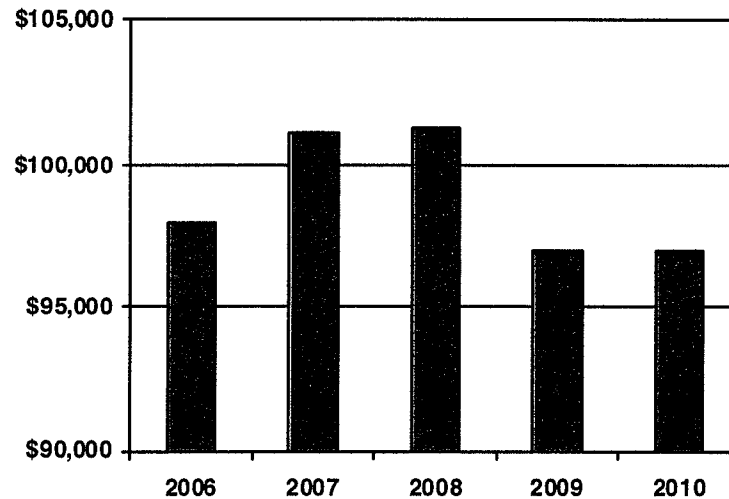
State Statute: 249-422
 City Ordinance: Municipal Code Chapter 5

Description

Beginning in 2001, City voters approved an annual fee of \$28.00 for sewer later repairs up to \$3,000 from the City on all residential property having six or less dwelling units.

Financial Trend

<u>Year</u>		<u>Sewer Lateral Fund</u>	<u>Total</u>
2006	Actual	97,978	97,978
2007	Actual	101,093	101,093
2008	Actual	101,250	101,250
2009	Estimate	97,000	97,000
2010	Adopted	97,000	97,000
Percent of Funds' 2010 Revenues		95%	



Comments

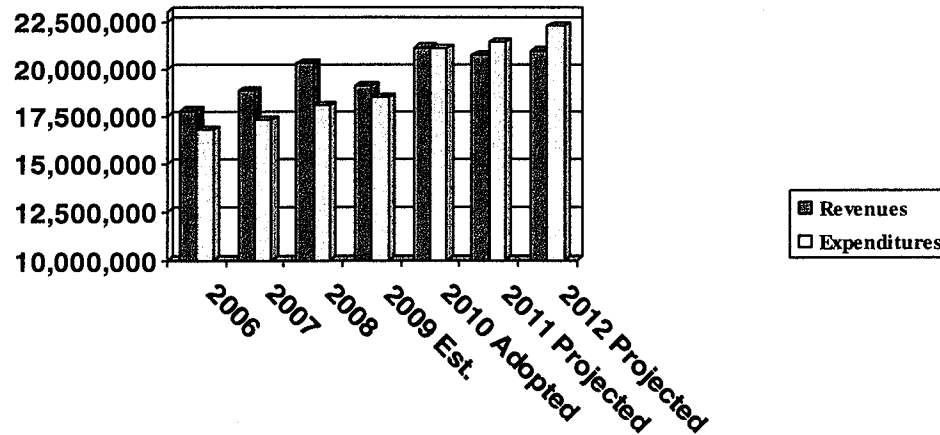
Fees have more than covered the eligible costs. The City has maintained the fee at \$28. The reimbursement amount was increased from \$3,000 to \$4,000 in FY 2008.

GENERAL FUND

The General Fund accounts for all revenues and expenditures associated with the traditional services provided by the Clayton City government. These services fall into the broad categories of General Government Administration, Finance, Information Systems, Public Safety (Police and Fire), Planning and Development, Parks and Recreation, Public Works, and Non-Departmental. Primary revenue sources for this fund include property taxes, sales taxes, utility taxes, fees, licenses, and other intergovernmental revenues.

**General Fund
Summary of Revenues and Expenditures
FY 2006 - FY 2012**

	Actual FY 2006	Actual FY 2007	Actual FY 2008	Estimate FY 2009	Adopted FY 2010	Projected FY 2011	Projected FY 2012
Beginning Fund Balance	\$5,529,774	\$6,519,999	\$8,084,650	\$10,331,623	\$10,932,548	\$10,972,108	\$10,287,044
Revenues	17,759,064	\$18,846,307	20,309,659	19,070,269	21,089,936	20,707,541	20,931,601
Expenditures	16,768,838	\$17,281,657	18,062,687	18,469,344	21,050,376	21,392,605	22,260,166
Revenues Over/(Under) Expenditures	990,227	\$1,564,650	2,246,972	600,925	39,560	(685,064)	(1,328,565)
Ending Fund Balance	\$6,519,999	\$8,084,650	\$10,331,623	\$10,932,548	\$10,972,108	\$10,287,044	\$8,958,479
% Fund Balance to Expenditures	38.9%	46.8%	57.2%	59.2%	52.1%	48.1%	40.2%



The City took corrective action in 2006 to reduce the deficit from prior years in the General Fund by increasing property taxes and reorganizing funding sources between funds. The City adopts a one year budget with an additional two year plan. Corrective action will be taken for FY 2011 and FY 2012 to eliminate the deficits and still remain at or above the preferred fund balance of 33%.

GENERAL FUND SUMMARY

ACCOUNT GROUP - 10

	FY 2006	FY 2007	FY 2008	FY 2009	FY 2009	FY 2009	FY 2010		FY 2011	FY2012
GENERAL FUND REVENUES	ACTUAL	ACTUAL	ACTUAL	ORIGINAL BUDGET	AMENDED BUDGET	ESTIMATED REVENUES/EXPEND.	ADOPTED BUDGET	% 2010 to 2009	PROJECTED BUDGET	PROJECTED BUDGET
GENERAL PROPERTY TAX	\$4,823,367	\$5,100,656	\$5,358,090	\$5,417,046	\$5,583,046	\$5,496,284	\$5,426,250	0.2%	\$5,866,250	\$5,871,250
LICENSES, PERMITS & FEES	1,354,514	1,416,995	1,644,097	1,722,503	1,722,503	1,685,642	1,852,680	7.6%	1,949,892	1,961,778
UTILITIES	4,765,643	4,883,116	5,750,387	4,817,625	4,817,625	4,968,928	6,539,978	35.8%	5,336,450	5,417,254
INTERGOVERNMENTAL REVENUES	4,124,580	4,395,141	4,184,945	4,133,030	3,892,030	3,821,824	3,784,593	-8.4%	3,861,793	3,926,192
PARKS & RECREATION REVENUES	692,760	739,572	824,990	797,700	828,136	827,251	940,129	17.9%	1,006,520	1,042,734
FINES AND FORFEITURES	921,859	1,137,264	1,317,400	1,262,635	1,195,969	1,273,281	1,286,136	1.9%	1,302,208	1,318,415
MISCELLANEOUS REVENUES	1,076,341	1,173,562	1,229,750	983,032	848,913	997,059	1,260,170	28.2%	1,384,428	1,393,978
TOTAL GENERAL FUND REVENUES	\$17,759,064	\$18,846,307	\$20,309,659	\$19,133,571	\$18,888,222	\$19,070,269	\$21,089,936	10.2%	\$20,707,541	\$20,931,601
GENERAL FUND EXPENDITURES										
MAYOR, BOARD OF ALDERMAN & CITY CLERK	\$73,436	\$82,601	\$76,531	\$74,308	\$74,308	\$69,612	\$78,099	5.1%	\$78,571	\$79,001
CITY MANAGER	331,431	365,091	430,166	458,611	478,704	459,989	1,001,627	118.4%	668,704	686,722
COMMUNICATIONS	70,640	59,001	69,665	68,581	68,581	64,469	0	-100.0%	0	0
HUMAN RESOURCES	124,416	140,146	133,135	150,760	150,760	146,065	186,668	23.8%	160,264	164,408
LEGAL SERVICES	88,404	98,747	267,391	100,000	117,238	117,238	0	-100.0%	0	0
BOARD & COMMISSIONS	10,398	9,517	2,731	12,450	12,450	10,000	0	-100.0%	0	0
PLANNING & DEVELOPMENT	669,560	689,573	734,971	805,386	773,750	770,698	928,637	15.3%	900,592	933,167
FINANCE ADMINISTRATION	512,358	482,033	518,297	534,997	534,997	531,354	575,963	7.7%	584,206	607,311
MUNICIPAL COURT & T.V.B.	167,229	161,592	209,627	197,257	197,257	193,940	209,009	6.0%	210,338	216,322
INFORMATION SYSTEMS - MIS	522,556	459,751	518,340	686,226	666,458	590,922	653,853	-4.7%	764,598	867,669
POLICE DEPARTMENT	4,822,592	4,844,079	4,896,236	5,024,253	5,050,253	5,028,986	5,545,692	10.4%	5,754,136	5,950,142
FIRE DEPARTMENT	3,077,347	3,179,499	3,267,476	3,456,807	3,452,127	3,414,157	3,823,673	10.6%	4,007,682	4,149,773
PUBLIC WORKS	3,762,180	4,083,793	4,167,158	4,441,842	4,341,151	4,290,028	5,085,670	14.5%	5,239,389	5,506,464
PARKS & RECREATION	1,657,286	1,707,371	1,840,122	1,973,022	1,941,821	1,932,089	2,079,284	5.4%	2,136,670	2,206,539
CENTURY FOUNDATION	0	0	0	30,725	30,725	28,032	29,303	-4.6%	29,901	31,302
TASTE OF CLAYTON	260,901	249,770	241,362	279,119	145,000	142,912	171,741	-38.5%	171,741	171,741
NON-DEPARTMENTAL EXPENSES	102,220	99,094	173,879	245,475	215,069	198,353	199,157	-18.9%	202,313	204,604
TOTAL CONTINGENCY AND TRANSFERS	515,885	570,000	515,600	480,500	480,500	480,500	482,000	0.3%	483,500	485,000
TOTAL GENERAL FUND EXPENDITURES	\$16,768,838	\$17,281,657	\$18,062,687	\$19,020,320	\$18,731,150	\$18,469,344	\$21,050,376	10.7%	\$21,392,605	\$22,260,166

CITY OF CLAYTON
GENERAL FUND SUMMARY OF EXPENDITURES BY ACCTTITLE AND CATEGORY
FISCAL YEARS 2005 TO 2012

	ACCTTITLE	ACTUALS FY 2005	ACTUALS FY 2006	ACTUALS FY 2007	ACTUALS FY 2008	% change FY 2008 FY 2007	Adopted Budget FY 2009	Amended Budget FY 2009	Estimated Actual FY 2009	ADOPTED BUDGET FY 2010	% change FY 2010 TO FY 2009 Adopted	% change FY 2010 TO FY 2009 Amended	% change FY 2010 TO FY 2009 Estimate	PROJECTED FY 2011	% change FY 2011 TO FY 2010	PROJECTED FY 2012	% change FY 2012 TO FY 2011
	PERSONAL SERVICES																
1	SALARIES OF REGULAR EMPLOYEES	\$8,756,151	\$8,622,035	\$8,738,663	\$9,011,634	34.8%	\$9,554,260	\$9,411,346	\$9,354,764	\$9,833,120	2.92%	4.48%	5.11%	\$10,147,703	3.20%	\$10,523,352	3.70%
2	OVERTIME	\$372,268	\$360,069	\$424,955	\$415,429	16.7%	\$404,687	\$424,607	\$419,102	\$419,206	3.59%	-1.27%	0.02%	\$429,220	2.39%	\$439,317	2.35%
3	PART-TIME	\$329,989	\$320,528	\$320,646	\$364,135	121.6%	\$380,147	\$394,796	\$415,201	\$399,804	5.17%	1.27%	-3.71%	\$407,287	1.87%	\$420,005	3.12%
4	MISCELLANEOUS	\$37,867	\$36,448	\$38,066	\$47,851	41.4%	\$45,363	\$45,363	\$50,478	\$50,719	11.81%	11.81%	0.48%	\$52,119	2.76%	\$52,119	0.00%
5	CAR ALLOWANCE	\$0	\$0	\$0	\$0	0.0%	\$7,800	\$7,800	\$7,800	\$7,800	0.00%	0.00%	0.00%	\$7,800	0.00%	\$7,800	0.00%
6	FICA-EMPLOYER PORTION	\$712,279	\$695,596	\$709,943	\$729,954	33.5%	\$793,076	\$781,361	\$784,146	\$819,128	3.28%	4.83%	4.46%	\$843,248	2.94%	\$888,113	5.32%
7	DEFERRED COMPENSATION CONT.	\$14,538	\$14,308	\$18,000	\$13,654	0.0%	\$21,594	\$21,594	\$19,570	\$19,905	-7.82%	-7.82%	1.71%	\$20,207	1.52%	\$20,518	1.54%
8	PENSTON PLAN	\$824,142	\$802,018	\$759,881	\$736,031	615.3%	\$677,469	\$677,469	\$681,390	\$1,307,070	92.93%	92.93%	91.82%	\$1,181,671	-9.58%	\$1,174,064	-0.66%
9	GROUP LIFE INSURANCE PREMIUM	\$53,774	\$42,660	\$43,350	\$35,197	0.2%	\$36,608	\$36,608	\$35,928	\$44,297	21.00%	21.00%	23.29%	\$45,201	3.17%	\$47,297	3.49%
10	DENTAL HEALTH INSURANCE	\$129,664	\$128,616	\$131,708	\$141,658	39.7%	\$147,702	\$144,113	\$139,447	\$128,904	-12.73%	-10.55%	-7.56%	\$131,508	2.02%	\$134,461	2.25%
11	EMPLOYEE HEALTH CARE	\$839,070	\$781,062	\$854,896	\$886,389	70.6%	\$955,444	\$931,343	\$908,579	\$1,024,439	7.22%	10.00%	12.75%	\$1,105,564	7.92%	\$1,191,715	7.79%
12	TOTAL PERSONAL SERVICES	\$12,069,742	\$11,803,340	\$12,040,108	\$12,381,932	44.9%	\$13,024,150	\$12,876,400	\$12,816,405	\$14,054,392	7.91%	9.15%	9.66%	\$14,372,228	2.26%	\$14,898,761	3.66%
	CONTRACTUAL SERVICES																
13	PROFESSIONAL SERVICES	\$205,556	\$197,567	\$189,071	\$343,491	125.5%	\$183,725	\$200,963	\$196,787	\$541,553	194.76%	169.48%	175.20%	\$201,250	-62.84%	\$206,200	2.46%
14	MEDICAL SERVICES	\$9,820	\$9,266	\$14,209	\$16,277	79.0%	\$25,480	\$25,490	\$24,615	\$24,540	-3.73%	-3.73%	-0.30%	\$24,840	1.22%	\$24,240	-2.42%
15	POSTAGE	\$46,369	\$54,255	\$43,977	\$53,667	1.1%	\$55,830	\$55,830	\$49,782	\$48,550	-13.04%	-13.04%	-2.47%	\$50,650	4.33%	\$53,150	4.94%
16	LEGAL SETTLEMENT	\$0	\$0	\$0	\$20,000	185.8%	\$0	\$0	\$0	\$0	0.00%	0.00%	0.00%	\$0	0.00%	\$0	0.00%
17	TRAVEL AND TRAINING	\$76,999	\$90,584	\$99,581	\$117,588	-2.9%	\$151,067	\$151,067	\$129,816	\$146,122	-3.27%	-3.27%	12.56%	\$182,797	25.10%	\$158,958	-13.04%
18	ADVERTISING	\$20,430	\$25,744	\$26,207	\$27,361	70.8%	\$29,380	\$29,380	\$31,731	\$27,446	-6.58%	-6.58%	-13.50%	\$27,766	1.17%	\$28,369	2.17%
19	PRINTING AND PHOTOGRAPHY	\$64,459	\$66,743	\$61,159	\$61,365	25.9%	\$69,867	\$69,867	\$51,768	\$55,600	-20.53%	-20.53%	7.40%	\$56,910	2.36%	\$55,526	-2.43%
20	REIMB-HRA DEDUCTIBLE	\$0	\$0	\$0	\$31,848	0.0%	\$105,000	\$65,000	\$65,000	\$65,000	-38.10%	0.00%	0.00%	\$65,000	0.00%	\$65,000	0.00%
21	NATURAL GAS	\$65,641	\$82,192	\$79,729	\$91,821	140.9%	\$98,463	\$98,463	\$108,403	\$113,641	15.41%	15.41%	4.83%	\$116,941	2.90%	\$120,342	2.91%
22	WATER	\$36,856	\$41,240	\$39,966	\$43,156	12.6%	\$58,365	\$58,365	\$53,357	\$65,506	12.24%	12.24%	22.77%	\$68,781	5.00%	\$72,221	5.00%
23	ELECTRICITY	\$211,376	\$231,072	\$213,673	\$219,445	23.8%	\$221,831	\$221,831	\$218,570	\$240,428	8.38%	8.38%	10.00%	\$252,448	5.00%	\$265,070	5.00%
24	TELEPHONE	\$99,085	\$91,343	\$85,609	\$89,895	3.5%	\$94,240	\$94,240	\$91,004	\$113,089	20.00%	20.00%	24.27%	\$115,234	1.90%	\$117,126	1.64%
25	SEWER SERVICE CHARGE	\$31,028	\$27,358	\$31,768	\$32,970	38.9%	\$56,747	\$56,747	\$56,680	\$64,423	13.53%	13.53%	13.66%	\$70,865	10.00%	\$77,953	10.00%
26	MAINTENANCE & REPAIR STRUCTURES	\$25,167	\$50,234	\$40,366	\$42,696	98.3%	\$45,055	\$52,255	\$76,391	\$55,910	24.09%	6.99%	-26.81%	\$51,392	-8.08%	\$51,785	0.76%
27	MAINTENANCE & REPAIR EQUIPMENT	\$144,837	\$146,585	\$170,365	\$161,867	51.8%	\$187,880	\$186,202	\$198,808	\$215,865	14.90%	15.93%	8.58%	\$299,584	38.78%	\$328,375	9.61%
28	RENTALS	\$9,091	\$13,883	\$14,047	\$12,956	35.1%	\$11,810	\$11,810	\$13,256	\$18,108	53.33%	53.33%	36.60%	\$14,468	-20.18%	\$14,690	1.53%
29	COMMUNITY ALLIANCE	\$0	\$0	\$0	\$0	-100.0%	\$0	\$0	\$0	\$0	0.00%	0.00%	0.00%	\$0	0.00%	\$0	0.00%
30	LANDFILL CHARGES	\$0	\$0	\$0	\$0	0.0%	\$0	\$0	\$0	\$8,000	0.00%	0.00%	0.00%	\$8,000	0.00%	\$8,000	0.00%
31	DUES & MEMBERSHIPS	\$21,286	\$26,313	\$29,108	\$30,131	55.2%	\$35,827	\$35,827	\$32,867	\$31,997	-10.69%	-10.69%	-2.65%	\$36,233	13.24%	\$32,412	-10.55%
32	EDUCATION BENEFITS	\$6,579	\$8,490	\$13,643	\$11,159	813.2%	\$13,500	\$13,500	\$9,500	\$16,800	24.44%	24.44%	76.84%	\$20,000	19.05%	\$20,000	0.00%
33	CONTRACTUAL SERVICES	\$1,011,824	\$945,356	\$1,035,836	\$1,092,350	319.8%	\$1,100,500	\$1,076,407	\$927,084	\$1,401,407	27.34%	30.19%	51.16%	\$1,272,659	-9.19%	\$1,341,914	5.44%
34	TOTAL CONTRACTUAL SERVICES	\$2,086,403	\$2,108,225	\$2,188,314	\$2,500,043	109.2%	\$2,544,677	\$2,503,344	\$2,335,419	\$3,253,985	27.87%	29.99%	39.33%	\$2,935,818	-9.78%	\$3,041,331	3.59%

CITY OF CLAYTON
GENERAL FUND SUMMARY OF EXPENDITURES BY ACCTTITLE AND CATEGORY
FISCAL YEARS 2005 TO 2012

35	COMMODITIES																			
36	OFFICE SUPPLIES	\$76,295	\$75,316	\$78,662	\$86,058	3.5%	\$107,723	\$107,723	\$93,366	\$97,686	-9.32%	-9.32%	4.63%	\$92,838	-4.96%	\$95,424	2.78%			
37	MAGAZINES, BOOKS & MAPS	\$0	\$0	\$0	\$0	0.0%	\$0	\$0	\$5,213	\$4,200	0.00%	0.00%	-19.43%	\$4,200	0.00%	\$4,200	0.00%			
38	OPERATING SUPPLIES & EQUIPMENT	\$370,386	\$300,516	\$300,035	\$339,894	60.3%	\$397,501	\$414,814	\$366,022	\$227,669	-42.72%	-45.12%	-37.80%	\$207,213	-8.98%	\$214,688	3.61%			
39	GAS, OIL & LUBRICANTS	\$125,255	\$170,092	\$173,871	\$230,111	190.7%	\$244,800	\$143,000	\$143,000	\$170,000	-30.56%	18.88%	18.88%	\$175,000	2.94%	\$180,000	2.86%			
40	EQUIPMENT PARTS	\$75,000	\$66,762	\$85,428	\$96,799	27.4%	\$77,000	\$77,000	\$77,000	\$76,600	-0.52%	-0.52%	-0.52%	\$76,600	0.00%	\$76,600	0.00%			
41	CLAYTON PARKS FOUNDATION INITIATIVE	\$0	\$10,541	\$1,305	\$5,770	0.0%	\$0	\$0	\$236	\$0	0.00%	0.00%	-100.00%	\$0	0.00%	\$0	0.00%			
42	CLOTHING & UNIFORMS	\$55,439	\$45,500	\$67,378	\$70,188	0.6%	\$62,892	\$62,892	\$63,930	\$62,080	-1.29%	-1.29%	-2.89%	\$77,575	24.96%	\$63,842	-17.70%			
43	AGRICULTURAL SUPPLIES	\$0	\$0	\$0	\$0	0.0%	\$0	\$0	\$0	\$25,000	0.00%	0.00%	#DIV/0!	\$25,000	0.00%	\$25,000	0.00%			
44	HARDWARE & HAND TOOLS	\$0	\$0	\$0	\$0	0.0%	\$0	\$0	\$0	\$13,450	0.00%	0.00%	#DIV/0!	\$7,200	-46.47%	\$7,200	0.00%			
45	MEDICAL SUPPLIES	\$23,529	\$19,038	\$14,767	\$21,581	47.0%	\$24,699	\$24,699	\$24,036	\$22,246	-9.93%	-9.93%	-7.45%	\$24,746	11.24%	\$22,246	-10.10%			
46	MEETINGS & RECEPTIONS	\$12,165	\$12,030	\$20,764	\$15,556	56.9%	\$22,666	\$22,666	\$14,437	\$21,380	-5.67%	-5.67%	48.09%	\$20,880	-2.34%	\$20,880	0.00%			
47	FOOD & BEVERAGE	\$9,846	\$9,056	\$12,836	\$7,822	50.5%	\$8,654	\$8,654	\$8,326	\$6,740	-22.12%	-22.12%	-19.05%	\$6,740	0.00%	\$6,752	0.09%			
48	JSC-CLAYTON-RICHMOND HGTS.	\$0	\$4,138	\$2,868	\$40	0.0%	\$0	\$0	\$0	\$0	0.00%	0.00%	0.00%	\$0	0.00%	\$0	0.00%			
49	STREET MAINTENANCE MATERIALS	\$0	\$0	\$0	\$0	0.0%	\$0	\$0	\$0	\$12,000	0.00%	0.00%	0.00%	\$12,000	0.00%	\$12,000	0.00%			
50	ROCK, CEMENT & CONCRETE PRODUCTS	\$0	\$0	\$0	\$0	0.0%	\$0	\$0	\$0	\$4,500	0.00%	0.00%	0.00%	\$4,500	0.00%	\$4,500	0.00%			
51	LUMBER & WOOD PRODUCTS	\$0	\$0	\$0	\$0	0.0%	\$0	\$0	\$0	\$1,200	0.00%	0.00%	0.00%	\$1,200	0.00%	\$1,200	0.00%			
52	PAINTS & PAINTING SUPPLIES	\$0	\$0	\$0	\$0	0.0%	\$0	\$0	\$0	\$11,500	0.00%	0.00%	0.00%	\$11,500	0.00%	\$11,500	0.00%			
53	PAINT-TRAFFIC CONTROL	\$0	\$0	\$0	\$0	0.0%	\$0	\$0	\$0	\$4,000	0.00%	0.00%	0.00%	\$4,000	0.00%	\$4,000	0.00%			
54	STEEL, IRON & METAL PRODUCTS	\$0	\$0	\$0	\$0	0.0%	\$0	\$0	\$0	\$4,000	0.00%	0.00%	0.00%	\$4,000	0.00%	\$4,000	0.00%			
55	LICENSE PLATES & BADGES	\$1,941	\$6,801	\$1,163	\$1,177	67.4%	\$500	\$500	\$1,800	\$500	0.00%	0.00%	-72.22%	\$4,500	800.00%	\$500	-88.88%			
56	AWARDS, RECOGNITION & BADGES	\$483	\$1,253	\$898	\$1,752	34.0%	\$1,600	\$1,600	\$1,731	\$1,600	0.00%	0.00%	-7.57%	\$1,600	0.00%	\$1,600	0.00%			
57	AWARDS & MEMORIALS	\$693	\$202	\$1,564	\$3,209	471.0%	\$2,250	\$2,250	\$773	\$1,750	-22.22%	-22.22%	126.39%	\$1,750	0.00%	\$1,750	0.00%			
58	BUILDING MAINTENANCE PARTS	\$11,656	\$11,104	\$11,996	\$10,597	65.9%	\$16,755	\$16,755	\$20,374	\$24,024	43.38%	43.38%	17.91%	\$21,184	-11.82%	\$21,447	1.24%			
59	ELECTRICAL SUPPLIES	\$0	\$0	\$0	\$0	0.0%	\$0	\$0	\$25,600	\$40,500	0.00%	0.00%	58.20%	\$35,250	-12.96%	\$35,250	0.00%			
60	MISCELLANEOUS	\$21,180	\$20,480	\$21,529	\$19,228	-76.3%	\$22,650	\$22,650	\$21,750	\$112,440	396.42%	396.42%	416.97%	\$113,700	1.12%	\$116,800	2.73%			
60	TOTAL COMMODITIES	\$783,868	\$752,829	\$795,064	\$909,782	42.2%	\$989,690	\$905,203	\$867,594	\$945,065	-4.51%	4.40%	8.93%	\$933,182	-1.26%	\$931,379	-0.19%			
61	REFUSE & PROGRAMS																			
62	RECYCLING COMMITTEE	\$0	\$0	\$78,316	\$0	0.0%	\$0	\$0	\$0	\$2,000	0.00%	0.00%	0.00%	\$2,000	0.00%	\$2,000	0.00%			
63	REFUSE COLLECTION	\$1,261,981	\$1,340,907	\$1,406,861	\$1,527,062	31.0%	\$1,637,655	\$1,637,655	\$1,637,656	\$1,752,095	6.99%	6.99%	6.99%	\$1,874,742	7.00%	\$2,046,623	9.17%			
64	PROGRAMS	\$77,507	\$92,330	\$92,740	\$97,850	-6.1%	\$101,954	\$101,954	\$93,870	\$96,750	-5.10%	-5.10%	3.07%	\$98,032	1.33%	\$98,852	0.84%			
64	TOTAL REFUSE & PROGRAMS	\$1,339,488	\$1,433,237	\$1,577,917	\$1,624,912	27.9%	\$1,739,609	\$1,739,609	\$1,731,526	\$1,850,845	6.39%	6.39%	6.89%	\$1,974,774	6.70%	\$2,147,475	8.75%			
65	CAPITAL & TRANSFERS																			
66	BUILDING, STRUCTURES & IMPROVEMENTS	\$0	\$3,000	\$12,178	\$0	-100.0%	\$0	\$0	\$0	\$0	0.00%	0.00%	0.00%	\$0	0.00%	\$0	0.00%			
67	OFFICE FURNITURE & EQUIPMENT	\$112,055	\$96,356	\$67,230	\$83,315	-38.3%	\$62,876	\$62,876	\$71,587	\$3,445	-94.52%	-94.52%	-95.19%	\$1,000	-70.97%	\$1,000	0.00%			
68	MOTORIZED MOTOR VEHICLES	\$0	\$0	\$0	\$0	-100.0%	\$0	\$0	\$0	\$0	0.00%	0.00%	0.00%	\$0	0.00%	\$0	0.00%			
69	RADIO & COMMUNICATION EQUIPMENT	\$0	\$0	\$0	\$0	-100.0%	\$0	\$0	\$2,800	\$0	0.00%	0.00%	-100.00%	\$5,000	0.00%	\$5,000	0.00%			
70	MACHINERY & EQUIPMENT	\$12,891	\$11,304	\$2,608	\$4,196	-96.2%	\$70,000	\$60,400	\$67,897	\$8,400	-88.00%	-88.00%	-87.59%	\$0	-100.00%	\$0	0.00%			
71	COMPUTER SOFTWARE	\$28,352	\$44,660	\$28,251	\$42,914	-37.9%	\$104,817	\$98,817	\$95,817	\$30,722	-70.69%	-68.91%	-67.94%	\$0	-100.00%	\$0	0.00%			
72	TRANSFER TO FUND 16	\$5,486	\$0	\$0	\$0	0.0%	\$4,000	\$4,000	\$0	\$4,000	0.00%	0.00%	0.00%	\$4,000	0.00%	\$4,000	0.00%			
73	TRANSFER TO FUND 50 (ERF)	\$194,219	\$0	\$0	\$0	-100.0%	\$0	\$0	\$0	\$0	0.00%	0.00%	0.00%	\$683,103	63.61%	\$746,219	9.24%			
74	TRANSFER TO INSURANCE FUND	\$616,885	\$515,885	\$570,000	\$515,600	78.1%	\$480,500	\$480,500	\$480,500	\$482,000	0.31%	0.31%	0.31%	\$483,500	0.31%	\$485,000	0.31%			
75	CONTINGENCY FOR GENERAL PURPOSES	\$0	\$0	\$0	\$0	-100.0%	\$0	\$0	\$0	\$0	0.00%	0.00%	0.00%	\$0	0.00%	\$0	0.00%			
75	TOTAL CAPITAL & TRANSFERS	\$969,888	\$671,205	\$680,267	\$646,025	-62.5%	\$722,193	\$706,593	\$718,401	\$946,089	31.00%	33.89%	31.69%	\$1,176,603	24.36%	\$1,241,219	5.49%			
76	GRAND TOTAL	\$17,249,389	\$16,768,836	\$17,281,670	\$18,062,694	35.1%	\$19,020,319	\$18,731,149	\$18,469,345	\$21,050,376	10.67%	12.38%	13.97%	\$21,392,605	1.63%	\$22,260,165	4.06%			

GENERAL FUND REVENUES

ACCOUNT GROUP - 10R

		FY 2006	FY 2007	FY 2008	FY 2009	FY 2009	FY 2009	FY 2010	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
		ACTUAL	ACTUAL	ACTUAL	ORIGINAL BUDGET	AMENDED BUDGET	ESTIMATED REVENUE	ADOPTED BUDGET			
GENERAL PROPERTY TAX											
ACCTNUM	ACCTTITLE										
10R00001010000	REAL PROPERTY TAX-CURRENT	\$4,334,261	\$4,346,198	\$4,683,770	\$4,750,697	\$4,784,697	\$4,778,112	\$4,755,000	3.1%	\$5,195,000	\$5,200,000
10R00001020000	REAL PROPERTY TAX-DELINQUENT	(136,796)	84,497	48,175	15,750	58,750	55,724	15,750	0.0%	15,750	15,750
10R00001030000	PERSONAL PROPERTY TAX-CURRENT	583,066	596,895	578,877	600,125	600,125	520,000	600,000	0.0%	600,000	600,000
10R00001040000	PERSONAL PROPERTY TAX-DELINQUENT	5,063	7,225	9,230	12,201	81,201	82,000	12,000	-1.7%	12,000	12,000
10R00001050000	FINANCIAL INSTITUTION TAX	18,855	38,902	15,415	15,569	35,569	35,610	20,000	28.5%	20,000	20,000
10R00001060000	RAILROAD & OTHER UTILITIES	18,390	25,347	22,073	22,404	22,404	21,365	22,000	-1.8%	22,000	22,000
10R00001070000	FINANCIAL INSTITUTION TAX/INTEREST	528	1,592	551	300	300	3,473	1,500	400.0%	1,500	1,500
	TOTAL GENERAL PROPERTY TAX	\$4,823,367	\$5,100,656	\$5,358,091	\$5,417,046	\$5,583,046	\$5,496,284	\$5,426,250	0.2%	\$5,866,250	\$5,871,250
LICENSES, PERMITS & FEES											
10R00002000000	MERCHANTS LICENSE	\$151,361	\$159,850	\$167,938	\$164,681	\$164,681	\$164,681	\$165,419	0.5%	\$167,900	\$170,419
10R00002010000	PEDDLERS/TEMP. MERCHANTS PERMIT	370	330	395	435	435	400	425	-2.3%	425	425
10R00002020000	RESTAURANT LICENSE	79,970	115,546	113,146	119,038	119,038	114,843	116,566	-2.1%	118,314	120,089
10R00002030000	OCCUPATION LICENSE	188,514	192,459	201,508	198,276	198,276	198,276	201,250	1.5%	204,469	207,333
10R00002080000	VENDING MACHINE STICKERS	3,345	4,300	5,630	4,350	4,350	5,630	5,655	30.0%	5,655	5,655
10R00002090000	TAXICAB STANDS	(300)	2,700	5,400	2,700	2,700	2,700	2,700	0.0%	2,700	2,700
10R00002150000	BUSINESS LICENSE PENALTIES	1,529	2,366	1,069	2,250	2,250	1,500	1,500	-33.3%	1,500	1,500
10R00002300000	SUNDAY LIQUOR LICENSE	30,890	29,813	30,063	32,000	32,000	30,750	31,500	-1.6%	31,500	31,500
10R00002310000	ALL BUT SUNDAY LIQUOR LICENSE	1,725	2,250	2,700	2,700	2,700	2,700	2,700	0.0%	2,700	2,700
10R00002320000	LIQUOR BY THE PACKAGE	1,138	675	488	975	975	600	600	-38.5%	600	600
10R00002330000	LIQUOR BY THE PACKAGE INCLUDING SUNDAY	900	900	1,688	900	900	1,350	1,350	50.0%	1,350	1,350
10R00002370000	5 % BEER - 14 % WINE - SUNDAY	915	1,068	1,068	1,221	1,221	915	915	-25.1%	915	915
10R00002380000	5 % BEER - 14 % WINE	210	210	158	210	210	158	158	-24.8%	158	158
10R00002400000	TEMPORARY LIQUOR LICENSE	669	225	265	363	363	280	280	-22.8%	280	280
10R00002420000	WINE,MALT BEV.& DIST.SPIRIT TASTINGS	0	0	0	38	38	38	38	0.0%	38	38
10R00002500000	RIGHT OF WAY PERMITS	6,537	14,204	17,028	22,000	22,000	12,000	12,000	-45.5%	12,000	12,000
10R00002510000	PLUMBING PERMITS	47,940	46,602	44,896	50,000	50,000	45,000	45,000	-10.0%	50,000	50,000
10R00002520000	MASTER PLUMBING LICENSE	3,969	4,351	3,610	3,320	3,320	3,320	4,980	50.0%	4,980	4,980
10R00002540000	MECHANICAL PERMITS	31,710	27,424	26,731	35,000	35,000	25,000	25,000	-28.6%	30,000	30,000
10R00002550000	BID SPECS.	200	1,080	866	200	200	0	0	-100.0%	0	0
10R00002560000	SIGN PERMITS	3,453	3,705	8,489	4,500	4,500	2,500	8,500	88.9%	8,500	8,500
10R00002570000	BUILDING PERMITS	549,264	524,901	643,306	800,000	800,000	800,000	725,000	-9.4%	800,000	800,000
10R00002580000	ZONING ORDINANCES	196	169	159	80	80	60	100	25.0%	100	100
10R00002590000	ZONING APPLICATION FEES	1,335	2,396	2,550	1,500	1,500	1,000	1,750	16.7%	1,750	1,750
10R00002600000	OCCUPANCY PERMITS	8,492	5,650	9,130	7,500	7,500	7,500	7,500	0.0%	7,500	7,500
10R00002610000	TENANCY PERMITS	35,067	34,805	37,888	27,000	27,000	24,000	42,200	56.3%	42,200	42,200
10R00002620001	ELEVATOR PERMIT INSPECTIONS/MAPLEWOOD	0	0	0	100	100	0	0	-100.0%	0	0
10R00002630000	FIRE SAFETY PERMITS	10,459	15,841	17,221	27,500	27,500	27,500	32,500	18.2%	32,500	32,500
10R00002640000	MULCH DELIVERY FEE	4,000	4,415	6,676	5,000	5,000	5,000	5,000	0.0%	5,000	5,000
10R00002650000	CABLE T.V. FRANCHISE FEES	148,323	163,361	170,009	174,241	174,241	174,241	178,597	2.5%	183,062	187,639
10R00002660000	FIBER OPTICS FRANCHISE FEE	0	0	9,855	0	0	9,800	9,947	0.0%	10,096	10,247
10R00002670000	CONDITIONAL USE	2,750	3,185	4,800	3,000	3,000	3,000	3,300	10.0%	3,300	3,300
10R00002680000	SITE PLAN REVIEW/ARCHICT. REVIEW BOARD	5,425	6,775	8,278	8,000	8,000	4,500	19,100	138.8%	19,100	19,100
10R00002690000	PUBLIC HEARING NOTICE FEES	73	75	166	225	225	1,000	350	55.6%	500	500
10R00002700000	OUTDOOR DINING PERMIT	2,675	2,850	2,500	2,700	2,700	2,400	4,800	77.8%	4,800	4,800
10R00002710000	LANDSCAPE ARCHITECT REVIEW FEES	8,956	9,174	22,656	10,000	10,000	10,000	15,000	50.0%	15,000	15,000
10R00002720000	TRAFFIC STUDY FEE	17,800	31,170	71,300	8,000	8,000	0	165,000	1962.5%	165,000	165,000
10R00002730000	SWPPP PLAN REVIEW FEES	0	0	0	0	0	0	10,000	0.0%	10,000	10,000
10R00002750000	CONDO FLAT/BOUNDARY ADJUSTMENTS	4,654	2,170	4,467	2,500	2,500	3,000	6,000	140.0%	6,000	6,000
	TOTAL LICENSES, PERMITS & FEES	\$1,354,514	\$1,416,995	\$1,644,097	\$1,722,503	\$1,722,503	\$1,685,642	\$1,852,680	7.6%	\$1,949,892	\$1,961,778

GENERAL FUND REVENUES

ACCOUNT GROUP - 10R

	FY 2006	FY 2007	FY 2008	FY 2009	FY 2009	FY 2009	FY 2010	% CHG	FY 2011	FY 2012	
	ACTUAL	ACTUAL	ACTUAL	ORIGINAL BUDGET	AMENDED BUDGET	ESTIMATED REVENUE	ADOPTED BUDGET	TO 2009	PROJECTED BUDGET	PROJECTED BUDGET	
UTILITIES											
10R00003010000	ELECTRICAL UTILITIES	\$1,939,060	\$1,934,229	\$1,977,341	\$2,042,725	\$2,042,725	\$2,016,888	\$2,067,311	1.2%	\$2,108,658	\$2,150,832
10R00003020000	GAS UTILITIES	1,132,695	1,111,946	1,087,218	1,099,000	1,099,000	1,099,000	1,109,990	1.0%	1,121,090	1,132,301
10R00003030000	WATER UTILITIES	202,792	269,170	229,477	221,100	221,100	231,772	234,090	5.9%	236,431	238,796
10R00003040000	TELEPHONE UTILITIES	1,491,096	1,567,771	2,456,351	1,454,800	1,454,800	1,621,268	3,128,587	115.1%	1,870,271	1,895,325
	TOTAL UTILITIES	\$4,765,643	\$4,883,116	\$5,750,387	\$4,817,625	\$4,817,625	\$4,968,928	\$6,539,978	35.8%	\$5,336,450	\$5,417,254
INTERGOVERNMENTAL REVENUES											
10R00003500000	CITY SALES TAX	\$3,205,832	\$3,324,634	\$3,186,884	\$3,212,000	\$2,971,000	\$2,971,000	\$2,868,196	-10.7%	\$2,925,560	\$2,969,443
10R00003510000	CITY SALES TAX-AUTOS	96,421	129,871	98,027	98,042	98,042	79,813	81,010	-17.4%	82,225	83,459
10R00003520000	VEHICLE FEE INCREASE	107,189	91,761	69,982	69,074	69,074	69,074	70,110	1.5%	71,162	72,229
10R00003530000	GASOLINE TAX	451,833	463,669	458,504	478,024	478,024	435,000	441,525	-7.6%	448,148	454,870
10R00003540000	CIGARETTE TAX	100,780	100,770	100,803	100,488	100,488	100,542	100,803	0.3%	100,803	100,803
10R00003580000	FEDERAL GRANT	24,086	131,566	35,709	14,500	14,500	0	0	-100.0%	0	0
10R00003580001	STATE GRANT	(144)	(225)	75,000	0	0	0	0	0.0%	0	0
10R00003590000	SCHOOL DISTRICT REIMB.-SRO	58,105	77,013	79,145	80,483	80,483	81,246	132,416	64.5%	139,036	145,987
10R00003600000	ST. LOUIS COUNTY REIMB./ POLICE ACADEMY	73,046	69,841	76,421	75,919	75,919	80,047	86,533	14.0%	90,859	95,401
10R00003620000	RICHMOND HEIGHTS REIMB./PARKING	7,432	6,242	4,470	4,500	4,500	5,102	4,000	-11.1%	4,000	4,000
	TOTAL INTERGOVERNMENTAL REVENUES	\$4,124,580	\$4,395,142	\$4,184,945	\$4,133,030	\$3,892,030	\$3,821,824	\$3,784,593	-8.4%	\$3,861,793	\$3,926,192
SHAW PARK POOL REVENUES											
10R00004010000	SPAC-FAMILY RES SEASON PASS	\$40,552	\$57,084	\$60,392	\$51,000	\$58,520	\$58,917	\$61,570	20.7%	\$61,570	\$64,648
10R00004020000	SPAC-ADULT RES SEASON PASS	6,414	8,714	9,916	8,100	8,100	9,585	10,302	27.2%	10,302	10,817
10R00004020001	SPAC-CORPORATE RES SEASON PASS	33,714	44,352	50,087	40,250	53,185	55,072	55,349	37.5%	55,349	58,116
10R00004020002	SPAC-SENIOR RES SEASON PASS	2,083	3,411	3,175	2,750	2,750	3,048	3,856	40.2%	3,856	4,049
10R00004030000	SPAC-YOUTH RES SEASON PASS	546	1,708	1,641	1,155	1,155	1,688	2,090	81.0%	2,090	2,195
10R00004030010	SPAC-FAMILY NR SEASON PASS	0	19,060	30,868	17,500	32,020	32,921	33,794	93.1%	33,794	35,484
10R00004030020	SPAC-ADULT NR SEASON PASS	0	8,680	11,020	6,600	6,600	11,418	11,166	69.2%	11,166	11,724
10R00004030030	SPAC-SENIOR NR SEASON PASS	0	1,325	1,479	875	875	1,076	1,301	48.7%	1,301	1,366
10R00004030040	SPAC-YOUTH NR SEASON PASS	0	1,232	625	1,000	1,000	275	683	-31.7%	683	717
10R00004040000	SPAC-ADMISSIONS	69,215	51,796	53,523	48,200	48,200	48,200	50,805	5.4%	50,805	53,345
10R00004040001	SPAC-RENTALS	23,939	23,030	27,432	33,580	33,580	29,100	36,160	7.7%	36,160	37,968
10R00004040002	SPAC - PROGRAMS	20,895	22,911	25,823	30,508	30,508	30,390	31,244	2.4%	31,244	32,806
10R00004050000	SHAW PARK POOL-CONCESSIONS	0	14	0	0	0	0	0	0.0%	0	0
10R00004060000	SPAC-LOCKERS & MISC.	616	748	583	1,000	1,000	643	700	-30.0%	700	735
	TOTAL SHAW PARK POOL REVENUES	\$197,974	\$244,065	\$276,564	\$242,518	\$277,493	\$282,333	\$299,020	23.3%	\$299,020	\$313,970
SHAW PARK ICE RINK REVENUES											
10R00004070000	SPIR-FAMILY RES SEASON PASSES	\$1,278	(\$322)	\$1,708	\$1,562	\$1,562	\$2,003	\$2,628	68.3%	\$2,628	\$2,759
10R00004080000	SPIR-ADULT RES SEASON PASSES	79	-68	87	134	134	183	217	62.4%	217	228
10R00004080001	SPIR-SENIOR RES SEASON PASSES	24	-12	82	96	96	61	192	100.0%	192	202
10R00004090000	SPIR-FAMILY RES SEASON PASSES	0	0	-24	0	0	75	120	0.0%	120	126
10R00004090010	SPIR-CORPORATE NR SEASON PASSES	0	0	595	572	572	643	1,739	204.2%	1,739	1,826
10R00004090020	SPIR-FAMILY NR SEASON PASSES	0	0	1,145	830	830	960	1,134	36.6%	1,134	1,191
10R00004090030	SPIR-ADULT NR SEASON PASSES	0	0	83	62	62	145	146	134.0%	146	153
10R00004090040	SPIR-SENIOR NR SEASON PASSES	0	0	85	116	116	15	109	-6.0%	109	114
10R00004090050	SPIR-YOUTH NR SEASON PASSES	0	0	0	122	122	0	0	-100.0%	0	0
10R00004100000	SPIR-ADMISSIONS	12,789	0	11,657	11,755	18,241	18,241	19,885	69.2%	19,885	20,302
10R00004100001	SPIR-RINK RENTALS	29,553	0	22,361	26,460	26,460	23,120	28,258	6.8%	31,084	31,084
10R00004100002	SPIR-SKATE RENTAL	4,277	0	5,321	5,600	5,600	6,546	6,800	21.4%	6,800	6,800
10R00004100003	SPIR-SKATING PROGRAMS	7,096	0	5,119	6,920	6,920	7,971	8,360	20.8%	8,360	8,778
10R00004110000	SPIR-CONCESSIONS	0	0	0	0	0	0	0	0.0%	0	0
10R00004120000	SPIR-MISC.	82	0	85	150	150	226	200	33.3%	200	200
	TOTAL SHAW PARK ICE RINK REVENUES	\$55,178	-\$402	\$48,304	\$54,379	\$60,865	\$60,189	\$69,788	28.3%	\$72,614	\$73,763

GENERAL FUND REVENUES

ACCOUNT GROUP - 10R

	FY 2006 ACTUAL	FY 2007 ACTUAL	FY 2008 ACTUAL	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED REVENUE	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
TENNIS CENTER REVENUES										
10R00004140000	\$5,336	\$4,306	\$4,529	\$5,172	\$5,172	\$4,648	\$4,903	-5.2%	\$4,903	\$5,148
10R00004150000	414	367	320	475	475	380	397	-16.4%	397	417
10R00004150001	236	167	212	233	233	329	332	42.5%	332	349
10R00004150002	0	799	1,074	946	946	1,098	1,444	52.7%	1,444	1,516
10R00004160000	0	12	116	87	87	75	120	37.9%	120	126
10R00004160010	0	577	1,015	934	934	830	1,135	21.5%	1,135	1,192
10R00004160020	0	60	173	263	263	125	145	-44.9%	145	152
10R00004160030	0	64	15	46	46	15	39	-15.2%	39	41
10R00004160040	0	22	29	46	46	20	24	-47.8%	24	25
10R00004170000	4,582	5,089	4,605	7,325	7,325	4,930	5,031	-31.3%	5,590	5,870
10R00004170001	3,680	2,618	3,020	3,330	3,330	3,660	3,169	-4.8%	3,660	3,844
10R00004170002	57,140	52,124	50,843	48,025	58,537	58,537	49,755	3.6%	58,510	61,554
TOTAL TENNIS CENTER REVENUES	\$71,388	\$66,205	\$65,951	\$66,882	\$77,394	\$74,647	\$66,494	-0.6%	\$76,299	\$80,234
MISCELLANEOUS PARKS										
10R00004200000	\$52,843	\$57,282	\$65,524	\$62,500	\$62,500	\$67,000	\$72,000	15.2%	\$74,160	\$76,385
10R00004210000	2,169	1,120	1,790	1,820	1,820	1,844	3,136	72.3%	3,136	3,293
10R00004220000	60	12	1,183	6,000	6,000	4,959	6,050	0.8%	6,050	6,353
10R00004250000	0	0	0	0	0	0	0	0.0%	0	0
10R00004260000	0	0	0	0	0	0	0	0.0%	0	0
10R00004270000	0	0	0	0	0	0	0	0.0%	0	0
10R00004270001	0	0	0	0	0	0	0	0.0%	0	0
10R00004280000	0	0	0	0	0	0	0	0.0%	0	0
10R00004290000	6,595	5,895	7,410	9,000	9,000	9,795	11,925	32.5%	11,925	12,293
10R00004300000	6,112	7,165	7,975	6,460	6,460	2,850	5,700	-11.8%	5,700	5,985
10R00004310000	16,748	20,204	24,399	25,120	25,120	20,081	22,600	-10.0%	24,600	24,830
10R00004320000	1,110	190	260	175	175	100	100	-42.9%	100	100
10R00004330000	2,594	3,738	4,615	0	0	774	73,000	0.0%	118,000	118,000
10R00004340000	88	0	0	0	0	0	0	0.0%	0	0
10R00004350000	15,315	14,436	10,254	18,000	18,000	18,310	19,000	5.6%	19,000	19,950
TOTAL MISCELLANEOUS PARKS	\$103,634	\$110,042	\$123,410	\$129,075	\$129,075	\$125,713	\$213,511	65.4%	\$262,671	\$267,189
SPORTS PROGRAMS										
10R00004420000	\$4,514	\$5,592	\$5,206	\$4,356	\$4,356	\$5,106	\$7,056	62.0%	\$7,056	\$7,409
10R00004440100	68,464	90,702	93,039	95,500	89,330	89,330	92,000	-3.7%	96,600	96,600
10R00004440101	0	5,880	95	0	0	0	0	0.0%	0	0
10R00004440102	40,071	46,710	49,664	46,580	46,580	46,875	47,030	1.0%	47,030	49,382
10R00004440110	102,242	114,166	120,460	111,330	111,330	111,345	111,330	0.0%	111,330	116,897
10R00004440112	49,295	55,880	42,022	47,080	31,713	31,713	33,900	-28.0%	33,900	37,290
10R00004450000	0	32	275	0	0	0	0	0.0%	0	0
10R00004490000	0	700	0	0	0	0	0	0.0%	0	0
TOTAL SPORTS PROGRAMS	\$264,586	\$319,662	\$310,761	\$304,846	\$283,309	\$284,369	\$291,316	-4.4%	\$295,916	\$307,578

GENERAL FUND REVENUES

ACCOUNT GROUP - 10R

	FY 2006 ACTUAL	FY 2007 ACTUAL	FY 2008 ACTUAL	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED REVENUE	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET	
FINES AND FORFEITURES											
10R00004500000	ACCIDENT REPORT CHARGES	\$3,489	\$3,178	\$3,025	\$2,500	\$2,500	\$2,100	\$2,500	0.0%	\$2,600	\$2,600
10R00004500001	FIRE/EMS - REPORT CHARGES	350	152	121	100	100	261	150	50.0%	150	150
10R00004520000	PRIVATE SUBDIVISION FEES	14,454	10,286	10,564	9,730	9,730	10,800	10,800	11.0%	10,800	10,800
10R00004540000	FONTBONNE FIRE PROTECTION	10,000	10,000	10,000	10,000	10,000	10,000	10,000	0.0%	10,000	10,000
10R00004560000	CONCORDIA FIRE PROTECTION	16,395	65,574	16,395	16,395	16,395	16,395	16,395	0.0%	16,395	16,395
10R00004570000	WASHINGTON UNIVERSITY FIRE PROTECTION	113,027	165,000	170,775	175,100	175,100	175,100	175,100	0.0%	175,100	175,100
10R00004580000	DATA PROCESSING SERVICES	35	0	0	70	70	0	35	-50.0%	35	35
10R00004640000	VALET PARKING PERMITS	0	1,400	1,700	1,000	1,000	1,500	1,500	50.0%	1,500	1,500
10R00005010000	FINES-TRAFFIC VIOLATIONS	408,223	445,386	495,141	409,000	409,000	395,297	401,226	-1.9%	407,244	413,353
10R00005020000	FINES-MUNICIPAL COURT	284,407	347,417	496,770	547,666	481,000	526,000	533,890	-2.5%	541,898	550,027
10R00005050000	C-V-C FEES	2,375	6,161	12,904	6,000	6,000	15,782	16,019	167.0%	16,259	16,502
10R00005060000	FALSE ALARMS	2,660	4,641	2,363	4,100	4,100	200	1,000	-75.6%	1,000	1,000
10R00005060001	FALSE ALARMS - FIRE DEPARTMENT	3,950	9,524	12,326	4,000	4,000	29,000	15,000	275.0%	15,000	15,000
10R00005070000	COURT FEES	49,057	55,153	68,720	63,410	63,410	73,848	85,105	34.2%	86,382	87,677
10R00005080000	LAW ENFORCEMENT TRAINING	8,128	8,982	11,031	10,064	10,064	11,740	11,916	18.4%	12,095	12,276
10R00005120000	REIMBURSEMENT POLICE COST	5,309	4,410	5,565	3,500	3,500	5,258	5,500	57.1%	5,750	6,000
TOTAL FINES AND FORFEITURES		\$921,859	\$1,137,264	\$1,317,400	\$1,262,635	\$1,195,969	\$1,273,281	\$1,286,136	1.9%	\$1,302,208	\$1,318,415
MISCELLANEOUS REVENUES											
10R00007010000	SALE OF HISTORY BOOKS	\$537	\$407	\$115	\$125	\$125	\$267	\$125	0.0%	\$125	\$125
10R00007030000	INCOME FROM AUCTIONS	0	0	4,299	0	0	0	0	0.0%	0	0
10R00007060000	ZONING BOOKS, MAPS, & XEROX COPIES	2,237	972	3,253	2,000	2,000	500	500	-75.0%	500	500
10R00007070000	OTHER INCOME	60,923	34,074	26,346	29,878	29,878	20,000	25,000	-16.3%	25,000	25,000
10R00007070001	JSC-REIMB-RH & CLAYTON	0	2,590	617	0	0	0	0	0.0%	0	0
10R00007070002	TRANSIT PASS REIMBURSEMENT	0	1,020	2,805	3,780	3,780	3,424	3,060	-19.1%	3,060	3,060
10R00007100000	INTEREST ON INVESTMENTS	345,612	456,115	427,811	285,915	285,915	397,160	190,000	-33.6%	193,800	197,676
10R00007110000	TREE CALIPER	8,160	8,660	123,770	3,000	3,000	750	2,000	-33.3%	2,000	2,000
10R00007180000	RECYCLING PROGRAM	3,076	4,424	0	0	0	0	0	0.0%	0	0
10R00007250000	AMBULANCE CHARGES	282,142	316,676	319,937	275,000	275,000	310,000	335,000	21.8%	335,000	335,000
10R00007260000	TASTE OF CLAYTON	260,901	249,770	245,552	279,119	145,000	142,912	171,741	-38.5%	171,741	171,741
10R00007270000	SPECIAL EVENT STANDBY	1,960	675	900	600	600	360	0	-100.0%	0	0
10R00007330000	VEST PARTNERSHIP	3,423	0	0	1,100	1,100	480	480	-56.4%	8,320	1,300
10R00007340000	RCCEEG - REIMB./POLICE OFFICER	87,490	80,179	57,344	84,515	84,515	103,206	96,742	14.5%	101,579	106,657
10R00007340100	RCCEEG/FBI RENT	17,000	18,000	17,000	18,000	18,000	18,000	18,000	0.0%	18,000	18,000
10R00009110000	DONATIONS-POLICE DEPARTMENT	2,880	0	0	0	0	0	0	0.0%	0	0
10R00009600000	TRANSFER FROM RPIF FUND 60	0	0	0	0	0	0	417,522	0.0%	525,303	532,919
TOTAL MISCELLANEOUS REVENUES		\$1,076,341	\$1,173,562	\$1,229,749	\$983,032	\$848,913	\$997,059	\$1,260,170	28.2%	\$1,384,428	\$1,393,978
TOTAL GENERAL FUND REVENUE		\$17,759,064	\$18,846,307	\$20,309,659	\$19,133,571	\$18,888,222	\$19,070,269	\$21,089,936	10.2%	\$20,707,541	\$20,931,601

LEGISLATIVE

Mission and Description

Mission: Clayton's mission is to foster a vital, balanced community composed of outstanding neighborhoods, quality businesses, commercial and government centers, premier educational institutions, and a healthy natural environment through an open, accessible and fiscally responsible government.

Description: The legislative powers of the City Government are vested in Clayton's elected officials, which include the Mayor, who is elected at-large for a three year term, and six Aldermen, who are elected from the City's three wards on a staggered three year term basis. The Mayor and Board of Aldermen represent Clayton's various constituencies in establishing municipal policies and priorities and are assisted by the City Administration and various advisory boards and commissions.

The City Clerk is appointed by the Mayor and Aldermen and serves as secretariat to the Board. The City Clerk maintains the official records of the City, coordinates the preparation of Board meeting agendas, and assists with other responsibilities as needed. The position with the same duties was moved to the City Manager budget starting in FY07.

EXPENDITURES

DEPARTMENT: LEGISLATIVE

FUND: GENERAL

DIVISION: MAYOR, BOARD OF ALDERMEN, CITY CLERK

DIVISION ACCOUNT: 1001

		FY 2006	FY 2007	FY 2008	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED EXPEND.	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
		ACTUAL	ACTUAL	ACTUAL							
PERSONNEL SERVICES											
ACCTNUM	ACCTTITLE										
10X10011010000	SALARIES OF REGULAR EMPLOYEES	\$25,892	\$22,929	\$32,570	\$22,100	\$22,100	\$22,100	\$22,100	0.0%	\$22,100	\$22,100
10X10011140000	FICA-EMPLOYER PORTION	1,962	1,736	2,471	1,691	1,691	1,691	1,691	0.0%	1,691	1,691
10X10011180000	GROUP LIFE INSURANCE PREMIUM	0	107	85	85	85	85	101	18.8%	101	101
	TOTAL PERSONNEL SERVICES	27,854	24,772	35,126	23,876	23,876	23,876	23,892	0.1%	23,892	23,892
CONTRACTUAL SERVICES											
10X10012010000	PROFESSIONAL SERVICES	7,748	10,314	5,394	6,000	6,000	6,534	8,000	33.3%	8,000	8,000
10X10012130000	TRAVEL AND TRAINING	1,201	798	5,167	5,000	5,000	2,363	5,000	0.0%	5,000	5,000
10X10012150000	ADVERTISING	316	1,377	2,666	1,000	1,000	1,485	1,600	60.0%	1,600	1,600
10X10012160000	PRINTING, PHOTOGRAPHING & BLUE PRINTING	1,344	204	733	1,500	1,500	299	800	-46.7%	800	800
10X10012330000	TELEPHONE	3,293	3,132	3,369	6,157	6,157	3,569	7,157	16.2%	7,230	7,360
10X10012550000	DUES & MEMBERSHIPS	8,433	8,136	6,900	9,875	9,875	12,417	9,640	-2.4%	9,759	9,879
10X10012700000	CONTRACTUAL SERVICES	11,438	14,433	4,684	4,600	4,600	7,510	5,960	29.6%	6,240	6,420
	TOTAL CONTRACTUAL SERVICES	33,773	38,394	28,913	34,132	34,132	34,177	38,157	11.8%	38,629	39,059
COMMODITIES											
10X10013010000	OFFICE SUPPLIES	760	917	807	800	800	360	800	0.0%	800	800
10X10013020000	MAGAZINES, BOOKS & MAPS	0	0	0	0	0	5,213	4,000	0.0%	4,000	4,000
10X10013210000	MEETINGS & RECEPTIONS	6,711	14,087	8,514	13,500	13,500	5,213	9,500	-29.6%	9,500	9,500
10X10013250000	JSC-CLAYTON-RICHMOND HGTS.	4,138	2,868	40	0	0	0	0	0.0%	0	0
10X10013330000	AWARDS & MEMORIALS	200	1,563	3,131	2,000	2,000	773	1,750	-12.5%	1,750	1,750
	TOTAL COMMODITIES	\$11,809	\$19,435	\$12,492	\$16,300	\$16,300	\$11,559	\$16,050	-1.5%	\$16,050	\$16,050
	TOTAL MAYOR, BOARD OF ALDERMAN, AND CITY CLERK	\$73,436	\$82,601	\$76,531	\$74,308	\$74,308	\$69,612	\$78,099	5.1%	\$78,571	\$79,001

PERSONNEL SCHEDULE

DEPARTMENT: Legislative

FUND: General

DIVISION: Mayor, Board of Aldermen, City Clerk

DIVISION ACCOUNT: 1001

POSITION/TITLE	ACTUAL FY 2006	ACTUAL FY 2007	ACTUAL FY 2008	BUDGET FY 2009	ADOPTED FY 2010	PROJECTED FY 2011	PROJECTED FY 2012
Mayor	1	1	1	1	1	1	1
Aldermen	6	6	6	6	6	6	6
Executive Secretary/ City Clerk	1	0	0	0	0	0	0
Total:	8	7	7	7	7	7	7

DEPARTMENT OF ADMINISRTATIVE SERVICES

Mission and Description

Mission: To provide professional leadership in the administration and execution of policies and objectives developed by the Board of Aldermen; assist the Board in achieving the goals and objectives set forth for the City of Clayton through identification of priorities and establishment of management procedures that develop and effectively utilize City resources; and foster community pride in the City government through excellent customer service.

Description: Since 1957 the City of Clayton has operated under the Council-Manager form of government whereby the Mayor and Board of Aldermen appoint a full-time, professionally trained municipal manager who is responsible for the day to day operations of the City's government.

The City Manager is the Chief Executive and Administrative Officer of the City, with the responsibility for advising the City's elected officials on policy matters, appointing and supervising the employees of the City, recommending an annual budget, and enforcing all applicable laws and policies in accordance with direction provided by the Mayor and Board of Alderman.

The Department of Administrative Services is divided into two which are the City Manager's Office and Human Resources. This year, Communications and Legal Services have been combined under the City Manager's Office; the Taste of Clayton and Century Foundation have been transferred to Parks and Recreation; and Boards and Commissions has been redistributed to the appropriate departments and eliminated as a separate division.

Key Intended Outcomes and Goals

Key Intended Outcomes / Strategic Plan: High Performing Government, Quality of Life, Economic Strength & Employee Relations

Maintain a highly responsive government by providing excellent customer service, encouraging citizen participation, and increasing dialogue with residential and commercial citizens. Promote and expand recreation, cultural events and citizen diversity. Enhance community sustainability by maintaining high property values, and attracting strong businesses to locate in the City. Achieve commercial growth that enriches the City's quality of life and preserves the integrity of our residential neighborhoods. Recruit and maintain highly trained and professional staff to carry out the day to day City services provided to the community.

Outcomes and Measures:

Outcome	Measure	2007	2008	2009 (as of 7/31/09)	2009 Goal	2010 Goal
Responsive Government	Average response time to non-emergency citizen issues	24 hours	24 hours	N/A	24 hours	24 hours
	Customer satisfaction rating of satisfied or very satisfied	N/A	N/A	79%		
	% of issues resolved within time parameters	N/A	91%	N/A	N/A	N/A
Communication & Citizen Participation	Customer satisfaction rating of satisfied or very satisfied on communication strategies meeting their individual needs	N/A	N/A	68%		
	Total enrolled in CityViews and Clayton Connection Emails	10,542	10,900	11,200	11,600	12,100
Cultural Amenities	Total # of public art pieces exhibited	15	15	16	16	16
	# of public cultural events produced	15	16	16	17	18
Property Value	Total assessed value -commercial property	346,325,650	347,076,840	352,829,815		
	Total assessed value -residential property	465,646,750	480,613,280	477,058,030		
	New construction - commercial property	1,885,180	1,311,190			
	New construction - residential property	14,184,070	17,445,580			
Strong Business	% of existing businesses rating local business climate as good or better	N/A	N/A	N/A		
	Total sales tax generated	6,049,686.34	5,966,767.52	4,719,730	4,850,000	5,250,000
	Total sales tax generated by restaurants per square foot					
	Class A office space - total square footage	4,600,000	4,603,000	4,603,000		
	Class A vacancy rate	6.3%	6.2%	8.3%		
	Total vacancy rate	10.1%	8.5%			
	Implement economic development application with detailed project information					Complete
	Create & implement cost/benefit model to measure potential impact to city & residents					In Progress

Outcomes and Measures:

Outcome	Measure	2007	2008	2009 (as of 7/31/09)	2009 Goal	2010 Goal
Employment Opportunities within the City	New Jobs Created With in Clayton	420	200	N/A		
Employee Compensation	% of full-time employees at or above midpoint (market)	66%	67%	71%	70%	75%
	% employees surveyed indicating a basic understanding of the City's pay plan	N/A	N/A	N/A	85%	90%
	# of HR paycheck processing errors causing re-cuts/other payroll adjustments	N/A	N/A	5	< 26	< 18
Employee Benefits	% employees surveyed rating satisfaction with benefits as good or better	N/A	N/A	N/A	80%	80%
	% employees surveyed rating ease of access to benefits as good or better	N/A	N/A	N/A	85%	87%
Customer Service	% employees surveyed rating quality of service provided by HR as good or better	N/A	80%	N/A	85%	90%
	% employees surveyed rating timeliness of service provided by HR as good or better	N/A	82%	N/A	87%	90%

EXPENDITURES

DEPARTMENT: ADMINISTRATIVE SERVICES

FUND: GENERAL

DIVISION: CITY MANAGER

DIVISION ACCOUNT: 1006

		FY 2006	FY 2007	FY 2008	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED EXPEND.	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
		ACTUAL	ACTUAL	ACTUAL							
PERSONNEL SERVICES											
ACCTNUM	ACCTTITLE										
10X10061010000	SALARIES OF REGULAR EMPLOYEES	\$260,205	\$289,513	\$279,733	\$336,583	\$317,636	\$311,054	\$370,556	10.1%	\$384,328	\$398,716
10X10061020000	OVERTIME	4,163	820	1,505	1,500	1,500	1,500	1,500	0.0%	1,500	1,500
10X10061030000	PART-TIME	0	0	0	0	0	0	0	0.0%	0	0
10X10061040000	MISCELLANEOUS	0	0	10,000	0	0	454	0	0.0%	0	0
10X10061120000	CAR ALLOWANCE	0	0	0	7,800	7,800	7,800	7,800	0.0%	7,800	7,800
10X10061140000	FICA-EMPLOYER PORTION	18,204	19,699	19,335	23,828	22,378	24,890	25,928	8.8%	27,132	28,493
10X10061150000	DEFERRED COMPENSATION CONT.	8,000	10,000	5,308	13,094	13,094	12,762	13,405	2.4%	13,707	14,018
10X10061160000	PENSION PLAN	0	0	0	0	0	0	8,932	0.0%	1,992	1,686
10X10061180000	GROUP LIFE INSURANCE PREMIUM	1,212	1,395	1,159	1,291	1,291	1,198	1,663	28.8%	1,725	1,791
10X10061190000	DENTAL HEALTH INSURANCE	3,061	3,366	2,980	3,849	3,558	2,079	3,401	-11.6%	3,470	3,547
10X10061200000	EMPLOYEE HEALTH CARE	19,630	22,241	19,216	25,929	24,010	14,323	28,203	8.8%	30,506	32,961
	TOTAL PERSONNEL SERVICES	314,475	347,034	339,236	413,874	391,267	376,060	461,388	11.5%	472,160	490,512
CONTRACTUAL SERVICES											
10X10062010000	LEGAL EXPENSES	0	0	0	0	0	0	459,253	0.0%	117,000	119,000
10X10062130000	TRAVEL AND TRAINING	2,569	4,322	7,174	8,950	8,950	10,054	7,315	-18.3%	11,115	10,215
10X10062160000	PRINTING AND PHOTOGRAPHY	281	58	24	500	500	500	14,250	2750.0%	14,262	14,271
10X10062330000	TELEPHONE	5,995	3,518	2,822	3,280	3,280	3,426	3,879	18.3%	4,033	4,195
10X10062370000	MAINTENANCE & REPAIR EQUIPMENT	0	0	0	100	100	0	100	0.0%	100	100
10X10062390000	MAINTENANCE & REPAIR-OFFICE EQUIPMENT	0	0	0	0	0	0	0	0.0%	0	0
10X10062550000	DUES & MEMBERSHIPS	3,403	4,924	5,714	7,407	7,407	5,000	5,292	-28.6%	5,334	5,377
10X10062700000	CONTRACTUAL SERVICES	0	29	70,631	10,000	52,700	52,500	41,600	316.0%	36,350	34,600
	TOTAL CONTRACTUAL SERVICES	12,248	12,851	86,365	30,237	72,937	71,480	531,689	1658.4%	188,194	187,758
COMMODITIES											
10X10063010000	OFFICE SUPPLIES	2,391	2,939	2,315	12,500	12,500	9,449	5,550	-55.6%	5,350	5,452
10X10063210000	MEETINGS & RECEPTIONS	2,317	2,267	2,250	2,000	2,000	3,000	3,000	50.0%	3,000	3,000
10X10065030000	OFFICE FURNITURE & EQUIPMENT	0	0	0	0	0	0	0	0.0%	0	0
	TOTAL COMMODITIES	4,708	5,206	4,565	14,500	14,500	12,449	8,550	-41.0%	8,350	8,452
	TOTAL CITY MANAGER'S OFFICE	\$331,431	\$365,091	\$430,166	\$458,611	\$478,704	\$459,989	\$1,001,627	118%	\$668,704	\$686,722

PERSONNEL SCHEDULE

DEPARTMENT: Administrative Services

FUND: General

DIVISION: City Manager

DIVISION ACCOUNT: 1006

POSITION/TITLE	ACTUAL FY 2006	ACTUAL FY 2007	ACTUAL FY 2008	BUDGET FY 2009	ADOPTED FY 2010	PROJECTED FY 2011	PROJECTED FY 2012
Full-Time							
City Manager	1	1	1	1	1	1	1
Deputy City Manager	1	1	1	1	1	1	1
Executive Secretary/ City Clerk	1	1	1	1	1	1	1
Economic Developer *	0	0	0	0.25	0.25	0.25	0.25
Management Analyst**	0	0.5	0.5	0.5	0	0	0
Communications Coordinator ***	0	0	0	0	0.75	0.75	0.75
Total:	3	3.5	3.5	3.75	4	4	4
Part-Time Regular							
Management Intern	1	0	0	0	0	0	0
Total:	1	0	0	0	0	0	0

* Economic Developer position has 75% of salary charged to the Special Business District (Fund 45).

** Management Analyst 1/2 salary was charged to the Special Business District (Fund 45). This position was eliminated for FY 2010.

*** Communications Coordinator (two positions) 50% salary and 25% salary is charged to the Special Business District (Fund 45). 50% salary of second position is charged to CRSWC, which is not part of City Budget.

EXPENDITURES

DEPARTMENT: ADMINISTRATIVE SERVICES

FUND: GENERAL

DIVISION: HUMAN RESOURCES

DIVISION ACCOUNT: 1007

		FY 2006	FY 2007	FY 2008	FY 2009	FY 2009	FY 2009	FY 2010	% CHG 2010 TO 2009	FY 2011	FY 2012
		ACTUAL	ACTUAL	ACTUAL	ORIGINAL BUDGET	AMENDED BUDGET	ESTIMATED EXPEND.	ADOPTED BUDGET		PROJECTED BUDGET	PROJECTED BUDGET
PERSONNEL SERVICES											
ACCTNUM	ACCTTITLE										
10X10071010000	SALARIES OF REGULAR EMPLOYEES	\$77,838	\$90,612	\$95,432	\$100,306	\$100,306	\$99,520	\$103,341	3.0%	\$107,497	\$111,274
10X10071020000	OVERTIME	285	0	0	250	250	0	100	-60.0%	100	100
10X10071040000	MISCELLANEOUS	0	0	0	0	0	0	0	0.0%	0	0
10X10071140000	FICA-EMPLOYER PORTION	6,037	7,077	7,342	7,693	7,693	7,632	7,925	3.0%	8,243	8,532
10X10071160000	PENSION PLAN	0	0	0	0	0	0	4,466	0.0%	1,328	1,124
10X10071180000	GROUP LIFE INSURANCE PREMIUM	372	437	364	383	383	383	469	22.5%	488	507
10X10071190000	DENTAL HEALTH INSURANCE	657	456	479	483	483	483	432	-10.6%	441	451
10X10071200000	EMPLOYEE HEALTH CARE	2,421	5,640	5,486	5,666	5,666	5,662	5,950	5.0%	6,207	6,481
	TOTAL PERSONNEL SERVICES	87,610	104,222	109,103	114,781	114,781	113,680	122,683	6.9%	124,304	128,469
CONTRACTUAL SERVICES											
10X10072130000	TRAVEL AND TRAINING	795	1,551	268	2,350	2,350	2,800	1,300	-44.7%	3,000	1,400
10X10072150000	ADVERTISING	14,957	17,087	8,312	12,250	12,250	9,500	9,000	-26.5%	9,300	9,883
10X10072160000	PRINTING AND PHOTOGRAPHY	1,364	1,241	1,246	2,275	2,275	1,975	2,125	-6.6%	1,853	2,200
10X10072330000	TELEPHONE	347	426	440	527	527	509	509	-3.4%	529	550
10X10072550000	DUES & MEMBERSHIPS	783	818	833	890	890	835	835	-6.2%	850	866
10X10072700000	CONTRACTUAL SERVICES	17,006	13,683	11,247	15,902	15,902	14,600	48,200	203.1%	18,485	18,970
	TOTAL CONTRACTUAL SERVICES	35,252	34,807	22,346	34,194	34,194	30,219	61,969	81.2%	34,017	33,869
COMMODITIES											
10X10073010000	OFFICE SUPPLIES	1,529	1,116	1,686	1,785	1,785	2,166	2,016	12.9%	1,943	2,070
10X10073210000	MEETINGS & RECEPTIONS	25	0	0	0	0	0	0	0.0%	0	0
	TOTAL COMMODITIES	1,554	1,116	1,686	1,785	1,785	2,166	2,016	13%	1,943	2,070
	TOTAL HUMAN RESOURCES	\$124,416	\$140,146	\$133,135	\$150,760	\$150,760	\$146,065	\$186,668	23.82%	\$160,264	\$164,408

PERSONNEL SCHEDULE

DEPARTMENT: Administrative Services

FUND: General

DIVISION: Human Resources

DIVISION ACCOUNT: 1007

POSITION/TITLE	ACTUAL FY 2006	ACTUAL FY 2007	ACTUAL FY 2008	BUDGET FY 2009	ADOPTED FY 2010	PROJECTED FY 2011	PROJECTED FY 2012
Human Resources Manager	1	1	1	1	1	1	1
Administrative Secretary	1	1	1	1	1	1	1
Total:	2	2	2	2	2	2	2

EXPENDITURES

DEPARTMENT: ADMINISTRATIVE SERVICES

FUND: GENERAL

DIVISION: LEGAL

DIVISION ACCOUNT: 1004

		FY 2006	FY 2007	FY 2008	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED EXPEND.	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
		ACTUAL	ACTUAL	ACTUAL							
CONTRACTUAL SERVICES											
ACCTNUM	ACCTTITLE										
10X10042010000	PROFESSIONAL SERVICES	\$88,404	\$98,747	\$267,391	\$100,000	\$117,238	\$117,238	\$0	-100.0%	\$0	\$0
	TOTAL CITY ATTORNEY'S OFFICE	\$88,404	\$98,747	\$267,391	\$100,000	\$117,238	\$117,238	\$0	-100.0%	\$0	\$0

Note: Beginning Oct. 1, 2009, cost center relocated in City Manager's Division Account 1006

EXPENDITURES

DEPARTMENT: ADMINISTRATIVE SERVICES

FUND: GENERAL

DIVISION: BOARDS AND COMMISSIONS

DIVISION ACCOUNT: 1005

		FY 2006	FY 2007	FY 2008	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED EXPEND.	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
		ACTUAL	ACTUAL	ACTUAL							
CONTRACTUAL SERVICES											
ACCTNUM	ACCTTITLE										
10X10052160000	PRINTING, PHOTOGRAPHING & BLUE PRINT.	\$0	\$20	\$0	\$0	\$0	\$0	\$0	0.0%	\$0	\$0
10X10052700000	CONTRACTUAL SERVICES	10,091	8,986	1,971	10,700	10,700	8,500	0	-100.0%	0	0
	TOTAL CONTRACTUAL SERVICES	10,091	9,006	1,971	10,700	10,700	8,500	0	-100.0%	0	0
COMMODITIES											
10X10053210000	MEETINGS & RECEPTIONS	307	511	681	1,500	1,500	1,500	0	-100.0%	0	0
10X10053330000	AWARDS & MEMORIALS	0	0	78	250	250	0	0	-100.0%	0	0
	TOTAL COMMODITIES	307	511	759	1,750	1,750	1,500	0	-100%	0	0
	TOTAL BOARDS AND COMMISSIONS	\$10,398	\$9,517	\$2,731	\$12,450	\$12,450	\$10,000	\$0	-100%	\$0	\$0

Note: Cost center has been closed and beginning Oct. 1, 2009, future expenses will be allocated to appropriate divisions.

EXPENDITURES

DEPARTMENT: ADMINISTRATIVE SERVICES

FUND: GENERAL

DIVISION: COMMUNICATIONS

DIVISION ACCOUNT: 1501

		FY 2006	FY 2007	FY 2008	FY 2009	FY 2009	FY 2009	FY 2010	% CHG 2010 TO 2009	FY 2011	FY 2012
		ACTUAL	ACTUAL	ACTUAL	ORIGINAL BUDGET	AMENDED BUDGET	ESTIMATED EXPEND.	ADOPTED BUDGET		PROJECTED BUDGET	PROJECTED BUDGET
PERSONNEL SERVICES											
ACCTNUM	ACCTTITLE										
10X15011010000	SALARIES OF REGULAR EMPLOYEES	\$25,991	\$25,852	\$26,729	\$27,566	\$27,566	\$27,486	\$0	-100.0%	\$0	\$0
10X15011140000	FICA - EMPLOYER PORTION	1,943	1,930	1,933	2,109	2,109	2,103	0	-100.0%	0	0
10X15011180000	GROUP LIFE INSURANCE PREMIUM	120	125	85	106	106	106	0	-100.0%	0	0
10X15011190000	DENTAL HEALTH INSURANCE	510	526	553	555	555	556	0	-100.0%	0	0
10X15011200000	EMPLOYEE HEALTHCARE	3,272	3,486	3,662	3,746	3,746	3,743	0	-100.0%	0	0
	TOTAL PERSONNEL SERVICES	31,836	31,919	32,962	34,082	34,082	33,994	0	-100.0%	0	0
CONTRACTUAL SERVICES											
10X15012100000	POSTAGE - NEWSLETTER	16,459	12,640	12,285	14,100	14,100	13,300	0	-100.0%	0	0
10X15012130000	TRAVEL AND TRAINING	259	1,397	1,191	2,000	2,000	1,500	0	-100.0%	0	0
10X15012160000	PRINTING AND PHOTOGRAPHY	10,239	10,676	12,950	13,700	13,700	12,000	0	-100.0%	0	0
10X15012330000	TELEPHONE	231	446	243	549	549	265	0	-100.0%	0	0
10X15012550000	DUES & MEMBERSHIPS	350	350	375	400	400	460	0	-100.0%	0	0
10X15012700000	CONTRACTUAL SERVICES	11,010	1,164	8,965	3,500	3,500	2,800	0	-100.0%	0	0
	TOTAL CONTRACTUAL SERVICES	38,548	26,673	36,009	34,249	34,249	30,325	0	-100.0%	0	0
COMMODITIES											
10X15013010000	OFFICE SUPPLIES	256	409	693	250	250	150	0	-100.0%	0	0
10X15013210000	MEETINGS & RECEPTIONS	0	0	0	0	0	0	0	0.0%	0	0
	TOTAL COMMODITIES	256	409	693	250	250	150	0	-100%	0	0
	TOTAL COMMUNICATIONS	\$70,640	\$59,001	\$69,665	\$68,581	\$68,581	\$64,469	\$0	-100%	\$0	\$0

Note: Beginning Oct. 1, 2009 cost center relocated in City Manager's Division Account 1006.

PERSONNEL SCHEDULE

DEPARTMENT: Administrative Services

FUND: General

DIVISION: Communication

DIVISION ACCOUNT: 1501

POSITION/TITLE	ACTUAL FY 2006	ACTUAL FY 2007	ACTUAL FY 2008	BUDGET FY 2009	ADOPTED FY 2010	PROJECTED FY 2011	PROJECTED FY 2012
Communications Coordinator	0.5	0.5	0.5	0.5	0	0	0
Total:	0.5	0.5	0.5	0.5	0	0	0

Note: This position has been relocated to the City Manager's Division Account 1006 beginning Oct. 1, 2009.

DEPARTMENT OF PLANNING AND DEVELOPMENT SERVICES

Mission and Description

Mission: To improve the quality of life for our citizens by protecting the natural environment and City identity while balancing the need for economic vitality; provide a fair and efficient system of application for permits and inspection processing to meet customers' needs; and ensure public trust and community involvement by conducting all planning efforts in an open, accessible manner.

Description: The Department is divided into two interrelated division: the Planning Division which is primarily responsible for the direction and coordination of all planning, zoning and property development activities; and the Building Division which includes systematic property code inspections, housing code enforcement, plan review and building permit issuance and monitoring. The duties of each division overlap and often reflect different stages in an overall development process.

Key Intended Outcomes and Goals

Key Intended Outcomes / Strategic Plan: Quality of Life, Environment & Economic Strength

Enhance quality of life, preserve the environment and maintain high property values through proper land-use planning, enforcing building codes and regulations while assisting residents and businesses in a timely and professional manner through the building and inspection process.

Outcomes and Measures:

Outcomes	Measure	2007	2008	2009 YTD (as of 7/31/09)	2009 Goal	2010 Goal
Code Enforcement	ISO Building Department Rating	2	2	2	2	2
Cleanliness	% of Priority Code Violations cleared within 10 days	N/A	N/A	80.20%	83%	
	% of new residential construction where stormwater run-off remains same or is reduced (Projects requiring SPR)		21.40%	37.5%		
Recreation / Entertainment	Total square feet of fitness centers open to public (private sector)	N/A	N/A	69,680	69,680	72,000
	Total number of restaurants	80	82	82	84	85
Aesthetics / Architecture	Architectural aesthetic pending	100	100	100	100	100
	% of new residential construction that retains or replaces all existing trees on-site (Projects requiring SPR)	98%	96%	95.2%	98%	98%
	% of inspected rental building brought to compliance before court action	N/A	80.2%	84.7%	85%	86%
	% of requests for zoning variance as % of projects considered by Planning & Architectural Review Board	6.20%	6%	0	4.50%	4.50%
Property Value	Total value of construction permits issued - commercial	28,662,770	71,736,812	131,364,918	140,096,954	93,168,683
	Total value of construction permits issued - residential	29,765,763	26,384,501	15,624,137	20,030,240	21,031,752

EXPENDITURES

DEPARTMENT: PLANNING & DEVELOPMENT

FUND: GENERAL

DIVISION: PLANNING & DEVELOPMENT

DIVISION ACCOUNT: 1008

		FY 2006	FY 2007	FY 2008	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED EXPEND.	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
		ACTUAL	ACTUAL	ACTUAL							
PERSONNEL SERVICES											
ACCTNUM	ACCTTITLE										
10X10081010000	SALARIES OF REGULAR EMPLOYEES	\$526,432	\$534,607	\$554,272	\$614,953	\$589,625	\$580,003	\$640,173	4.1%	\$663,680	\$686,268
10X10081020000	OVERTIME	3,995	6,578	6,032	6,250	6,250	4,880	6,250	0.0%	6,250	6,500
10X10081030000	PART-TIME	0	0	3,120	0	5,000	20,000	0	0.0%	0	0
10X10081040000	MISCELLANEOUS	888	888	888	888	888	888	888	0.0%	888	888
10X10081140000	FICA-EMPLOYER PORTION	39,195	39,966	41,845	47,590	44,883	46,426	50,055	5.2%	51,853	53,600
10X10081160000	PENSION PLAN	0	0	0	0	0	0	24,563	0.0%	7,304	6,182
10X10081180000	GROUP LIFE INSURANCE PREMIUM	2,580	2,586	2,277	2,364	2,364	2,228	2,914	23.3%	3,023	3,127
10X10081190000	DENTAL HEALTH INSURANCE	7,889	8,137	9,128	10,330	9,220	9,219	9,213	-10.8%	9,399	9,609
10X10081200000	EMPLOYEE HEALTH CARE	50,313	53,394	58,562	69,426	61,935	61,888	76,358	10.0%	82,585	89,223
	TOTAL PERSONNEL SERVICES	631,294	646,157	676,124	751,801	720,165	725,532	810,414	7.8%	824,982	855,397
CONTRACTUAL SERVICES											
10X10082130000	TRAVEL AND TRAINING	7,558	8,693	8,072	9,260	9,260	9,260	9,260	0.0%	9,260	9,260
10X10082150000	ADVERTISING	291	643	1,630	900	900	2,231	2,000	122.2%	2,020	2,040
10X10082160000	PRINTING AND PHOTOGRAPHY	5,806	2,881	4,291	4,000	4,000	1,500	1,500	-62.5%	1,515	1,530
10X10082330000	TELEPHONE	5,039	4,855	6,543	5,635	5,635	5,635	6,313	12.0%	6,372	6,433
10X10082550000	DUES & MEMBERSHIPS	1,035	2,337	2,104	2,490	2,490	3,090	3,335	33.9%	3,335	3,335
10X10082700000	CONTRACTUAL SERVICES	9,581	14,465	22,960	20,000	20,000	15,000	71,785	258.9%	21,785	21,948
	TOTAL CONTRACTUAL SERVICES	29,311	33,874	45,600	42,285	42,285	36,716	94,193	122.8%	44,287	44,546
COMMODITIES											
10X10083010000	OFFICE SUPPLIES	7,113	7,355	11,908	8,950	8,950	6,950	7,300	-18.4%	7,900	9,466
10X10083070000	OPERATING SUPPLIES & EQUIPMENT	282	223	357	350	350	0	0	-100.0%	0	0
10X10083160000	CLOTHING & UNIFORMS	1,560	1,946	981	2,000	2,000	1,500	1,500	-25.0%	1,515	1,530
10X10083210000	MEETINGS & RECEPTIONS	0	18	0	0	0	0	1,500	0.0%	1,000	1,000
	TOTAL COMMODITIES	8,955	9,542	13,247	11,300	11,300	8,450	10,300	-8.8%	10,415	11,996
TRANSFERS											
10X10089270000	TRANSFER TO FUND 50 (ERF)	0	0	0	0	0	0	13,730	0.0%	20,908	21,228
	TOTAL TRANSFERS	0	0	0	0	0	0	13,730	0.0%	20,908	21,228
	TOTAL PLANNING & DEVELOPMENT	\$669,560	\$689,573	\$734,971	\$805,386	\$773,750	\$770,698	\$928,637	15.3%	\$900,592	\$933,167

PERSONNEL SCHEDULE

DEPARTMENT: Planning and Development Services

FUND: General

DIVISION: Planning/Building Inspection

DIVISION ACCOUNT: 1008

POSITION/TITLE	ACTUAL FY 2006	ACTUAL FY 2007	ACTUAL FY 2008	BUDGET FY 2009	ADOPTED FY 2010	PROJECTED FY 2011	PROJECTED FY 2012
Full-Time							
Director of Planning & Development	1	1	1	1	1	1	1
Senior Planner	1	1	1	1	1	1	1
Administrative Secretary	2	2	2	2	2	2	2
Building Official	1	1	1	1	1	1	1
Deputy Building Official	1	1	1	1	1	1	1
Construction Inspector	1	1	1	1	1	1	1
Building Inspector	3	3	3	3	3	3	3
Property Maintenance Inspector	0	0	1	0	0	0	0
Planner/Sustainability Coordinator *	0	0	0	1	1	1	1
Total:	10	10	11	11	11	11	11

* This is a title change as of 10-01-09 for the position Planning and Code Technician.

DEPARTMENT OF FINANCE

Mission and Description

Mission: Provided timely, accurate, clear and complete financial information, effective and efficient financial planning, and support to other city departments, citizens, and the community at large with the ultimate goal of protecting the City's assets.

Description: Responsible for the coordination and monitoring of all fiscal matters concerning the City of Clayton. In particular, the Department is responsible for collection of revenues and payments of expenditures; analyzing and monitoring the City's investments; developing the annual operating budget; providing the Board of Aldermen and City Manager with short and long-term financial forecasts as well as advising both of the financial affairs of the City; advising the pension boards on financial matters; coordination efforts with public accountants to accomplish an annual certified audit of the City's; operation, purchasing; and overseeing the Violations Bureau and the City Hall Customer Service counter.

Key Intended Outcomes and Goals

Key Intended Outcomes / Strategic Plan: Economic Strength

Allocate resources to responsibly manage public funds and debt; maintain and improve services, including front-counter customer service, purchasing support to City departments, and permit and licensing services; and provide timely, accurate financial reporting.

Outcomes and Measures:

Outcomes	Measure	2007	2008	2009 YTD	2009 Goal	2010 Goal
Financial Strength	credit rating for G.O. Debt	AA	AA	AAA	AAA	AAA
	ending General Fund balance as a % of General Fund expenditures	46.80%	57.20%	59.20%	50%	50%
Accurate Reporting	Distinguished Budget Presentation Award	Yes	Yes	IP	Yes	Yes
	CAFR award	Yes	Yes	N/A	Yes	Yes
	# of audit findings					
Customer Service	customer satisfaction rating of satisfied or very satisfied	N/A	N/A	79%	82%	85%
Efficiency	quarterly financial reports posted on website within 3 weeks of end of quarter	N/A	N/A	IP	Yes	Yes
Forecasting	final revenues as a % of adopted budgeted revenues	N/A	N/A	N/A		

EXPENDITURES

DEPARTMENT: FINANCE

FUND: GENERAL

DIVISION: FINANCE

ACCOUNT GROUP: 1101

	FY 2006 ACTUAL	FY 2007 ACTUAL	FY 2008 ACTUAL	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED EXPEND.	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
PERSONNEL SERVICES										
ACCTNUM	ACCTTITLE									
10X11011010000	\$334,812	\$322,350	\$348,627	\$366,873	\$366,873	\$368,085	\$382,024	4.1%	\$395,785	\$409,207
10X11011020000	394	340	0	500	500	250	250	-50.0%	250	250
10X11011030000	0	0	2,005	0	0	0	4,000	0.0%	0	4,000
10X11011040000	312	312	312	312	312	312	312	0.0%	312	312
10X11011140000	25,186	24,194	26,154	28,396	28,396	28,488	29,861	5.2%	30,609	31,944
10X11011150000	3,000	3,000	3,346	3,500	3,500	3,500	3,500	0.0%	3,500	3,500
10X11011160000	0	0	0	0	0	0	15,631	0.0%	4,648	3,934
10X11011180000	1,692	1,645	1,202	1,406	1,406	1,417	1,735	23.4%	1,801	1,865
10X11011190000	5,875	5,895	7,024	7,144	7,144	6,403	6,370	-10.8%	6,499	6,643
10X11011200000	32,509	34,634	40,622	43,121	43,121	38,099	47,205	9.5%	50,872	54,781
	403,781	392,370	429,292	451,252	451,252	446,554	490,888	8.8%	494,276	516,436
CONTRACTUAL SERVICES										
10X11012010000	87,175	66,721	65,326	61,125	61,125	66,915	65,800	7.7%	68,550	71,300
10X11012130000	4,332	5,842	4,988	6,000	6,000	6,400	6,600	10.0%	8,150	6,600
10X11012160000	4,406	4,197	5,579	6,010	6,010	1,305	2,150	-64.2%	2,705	2,350
10X11012330000	2,004	2,401	2,607	2,700	2,700	2,700	3,000	11.1%	3,000	3,100
10X11012370000	100	271	483	500	500	80	125	-75.0%	125	125
10X11012550000	1,468	1,513	583	510	510	500	500	-2.0%	500	500
10X11012700000	105	337	300	0	0	0	0	0.0%	0	0
	99,590	81,282	79,866	76,845	76,845	77,900	78,175	1.7%	83,030	83,975
COMMODITIES										
10X11013010000	7,176	7,893	8,756	6,300	6,300	6,900	6,900	9.5%	6,900	6,900
10X11013160000	0	488	383	600	600	0	0	-100.0%	0	0
	7,176	8,381	9,139	6,900	6,900	6,900	6,900	0.0%	6,900	6,900
CAPITAL ITEMS										
10X11015030000	1,810	0	0	0	0	0	0	0.0%	0	0
	1,810	0	0	0	0	0	0	0.0%	0	0
TOTAL FINANCE	\$512,358	\$482,033	\$518,297	\$534,997	\$534,997	\$531,354	\$575,963	7.7%	\$584,206	\$607,311

PERSONNEL SCHEDULE

DEPARTMENT: Finance	FUND: General
DIVISION: Finance	DIVISION ACCOUNT: 1101

POSITION/TITLE	ACTUAL FY 2006	ACTUAL FY 2007	ACTUAL FY 2008	BUDGET FY 2009	ADOPTED FY 2010	PROJECTED FY 2011	PROJECTED FY 2012
Full-Time							
Director of Finance	1	1	1	1	1	1	1
Assistant Director of Finance	1	1	1	1	1	1	1
Management Analyst	0	0	1	1	1	1	1
Accounts Supervisor	1	1	1	1	1	1	1
Accounts Clerk	1	1	1	1	1	1	1
Administrative Secretary	1	1	1	1	1	1	1
Accountant	1	1	1	1	1	1	1
Account Clerk- Payroll/Payables	1	1	0	0	0	0	0
Total:	7	7	7	7	7	7	7

EXPENDITURES

DEPARTMENT: FINANCE

FUND: GENERAL

DIVISION: CUSTOMER SERVICE AND MUNICIPAL COURT

ACCOUNT GROUP: 1003

ACCTNUM	ACCTTITLE	FY 2006 ACTUAL	FY 2007 ACTUAL	FY 2008 ACTUAL	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED EXPEND.	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
PERSONNEL SERVICES											
10X10031010000	SALARIES OF REGULAR EMPLOYEES	\$115,330	\$99,845	\$124,611	\$129,894	\$129,894	\$128,716	\$133,799	3.0%	\$137,489	\$141,289
10X10031020000	OVERTIME	8,584	8,248	11,458	11,000	11,000	12,700	13,000	18.2%	13,350	13,750
10X10031040000	MISCELLANEOUS	93	0	0	0	0	0	0	0.0%	0	0
10X10031140000	FICA-EMPLOYER PORTION	8,700	7,549	9,520	10,778	10,778	10,642	11,077	2.8%	11,398	11,727
10X10031160000	PENSION PLAN	0	0	0	0	0	0	6,699	0.0%	1,992	1,686
10X10031180000	GROUP LIFE INSURANCE PREMIUM	576	574	464	500	500	496	610	22.0%	627	644
10X10031190000	DENTAL INSURANCE	1,903	1,488	2,064	2,076	2,076	2,076	1,853	-10.7%	1,890	1,934
10X10031200000	EMPLOYEE HEALTH CARE	12,070	9,607	13,116	13,823	13,823	13,810	15,151	9.6%	16,347	17,622
	TOTAL PERSONNEL SERVICES	147,256	127,311	161,233	168,071	168,071	168,440	182,189	8.4%	183,093	188,652
CONTRACTUAL SERVICES											
10X10032130000	TRAVEL AND TRAINING	1,374	553	1,330	2,500	2,500	600	1,750	-30.0%	1,750	1,750
10X10032150000	ADVERTISING	0	0	0	0	0	0	0	0.0%	0	0
10X10032160000	PRINTING AND PHOTOGRAPHY	3,381	2,951	7,889	2,700	2,700	1,350	1,350	-50.0%	1,350	1,350
10X10032330000	TELEPHONE	741	715	1,022	806	806	900	920	14.1%	945	970
10X10032370000	MAINTENANCE & REPAIR EQUIPMENT	0	1,899	0	0	0	0	0	0.0%	0	0
10X10032390000	MAINTENANCE & REPAIR-OFFICE EQUIPMENT	0	0	0	0	0	0	0	0.0%	0	0
10X10032550000	DUES & MEMBERSHIPS	195	90	200	300	300	300	300	0.0%	300	300
10X10032700000	CONTRACTUAL SERVICES	13,079	26,649	35,918	21,330	21,330	20,550	20,950	-1.8%	21,350	21,750
	TOTAL CONTRACTUAL SERVICES	18,770	32,857	46,359	27,636	27,636	23,700	25,270	-8.6%	25,695	26,120
COMMODITIES											
10X10033010000	OFFICE SUPPLIES	1,202	1,424	2,035	1,550	1,550	1,800	1,550	0.0%	1,550	1,550
	TOTAL COMMODITIES	1,202	1,424	2,035	1,550	1,550	1,800	1,550	0.0%	1,550	1,550
	TOTAL CUSTOMER SERVICE AND MUNICIPAL COURT	\$167,229	\$161,592	\$209,627	\$197,257	\$197,257	\$193,940	\$209,009	6.0%	\$210,338	\$216,322

PERSONNEL SCHEDULE

DEPARTMENT: Finance

FUND: General

DIVISION: Customer Service and Municipal Court

DIVISION ACCOUNT: 1003

POSITION/TITLE	ACTUAL FY 2006	ACTUAL FY 2007	ACTUAL FY 2008	BUDGET FY 2009	ADOPTED FY 2010	PROJECTED FY 2011	PROJECTED FY 2012
Full-Time							
Court Clerk/ Customer Service	1	1	1	1	1	1	1
Court Assistant	2	2	2	2	2	2	2
Total:	3	3	3	3	3	3	3
Part-Time							
Municipal Judge	1	1	1	1	1	1	1
Total:	1	1	1	1	1	1	1

DEPARTMENT OF MANAGEMENT INFORMATION SYSTEMS

Mission and Description

Mission: To provide leadership and an enterprise framework in the field of information technology

Description: The Management Information Systems Department provides technology design and selection, technical support and training, systems management and administration, technology acquisition, the review and development of IT policies and procedures, and strategic planning services.

To ensure that these services are provided in an effective, efficient and timely manner, the MIS Department will:

- create a sustainable high-quality IT infrastructure that supports our City in all its initiatives*
- develop an enterprise framework within which all City Systems can function efficiently*
- ensure that all technology in place is secure, reliable and performing as needed*
- protect business interests and technology investments with effective IT policies and practices*
- provide professional and courteous service to staff and citizens*
- promote end-user self-sufficiency through training and communication*
- foster an environment that promotes personal and professional growth*

Key Intended Outcomes and Goals

Key Intended Outcomes / Strategic Plan: Information Technology

Deliver prompt, courteous, and efficient service to departments with a staff that is well trained, highly motivated, and professional.

Utilize cost-effective and reliable technology products to maintain excellent network capabilities.

Outcomes and Measures:

Outcomes	Measure	2007	2008	2009 YTD (as of 7/31/09)	2009 Goal	2010 Goal
Customer Service	% of employees surveyed rating quality of service provided by IT as good or better	N/A	N/A	N/A	85%	90%
	% of employees surveyed rating timeliness of service provided by IT as good or better	N/A	N/A	N/A	85%	90%
IT Investments	% of total annual City Budget invested in information technology	N/A	N/A	N/A	N/A	N/A
IT Capabilities	% of employees surveyed rating available office technology capabilities (Hardware/Software) as good or better	N/A	N/A	N/A	85%	90%
Network Uptime	% of Network uptime (Servers, Applications, Internet Access, Fiber Optics)	N/A	99.9%	99.9%	99.9%	99.9%
Staff Development	# of hours IT Staff technical training programs	N/A	N/A	N/A	240	320
Online Capabilities	# of software applications utilized to conduct online transactions	1	1	2	2	6
	\$ amount of electronic payments received	N/A	N/A	N/A	N/A	N/A

EXPENDITURES

DEPARTMENT: MANAGEMENT INFORMATION SYSTEMS

FUND: GENERAL

DIVISION: MANAGEMENT INFORMATION SYSTEMS

ACCOUNT GROUP: 1102

		FY 2006	FY 2007	FY 2008	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED EXPEND.	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
ACCTNUM	ACCTTITLE	ACTUAL	ACTUAL	ACTUAL							
PERSONNEL SERVICES											
10X11021010000	SALARIES OF REGULAR EMPLOYEES	\$186,349	\$190,179	\$198,134	\$256,764	\$205,520	\$206,472	\$264,611	3.1%	\$276,142	\$284,628
10X11021020000	OVERTIME	109	640	456	1,000	1,000	1,000	1,000	0.0%	1,000	1,000
10X11021140000	FICA-EMPLOYER PORTION	13,749	14,089	14,652	19,719	15,799	15,850	20,319	3.0%	21,201	21,851
10X11021160000	PENSION PLAN	0	0	0	0	0	0	8,932	0.0%	2,656	2,248
10X11021180000	GROUP LIFE INSURANCE PREMIUM	912	918	758	981	981	795	1,198	22.1%	1,258	1,298
10X11021190000	DENTAL HEALTH INSURANCE	883	912	958	2,077	965	956	1,854	-10.7%	1,891	1,934
10X11021200000	EMPLOYEE HEALTH CARE	7,027	8,531	7,431	13,823	6,331	6,324	15,151	9.6%	16,347	17,622
	TOTAL PERSONNEL	209,029	215,269	222,389	294,364	230,596	231,397	313,065	6.4%	320,495	330,581
CONTRACTUAL SERVICES											
10X11022130000	TRAVEL AND TRAINING	22,324	9,394	19,391	30,500	30,500	22,000	30,250	-0.8%	57,750	41,750
10X11022150000	ADVERTISING	23	0	0	0	0	0	0	0.0%	0	0
10X11022160000	PRINTING AND PHOTOGRAPHY	1,458	0	267	100	100	100	100	0.0%	100	100
10X11022330000	TELEPHONE	6,018	5,160	4,156	5,063	5,063	3,713	8,216	62.3%	7,926	8,099
10X11022370000	MAINTENANCE & REPAIR EQUIPMENT	93,262	91,552	98,362	110,906	110,906	115,035	136,853	23.4%	230,257	257,861
10X11022700000	CONTRACTUAL SERVICES	47,762	28,874	45,101	59,900	109,900	33,063	109,140	82.2%	71,840	97,201
	TOTAL CONTRACTUAL SERVICES	170,847	134,980	167,277	206,469	256,469	173,911	284,559	37.8%	367,873	405,011
COMMODITIES											
10X11023010000	OFFICE SUPPLIES	2,383	2,360	1,986	1,700	1,700	1,700	1,700	0.0%	1,700	1,700
10X11023530000	COMPUTER ACCESSORIES	16,269	17,815	14,849	18,000	18,000	18,000	19,500	8.3%	18,000	18,000
	TOTAL COMMODITIES	18,652	20,175	16,835	19,700	19,700	19,700	21,200	7.6%	19,700	19,700
CAPITAL ITEMS & TRANSFERS											
10X11025030000	OFFICE FURNITURE & EQUIPMENT	79,368	61,077	68,925	60,876	60,876	70,097	1,695	-97.2%	0	0
10X11025200000	COMPUTER SOFTWARE	44,660	28,250	42,914	104,817	98,817	95,817	30,722	-70.7%	0	0
10X11029270000	TRANSFER TO FUND 50 (ERF)	0	0	0	0	0	0	2,612	0.0%	56,530	112,377
	TOTAL CAPITAL ITEMS	124,028	89,327	111,839	165,693	159,693	165,914	35,029	-78.9%	56,530	112,377
	TOTAL INFORMATION SYSTEMS - M.I.S.	\$522,556	\$459,751	\$518,340	\$686,226	\$666,458	\$590,922	\$653,853	-4.7%	\$764,598	\$867,669

PERSONNEL SCHEDULE

DEPARTMENT: Management Information Systems

FUND: General

DIVISION: Management Information Systems

DIVISION ACCOUNT: 1102

POSITION/TITLE	ACTUAL FY 2006	ACTUAL FY 2007	ACTUAL FY 2008	BUDGET FY 2009	ADOPTED FY 2010	PROJECTED FY 2011	PROJECTED FY 2012
Director of MIS	1	1	1	1	1	1	1
Assistant Director of MIS	1	1	1	1	1	1	1
MIS Support Technician	1	1	1	1	1	1	1
Technology Specialist	0	0	0	1	1	1	1
Total:	3	3	3	4	4	4	4

DEPARTMENT OF POLICE

Mission and Description

Mission: The mission of the Clayton Police Department is to provide a safe and secure environment for the residents, business community, and visitors in the City of Clayton through the effective and efficient delivery of professional, positive, and innovative services.

Description: The Police Department is divided into two bureaus: The Field Operations Bureau, which is responsible for patrol, traffic, calls-for-service, parking control and community relations/crime prevention; and the Investigations and Support Bureau, which is responsible for follow-up investigations, juvenile matters, communications, and administration.

Key Intended Outcomes and Goals

Key Intended Outcomes / Strategic Plan: Safety

Provide highly trained personnel with the appropriate resources to continually improve safety and security throughout the community.

Outcomes and Measures:

Outcomes	Measure	2007	2008	2009 YTD (as of 7/31/09)	2009 Goal	2010 Goal
Neighborhood Safety	% of residents surveyed rating feeling of safety good or above	N/A	N/A	94.00%		
Responsiveness	Average Police Response Time for priority calls	5:03	5:06	4:07	5:00	4:50
	Clearance Rate for UCR Part I reported crimes	37%	34%	38%	40%	42%
	Commission on Accreditation for Law Enforcement Agencies (CALEA) Certification Yes or No	Yes	Yes	Yes	Yes	Yes
Professional Competence	# Sustained Complaints per 10,000 police calls for service	1.45	0	2.9		
Prevention	Crime Rate - UCR Part I Crimes per 1,000 population	26.6	18.24	17.6	18	17.5
Visibility/Communication	% of citizens surveyed rating their own public safety awareness as good or better	N/A	N/A	80.00%		
	Total enrolled in crime phone	1,350	1,490	1,560	1,600	1,700

EXPENDITURES

DEPARTMENT: POLICE

FUND: GENERAL

DIVISION: POLICE

ACCOUNT GROUP: 1200

		FY 2006	FY 2007	FY 2008	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED EXPEND.	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
		ACTUAL	ACTUAL	ACTUAL							
PERSONNEL SERVICES											
ACCTNUM	ACCTTITLE										
10X12001010000	SALARIES OF REGULAR EMPLOYEES	\$3,065,869	\$3,060,015	\$3,123,608	\$3,241,144	\$3,241,144	\$3,219,116	\$3,316,893	2.3%	\$3,439,126	\$3,561,307
10X12001020000	OVERTIME	116,781	145,856	147,247	135,000	150,000	150,000	145,000	7.4%	150,000	155,000
10X12001030000	PART-TIME	12,719	10,646	11,480	10,000	10,000	15,000	15,000	50.0%	15,000	15,000
10X12001040000	MISCELLANEOUS	24,158	26,516	26,776	34,140	34,140	38,801	40,000	17.2%	40,000	40,000
10X12001140000	FICA-EMPLOYER PORTION	241,766	241,974	247,272	261,881	261,881	262,083	268,889	2.7%	277,356	287,085
10X12001150000	DEFERRED COMPENSATION CONT.	3,000	3,000	3,000	3,000	3,000	3,000	3,000	0.0%	3,000	3,000
10X12001160000	PENSION PLAN	480,948	455,630	440,105	404,924	404,924	408,880	683,519	68.8%	679,012	678,906
10X12001180000	GROUP LIFE INSURANCE PREMIUM	15,096	15,216	12,431	12,438	12,438	12,425	15,065	21.1%	15,625	16,187
10X12001190000	DENTAL HEALTH INSURANCE	45,742	45,781	48,977	49,142	49,142	48,267	43,958	-10.6%	44,845	45,853
10X12001200000	EMPLOYEE HEALTH CARE	287,383	301,429	309,153	321,180	321,180	318,294	356,835	11.1%	385,588	416,239
	TOTAL PERSONNEL SERVICES	4,293,462	4,306,063	4,370,049	4,472,849	4,487,849	4,475,866	4,888,159	9.3%	5,049,552	5,218,577
CONTRACTUAL SERVICES											
10X12002030000	MEDICAL SERVICES	221	3,129	2,429	3,400	3,400	2,225	2,550	-25.0%	2,450	2,250
10X12002090000	MISCELLANEOUS OUTSIDE PERSONAL SERVICE	14,240	13,289	5,380	16,000	16,000	6,100	7,500	-53.1%	6,700	6,900
10X12002130000	TRAVEL AND TRAINING	24,928	25,081	30,539	31,330	31,330	31,402	25,975	-17.1%	21,480	22,730
10X12002160000	PRINTING AND PHOTOGRAPHY	1,226	6,343	1,705	2,350	2,350	2,800	3,400	44.7%	2,600	2,700
10X12002330000	TELEPHONE	25,112	24,097	24,825	23,228	23,228	23,530	31,172	34.2%	32,137	32,847
10X12002370000	MAINTENANCE & REPAIR EQUIPMENT	18,982	27,826	26,935	23,750	23,750	25,256	26,506	11.6%	19,071	19,371
10X12002420000	RENTALS	4,186	3,435	256	0	0	0	0	0.0%	0	0
10X12002550000	DUES & MEMBERSHIPS	2,011	2,161	2,601	2,885	2,885	3,356	3,356	16.3%	3,356	3,356
10X12002700000	CONTRACTUAL SERVICES	360,874	354,902	360,867	380,376	391,376	388,109	427,431	12.4%	463,036	501,868
	TOTAL CONTRACTUAL SERVICES	451,780	460,263	455,537	483,319	494,319	482,778	527,890	9.2%	550,830	592,022
COMMODITIES											
10X12003010000	OFFICE SUPPLIES	13,488	13,407	20,521	18,250	18,250	18,250	24,550	34.5%	19,050	19,700
10X12003070000	OPERATING SUPPLIES & EQUIPMENT	33,001	29,692	13,471	24,360	24,360	23,182	28,290	16.1%	12,340	13,340
10X12003072005	OPERATING SUPPLIES & EQUIP. - GRANT	2,615	0	0	0	0	0	0	0.0%	0	0
10X12003160000	CLOTHING & UNIFORMS	12,856	20,627	26,875	16,000	16,000	18,960	16,960	6.0%	32,640	18,600
10X12003220000	FOOD & BEVERAGE	5,400	9,149	4,228	4,325	4,325	4,400	2,900	-33.0%	2,900	2,900
10X12003320000	LICENSE PLATES & BADGES	6,801	1,163	1,177	500	500	1,800	500	0.0%	4,500	500
10X12003420000	COMMUNITY RELATIONS - SUPPLIES	3,961	3,687	4,378	4,400	4,400	3,500	3,600	-18.2%	3,700	3,800
10X12003440000	MISCELLANEOUS - UNDERCOVER FUND	250	26	0	250	250	250	250	0.0%	250	250
10X12004150000	FBI EXPENSES	(1,365)	0	0	0	0	0	0	0.0%	0	0
10X12004160000	RCEEG EXPENSES	342	0	0	0	0	0	0	0.0%	0	0
	TOTAL COMMODITIES	77,349	77,752	70,650	68,085	68,085	70,342	77,050	13.2%	75,380	59,090
TRANSFERS											
10X12009270000	TRANSFER TO FUND 50 (ERF)	0	0	0	0	0	0	52,593	0.0%	78,374	80,453
	TOTAL TRANSFERS	0	0	0	0	0	0	52,593	0.0%	78,374	80,453
	TOTAL POLICE DEPARTMENT	\$4,822,592	\$4,844,079	\$4,896,236	\$5,024,253	\$5,050,253	\$5,028,986	\$5,545,692	10.4%	\$5,754,136	\$5,950,142

PERSONNEL SCHEDULE

DEPARTMENT: Police **FUND: General**

DIVISION: Police **DIVISION ACCOUNT: 1200**

POSITION/TITLE	ACTUAL FY 2006	ACTUAL FY 2007	ACTUAL FY 2008	BUDGET FY 2009	ADOPTED FY 2010	PROJECTED FY 2011	PROJECTED FY 2012
Full-Time							
Police Chief	1	1	1	1	1	1	1
Captain	2	2	2	2	2	2	2
Lieutenant	4	4	4	4	4	4	4
Sergeant	5	5	5	5	5	5	5
Detective	7	7	7	7	7	7	7
Police Officer	33	33	33	33	33	33	33
Total Sworn Officers	52	52	52	52	52	52	52
Admin. Assistant	1	1	1	1	1	1	1
Admin. Secretary	1	1	1	1	1	1	1
Data Analyst	1	1	2	1	1	1	1
Total Police Dept.	55	55	56	55	55	55	55
Part-Time Regular							
Part-Time Clerk	1	1	0	0	0	0	0
Digital Imaging Clerk	0	0	3	0	0	0	0
Total:	1	1	3	0	0	0	0

DEPARTMENT OF FIRE

Mission and Description

Mission: To provide a safe environment for the residents, business community, and visitors in the City of Clayton by providing ongoing public education, fire prevention and inspection programs, and rapid and professional response for fire, rescue, medical and other emergencies.

Description: The Fire Department is divided into an administrative division which consists of the Fire Chief, Assistant Fire Chief/Fire Marshal and Administrative Secretary and a response division which consists of three 11 person crews staffing the fire departments command vehicle, ladder truck, rescue engine and ambulance 24 hours per day. In addition to responding to fire suppression calls, all emergency medical situations including treating and transport patients, fire department personnel also conduct ongoing fire safety inspections as well as safety and injury prevention classes for residents, the business community and City employees.

Key Intended Outcomes and Goals

Key Intended Outcomes / Strategic Plan: Safety

Provide safety, quick and competent responses to emergencies and educate public on fire prevention.

Outcomes and Measures:

Outcomes	Measure	2007	2008	2009 (as of 7/31/09)	2009 Goal	2010 Goal
Neighborhood Safety	% of residents surveyed rating feeling of safety good or above	N/A	N/A	94.00%		
Responsiveness	Average Fire Response Time (minutes)	4:09	4:27	4:53	6:00	6:00
	Average Fire Response Time for Priority Calls (minutes)	4:08	4:28	4:35	4:30	4:30
	Average EMS Response Time (minutes)	3:54	4:35	4:53	5:00	5:00
	Average EMS Response Time for Priority Calls (minutes)	3:55	3:37	N/A	3:45	3:45
Professional Competence	Center for Fire Accreditation International (CFAI) Accredited Yes or No	No	No	No	No	IP
	Time on scene with life threatening trauma patients Glasgow Coma Scale less than 9 (GCS < 9); Revised Trauma Score less than 9 (RTS < 9)	N/A	N/A	19:00	15:00	15:00
	Percentage of cardiac arrest patients who exhibit a pulse upon delivery to the hospital.	36%	61%	54%	40%	40%
	% of fires contained to room of origin	100%	86%	100%	90%	90%
	ISO Fire Rating	3	3	3	3	3
Prevention	# of High Rise Residential Structures that are not fully fire sprinklered	4	4	4	4	4
	# of High Rise Non-Residential Structures that are not fully fire sprinklered	12	12	12	10	9
	% of structures passing annual fire inspection	N/A	99.58%	99.85%	99.72%	100%

EXPENDITURES

DEPARTMENT: FIRE

FUND: GENERAL

DIVISION: FIRE

ACCOUNT GROUP: 1300

	FY 2006	FY 2007	FY 2008	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED EXPEND.	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
	ACTUAL	ACTUAL	ACTUAL							
PERSONNEL SERVICES										
ACCTNUM	ACCTTITLE									
10X13001010000	\$2,088,350	\$2,133,360	\$2,198,669	\$2,300,201	\$2,300,201	\$2,276,447	\$2,371,539	3.1%	\$2,415,742	\$2,524,982
10X13001020000	157,941	177,580	176,299	164,092	169,012	168,942	167,846	2.3%	172,210	175,515
10X13001040000	7,610	7,151	6,898	6,806	6,806	6,806	6,302	-7.4%	7,702	7,702
10X13001140000	166,498	173,200	176,588	189,070	189,070	186,818	194,395	2.8%	197,690	220,659
10X13001160000	321,070	304,251	295,926	272,545	272,545	272,510	454,958	66.9%	453,389	453,287
10X13001180000	10,404	10,525	8,509	8,824	8,824	8,753	10,540	19.5%	10,752	11,127
10X13001190000	31,587	32,056	34,001	34,609	34,609	33,958	29,678	-14.3%	30,281	30,956
10X13001200000	181,105	200,411	212,257	223,096	223,096	215,806	221,437	-0.7%	238,922	257,561
TOTAL PERSONNEL SERVICES	2,964,565	3,038,534	3,109,147	3,199,243	3,204,163	3,170,040	3,456,695	8.0%	3,526,688	3,681,789
CONTRACTUAL SERVICES										
10X13002010000	0	0	0	0	0	0	1,000	0.0%	1,000	1,000
10X13002030000	9,045	11,080	13,848	22,090	22,090	22,390	21,990	-0.5%	22,390	21,990
10X13002130000	13,173	20,391	21,268	28,700	28,700	28,632	27,312	-4.8%	33,702	28,312
10X13002160000	6,337	2,683	3,967	7,700	7,700	7,700	5,500	-28.6%	7,000	5,500
10X13002330000	10,970	10,713	13,462	14,289	14,289	14,292	18,996	32.9%	18,996	18,996
10X13002370000	6,499	14,506	10,903	14,219	12,541	14,016	13,885	-2.4%	13,885	13,885
10X13002550000	1,655	1,665	2,025	2,050	2,050	2,375	2,565	25.1%	7,065	3,065
10X13002700000	3,019	3,634	2,120	3,942	3,942	3,959	3,784	-4.0%	27,784	27,784
TOTAL CONTRACTUAL SERVICES	50,698	64,672	67,593	92,990	91,312	93,364	95,032	2.2%	131,822	120,532
COMMODITIES										
10X13003010000	9,387	8,734	9,429	11,000	11,000	11,004	9,510	-13.6%	9,710	9,410
10X13003070000	13,230	15,495	25,870	30,000	31,678	30,700	35,190	17.3%	25,910	26,990
10X13003110000	1,367	1,479	1,731	2,000	2,000	2,000	1,600	-20.0%	1,600	1,600
10X13003160000	18,161	30,866	28,664	29,500	29,500	29,372	29,500	0.0%	29,500	29,500
10X13003200000	17,458	14,557	21,361	24,074	24,074	23,546	21,046	-12.6%	23,546	21,046
10X13003210000	1,228	1,922	1,930	2,400	2,400	2,400	2,280	-5.0%	2,280	2,280
10X13003320000	1,253	898	1,751	1,600	1,600	1,731	1,600	0.0%	1,600	1,600
TOTAL COMMODITIES	62,084	73,951	90,736	100,574	102,252	100,753	100,726	0.2%	94,146	92,426
CAPITAL ITEMS & TRANSFERS										
10X13005130000	0	2,342	0	0	0	0	0	0.0%	0	0
10X13005140000	0	0	0	60,000	50,400	50,000	0	-100.0%	0	0
10X13009210000	0	0	0	4,000	4,000	0	4,000	0.0%	4,000	4,000
10X13009270000	0	0	0	0	0	0	167,220	0.0%	251,026	251,026
TOTAL CAPITAL ITEMS & TRANSFERS	0	2,342	0	64,000	54,400	50,000	171,220	167.5%	255,026	255,026
TOTAL FIRE DEPARTMENT	\$3,077,347	\$3,179,499	\$3,267,476	\$3,456,807	\$3,452,127	\$3,414,157	\$3,823,673	10.6%	\$4,007,682	\$4,149,773

PERSONNEL SCHEDULE

DEPARTMENT: Fire

FUND: General

DIVISION: Fire

DIVISION ACCOUNT: 1300

POSITION/TITLE	ACTUAL FY 2006	ACTUAL FY 2007	ACTUAL FY 2008	BUDGET FY 2009	ADOPTED FY 2010	PROJECTED FY 2011	PROJECTED FY 2012
Full-Time							
Fire Chief	1	1	1	1	1	1	1
Assistant Fire Chief	1	1	1	1	1	1	1
Battalion Chief	3	3	3	3	3	3	3
Captain	6	6	6	6	6	6	6
Firefighter/Paramedic	19	19	20	21	21	21	21
Firefighter	5	5	4	3	3	3	3
Administrative Secretary	1	1	1	1	1	1	1
Total:	36	36	36	36	36	36	36

DEPARTMENT OF PUBLIC WORKS

Mission and Description

Mission: To support and enhance a high quality of life for the City's residents, businesses and visitors by providing well-planned, environmentally sensitive, cost effective infrastructure and services to promote public health, personal safety, transportation, and civic vitality.

Description: The Department of Public Works is divided into four divisions:

The Administrative/Engineering Division is responsible for the overall administration and coordination of the department activities and is responsible for the implementation of all design, construction, and service contracts. This includes the administration of the refuse/recycling collection contract. This division also provides engineering support to the other Public Works Divisions and Departments of the City.

The Operations Division is responsible for the maintenance and repair of all public streets, alleys, sidewalks, parking facilities, street lights, traffic control, forestry, public landscaping and the leaf collection program.

The Building Maintenance Division is responsible for the maintenance of the City properties. These include City Hall, the Police Building, and the Public Works Facility.

The Equipment Services Division (Central Garage) is responsible for the repair and maintenance of all City owned vehicles and equipment.

Key Intended Outcomes and Goals

Key Intended Outcomes / Strategic Plan: Infrastructure and Environment

Preserve and protect the City's infrastructure by providing excellent street and lighting planning and maintenance. Promote public health by maintaining the City's cleanliness through efficient and effective refuse and recycling services. Contribute to the beautification of the community by providing world-class arboricultural and landscaping services in public right-of-way areas.

Outcomes and Measures

Outcomes	Measure	2007	2008	2009 YTD (as of 7/31/09)	2009 Goal	2010 Goal
Streets/Traffic	% of paved lane miles with a condition index rating of 3 or better	83.25	90.12	72.40%	85.00%	85.00%
	% of signalized intersections functioning at level of service C or better	N/A	N/A	N/A	-	-
	% of Resident Rating streets as good or better	N/A	86.00%	N/A	75.00%	75.00%
Parking	Average rate of utilization per on-street parking space	N/A	N/A	N/A	-	-
	Average rate of utilization per off-street parking space	N/A	N/A	N/A	-	-
Lighting	Average response time (working days) for city light repairs	N/A	3.98	-	4.00	4.00
Cleanliness	# of linear miles swept	N/A	N/A	2,610	4,750	4,750
Refuse/Recycling	# of missed pick ups per 1000 pick ups	2.90	2.00	1.67	1.80	1.80
	Recyclable Material Collected as a % of all refuse and recycling material collected	17.59	29.95	28.96	30.00	30.00
Aesthetics	% of City-maintained trees trimmed by arboricultural standards	23.35	13.60	13.20%	15.00	15.00
Fleet	% of fleet using alternative fuels	N/A	N/A	77%	80%	84%
	% of fleet availability	N/A	N/A	100%	100%	100%
	% of users rating service as satisfactory	N/A	N/A	100%	80%	80%
Facilities	Average response time for work orders (days)	N/A	N/A	1.8	1.0	1.0
	% of commodities purchased that are "green"	N/A	N/A	63%	70%	80%
	% of commodities purchased from state or municipal contracts	N/A	N/A	98%	99%	99%
	% of users rating service as satisfactory	N/A	N/A	N/A	N/A	N/A

EXPENDITURES

DEPARTMENT: PUBLIC WORKS

FUND: GENERAL

DIVISION: ALL

ACCOUNT GROUP: 1400

	FY 2006 ACTUAL	FY 2007 ACTUAL	FY 2008 ACTUAL	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED EXPEND.	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
PUBLIC WORKS DEPARTMENT - BY CATEGORY										
PERSONNEL	\$1,574,480	\$1,635,073	\$1,632,847	\$1,743,465	\$1,704,739	\$1,693,923	\$1,882,815	8.0%	\$1,904,982	\$1,969,202
CONTRACTUAL SERVICES	450,107	539,682	503,476	513,792	537,992	508,846	802,872	56.3%	746,177	763,715
COMMODITIES	385,744	411,418	500,048	536,930	450,765	428,806	491,740	-8.4%	487,406	495,512
CAPITAL ITEMS & TRANSFERS	10,941	12,444	3,725	10,000	10,000	20,797	154,148	1441.5%	224,082	229,412
PROGRAM ACCOUNTS	1,340,907	1,485,176	1,527,062	1,637,655	1,637,655	1,637,656	1,754,095	7.1%	1,876,742	2,048,623
TOTAL PUBLIC WORKS	\$3,762,180	\$4,083,793	\$4,167,158	\$4,441,842	\$4,341,151	\$4,290,028	\$5,085,670	14.5%	\$5,239,389	\$5,506,464
PUBLIC WORKS DEPARTMENT - BY DIVISION										
1401 ADMINISTRATION/ENGINEERING	\$2,847,187	\$3,155,935	\$3,203,111	\$3,436,642	\$3,408,551	\$3,342,728	\$2,540,345	-26.1%	\$2,620,980	\$2,810,983
1403 STREET MAINTENANCE *	0	0	0	0	0	0	1,269,021	0.0%	1,345,105	1,385,144
1404 BUILDING MAINTENANCE	353,677	338,308	357,915	372,094	391,294	414,391	423,405	13.8%	410,527	423,835
1405 EQUIPMENT SERVICES	561,316	589,550	606,132	633,106	541,306	532,909	575,067	-9.2%	586,542	599,943
1409 STREET LIGHTING *	0	0	0	0	0	0	277,832	0.0%	276,235	286,559
TOTAL PUBLIC WORKS	\$3,762,180	\$4,083,793	\$4,167,158	\$4,441,842	\$4,341,151	\$4,290,028	\$5,085,670	14.5%	\$5,239,389	\$5,506,464

* New cost centers 1403 and 1409 beginning Oct. 1, 2009.

EXPENDITURES

DEPARTMENT: PUBLIC WORKS

FUND: GENERAL

DIVISION: ENGINEERING/MAINTENANCE

ACCOUNT GROUP: 1401

		FY 2006	FY 2007	FY 2008	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED EXPEND.	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
		ACTUAL	ACTUAL	ACTUAL							
PERSONNEL SERVICES											
ACCTNUM	ACCTTITLE										
10X14011010000	SALARIES OF REGULAR EMPLOYEES	922,007	965,690	1,000,556	1,084,895	1,054,912	1,038,810	398,816	-63.2%	411,851	425,338
10X14011020000	OVERTIME	41,393	55,932	45,042	40,950	40,950	44,400	3,200	-92.2%	3,200	3,200
10X14011030000	PART TIME	18,569	17,868	25,382	24,000	24,000	24,000	5,280	-78.0%	5,280	5,280
10X14011040000	MISCELLANEOUS	2,284	2,161	2,161	2,161	2,161	2,161	264	-87.8%	264	264
10X14011140000	FICA-EMPLOYER PORTION	74,112	77,783	80,093	88,281	85,987	84,903	31,178	-64.7%	32,176	33,207
10X14011150000	DEFERRED COMPENSATION CONT.	308	2,000	2,000	2,000	2,000	308	0	-100.0%	0	0
10X14011160000	PENSION PLAN	0	0	0	0	0	0	13,398	0.0%	3,984	3,372
10X14011180000	GROUP LIFE INSURANCE PREMIUM	4,956	4,673	3,866	4,166	4,166	3,993	1,817	-56.4%	1,876	1,937
10X14011190000	DENTAL HEALTH INSURANCE	16,056	17,861	19,140	20,177	19,343	19,010	4,391	-78.2%	4,480	4,579
10X14011200000	EMPLOYEE HEALTH CARE	99,520	116,397	120,462	133,861	128,246	130,428	38,954	-70.9%	41,939	45,121
	TOTAL PERSONNEL SERVICES	1,179,205	1,260,365	1,298,702	1,400,491	1,361,765	1,348,013	497,298	-64.5%	505,050	522,298
CONTRACTUAL SERVICES											
10X14012010000	PROFESSIONAL SERVICES	0	0	0	600	600	0	0	-100.0%	0	0
10X14012130000	TRAVEL AND TRAINING	3,539	6,548	7,457	7,297	7,297	3,840	6,095	-16.5%	6,095	6,095
10X14012150000	ADVERTISING	1,522	489	2,063	1,300	1,300	1,300	0	-100.0%	0	0
10X14012160000	PRINTING AND PHOTOGRAPHY	1,674	2,732	406	1,000	1,000	1,000	1,000	0.0%	1,000	1,000
10X14012310000	WATER	2,492	7,207	5,678	8,856	8,856	8,760	0	-100.0%	0	0
10X14012320000	ELECTRICITY - SIGNALS	14,950	18,231	11,161	13,800	13,800	11,000	0	-100.0%	0	0
10X14012320001	ELECTRICITY-STREET LIGHTING	75,740	74,086	70,520	78,200	78,200	78,200	0	-100.0%	0	0
10X14012330000	TELEPHONE	13,179	13,194	14,072	15,040	15,040	15,040	8,002	-46.8%	8,234	8,489
10X14012370000	MAINTENANCE & REPAIR EQUIPMENT	7,034	3,895	4,668	7,650	7,650	14,530	0	-100.0%	0	0
10X14012420000	RENTALS	8,798	5,665	5,086	5,600	5,600	7,678	0	-100.0%	0	0
10X14012550000	DUES & MEMBERSHIPS	1,665	1,358	1,852	2,223	2,223	1,005	1,255	-43.5%	1,255	1,255
10X14012700000	CONTRACTUAL SERVICES	73,275	143,289	107,550	69,300	69,300	20,500	265,800	283.6%	216,298	216,811
	TOTAL CONTRACTUAL SERVICES	203,868	276,694	230,513	210,866	210,866	162,853	282,152	33.8%	232,882	233,650
COMMODITIES											
10X14013010000	OFFICE SUPPLIES	1,883	2,759	2,199	3,300	3,300	1,000	2,500	-24.2%	2,600	2,700
10X14013020000	MAGAZINES, BOOKS & MAPS	0	0	0	0	0	0	100	0.0%	100	100
10X14013070000	OPERATING SUPPLIES & EQUIPMENT	662	4,927	18,483	21,300	21,300	14,100	0	-100.0%	0	0
10X14013070001	SUPPLIES & EQUIP. STREET MAINT.	46,362	47,144	59,741	65,000	65,000	53,200	0	-100.0%	0	0
10X14013070002	SUPPLIES & EQUIP. SNOW & ICE	35,821	39,762	35,643	66,030	76,665	69,306	0	-100.0%	0	0
10X14013070003	SUPPLIES & EQUIP. TRAFFIC CONTROL	20,873	27,543	24,453	25,000	25,000	13,500	400	-98.4%	0	0
10X14013160000	CLOTHING & UNIFORMS	5,528	5,964	5,825	6,000	6,000	5,600	1,000	-83.3%	800	800
10X14013210000	MEETINGS & RECEPTIONS	57	14	0	0	0	500	2,000	0.0%	2,000	2,000
10X14013220000	FOOD & BEVERAGE	1,080	676	490	1,000	1,000	500	800	-20.0%	806	812
10X14013380000	ELECTRICAL SUPPLIES	0	0	0	0	0	25,600	0	0.0%	0	0
	TOTAL COMMODITIES	112,266	128,789	146,834	187,630	198,265	183,306	6,800	-96.4%	6,306	6,412
PROGRAM ACCOUNTS											
10X14014020000	RECYCLING COMMITTEE	0	78,315	0	0	0	0	2,000	0.0%	2,000	2,000
10X14014040000	REFUSE COLLECTION	1,340,907	1,406,861	1,527,062	1,637,655	1,637,655	1,637,656	1,752,095	7.0%	1,874,742	2,046,623
	TOTAL PROGRAM ACCOUNTS	1,340,907	1,485,176	1,527,062	1,637,655	1,637,655	1,637,656	1,754,095	7.1%	1,876,742	2,048,623
CAPITAL ITEMS & TRANSFERS											
10X14015020000	BUILDINGS, STRUCTURES & IMP.	3,000	4,911	0	0	0	0	0	0.0%	0	0
10X14015030000	OFFICE FURNITURE & EQUIPMENT	0	0	0	0	0	300	0	0.0%	0	0
10X14015050000	RADIO & COMMUNICATION EQUIPMENT	0	0	0	0	0	2,800	0	0.0%	0	0
10X14015060000	MACHINERY & EQUIPMENT	7,941	0	0	0	0	7,800	0	0.0%	0	0
	TOTAL CAPITAL ITEMS & TRANSFERS	10,941	4,911	0	0	0	10,900	0	0.0%	0	0
	TOTAL ENGINEERING/MAINTENANCE	\$2,847,187	\$3,155,935	\$3,203,111	\$3,436,642	\$3,408,551	\$3,342,728	\$2,540,345	-26.1%	\$2,620,980	\$2,810,983

PERSONNEL SCHEDULE

DEPARTMENT: Public Works

FUND: General

DIVISION: Engineering/Maintenance

DIVISION ACCOUNT: 1401

POSITION/TITLE	ACTUAL FY 2006	ACTUAL FY 2007	ACTUAL FY 2008	BUDGET FY 2009	ADOPTED FY 2010	PROJECTED FY 2011	PROJECTED FY 2012
Director of Public Works	1	1	1	1	1	1	1
Assistant Director of Public Works	0	0	1	1	1	1	1
Assistant City Engineer	1	1	0	0	0	0	0
Civil Engineer	1	1	1	1	1	1	1
Civil Engineer 1	0	0	0	1	1	1	1
Construction Inspector - PW	1	1	1	1	1	1	1
Administrative Secretary	1	1	1	1	1	1	1
Public Works Superintendent *	1	1	1	1	0	0	0
City Forester *	1	1	1	1	0	0	0
Assistant City Forester *	1	2	2	2	0	0	0
Labor Foreman *	4	3	3	3	0	0	0
Laborer *	9	9	9	9	0	0	0
Total:	21	21	21	22	6	6	6

* Positions moved to Divisions 1403 and 1409 starting 10/01/09.

EXPENDITURES

DEPARTMENT: PUBLIC WORKS

FUND: GENERAL

DIVISION: STREET MAINTENANCE

ACCOUNT GROUP: 1403

ACCTNUM	ACCTTITLE	FY 2006 ACTUAL	FY 2007 ACTUAL	FY 2008 ACTUAL	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED EXPEND.	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
PERSONNEL SERVICES											
10X14031010000	SALARIES OF REGULAR EMPLOYEES	\$0	\$0	\$0	\$0	\$0	\$0	\$629,254	0.0%	\$651,420	\$673,335
10X14031020000	OVERTIME	0	0	0	0	0	0	42,900	0.0%	42,900	42,900
10X14031030000	PART-TIME	0	0	0	0	0	0	24,000	0.0%	24,000	24,000
10X14031040000	MISCELLANEOUS	0	0	0	0	0	0	1,633	0.0%	1,633	1,633
10X14031140000	FICA-EMPLOYER PORTION	0	0	0	0	0	0	53,381	0.0%	55,076	56,753
10X14031160000	PENSION PLAN	0	0	0	0	0	0	31,262	0.0%	9,296	7,868
10X14031180000	GROUP LIFE INSURANCE PREMIUM	0	0	0	0	0	0	2,860	0.0%	2,963	3,063
10X14031190000	DENTAL HEALTH INSURANCE	0	0	0	0	0	0	11,192	0.0%	11,419	11,674
10X14031200000	EMPLOYEE HEALTH CARE	0	0	0	0	0	0	95,360	0.0%	103,111	111,043
	TOTAL PERSONNEL SERVICES	0	0	0	0	0	0	891,842	0.0%	901,818	932,269
CONTRACTUAL SERVICES											
10X14032130000	TRAVEL AND TRAINING	0	0	0	0	0	0	4,380	0.0%	3,680	3,680
10X14032310000	WATER	0	0	0	0	0	0	16,449	0.0%	17,271	18,136
10X14032330000	TELEPHONE	0	0	0	0	0	0	8,002	0.0%	8,234	8,489
10X14032350000	MAINTENANCE & REPAIR STRUCTURES	0	0	0	0	0	0	10,000	0.0%	10,000	10,000
10X14032370000	MAINTENANCE & REPAIR EQUIPMENT	0	0	0	0	0	0	1,000	0.0%	1,000	1,000
10X14032380000	MAINTENANCE & REPAIR-RADIO	0	0	0	0	0	0	500	0.0%	500	500
10X14032420000	RENTALS	0	0	0	0	0	0	8,000	0.0%	8,000	8,000
10X14032530000	LANDFILL CHARGES	0	0	0	0	0	0	8,000	0.0%	8,000	8,000
10X14032550000	DUES & MEMBERSHIPS	0	0	0	0	0	0	890	0.0%	890	890
10X14032700000	CONTRACTUAL SERVICES	0	0	0	0	0	0	11,250	0.0%	11,650	12,050
	TOTAL CONTRACTUAL SERVICES	0	0	0	0	0	0	68,471	0.0%	69,225	70,745
COMMODITIES											
10X14033010000	OFFICE SUPPLIES	0	0	0	0	0	0	1,000	0.0%	1,000	1,000
10X14033020000	MAGAZINES, BOOKS & MAPS	0	0	0	0	0	0	100	0.0%	100	100
10X14033160000	CLOTHING & UNIFORMS	0	0	0	0	0	0	5,600	0.0%	5,600	5,600
10X14033170000	AGRICULTURAL SUPPLIES	0	0	0	0	0	0	25,000	0.0%	25,000	25,000
10X14033190000	HARDWARE & HAND TOOLS	0	0	0	0	0	0	8,950	0.0%	6,200	6,200
10X14033200000	MEDICAL SUPPLIES	0	0	0	0	0	0	600	0.0%	600	600
10X14033210000	MEETINGS & RECEPTIONS	0	0	0	0	0	0	500	0.0%	500	500
10X14033250000	STREET MAINTENANCE MATERIALS	0	0	0	0	0	0	12,000	0.0%	12,000	12,000
10X14033260000	ROCK, CEMENT & CONCRETE PRODUCTS	0	0	0	0	0	0	3,000	0.0%	3,000	3,000
10X14033270000	LUMBER & WOOD PRODUCTS	0	0	0	0	0	0	1,200	0.0%	1,200	1,200
10X14033280000	PAINTS & PAINTING SUPPLIES	0	0	0	0	0	0	11,500	0.0%	11,500	11,500
10X14033280001	PAINT-TRAFFIC CONTROL	0	0	0	0	0	0	4,000	0.0%	4,000	4,000
10X14033300000	STEEL, IRON & METAL PRODUCTS	0	0	0	0	0	0	4,000	0.0%	4,000	4,000
10X14033400000	OTHER OPERATING SUPPLIES	0	0	0	0	0	0	73,340	0.0%	76,000	79,000
10X14033460000	EMERGENCY CREW MEALS	0	0	0	0	0	0	750	0.0%	750	750
10X14033600000	STREET FURNITURE & TRASH CONTAINERS	0	0	0	0	0	0	5,000	0.0%	5,000	5,000
10X14033640000	TRAFFIC CONTROL SIGNS	0	0	0	0	0	0	7,000	0.0%	7,000	7,000
	TOTAL COMMODITIES	0	0	0	0	0	0	163,540	0.0%	163,450	166,450
CAPITAL ITEMS & TRANSFERS											
10X14035030000	OFFICE FURNITURE & EQUIPMENT	0	0	0	0	0	0	750	0.0%	0	1,000
10X14035050000	RADIO & COMMUNICATION EQUIPMENT	0	0	0	0	0	0	0	0.0%	5,000	5,000
10X14035060000	MACHINERY & EQUIPMENT	0	0	0	0	0	0	8,400	0.0%	0	0
10X14039270000	TRANSFER TO FUND 50 (ERF)	0	0	0	0	0	0	136,018	0.0%	205,612	209,680
	TOTAL CAPITAL ITEMS & TRANSFERS	0	0	0	0	0	0	145,168	0.0%	210,612	215,680
	TOTAL STREET MAINTENANCE	\$0	\$0	\$0	\$0	\$0	\$0	\$1,269,021	0.0%	\$1,345,105	\$1,385,144

Note: New cost center beginning Oct. 1, 2009.

PERSONNEL SCHEDULE

DEPARTMENT: Public Works

FUND: General

DIVISION: Street Maintenance

DIVISION ACCOUNT: 1403

POSITION/TITLE *	ACTUAL FY 2006	ACTUAL FY 2007	ACTUAL FY 2008	BUDGET FY 2009	ADOPTED FY 2010	PROJECTED FY 2011	PROJECTED FY 2012
Public Works Superintendent	0	0	0	0	1	1	1
City Forester	0	0	0	0	1	1	1
Assistant City Forester	0	0	0	0	2	2	2
Labor Foreman	0	0	0	0	2	2	2
Laborer	0	0	0	0	8	8	8
Total:	0	0	0	0	14	14	14

* Positions moved from Division 1401 starting 10/01/09.

EXPENDITURES

DEPARTMENT: PUBLIC WORKS

FUND: GENERAL

DIVISION: BUILDING MAINTENANCE

ACCOUNT GROUP: 1404

		FY 2006	FY 2007	FY 2008	FY 2009	FY 2009	FY 2009	FY 2010	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
		ACTUAL	ACTUAL	ACTUAL	ORIGINAL BUDGET	AMENDED BUDGET	ESTIMATED EXPEND.	ADOPTED BUDGET			
PERSONNEL SERVICES											
ACCTNUM	ACCTTITLE										
10X14041010000	SALARIES OF REGULAR EMPLOYEES	\$90,604	\$70,106	\$70,073	\$73,070	\$73,070	\$73,756	\$76,409	4.6%	\$78,701	\$81,062
10X14041020000	OVERTIME	1,215	3,754	1,924	3,250	3,250	2,500	2,700	-16.9%	3,000	3,250
10X14041040000	MISCELLANEOUS	168	168	168	168	168	168	168	0.0%	168	168
10X14041140000	FICA-EMPLOYER PORTION	6,884	5,591	5,427	5,851	5,851	5,885	6,107	4.4%	6,320	6,539
10X14041160000	PENSION PLAN	0	0	0	0	0	0	4,466	0.0%	1,328	1,124
10X14041180000	GROUP LIFE INSURANCE PREMIUM	456	449	266	281	281	284	348	23.8%	357	370
10X14041190000	DENTAL HEALTH INSURANCE	1,903	1,000	958	966	966	966	863	-10.7%	880	902
10X14041200000	EMPLOYEE HEALTH CARE	12,070	6,362	5,972	6,332	6,332	6,324	6,900	9.0%	7,414	7,962
	TOTAL PERSONNEL SERVICES	113,301	87,430	84,789	89,918	89,918	89,883	97,961	8.9%	98,168	101,377
CONTRACTUAL SERVICES											
10X14042300000	NATURAL GAS	64,409	62,619	73,499	73,500	73,500	83,500	87,675	19.3%	90,305	93,014
10X14042310000	WATER	7,212	11,647	11,091	12,075	12,075	12,075	13,283	10.0%	13,947	14,644
10X14042320000	ELECTRICITY	86,150	84,325	89,973	79,860	79,860	79,860	87,846	10.0%	92,238	96,850
10X14042340000	SEWER SERVICE CHARGE	5,239	8,907	5,857	13,200	13,200	15,180	16,698	26.5%	18,368	20,205
10X14042350000	BUILDING MAINTENANCE	47,471	37,427	38,091	39,800	47,000	71,132	39,310	-1.2%	34,740	34,984
10X14042370000	MAINTENANCE & REPAIR EQUIPMENT	376	180	495	200	200	200	200	0.0%	200	200
10X14042420000	RENTALS	203	0	0	250	250	250	250	0.0%	250	250
10X14042700000	CONTRACTUAL SERVICES	1,805	20,020	32,848	42,091	49,091	43,111	60,982	44.9%	43,111	43,111
	TOTAL CONTRACTUAL SERVICES	212,865	225,125	251,854	260,976	275,176	305,308	306,244	17.3%	293,159	303,258
COMMODITIES											
10X14043050000	MEETINGS & RECEPTIONS/COFFEE	3,944	0	0	200	200	400	400	100.0%	400	400
10X14043070000	OPERATING SUPPLIES & EQUIPMENT	15,920	13,854	15,952	14,100	19,100	12,100	12,100	-14.2%	12,100	12,100
10X14043160000	CLOTHING & UNIFORMS	1,464	749	523	900	900	700	700	-22.2%	700	700
10X14043360000	BUILDING MAINTENANCE PARTS	6,182	3,883	4,797	6,000	6,000	6,000	6,000	0.0%	6,000	6,000
	TOTAL COMMODITIES	27,510	18,486	21,272	21,200	26,200	19,200	19,200	-9.4%	19,200	19,200
CAPITAL ITEMS											
10X14045020000	BUILDINGS, STRUCTURES & IMPROVEMENTS	0	7,267	0	0	0	0	0	0.0%	0	0
	TOTAL CAPITAL ITEMS	0	7,267	0	0	0	0	0	0.0%	0	0
	TOTAL BUILDING MAINTENANCE	\$353,677	\$338,308	\$357,915	\$372,094	\$391,294	\$414,391	\$423,405	13.8%	\$410,527	\$423,835

PERSONNEL SCHEDULE

DEPARTMENT: Public Works

FUND: General

DIVISION: Building Maintenance

DIVISION ACCOUNT: 1404

POSITION/TITLE	ACTUAL FY 2006	ACTUAL FY 2007	ACTUAL FY 2008	BUDGET FY 2009	ADOPTED FY 2010	PROJECTED FY 2011	PROJECTED FY 2012
Maintenance Worker II	1	1	1	1	1	1	1
Maintenance Worker I	2	2	1	1	1	1	1
Total:	3	3	2	2	2	2	2

EXPENDITURES

DEPARTMENT: PUBLIC WORKS

FUND: GENERAL

DIVISION: EQUIPMENT SERVICES

ACCOUNT GROUP: 1405

		FY 2006	FY 2007	FY 2008	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED EXPEND.	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
		ACTUAL	ACTUAL	ACTUAL							
PERSONNEL SERVICES											
ACCTNUM	ACCTTITLE										
10X14051010000	SALARIES OF REGULAR EMPLOYEES	\$242,310	\$243,745	\$209,191	\$215,544	\$215,544	\$216,682	\$222,815	3.4%	\$229,499	\$236,384
10X14051020000	OVERTIME	1,147	1,751	2,373	3,000	3,000	3,000	3,000	0.0%	3,000	3,000
10X14051040000	MISCELLANEOUS	576	558	336	576	576	576	576	0.0%	576	576
10X14051140000	FICA-EMPLOYER PORTION	18,759	19,003	16,548	16,763	16,763	16,812	17,319	3.3%	17,869	18,433
10X14051160000	PENSION PLAN	0	0	0	0	0	0	8,932	0.0%	2,656	2,248
10X14051180000	GROUP LIFE INSURANCE PREMIUM	1,188	1,198	984	830	830	833	1,016	22.4%	1,047	1,078
10X14051190000	DENTAL HEALTH INSURANCE	2,924	2,979	3,131	3,186	3,186	3,186	2,843	-10.8%	2,900	2,966
10X14051200000	EMPLOYEE HEALTH CARE	15,070	18,044	16,793	13,157	13,157	14,938	14,201	7.9%	15,140	16,141
	TOTAL PERSONNEL SERVICES	281,974	287,278	249,356	253,056	253,056	256,027	270,702	7.0%	272,687	280,826
CONTRACTUAL SERVICES											
10X14052130000	TRAVEL AND TRAINING	0	620	0	2,000	2,000	0	2,000	0.0%	2,000	2,000
10X14052160000	PRINTING AND PHOTOGRAPHY	962	656	662	1,000	1,000	1,000	1,000	0.0%	1,000	1,000
10X14052370000	MAINTENANCE & REPAIR EQUIPMENT	1,742	5,474	825	3,500	3,500	3,500	3,500	0.0%	3,500	3,500
10X14052550000	DUES & MEMBERSHIPS	435	440	450	450	450	460	460	2.2%	460	460
10X14052700000	CONTRACTUAL SERVICES	30,234	30,673	19,172	35,000	45,000	35,725	35,725	2.1%	35,725	35,725
	TOTAL CONTRACTUAL SERVICES	33,374	37,863	21,109	41,950	51,950	40,685	42,685	1.8%	42,685	42,685
COMMODITIES											
10X14053010000	OFFICE SUPPLIES	1,857	27	54	100	100	100	200	100.0%	200	200
10X14053070000	OPERATING SUPPLIES & EQUIPMENT	8,194	5,760	6,487	7,500	7,500	7,500	7,500	0.0%	7,500	7,500
10X14053100000	GAS, OIL & LUBRICANTS	170,092	173,871	230,111	244,800	143,000	143,000	170,000	-30.6%	175,000	180,000
10X14053110000	EQUIPMENT PARTS	65,395	83,949	95,068	75,000	75,000	75,000	75,000	0.0%	75,000	75,000
10X14053160000	CLOTHING & UNIFORMS	345	536	222	700	700	700	0	-100.0%	0	0
10X14053220000	FOOD & BEVERAGE	85	0	0	0	0	0	0	0.0%	0	0
	TOTAL COMMODITIES	245,968	264,143	331,942	328,100	226,300	226,300	252,700	-23.0%	257,700	262,700
CAPITAL ITEMS & TRANSFERS											
10X14055060000	TOOL,SHOP & CONSTRUCTION EQUIPMENT	0	266	3,725	10,000	10,000	9,897	0	-100.0%	0	0
10X14059270000	TRANSFER TO FUND 50 (ERF)	0	0	0	0	0	0	8,980	0.0%	13,470	13,732
	TOTAL CAPITAL ITEMS & TRANSFERS	0	266	3,725	10,000	10,000	9,897	8,980	-10.2%	13,470	13,732
	TOTAL EQUIPMENT SERVICES	\$561,316	\$589,550	\$606,132	\$633,106	\$541,306	\$532,909	\$575,067	-9.2%	\$586,542	\$599,943

PERSONNEL SCHEDULE

DEPARTMENT: Public Works

FUND: General

DIVISION: Equipment Services

DIVISION ACCOUNT: 1405

POSITION/TITLE	ACTUAL FY 2006	ACTUAL FY 2007	ACTUAL FY 2008	BUDGET FY 2009	ADOPTED FY 2010	PROJECTED FY 2011	PROJECTED FY 2012
Fleet and Building Manager	1	1	1	1	1	1	1
Mechanic Foreman	1	1	1	1	1	1	1
Mechanic	3	3	3	2	2	2	2
Total:	5	5	5	4	4	4	4

EXPENDITURES

DEPARTMENT: PUBLIC WORKS

FUND: GENERAL

DIVISION: STREET LIGHTING

ACCOUNT GROUP: 1409

	FY 2006 ACTUAL	FY 2007 ACTUAL	FY 2008 ACTUAL	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED EXPEND.	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
PERSONNEL SERVICES										
ACCTNUM	ACCTTITLE									
10X14091010000	\$0	\$0	\$0	\$0	\$0	\$0	\$91,837	0.0%	\$95,520	\$99,106
10X14091020000	0	0	0	0	0	0	2,500	0.0%	2,500	2,500
10X14091040000	0	0	0	0	0	0	264	0.0%	264	264
10X14091140000	0	0	0	0	0	0	7,046	0.0%	7,327	7,602
10X14091160000	0	0	0	0	0	0	4,466	0.0%	1,328	1,124
10X14091180000	0	0	0	0	0	0	418	0.0%	434	452
10X14091190000	0	0	0	0	0	0	1,979	0.0%	2,020	2,064
10X14091200000	0	0	0	0	0	0	16,502	0.0%	17,866	19,320
TOTAL PERSONNEL SERVICES	0	0	0	0	0	0	125,012	0.0%	127,259	132,432
CONTRACTUAL SERVICES										
10X14092320000	0	0	0	0	0	0	86,020	0.0%	90,321	94,837
10X14092320001	0	0	0	0	0	0	12,100	0.0%	12,705	13,340
10X14092370000	0	0	0	0	0	0	3,000	0.0%	3,000	3,000
10X14092700000	0	0	0	0	0	0	2,200	0.0%	2,200	2,200
TOTAL CONTRACTUAL SERVICES	0	0	0	0	0	0	103,320	0.0%	108,226	113,377
COMMODITIES										
10X14093190000	0	0	0	0	0	0	4,500	0.0%	1,000	1,000
10X14093260000	0	0	0	0	0	0	1,500	0.0%	1,500	1,500
10X14093380000	0	0	0	0	0	0	40,500	0.0%	35,250	35,250
10X14093430000	0	0	0	0	0	0	3,000	0.0%	3,000	3,000
TOTAL COMMODITIES	0	0	0	0	0	0	49,500	0.0%	40,750	40,750
TOTAL STREET LIGHTING	\$0	\$0	\$0	\$0	\$0	\$0	\$277,832	0.0%	\$276,235	\$286,559

Note: New cost center beginning Oct. 1, 2009.

PERSONNEL SCHEDULE

DEPARTMENT: Public Works	FUND: General
DIVISION: Street Lighting	DIVISION ACCOUNT: 1409

POSITION/TITLE *	ACTUAL FY 2006	ACTUAL FY 2007	ACTUAL FY 2008	BUDGET FY 2009	ADOPTED FY 2010	PROJECTED FY 2011	PROJECTED FY 2012
Labor Foreman	0	0	0	0	1	1	1
Laborer	0	0	0	0	1	1	1
Total:	0	0	0	0	2	2	2

* Positions moved from Division 1401 starting 10/01/09.

DEPARTMENT OF PARKS AND RECREATION

Mission and Description

Mission: To improve the quality of life for our citizens through the provision of comprehensive leisure services and recreational opportunities to individuals of all ages, abilities, and interests in a safe, healthy, and pleasant environment.

Description: The Department of Parks and Recreation is divided into two divisions: Recreation and Parks. The Recreation Division's responsibility is to oversee the development, expansion and implementation of a wide array of programs, services and facilities within department operations.

The Recreation Division provides all recreational program development and implementation for individuals of all abilities and needs, manages and operates The Center of Clayton, Shaw Park Aquatic Center, Ice Rink and Tennis Center, as well as the Martin Franklin Hanley House; hires, trains and supervises seasonal and part-time employees as well as volunteers.

The Parks Maintenance Division is responsible for providing effective and efficient maintenance services for park grounds, recreational facilities, park equipment and vehicles, park landscaping services, minor construction projects and special event support for the Recreation Division.

Key Intended Outcomes and Goals

Key Intended Outcomes / Strategic Plan: Quality of Life & Environment

To Create an opportunity to serve citizens with integrity and competence through proper management of City parks, open space, facilities, amenities, recreation programs and services enhancing and promoting the “Quality of Life” for the citizens of Clayton through enriching environment.

Outcomes and Measures:

Outcomes	Measure	2007	2008	2009 (as of 7/31/09)	2009 Goal	2010 Goal
Parks & Green Space	average park inspection index as a percentage	N/A	N/A	82.00%	80.00%	82.00%
	# of maintained park acres per 1000 residents	5.03	5.03	5.03	5.03	5.03
	% of City-maintained trees trimmed by arboricultural standards	23.35	13.60	13.20%	15.00	15.00
Recreation & Environment	Total participation in Parks & Recreation programs	21,238	21,076	15,213	21,000	21,000
	% of households with one or more recreation pass holders	30.73%	31.10%	25.30%	32.50%	33.00%
	# of programs offered by Parks & Recreation	905	1,101	948	1,150	1,200
	Total square feet of recreation space (public sector only) per 1000 population	N/A	47,514	47,514	47,514	48,500
	Total sales at special events	\$360,678	\$390,850	N/A	\$300,000	\$325,000
Cultural Amenities	# of public cultural events produced	15	16	16	17	18
Citizen Diversity	# of different program types offered by Parks and Recreation Department	208	236	213	240	250
	% of qualified resident participation in OASIS	43.10%	44.97%	N/A	46.00%	48.00%
Communication / Citizen Participation	# of participants in public safety education			126	220	230

EXPENDITURES

DEPARTMENT: PARKS AND RECREATION

FUND: GENERAL

DIVISION: ALL

ACCOUNT GROUP: 1600

	FY 2006 ACTUAL	FY 2007 ACTUAL	FY 2008 ACTUAL	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED EXPEND.	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
PARKS AND RECREATION DEPT. - BY CATEGORY										
PERSONNEL	\$1,117,697	\$1,171,380	\$1,264,421	\$1,330,767	\$1,319,834	\$1,333,953	\$1,396,901	5.0%	\$1,421,903	\$1,467,952
CONTRACTUAL SERVICES	326,290	336,944	339,779	400,184	379,916	361,341	401,647	0.4%	410,023	426,378
COMMODITIES	151,520	140,877	169,292	174,492	174,492	176,605	181,973	4.3%	184,307	190,548
CAPITAL ITEMS & TRANSFERS	3,363	0	471	0	0	0	36,369	0.0%	57,183	57,723
PROGRAM DEVELOPMENT	58,416	58,170	66,159	67,579	67,579	60,190	62,394	-7.7%	63,254	63,938
TOTAL PARKS & RECREATION	\$1,657,286	\$1,707,371	\$1,840,122	\$1,973,022	\$1,941,821	\$1,932,089	\$2,079,284	5.4%	\$2,136,670	\$2,206,539
PARKS AND RECREATION DEPT. - BY DIVISION										
1601 PARKS ADMINISTRATION	\$435,111	\$474,116	\$527,849	\$556,023	\$556,023	\$555,633	\$574,238	3.3%	\$584,864	\$605,001
1603 SWIMMING POOL	184,296	208,693	211,935	210,228	219,877	219,540	225,852	7.4%	227,676	235,337
1604 ICE RINK	52,718	32,616	68,500	85,800	85,800	82,824	92,345	7.6%	88,412	91,700
1606 HANLEY HOUSE	0	0	8,554	15,684	15,684	13,232	14,157	-9.7%	14,556	15,149
1607 TENNIS CENTER	41,975	45,075	44,906	58,326	58,326	59,515	45,872	-21.4%	59,407	63,573
1608 SPORTS PROGRAMS	176,704	204,285	185,287	215,394	195,126	188,034	198,863	-7.7%	203,099	206,437
1610 PARKS MAINTENANCE	711,165	685,976	727,607	770,442	749,860	751,761	864,085	12.2%	893,830	922,584
1613 CONCESSIONS	55,317	56,610	65,484	61,125	61,125	61,550	63,872	4.5%	64,826	66,758
TOTAL PARKS & RECREATION	\$1,657,286	\$1,707,371	\$1,840,122	\$1,973,022	\$1,941,821	\$1,932,089	\$2,079,284	5.4%	\$2,136,670	\$2,206,539

EXPENDITURES

DEPARTMENT: PARKS AND RECREATION

FUND: GENERAL

DIVISION: ADMINISTRATION

ACCOUNT GROUP: 1601

ACCTNUM	ACCTTITLE	FY 2006 ACTUAL	FY 2007 ACTUAL	FY 2008 ACTUAL	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED EXPEND.	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
PERSONNELSERVICES											
10X16011010000	SALARIES OF REGULAR EMPLOYEES	\$284,606	\$314,663	\$352,372	\$362,663	\$362,663	\$367,378	\$361,241	-0.4%	\$376,527	\$392,020
10X16011020000	OVERTIME	366	325	0	300	300	100	200	-33.3%	200	200
10X16011030000	PART-TIME	7,939	4,015	7,425	5,760	5,760	5,763	5,800	0.7%	5,800	5,800
10X16011140000	FICA-EMPLOYER PORTION	21,311	24,158	26,235	28,279	28,279	28,775	28,140	-0.5%	29,324	30,524
10X16011160000	PENSION PLAN	0	0	0	0	0	0	15,632	0.0%	4,649	3,935
10X16011180000	GROUP LIFE INSURANCE PREMIUM	1,417	1,615	1,279	1,384	1,384	1,414	1,632	17.9%	1,655	1,724
10X16011190000	DENTAL HEALTH INSURANCE	3,112	4,516	4,818	5,070	5,070	5,307	4,417	-12.9%	4,504	4,610
10X16011200000	EMPLOYEE HEALTH CARE	17,143	30,791	30,146	33,100	33,100	34,763	35,203	6.4%	37,807	40,584
	TOTAL PERSONNEL SERVICES	335,894	380,083	422,275	436,556	436,556	443,500	452,265	3.6%	460,466	479,397
CONTRACTUAL SERVICES											
10X16012100000	POSTAGE-NEWSLETTER	4,002	3,980	3,748	6,700	6,700	6,042	6,100	-9.0%	6,200	6,200
10X16012130000	TRAVEL AND TRAINING	6,618	4,252	8,268	7,880	7,880	7,666	8,370	6.2%	9,300	9,500
10X16012150000	ADVERTISING	258	50	1,930	2,600	2,600	3,736	3,600	38.5%	3,600	3,600
10X16012160000	PRINTING AND PHOTOGRAPHY	4,078	5,481	3,574	4,400	4,400	4,288	4,400	0.0%	4,400	4,400
10X16012170000	PUBLICATIONS	14,681	14,141	11,470	14,800	14,800	12,002	13,950	-5.7%	14,250	14,250
10X16012330000	TELEPHONE	18,414	16,952	16,334	16,966	16,966	17,425	16,923	-0.3%	17,598	17,598
10X16012370000	MAINTENANCE & REPAIR EQUIPMENT	1,038	1,788	1,003	1,880	1,880	1,020	1,800	-4.3%	1,800	1,800
10X16012550000	DUES & MEMBERSHIPS	1,620	2,202	2,728	2,680	2,680	2,615	3,115	16.2%	2,675	2,675
10X16012700000	CONTRACTUAL SERVICES	10,265	5,690	8,707	14,500	14,500	21,067	25,700	77.2%	25,700	26,415
10X16012700400	CONTRACTUAL - INSTRUCTION	7,000	6,500	6,500	6,900	6,900	0	0	-100.0%	0	0
	TOTAL CONTRACTUAL SERVICES	67,974	61,036	64,264	79,306	79,306	75,861	83,958	5.9%	85,523	86,438
COMMODITIES											
10X16013010000	OFFICE SUPPLIES	6,787	6,403	8,247	8,930	8,930	8,947	9,700	8.6%	9,700	9,991
10X16013160000	CLOTHING & UNIFORMS	995	1,519	1,388	1,432	1,432	1,423	1,280	-10.6%	1,280	1,280
10X16013220000	FOOD & BEVERAGE	1,869	2,136	2,402	2,479	2,479	2,676	2,290	-7.6%	2,290	2,290
	TOTAL COMMODITIES	9,651	10,058	12,037	12,841	12,841	13,046	13,270	3.3%	13,270	13,561
PROGRAM ACCOUNTS											
10X16014620000	INSTRUCTIONAL - GENERAL	4,805	5,603	23,118	22,390	22,390	2,465	4,930	-78.0%	4,930	4,930
10X16014650000	SPECIAL EVENTS	16,787	17,336	6,155	4,930	4,930	20,761	19,815	301.9%	20,675	20,675
	TOTAL PROGRAM ACCOUNTS	21,592	22,939	29,273	27,320	27,320	23,226	24,745	-9.4%	25,605	25,605
	TOTAL PARKS ADMINISTRATION	\$435,111	\$474,116	\$527,849	\$556,023	\$556,023	\$555,633	\$574,238	3.3%	\$584,864	\$605,001

PERSONNEL SCHEDULE

DEPARTMENT: Parks and Recreation	FUND: General
DIVISION: Administration/Recreation	DIVISION ACCOUNT: 1601

POSITION/TITLE	ACTUAL FY 2006	ACTUAL FY 2007	ACTUAL FY 2008	BUDGET FY 2009	ADOPTED FY 2010	PROJECTED FY 2011	PROJECTED FY 2012
Director of Parks & Recreation	1	1	1	1	1	1	1
Parks & Recreation Superintendent	1	1	1	1	1	1	1
Recreation Assistant - Administration *	1	1	1	1	1	1	1
Recreation Assistant - Sports **	1	1	1	1	1	1	1
Recreation Supervisor Sports	1	2	2	1	1	1	1
Event Specialist ***	0.5	0.5	0.5	0.5	0.75	0.75	0.75
Community Resource Coordinator ****	0	0	0.5	0.5	0.5	0.5	0.5
Recreation Supervisor - Community *****	0	0	0	1	0.5	0.5	0.5
Recreation Aquatic Supervisor *****	0.25	0.25	0.25	0.25	0.25	0.25	0.25
Total:	5.75	6.75	7.25	7.25	7	7	7

- * This is a change in title beginning in FY 2010 of the previously listed Administrative Assistant position.
- ** This is a change in title beginning in FY2010 of the previously listed Recreation Program Assistant.
- *** Position previously split between Special Tax District & General Fund - Parks Administration evenly; distribution changed to 25/75.
- **** New position added in April 2008; split evenly between Parks Administration and Century Foundation.
- ***** Position previously had duties for the City only; reassignment of duties now results in an even split with the CRSWC.
- ***** Aquatic Supervisor salary split between City and CRSWC (25% City, 75% CRSWC). CRSWC is not part of the City Budget.

EXPENDITURES

DEPARTMENT: PARKS AND RECREATION

FUND: GENERAL

DIVISION: SWIMMING POOL

ACCOUNT GROUP: 1603

ACCTNUM	ACCTTITLE	FY 2006 ACTUAL	FY 2007 ACTUAL	FY 2008 ACTUAL	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED EXPEND.	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
PERSONNELSERVICES											
10X16031010000	SALARIES OF REGULAR EMPLOYEES	\$5,897	\$6,159	\$5,560	\$1,600	\$1,600	\$5,768	\$5,952	272.0%	\$5,952	\$6,131
10X16031020000	OVERTIME	2,039	1,305	3,119	7,453	7,453	3,400	3,400	-54.4%	3,400	3,502
10X16031030000	PART-TIME	92,787	107,410	105,962	96,751	106,400	106,400	106,665	10.3%	106,665	109,865
10X16031030150	PART-TIME MANAGER POOL	20,902	25,371	21,931	27,970	27,970	23,273	23,273	-16.8%	23,273	23,971
10X16031030250	PART-TIME - AQUATICS	5,923	9,294	9,008	9,575	9,575	9,575	9,790	2.3%	9,790	10,084
10X16031140000	FICA-EMPLOYER PORTION	9,758	11,737	11,145	10,966	10,966	11,354	11,405	4.0%	11,405	11,747
	TOTAL PERSONNEL SERVICES	137,306	161,276	156,725	154,315	163,964	159,770	160,485	4.0%	160,485	165,300
CONTRACTUAL SERVICES											
10X16032300000	NATURAL GAS	3,630	3,630	3,630	3,630	3,630	3,630	3,630	0.0%	3,630	3,630
10X16032310000	WATER	6,250	6,434	8,024	7,995	7,995	8,749	9,624	20.4%	10,105	10,610
10X16032340000	SEWER SERVICE CHARGE	5,762	5,544	8,789	8,808	8,808	9,366	10,771	22.3%	11,848	13,033
10X16032350000	MAINTENANCE & REPAIR STRUCTURES	1,053	912	677	1,400	1,400	1,435	2,600	85.7%	2,652	2,705
10X16032370000	MAINTENANCE & REPAIR EQUIPMENT	3,653	2,675	4,680	3,000	3,000	4,498	4,500	50.0%	4,590	4,682
10X16032420000	RENTALS	0	4,344	4,017	4,400	4,400	2,583	4,438	0.9%	4,438	4,660
	TOTAL CONTRACTUAL SERVICES	20,348	23,539	29,817	29,233	29,233	30,261	35,563	21.7%	37,263	39,320
COMMODITIES											
10X16033070000	OPERATING SUPPLIES & EQUIPMENT	19,993	18,354	22,475	21,420	21,420	21,785	22,080	3.1%	22,080	22,742
10X16033360000	BUILDING MAINTENANCE PARTS	3,113	4,235	1,268	3,500	3,500	6,224	6,224	77.8%	6,348	6,475
	TOTAL COMMODITIES	23,106	22,589	23,743	24,920	24,920	28,009	28,304	13.6%	28,428	29,217
PROGRAM ACCOUNTS											
10X16034560000	AQUATIC PROGRAMS	3,536	1,289	1,650	1,760	1,760	1,500	1,500	-14.8%	1,500	1,500
	TOTAL PROGRAM ACCOUNTS	3,536	1,289	1,650	1,760	1,760	1,500	1,500	-14.8%	1,500	1,500
	TOTAL SWIMMING POOL	\$184,296	\$208,693	\$211,935	\$210,228	\$219,877	\$219,540	\$225,852	7.4%	\$227,676	\$235,337

EXPENDITURES

DEPARTMENT: PARKS AND RECREATION

FUND: GENERAL

DIVISION: ICE RINK

ACCOUNT GROUP: 1604

		FY 2006	FY 2007	FY 2008	FY 2009	FY 2009	FY 2009	FY 2010	% CHG 2010 TO 2009	FY 2011	FY 2012
		ACTUAL	ACTUAL	ACTUAL	ORIGINAL BUDGET	AMENDED BUDGET	ESTIMATED EXPEND.	ADOPTED BUDGET		PROJECTED BUDGET	PROJECTED BUDGET
PERSONNEL SERVICES											
ACCTNUM	ACCTTITLE										
10X16041010000	SALARIES OF REGULAR EMPLOYEES	\$3,527	\$0	\$1,965	\$0	\$0	\$3,985	\$3,706	0.0%	\$3,706	\$3,816
10X16041020000	OVERTIME	0	0	83	2,898	2,898	0	0	-100.0%	0	0
10X16041030000	PART-TIME	11,545	0	13,510	15,686	15,686	13,968	14,291	-8.9%	14,291	14,719
10X16041030150	PART-TIME MANAGER ICE RINK	9,872	0	10,003	11,449	11,449	10,761	11,057	-3.4%	11,057	11,390
10X16041030450	PART-TIME - ICE SKATING	1,993	0	1,178	3,086	3,086	1,760	2,700	-12.5%	2,700	2,700
10X16041140000	FICA-EMPLOYER PORTION	2,060	0	2,044	2,534	2,534	2,324	2,429	-4.1%	2,429	2,496
	TOTAL PERSONNEL SERVICES	28,997	0	28,783	35,653	35,653	32,798	34,183	-4.1%	34,183	35,121
CONTRACTUAL SERVICES											
10X16042300000	NATURAL GAS	7,804	7,474	8,801	10,026	10,026	9,966	10,464	4.4%	10,778	11,102
10X16042310000	WATER	3,326	5,241	10,722	11,142	11,142	11,142	12,256	10.0%	12,869	13,512
10X16042340000	SEWER SERVICE CHARGE	4,408	4,924	5,476	7,654	7,654	7,654	8,802	15.0%	9,682	10,651
10X16042350000	MAINTENANCE & REPAIR STRUCTURES	201	245	1,232	1,000	1,000	872	1,000	0.0%	1,000	1,020
10X16042370000	MAINTENANCE & REPAIR EQUIPMENT	5,260	9,760	4,280	10,000	10,000	10,169	13,000	30.0%	10,260	10,465
	TOTAL CONTRACTUAL SERVICES	20,999	27,644	30,511	39,822	39,822	39,803	45,522	14.3%	44,589	46,750
COMMODITIES											
10X16043070000	OPERATING SUPPLIES & EQUIPMENT	1,187	1,500	5,107	5,000	5,000	4,534	4,000	-20.0%	4,000	4,080
10X16043160000	CLOTHING & UNIFORMS	544	0	324	645	645	536	440	-31.8%	440	449
10X16043200000	MEDICAL SUPPLIES	225	0	0	225	225	100	200	-11.1%	200	200
10X16043360000	BUILDING MAINTENANCE PARTS	766	3,472	3,304	4,455	4,455	5,053	8,000	79.6%	5,000	5,100
	TOTAL COMMODITIES	2,722	4,972	8,735	10,325	10,325	10,223	12,640	22.4%	9,640	9,829
CAPITAL OUTLAY											
10X16045130000	RECREATION EQUIPMENT	0	0	471	0	0	0	0	0.0%	0	0
	TOTAL CAPITAL OUTLAY	0	0	471	0	0	0	0	0.0%	0	0
	TOTAL ICE RINK	\$52,718	\$32,616	\$68,500	\$85,800	\$85,800	\$82,824	\$92,345	7.6%	\$88,412	\$91,700

EXPENDITURES

DEPARTMENT: PARKS AND RECREATION

FUND: GENERAL

DIVISION: HANLEY HOUSE

ACCOUNT GROUP: 1606

		FY 2006	FY 2007	FY 2008	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED EXPEND.	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
		ACTUAL	ACTUAL	ACTUAL							
PERSONNEL SERVICES											
ACCTNUM	ACCTTITLE										
10X16061030000	PART-TIME	\$0	\$0	\$7,946	\$0	\$0	\$0	\$640	0.0%	\$640	\$659
10X16061140000	FICA-EMPLOYER PORTION	0	0	608	0	0	0	49	0.0%	49	50
	TOTAL PERSONNEL SERVICES	0	0	8,554	0	0	0	689	0.0%	689	709
CONTRACTUAL SERVICES											
10X16062300000	NATURAL GAS	0	0	0	4,200	4,200	4,200	4,410	5.0%	4,542	4,679
10X16062310000	WATER	0	0	0	2,640	2,640	2,640	2,904	10.0%	3,049	3,202
10X16062320000	ELECTRICITY	0	0	0	1,095	1,095	1,095	1,205	10.1%	1,265	1,328
10X16062340000	SEWER SERVICE CHARGE	0	0	0	360	360	360	414	15.0%	455	501
10X16062350000	MAINTENANCE & REPAIR STRUCTURES	0	0	0	1,000	1,000	600	600	-40.0%	600	612
10X16062370000	MAINTENANCE & REPAIR EQUIPMENT	0	0	0	200	200	60	60	-70.0%	61	62
10X16062700000	CONTRACTUAL SERVICES	0	0	0	2,760	2,760	1,893	1,350	-51.1%	1,350	1,460
	TOTAL CONTRACTUAL SERVICES	0	0	0	12,255	12,255	10,848	10,943	-10.7%	11,322	11,844
COMMODITIES											
10X16063070000	OPERATING SUPPLIES AND EQUIPMENT	0	0	0	2,429	2,429	1,384	1,525	-37.2%	1,525	1,556
10X16063360000	BUILDING MAINTENANCE	0	0	0	1,000	1,000	1,000	1,000	0.0%	1,020	1,040
	TOTAL COMMODITIES	0	0	0	3,429	3,429	2,384	2,525	-26.4%	2,545	2,596
	TOTAL HANLEY HOUSE	\$0	\$0	\$8,554	\$15,684	\$15,684	\$13,232	\$14,157	-9.7%	\$14,556	\$15,149

EXPENDITURES

DEPARTMENT: PARKS AND RECREATION

FUND: GENERAL

DIVISION: TENNIS CENTER

ACCOUNT GROUP: 1607

	FY 2006	FY 2007	FY 2008	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED EXPEND.	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
	ACTUAL	ACTUAL	ACTUAL							
PERSONNEL SERVICES										
ACCTNUM	ACCTTITLE									
10X16071010000	\$455	\$417	\$343	\$0	\$0	\$822	\$767	0.0%	\$1,150	\$1,185
10X16071020000	0	0	0	1,166	1,166	0	0	-100.0%	0	0
10X16071030000	7,215	7,821	6,361	10,986	10,986	8,031	7,582	-31.0%	7,890	8,121
10X16071030150	3,660	3,433	4,379	6,925	6,925	5,213	4,347	-37.2%	4,924	5,073
10X16071030250	21,749	25,263	19,915	25,736	25,736	24,967	16,852	-34.5%	25,716	26,487
10X16071140000	2,543	2,826	2,181	3,428	3,428	2,986	2,259	-34.1%	3,036	3,126
	35,622	39,760	33,179	48,241	48,241	42,019	31,807	-34.1%	42,716	43,992
CONTRACTUAL SERVICES										
10X16072350000	79	0	272	250	250	752	800	220.0%	800	816
10X16072700000	2,182	2,775	3,557	2,625	2,625	9,479	8,575	226.7%	8,575	9,433
	2,261	2,775	3,829	2,875	2,875	10,231	9,375	226.1%	9,375	10,249
COMMODITIES										
10X16073070000	4,085	2,437	7,393	6,610	6,610	6,528	3,890	-41.2%	6,500	8,500
10X16073360000	7	103	505	600	600	737	800	33.3%	816	832
	4,092	2,540	7,898	7,210	7,210	7,265	4,690	-35.0%	\$7,316	\$9,332
TOTAL TENNIS CENTER	\$41,975	\$45,075	\$44,906	\$58,326	\$58,326	\$59,515	\$45,872	-21.4%	\$59,407	\$63,573

EXPENDITURES

DEPARTMENT: PARKS AND RECREATION

FUND: GENERAL

DIVISION: SPORTS PROGRAMS

ACCOUNT GROUP: 1608

		FY 2006	FY 2007	FY 2008	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED EXPEND.	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
		ACTUAL	ACTUAL	ACTUAL							
PERSONNEL SERVICES											
ACCTNUM	ACCTTITLE										
10X16081010000	SALARIES OF REGULAR EMPLOYEES	\$1,048	\$26	\$196	\$800	\$800	\$700	\$800	0.0%	\$1,600	\$1,600
10X16081020000	OVERTIME	0	0	0	0	0	70	0	0.0%	0	0
10X16081030200	PART-TIME ADULT OFFICIAL/COORDINATORS	2,328	1,286	18,729	20,423	20,423	20,425	20,423	0.0%	20,423	20,423
10X16081030201	PART-TIME YOUTH OFFICIAL/COORDINATORS	26,494	28,053	32,140	43,430	43,430	41,710	41,710	-4.0%	41,710	41,710
10X16081030550	PART-TIME-FITNESS	1,564	1,296	946	1,813	1,813	0	1,600	-11.7%	1,600	1,600
10X16081140000	FICA-EMPLOYER PORTION	2,353	2,326	3,979	5,023	5,023	4,812	4,937	-1.7%	4,998	4,998
	TOTAL PERSONNEL SERVICES	33,787	32,987	55,990	71,489	71,489	67,717	69,470	-2.8%	70,331	70,331
CONTRACTUAL SERVICES											
10X16082700102	CONTRACTUAL SPORTS CAMPS INSTRUCTORS	33,652	36,956	27,637	36,106	25,762	25,762	26,544	-26.5%	26,544	29,198
10X16082700110	CONTRACTUAL- TENNIS LESSONS	0	0	0	0	0	0	0	0.0%	0	0
10X16082700150	MISC CONTRACTUAL SERVICES-AQUATICS	0	0	0	0	0	0	0	0.0%	0	0
10X16082700550	CONTRACTUAL - FITNESS	52,317	70,059	68,349	70,300	60,376	60,376	67,500	-4.0%	70,875	70,875
10X16082900000	CONTRACTUAL - YOUTH SPORTS	10,840	12,284	75	1,000	1,000	500	1,000	0.0%	1,000	1,000
10X16082910000	CONTRACTUAL - ADULT SPORTS	13,625	18,387	0	0	0	0	0	0.0%	0	0
	TOTAL CONTRACTUAL SERVICES	110,434	137,686	96,061	107,406	87,138	86,638	95,044	-11.5%	98,419	101,073
PROGRAM ACCOUNTS											
10X16084550000	FITNESS	90	0	331	300	300	0	150	-50.0%	150	150
10X16084570000	LEAGUES-ADULT	4,487	3,324	4,529	4,950	4,950	4,506	4,450	-10.1%	4,450	4,539
10X16084580000	LEAGUES-YOUTH	27,906	30,288	28,376	31,249	31,249	29,173	29,749	-4.8%	29,749	30,344
	TOTAL PROGRAM ACCOUNTS	32,483	33,612	33,236	36,499	36,499	33,679	34,349	-5.9%	34,349	35,033
	TOTAL SPORTS PROGRAMS	\$176,704	\$204,285	\$185,287	\$215,394	\$195,126	\$188,034	\$198,863	-7.7%	\$203,099	\$206,437

EXPENDITURES

DEPARTMENT: PARKS AND RECREATION

FUND: GENERAL

DIVISION: PARKS MAINTENANCE

ACCOUNT GROUP: 1610

	FY 2006	FY 2007	FY 2008	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED EXPEND.	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
	ACTUAL	ACTUAL	ACTUAL							
PERSONNEL SERVICES										
ACCTNUM	ACCTTITLE									
10X161010000	\$363,390	\$367,253	\$387,503	\$398,459	\$381,047	\$386,474	\$414,181	4.0%	\$426,433	\$438,885
10X16101020000	21,657	21,826	19,891	26,078	26,078	26,360	26,360	1.1%	26,360	27,150
10X16101030000	51,678	53,025	32,485	40,500	40,500	57,804	57,804	42.7%	59,538	61,324
10X16101040000	356	312	312	312	312	312	312	0.0%	312	312
10X16101140000	32,684	33,022	32,152	35,599	34,255	36,004	40,958	15.1%	42,188	43,018
10X16101160000	0	0	0	0	0	0	20,097	0.0%	5,976	5,058
10X16101180000	1,680	1,887	1,468	1,531	1,531	1,480	1,864	21.8%	1,919	1,974
10X16101190000	6,514	6,735	7,447	7,483	7,241	6,739	6,244	-16.6%	6,369	6,513
10X16101200000	41,528	43,926	43,509	45,128	43,544	42,596	49,304	9.3%	53,060	57,064
	519,487	527,986	524,769	555,090	534,508	557,769	617,124	11.2%	622,155	641,298
CONTRACTUAL SERVICES										
10X16102130000	1,914	2,240	2,475	3,300	3,300	3,299	3,015	-8.6%	3,015	3,166
10X16102300000	6,349	6,006	5,891	7,107	7,107	7,107	7,462	5.0%	7,686	7,917
10X16102310000	21,960	9,437	7,641	15,657	15,657	9,991	10,990	-29.8%	11,540	12,117
10X16102320001	54,232	37,031	47,791	48,876	48,876	48,415	53,257	9.0%	55,919	58,715
10X16102340000	11,949	12,393	12,848	26,725	26,725	24,120	27,738	3.8%	30,512	33,563
10X16102350000	1,430	1,782	2,424	1,605	1,605	1,600	1,600	-0.3%	1,600	1,648
10X16102370000	2,365	6,410	4,725	4,000	4,000	4,200	4,200	5.0%	4,200	4,410
10X16102420000	156	62	3,056	385	385	2,205	4,880	1167.2%	880	880
10X16102700000	2,566	7,777	27,791	20,432	20,432	5,562	6,900	-66.2%	6,980	7,064
	102,922	83,138	114,642	128,087	128,087	106,499	120,042	-6.3%	122,332	129,480
COMMODITIES										
10X16103070000	66,986	67,148	73,779	77,700	77,700	77,833	80,500	3.6%	82,110	83,750
10X16103140000	10,541	1,305	5,770	0	0	236	0	0.0%	0	0
10X16103160000	4,047	4,683	5,002	5,115	5,115	5,139	5,100	-0.3%	5,100	5,383
10X16103200000	1,355	210	220	400	400	390	400	0.0%	400	400
10X16103220000	622	875	702	850	850	750	750	-11.8%	750	750
10X16103360000	1,036	301	723	1,200	1,200	1,360	2,000	66.7%	2,000	2,000
	84,588	74,522	86,196	85,265	85,265	85,708	88,750	4.1%	90,360	92,283
PROGRAM ACCOUNTS										
10X16104680000	805	330	2,000	2,000	2,000	1,785	1,800	-10.0%	1,800	1,800
	805	330	2,000	2,000	2,000	1,785	1,800	-10.0%	1,800	1,800
CAPITAL ITEMS & TRANSFERS										
10X16105060000	3,363	0	0	0	0	0	0	0.0%	0	0
10X16109270000	0	0	0	0	0	0	36,369	0.0%	57,183	57,723
	3,363	0	0	0	0	0	36,369	0.0%	57,183	57,723
TOTAL PARKS MAINTENANCE	\$711,165	\$685,976	\$727,607	\$770,442	\$749,860	\$751,761	\$864,085	12.2%	\$893,830	\$922,584

PERSONNEL SCHEDULE

DEPARTMENT: Parks and Recreation	FUND: General
DIVISION: Parks Maintenance	DIVISION ACCOUNT: 1610

POSITION/TITLE	ACTUAL FY 2006	ACTUAL FY 2007	ACTUAL FY 2008	BUDGET FY 2009	ADOPTED FY 2010	PROJECTED FY 2011	PROJECTED FY 2012
Parks Superintendent	1	1	1	1	1	1	1
Park Supervisor	1	1	2	2	2	2	2
Horticulturist	1	1	1	1	1	1	1
Labor Foreman	1	1	0	0	0	0	0
Field Technician	0	0	0	0	1	1	1
Laborer	5	5	5	5	4	4	4
Total:	9	9	9	9	9	9	9

EXPENDITURES

DEPARTMENT: PARKS AND RECREATION

FUND: GENERAL

DIVISION: CONCESSIONS

ACCOUNT GROUP: 1613

	FY 2006 ACTUAL	FY 2007 ACTUAL	FY 2008 ACTUAL	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED EXPEND.	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
PERSONNEL SERVICES										
10X16131010000 SALARIES OF REGULAR EMPLOYEES	\$1,123	\$1,342	\$1,490	\$1,275	\$1,275	\$1,670	\$1,694	32.9%	\$1,694	\$1,745
10X16131030000 PART-TIME	14,977	16,028	18,640	16,013	16,013	17,659	17,659	10.3%	17,659	18,188
10X16131030150 PART-TIME MANAGER - CONCESSIONS	8,614	9,837	11,590	10,044	10,044	8,892	9,331	-7.1%	9,331	9,611
10X16131140000 FICA-EMPLOYER PORTION	1,890	2,081	2,426	2,091	2,091	2,159	2,194	4.9%	2,194	2,260
TOTAL PERSONNEL SERVICES	26,604	29,288	34,146	29,423	29,423	30,380	30,878	4.9%	30,878	31,804
CONTRACTUAL SERVICES										
10X16132370000 MAINTENANCE & REPAIR EQUIPMENT	1,352	1,126	655	1,200	1,200	1,200	1,200	0.0%	1,200	1,224
TOTAL CONTRACTUAL SERVICES	1,352	1,126	655	1,200	1,200	1,200	1,200	0.0%	1,200	1,224
COMMODITIES										
10X16133070000 OPERATING SUPPLIES & EQUIPMENT	27,361	26,196	30,683	30,502	30,502	29,970	31,794	4.2%	32,748	33,730
TOTAL COMMODITIES	27,361	26,196	30,683	30,502	30,502	29,970	31,794	4.2%	32,748	33,730
TOTAL CONCESSIONS	\$55,317	\$56,610	\$65,484	\$61,125	\$61,125	\$61,550	\$63,872	4.5%	\$64,826	\$66,758

EXPENDITURES

DEPARTMENT: PARKS AND RECREATION

FUND: GENERAL

DIVISION: TASTE OF CLAYTON

DIVISION ACCOUNT: 1502

		FY 2006	FY 2007	FY 2008	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED EXPEND.	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
		ACTUAL	ACTUAL	ACTUAL							
PERSONNEL SERVICES											
ACCTNUM	ACCTTITLE										
10X15021010000	SALARIES OF REGULAR EMPLOYEES	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.0%	\$0	\$0
10X15021140000	FICA - EMPLOYER PORTION	0	0	0	0	0	0	0	0.0%	0	0
10X15021160000	PENSION PLAN	0	0	0	0	0	0	0	0.0%	0	0
10X15021180000	GROUP LIFE INSURANCE PREMIUM	0	0	0	0	0	0	0	0.0%	0	0
10X15021190000	DENTAL HEALTH INSURANCE	0	0	0	0	0	0	0	0.0%	0	0
10X15021200000	EMPLOYEE HEALTHCARE	0	0	0	0	0	0	0	0.0%	0	0
	TOTAL PERSONNEL SERVICES	0	0	0	0	0	0	0	0.0%	0	0
CONTRACTUAL SERVICES											
10X15022100000	POSTAGE	3,073	196	216	1,030	1,030	440	450	-56.3%	450	450
10X15022130000	TRAVEL AND TRAINING	0	0	0	0	0	0	0	0.0%	0	0
10X15022150000	ADVERTISING	8,377	6,561	10,760	11,330	11,330	13,479	11,246	-0.7%	11,246	11,246
10X15022160000	PRINTING AND PHOTOGRAPHY	7,794	6,133	6,602	5,932	5,932	3,949	4,075	-31.3%	4,075	4,075
10X15022330000	TELEPHONE	0	0	0	0	0	0	0	0.0%	0	0
10X15022550000	DUES & MEMBERSHIPS	3,260	3,114	3,766	3,667	3,667	454	454	-87.6%	454	454
10X15022700000	CONTRACTUAL SERVICES	222,724	213,808	207,486	232,486	98,367	109,403	139,781	-39.9%	139,781	139,781
	TOTAL CONTRACTUAL SERVICES	245,228	229,812	228,830	254,445	120,326	127,725	156,006	-39.9%	156,006	156,006
COMMODITIES											
10X15023010000	OFFICE SUPPLIES	14,290	18,015	10,352	22,408	22,408	14,315	14,135	-36.9%	14,135	14,135
10X15023210000	MEETINGS & RECEPTIONS	1,383	1,943	2,180	2,266	2,266	872	1,600	-29.4%	1,600	1,600
	TOTAL COMMODITIES	15,673	19,958	12,532	24,674	24,674	15,187	15,735	-36.2%	15,735	15,735
	TOTAL TASTE OF CLAYTON	\$260,901	\$249,770	\$241,362	\$279,119	\$145,000	\$142,912	\$171,741	-38.5%	\$171,741	\$171,741

EXPENDITURES

DEPARTMENT: PARKS AND RECREATION

FUND: GENERAL

DIVISION: CENTURY FOUNDATION

DIVISION ACCOUNT: 1503

	FY 2006	FY 2007	FY 2008	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED EXPEND.	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
	ACTUAL	ACTUAL	ACTUAL							
PERSONNEL SERVICES										
ACCTNUM	ACCTTITLE									
10X15031010000	\$0	\$0	\$0	\$19,570	\$19,570	\$19,720	\$20,612	5.3%	\$21,761	\$22,974
10X15031140000	0	0	0	1,506	1,506	1,509	1,586	5.3%	1,684	1,778
10X15031160000	0	0	0	0	0	0	1,117	0.0%	333	282
10X15031180000	0	0	0	38	38	38	47	23.7%	50	52
10X15031190000	0	0	0	555	555	242	216	-61.1%	220	226
10X15031200000	0	0	0	4,056	4,056	1,581	1,725	-57.5%	1,853	1,990
	0	0	0	25,725	25,725	23,090	25,303	-1.6%	25,901	27,302
COMMODITIES										
10X15033010000	0	0	0	4,000	4,000	4,000	3,000	-25.0%	3,000	3,000
10X15033210000	0	0	0	1,000	1,000	942	1,000	0.0%	1,000	1,000
	0	0	0	5,000	5,000	4,942	4,000	-20.0%	4,000	4,000
TOTAL CENTURY FOUNDATION	\$0	\$0	\$0	\$30,725	\$30,725	\$28,032	\$29,303	-4.6%	\$29,901	\$31,302

PERSONNEL SCHEDULE

DEPARTMENT: Parks and Recreation	FUND: General
DIVISION: Century Foundation	DIVISION ACCOUNT: 1503

POSITION/TITLE	ACTUAL FY 2006	ACTUAL FY 2007	ACTUAL FY 2008	BUDGET FY 2009	ADOPTED FY 2010	PROJECTED FY 2011	PROJECTED FY 2012
Community Resource Coordinator *	0	0	0	0.5	0.5	0.5	0.5
Total:	0	0	0	0.5	0.5	0.5	0.5

* Community Resource Coordinator 1/2 salary is charged to General Fund Parks Administration.

NON-DEPARTMENTAL

The Non-Departmental Account encompasses all expenses that cannot be specifically associated with any one department but nevertheless are within the General Fund.

EXPENDITURES

DEPARTMENT: NON-DEPARTMENTAL

FUND: GENERAL

DIVISION: NON-DEPARTMENTAL AND TRANSFERS

ACCOUNT GROUP: 1701-1900

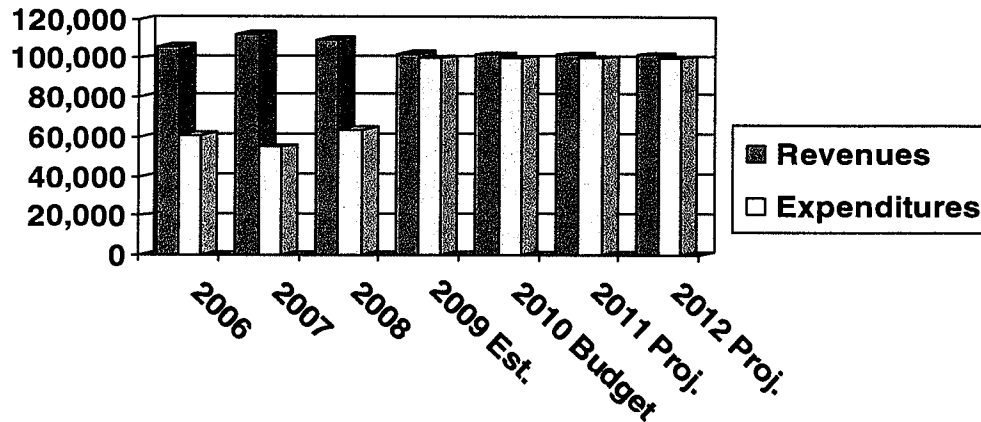
		FY 2006	FY 2007	FY 2008	FY 2009	FY 2009	FY 2009	FY 2010	% CHG 2010 TO 2009	FY 2011	FY 2012
		ACTUAL	ACTUAL	ACTUAL	ORIGINAL BUDGET	AMENDED BUDGET	ESTIMATED EXPEND.	ADOPTED BUDGET		PROJECTED BUDGET	PROJECTED BUDGET
NON-DEPARTMENTAL GENERAL											
ACCTNUM	ACCTTITLE										
10X17012100000	POSTAGE	\$30,676	\$26,131	\$36,485	\$34,000	\$34,000	\$30,000	\$42,000	23.53%	\$44,000	\$46,500
10X17012110000	LEGAL SETTLEMENT	0	0	20,000	0	0	0	0	0.00%	0	0
10X17012370000	MAINTENANCE & REPAIR EQUIPMENT	4,922	3,003	3,853	6,775	6,775	5,044	5,436	-19.76%	5,835	6,190
10X17012420000	RENTALS	540	540	540	1,175	1,175	540	540	-54.04%	900	900
10X17012700000	CONTRACTUAL SERVICES	0	0	0	20,000	29,594	29,594	3,500	-82.50%	0	0
10X17013010000	OFFICE SUPPLIES	4,814	4,903	5,068	5,900	5,900	6,285	7,275	23.31%	7,300	7,350
10X17015030000	OFFICE FURNITURE & EQUIPMENT	15,178	0	14,390	2,000	2,000	1,190	1,000	-50.00%	1,000	0
10X17015030001	TELEPHONE SYSTEMS	0	6,152	0	0	0	0	0	0.00%	0	0
	TOTAL CONTRACTUAL SERVICES	56,130	40,729	80,336	69,850	79,444	72,653	59,751	-14.46%	59,035	60,940
COMMUNITY RELATIONS											
10X17022100000	POSTAGE	45	1,030	933	0	0	0	0	0.00%	0	0
10X17022160000	PRINTING AND PHOTOGRAPHY	1,712	762	0	2,000	2,000	0	0	-100.00%	0	0
10X17022700000	CONTRACTUAL SERVICES	906	461	17,912	16,750	16,750	17,520	15,750	-5.97%	16,000	16,250
	TOTAL COMMUNITY RELATIONS	2,663	2,253	18,845	18,750	18,750	17,520	15,750	-16.00%	16,000	16,250
EMPLOYEE BENEFITS											
10X17032130000	TRAINING - DEPT. HEAD	0	7,899	0	4,000	4,000	0	7,500	87.50%	7,500	7,500
10X17032250000	REIMB-HRA DEDUCTIBLE	0	0	31,848	105,000	65,000	65,000	65,000	-38.10%	65,000	65,000
10X17032560000	EDUCATION BENEFITS	8,490	13,643	11,159	13,500	13,500	9,500	16,800	24.44%	20,000	20,000
10X17034080000	EMPLOYEE RELATIONS	34,937	34,570	31,691	34,375	34,375	33,680	34,356	-0.06%	34,778	34,914
	TOTAL EMPLOYEE BENEFITS	43,427	56,112	74,698	156,875	116,875	108,180	123,656	-21.18%	127,278	127,414
	TOTAL NON-DEPARTMENTAL EXPENSES	\$102,220	\$99,094	\$173,879	\$245,475	\$215,069	\$198,353	\$199,157	-18.87%	\$202,313	\$204,604
TRANSFERS											
10X19009280000	TRANSFER TO INSURANCE FUND	\$515,885	\$570,000	\$515,600	\$480,500	\$480,500	\$480,500	\$482,000	0.31%	\$483,500	\$485,000
	TOTAL TRANSFERS	\$515,885	\$570,000	\$515,600	\$480,500	\$480,500	\$480,500	\$482,000	0.31%	\$483,500	\$485,000

SEWER LATERAL FUND

The Sewer Lateral Fund was established in 2001 by voter approval to provide funding to residents for all or a portion of the cost of certain repairs of defective lateral sewer lines on all residential property having six or less dwelling units.

**Fund 12 - Sewer Lateral Fund
Summary of Revenues and Expenditures
FY 2006 - FY 2012**

	Actual FY 2006	Actual FY 2007	Actual FY 2008	Estimate FY 2009	Adopted FY 2010	Projected FY 2011	Projected FY 2012
Beginning Fund Balance	\$114,581	\$159,555	\$217,130	\$262,725	\$265,225	\$267,225	\$269,225
Revenues	106,047	112,646	109,452	102,500	102,000	102,000	102,000
Expenditures	61,073	55,071	63,857	100,000	100,000	100,000	100,000
Revenues Over/(Under) Expenditures	44,974	57,575	45,595	2,500	2,000	2,000	2,000
Ending Fund Balance	\$159,555	\$217,130	\$262,725	\$265,225	\$267,225	\$269,225	\$271,225



The Sewer Lateral fund balance has steadily increased since its inception. The City increased the allowable reimbursement amount to citizens for sewer lateral repairs from up to \$3,000 to up to \$4,000 per claim in order to stabilize the fund balance.

REVENUES AND EXPENDITURES

FUND: SEWER LATERAL FUND

ACCOUNT GROUP - 12R, 12X

		FY 2006	FY 2007	FY 2008	FY 2009	FY 2009	FY 2009	FY 2010	% CHG 2010 TO 2009	FY 2011	FY 2012
		ACTUAL	ACTUAL	ACTUAL	ORIGINAL BUDGET	AMENDED BUDGET	ESTIMATED REV./EXP.	ADOPTED BUDGET		PROJECTED BUDGET	PROJECTED BUDGET
REVENUES											
ACCTNUM	ACCTTITLE										
12R00003570000	SEWER LATERAL FEES	\$97,978	\$101,093	\$101,250	\$97,000	\$97,000	\$97,000	\$97,000	0.0%	\$97,000	\$97,000
12R00007100000	INTEREST INCOME	8,069	11,553	8,203	5,850	5,850	5,500	5,000	-14.5%	5,000	5,000
	TOTAL REVENUES	\$106,047	\$112,646	\$109,452	\$102,850	\$102,850	\$102,500	\$102,000	-0.8%	\$102,000	\$102,000
EXPENDITURES											
ACCTNUM	ACCTTITLE										
12X00002650000	SEWER LATERAL EXPENSES	\$61,073	\$55,071	\$63,857	\$100,000	\$100,000	\$100,000	\$100,000	0.0%	\$100,000	\$100,000
	TOTAL EXPENDITURES	\$61,073	\$55,071	\$63,857	\$100,000	\$100,000	\$100,000	\$100,000	0.0%	\$100,000	\$100,000

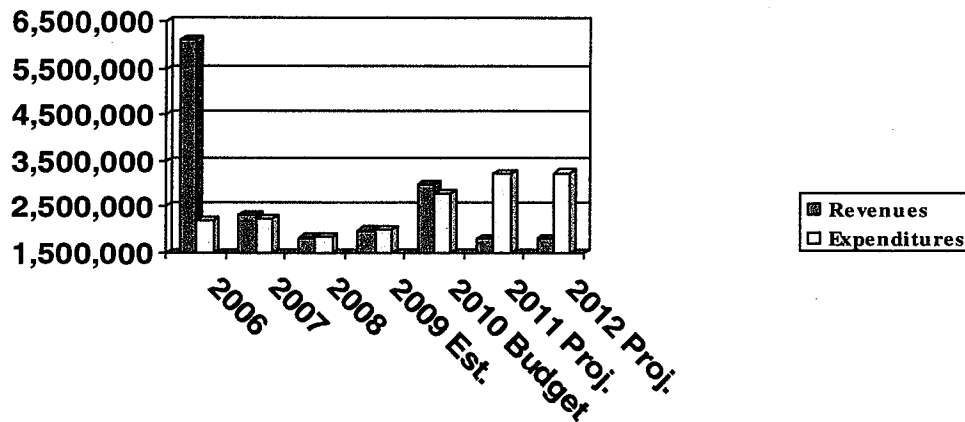
PARKING FUND

The Parking Fund is a City Enterprise Fund used to account for those revenues and expenditures associated with the operation of municipal parking lots and structures as well as all on-street, metered parking. Revenue from this fund is used to liquidate the bond indebtedness on the City's parking structures and to finance other parking requirements as well as support other City activities like the Revolving Public Improvement and Recreation and Storm Water Funds.

Beginning in FY '07, debt service expenditures for the 2005B Bond issue (Bonhomme Garage) are paid from this fund.

**Fund 20 - Parking Fund
Summary of Revenues and Expenditures
FY 2006 - FY 2012**

	Actual FY 2006	Actual FY 2007	Actual FY 2008	Estimate FY 2009	Adopted FY 2010	Projected FY 2011	Projected FY 2012
Beginning Fund Balance	\$6,692,149	\$10,609,698	\$10,700,469	\$10,679,343	\$10,669,489	\$10,858,859	\$9,452,408
Revenues	6,128,148	2,323,949	1,831,800	1,986,587	2,989,900	1,807,900	1,812,900
Expenditures	2,210,599	2,233,178	1,852,926	1,996,441	2,800,530	3,214,351	3,238,555
Revenues Over/(Under) Expenditures	3,917,549	90,771	(21,126)	(9,854)	189,370	(1,406,451)	(1,425,655)
Ending Fund Balance	\$10,609,698	\$10,700,469	\$10,679,343	\$10,669,489	\$10,858,859	\$9,452,408	\$8,026,753
% Fund Balance to Expenditures	479.9%	479.2%	576.4%	534.4%	387.7%	294.1%	247.8%



This enterprise fund collects revenue from all public parking facilities (both on-street metered and off-street garage/lots). The fund balance has increased over the last couple of fiscal years due to selling two properties. This fund has supported the Revolving Public Improvements (RPIF) and Recreation & Stormwater Fund projects through transfers. Starting FY 2010, the commitment is \$750,000 per year to the Recreation & Stormwater Fund and \$0 to RPIF. Beginning in FY 10 this fund will support Fund 80 - Debt Service to help pay for the debt related to a new police facility.

REVENUES

FUND: PARKING

ACCOUNT GROUP - 20R

	FY 2006	FY 2007	FY 2008	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED REVENUE	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
	ACTUAL	ACTUAL	ACTUAL							
PARKING FUND REVENUES										
PARKING STRUCTURE REVENUE	\$466,561	\$375,085	\$402,339	\$365,600	\$365,600	\$383,987	\$377,000	3.1%	\$382,000	\$387,000
OTHER PARKING INCOME	1,019,999	1,041,690	1,018,285	1,267,996	1,201,996	1,272,600	1,387,900	9.5%	1,225,900	1,250,900
SALE OF PROPERTY	4,274,700	423,764	0	0	0	0	1,000,000	0.0%	0	0
INVESTMENT INCOME/OTHER	366,890	483,409	411,177	218,250	218,250	330,000	225,000	0.0%	200,000	175,000
TOTAL PARKING FUND REVENUES	\$6,128,150	\$2,323,948	\$1,831,801	\$1,851,846	\$1,785,846	\$1,986,587	\$2,989,900	61.5%	\$1,807,900	\$1,812,900

EXPENDITURES

FUND: PARKING

ACCOUNT GROUP - 20X

	FY 2006	FY 2007	FY 2008	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED EXPEND.	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
	ACTUAL	ACTUAL	ACTUAL							
PARKING FUND EXPENDITURES										
OPERATIONS AND MAINTENANCE	\$212,098	\$157,141	\$187,281	\$217,837	\$217,837	\$153,155	\$484,388	122.4%	\$216,457	\$219,853
PARKING CONTROL	257,846	205,345	193,966	209,455	209,455	209,608	235,268	12.3%	244,156	251,924
DEBT SERVICE 2005B BONDS	0	303,248	304,459	299,469	299,469	298,969	303,663	1.4%	307,629	305,989
TRANSFER TO INSURANCE FUND	41,269	48,246	41,100	50,500	50,500	49,800	52,800	4.6%	55,800	58,800
TRANSFER TO DEBT SERVICE	546,646	100,000	100,000	110,000	110,000	110,000	552,000	0.0%	1,215,400	1,224,580
TRANSFER TO FUND 60 RPIF	406,147	540,409	115,000	100,000	100,000	100,000	0	-100.0%	0	0
TRANSFER TO FUND 70 REC & STORM WATER	336,000	484,000	539,000	600,000	600,000	600,000	750,000	25.0%	750,000	750,000
STL. COUNTY BOND - SHAW PARK DR. GARAGE	210,993	230,808	230,808	230,809	230,809	230,809	230,809	0.0%	230,809	230,809
PARKING GARAGES	199,600	163,981	141,312	184,320	244,320	244,100	191,602	4.0%	194,100	196,600
TOTAL PARKING FUND EXPENDITURES	\$2,210,599	\$2,233,178	\$1,852,926	\$2,002,390	\$2,062,390	\$1,996,441	\$2,800,530	39.9%	\$3,214,351	\$3,238,555

REVENUES

FUND: PARKING

ACCOUNT GROUP - 20R

		FY 2006	FY 2007	FY 2008	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED REVENUE	FY 2010 ADOPTED BUDGET	% CHG TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
		ACTUAL	ACTUAL	ACTUAL							
PARKING STRUCTURE INCOME											
ACCTNUM	ACCTTITLE										
20R00002500000	CARONDELET GARAGE	\$104,707	\$0	\$0	\$0	\$0	\$0	\$0	0.0%	\$0	\$0
20R00002500001	BONHOMME GARAGE	285,513	281,931	344,232	260,400	260,400	260,400	260,000	-0.2%	260,000	260,000
20R00002510002	PARKING STRUCTURE- St.L County/Shaw Park	15,474	27,940	0	43,200	43,200	61,587	55,000	27.3%	60,000	65,000
20R00002550001	ST. LOUIS COUNTY REIMB.-BONHOMME GARAGE	60,867	65,214	58,107	62,000	62,000	62,000	62,000	0.0%	62,000	62,000
	TOTAL PARKING STRUCTURE INCOME	466,561	375,085	402,339	365,600	365,600	383,987	377,000	3.1%	382,000	387,000
OTHER PARKING INCOME											
20R00005610000	UPPER 8000 MARYLAND	15,742	17,281	8,673	0	0	0	0	0.0%	0	0
20R00005630000	120 NORTH MERAMEC	62,061	46,662	51,694	36,000	36,000	48,000	48,000	33.3%	48,000	48,000
20R00005640000	HANLEY & CARONDELET LOT	4,317	4,388	4,570	4,400	4,400	4,400	4,400	0.0%	4,400	4,400
20R00005650000	HANLEY & WYDOWN	7,133	7,103	6,760	7,020	7,020	7,500	7,500	6.8%	7,500	7,500
20R00005670000	10-22 NORTH BRENTWOOD	17,182	8,510	10,328	14,400	14,400	14,400	14,400	0.0%	14,400	14,400
20R00005710000	7600 WYDOWN LOT	3,334	3,945	5,449	4,176	4,176	4,100	4,100	-1.8%	4,100	4,100
20R00005720000	FORSYTH/BRENTWOOD	22,098	24,807	25,225	26,000	26,000	22,500	22,500	-13.5%	22,500	22,500
20R00005750000	RENTAL OF PARKING METERS	38,350	65,562	83,570	50,000	50,000	136,200	227,000	354.0%	40,000	40,000
20R00005760000	PARKING METERS REVENUE	743,487	741,244	694,270	1,020,000	954,000	925,000	950,000	-6.9%	975,000	1,000,000
20R00005760001	SO. CENTRAL/COUNTY LOT	64,283	72,611	62,364	60,000	60,000	72,000	72,000	20.0%	72,000	72,000
20R00005760005	PARKING METER REVENUE - CASH KEYS	14,187	20,132	15,405	18,000	18,000	500	0	-100.0%	0	0
20R00005770000	FORSYTH/WASHINGTON UNIVERSITY	11,025	11,025	33,075	12,000	12,000	22,000	22,000	83.3%	22,000	22,000
20R00005780000	NO. MERAMEC LOT	16,798	18,420	16,901	16,000	16,000	16,000	16,000	0.0%	16,000	16,000
	TOTAL OTHER PARKING INCOME	1,019,997	1,041,691	1,018,284	1,267,996	1,201,996	1,272,600	1,387,900	9.5%	1,225,900	1,250,900
OTHER REVENUE											
20R00006000020	SALE OF ASSETS	4,274,700	423,764	0	0	0	0	1,000,000	0.0%	0	0
20R00007100000	INTEREST ON INVESTMENTS	366,890	483,409	411,177	218,250	218,250	330,000	225,000	3.1%	200,000	175,000
	TOTAL OTHER INCOME	4,641,590	907,173	411,177	218,250	218,250	330,000	1,225,000	461.3%	200,000	175,000
	TOTAL PARKING FUND REVENUE	\$6,128,148	\$2,323,949	\$1,831,800	\$1,851,846	\$1,785,846	\$1,986,587	\$2,989,900	61.5%	\$1,807,900	\$1,812,900

EXPENDITURES

DEPARTMENT: PUBLIC WORKS

FUND: PARKING

DIVISION: PARKING - ON STREET METERS AND PARKING LOTS

ACCOUNT GROUP: 0100

		FY 2006	FY 2007	FY 2008	FY 2009	FY 2009	FY 2009	FY 2010	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
		ACTUAL	ACTUAL	ACTUAL	ORIGINAL BUDGET	AMENDED BUDGET	ESTIMATED EXPEND.	ADOPTED BUDGET			
PERSONNEL SERVICES											
ACCTNUM	ACCTTITLE										
20X01001010000	SALARIES OF REGULAR EMPLOYEES	\$49,565	\$49,910	\$51,919	\$53,556	\$53,556	\$53,728	\$55,339	3.3%	\$57,000	\$58,710
20X01001020000	OVERTIME	4,041	5,533	4,604	4,000	4,000	3,500	3,500	-12.5%	3,500	3,500
20X01001030000	PART-TIME	0	4,012	7,368	3,200	3,200	3,200	4,080	27.5%	4,080	4,080
20X01001040000	MISCELLANEOUS	168	168	168	168	168	168	168	0.0%	168	168
20X01001140000	FICA-EMPLOYER PORTION	4,000	4,426	4,768	4,416	4,416	4,391	4,864	10.1%	5,030	5,199
20X01001160000	PENSION PLAN	0	0	0	0	0	0	2,233	0.0%	664	562
20X01001180000	GROUP LIFE INSURANCE PREMIUM	240	240	199	206	206	207	252	22.3%	260	268
20X01001190000	DENTAL HEALTH INSURANCE	1,001	1,052	1,106	1,110	1,110	1,110	990	-10.8%	1,010	1,032
20X01001200000	EMPLOYEE HEALTH CARE	6,420	6,972	7,145	7,491	7,491	7,486	8,251	10.2%	8,933	9,660
	TOTAL PERSONNEL SERVICES	65,435	72,313	77,277	74,147	74,147	73,790	79,677	7.5%	80,645	83,179
CONTRACTUAL SERVICES											
20X01002130000	TRAVEL AND TRAINING	0	0	0	500	500	500	500	0.0%	500	500
20X01002160000	PRINTING AND PHOTOGRAPHY	2,682	892	1,272	800	800	800	900	12.5%	925	950
20X01002320000	ELECTRICITY	4,387	3,847	2,693	5,060	5,060	5,060	5,566	10.0%	5,844	6,136
20X01002340000	SEWER SERVICE CHARGE	0	0	461	960	960	960	1,080	12.5%	1,200	1,320
20X01002350000	BUILDING MAINTENANCE	7,024	4,383	572	0	0	0	0	0.0%	0	0
20X01002370000	MAINTENANCE & REPAIR EQUIPMENT	0	0	0	0	0	0	2,000	0.0%	2,000	2,000
20X01002450000	RENT FACILITIES	25,000	24,000	24,000	24,000	24,000	24,000	24,000	0.0%	24,000	24,000
20X01002700000	CONTRACTUAL SERVICES	30,364	1,506	9,868	51,620	51,620	1,620	3,240	-93.7%	4,860	6,480
	TOTAL CONTRACTUAL SERVICES	69,457	34,628	38,866	82,940	82,940	32,940	37,286	-55.0%	39,329	41,386
COMMODITIES											
20X01003010000	OFFICE SUPPLIES	0	0	0	0	0	2,500	4,000	0.0%	5,500	7,000
20X01003070000	OPERATING SUPPLIES & EQUIPMENT	55,378	49,213	24,828	50,350	50,350	14,025	19,650	-61.0%	18,675	18,675
20X01003160000	CLOTHING & UNIFORMS	110	0	128	400	400	400	400	0.0%	400	400
20X01003170000	AGRICULTURAL SUPPLIES	0	0	0	0	0	8,000	8,000	0.0%	8,000	8,000
20X01003190000	HARDWARE & HAND TOOLS	0	0	0	0	0	1,000	1,000	0.0%	1,000	1,000
20X01003250000	ASPHALT & ASPHALT PRODUCTS	0	0	0	0	0	2,000	2,000	0.0%	2,000	2,000
20X01003260000	ROCK, CEMENT & CONCRETE PRODUCTS	0	0	0	0	0	1,000	2,250	0.0%	2,250	2,250
20X01003270000	LUMBER & WOOD PRODUCTS	0	0	0	0	0	1,000	1,000	0.0%	1,000	1,000
20X01003280000	PAINTS & PAINTING SUPPLIES	0	0	0	0	0	2,500	2,500	0.0%	2,500	2,500
20X01003300000	STEEL, IRON & METAL PRODUCTS	0	0	0	0	0	1,000	1,000	0.0%	1,000	1,000
20X01003340000	PARKING METER & TRAFFIC COUNTERS REPLAC.	0	0	0	0	0	0	6,000	0.0%	3,000	3,000
20X01003380000	ELECTRICAL SUPPLIES	0	0	0	0	0	2,500	2,500	0.0%	2,500	2,500
20X01003390000	SIGN FABRICATION & ERECTION	0	0	0	0	0	2,000	2,000	0.0%	2,000	2,000
20X01003400000	OTHER OPERATING SUPPLIES	0	0	0	0	0	0	2,775	0.0%	2,775	0
	TOTAL COMMODITIES	55,488	49,213	24,956	50,750	50,750	37,925	55,075	8.5%	52,600	51,325
CAPITAL ITEMS & TRANSFERS											
20X01005020000	BUILDINGS, STRUCTURES & IMPROVEMENTS	21,718	0	46,182	10,000	10,000	4,000	267,095	2571.0%	4,000	4,000
20X01005030000	OFFICE FURNITURE & EQUIPMENT	0	0	0	0	0	0	0	0.0%	500	0
20X01005060000	MACHINERY & EQUIPMENT	0	0	0	0	0	0	37,000	0.0%	30,000	30,000
20X01006110000	PARKING LOT RESURFACING	0	0	0	0	0	4,500	6,000	0.0%	6,000	6,000
20X01009270000	TRANSFER TO FUND 50 (ERF)	0	986	0	0	0	0	2,255	0.0%	3,383	3,963
	TOTAL CAPITAL ITEMS & TRANSFERS	21,718	986	46,182	10,000	10,000	8,500	312,350	3023.5%	43,883	43,963
	TOTAL OPERATIONS & MAINTENANCE	\$212,098	\$157,141	\$187,281	\$217,837	\$217,837	\$153,155	\$484,388	122.4%	\$216,457	\$219,853

PERSONNEL SCHEDULE

DEPARTMENT: Public Works	FUND: Parking
DIVISION: Parking-Operations and Maintenance	DIVISION ACCOUNT: 0100

POSITION/TITLE	ACTUAL FY 2006	ACTUAL FY 2007	ACTUAL FY 2008	BUDGET FY 2009	ADOPTED FY 2010	PROJECTED FY 2011	PROJECTED FY 2012
Meter Technician	1	1	1	1	1	1	1
Total:	1	1	1	1	1	1	1

EXPENDITURES

DEPARTMENT: POLICE

FUND: PARKING

DIVISION: PARKING CONTROL

ACCOUNT GROUP: 0200

		FY 2006	FY 2007	FY 2008	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED EXPEND.	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
		ACTUAL	ACTUAL	ACTUAL							
PERSONNEL SERVICES											
ACCTNUM	ACCTTITLE										
20X02001010000	SALARIES OF REGULAR EMPLOYEES	\$167,359	\$157,188	\$144,416	\$149,084	\$149,084	\$149,267	\$153,745	3.1%	\$158,357	\$163,108
20X02001020000	OVERTIME	5,509	2,628	2,782	4,000	4,000	3,500	4,000	0.0%	4,500	5,000
20X02001040000	MISCELLANEOUS	529	451	360	529	529	529	529	0.0%	529	529
20X02001080000	HOLIDAY PAY	0	0	0	0	0	0	0	0.0%	0	0
20X02001140000	FICA-EMPLOYER PORTION	12,894	11,848	10,738	11,711	11,711	11,714	12,067	3.0%	12,459	12,860
20X02001160000	PESNION PLAN	0	0	0	0	0	0	8,932	0.0%	2,656	2,248
20X02001180000	GROUP LIFE INSURANCE PREMIUM	828	843	555	574	574	575	701	22.1%	722	744
20X02001190000	DENTAL HEALTH INSURANCE	3,944	3,841	3,798	3,813	3,813	3,813	3,401	-10.8%	3,470	3,547
20X02001200000	EMPLOYEE HEALTH CARE	25,157	25,252	24,420	25,639	25,639	25,620	28,203	10.0%	30,506	32,961
	TOTAL PERSONNEL SERVICES	216,220	202,051	187,069	195,350	195,350	195,018	211,578	8.3%	213,199	220,997
CONTRACTUAL SERVICES											
20X02002160000	PRINTING AND PHOTOGRAPHY	16,524	450	3,678	10,100	10,100	8,446	7,600	-24.8%	9,200	8,300
20X02002370000	MAINTENANCE & REPAIR EQUIPMENT	0	0	0	200	200	2,310	2,310	1055.0%	2,310	2,310
	TOTAL CONTRACTUAL SERVICES	16,524	450	3,678	10,300	10,300	10,756	9,910	-3.8%	11,510	10,610
COMMODITIES											
20X02003010000	OFFICE SUPPLIES	154	79	0	300	300	300	300	0.0%	300	300
20X02003070000	OPERATING SUPPLIES & EQUIPMENT	144	879	1,730	1,930	1,930	1,534	1,600	-17.1%	1,700	1,800
20X02003110000	MOTOR VEHICLE PARTS	0	0	0	0	0	0	0	0.0%	0	0
20X02003160000	CLOTHING & UNIFORMS	788	1,886	1,488	1,500	1,500	2,000	1,500	0.0%	1,500	1,500
20X02003320000	LICENSE PLATES & BADGES	0	0	0	75	75	0	0	-100.0%	0	0
	TOTAL COMMODITIES	1,086	2,844	3,219	3,805	3,805	3,834	3,400	-10.6%	3,500	3,600
CAPITAL ITEMS & TRANSFERS											
20X02005030000	OFFICE FURNITURE & EQUIPMENT	24,016	0	0	0	0	0	0	0.0%	0	0
20X02009270000	TRANSFER TO FUND 50 (ERF)	0	0	0	0	0	0	10,380	0.0%	15,947	16,717
	TOTAL CAPITAL ITEMS & TRANSFERS	24,016	0	0	0	0	0	10,380	0.0%	15,947	16,717
	TOTAL PARKING CONTROL	\$257,846	\$205,345	\$193,966	\$209,455	\$209,455	\$209,608	\$235,268	12.3%	\$244,156	\$251,924

PERSONNEL SCHEDULE

DEPARTMENT: Police	FUND: Parking
DIVISION: Parking Control	DIVISION ACCOUNT: 0200

POSITION/TITLE	ACTUAL FY 2006	ACTUAL FY 2007	ACTUAL FY 2008	BUDGET FY 2009	ADOPTED FY 2010	PROJECTED FY 2011	PROJECTED FY 2012
Parking Control Supervisor	1	1	1	1	1	1	1
Parking Controller	4	4	3	3	3	3	3
Total:	5	5	4	4	4	4	4

EXPENDITURES

DEPARTMENT: NON-DEPARTMENTAL & PUBLIC WORKS (Parking Garages)

FUND: PARKING

DIVISION: NON-DIVISIONAL & PARKING GARAGES

ACCOUNT GROUP: 0300-0700

ACCTNUM	ACCTTITLE	FY 2006 ACTUAL	FY 2007 ACTUAL	FY 2008 ACTUAL	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED EXPEND.	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
SUBSIDIES TO OTHER FUNDS											
20X03002200000	FIRE & EXTENDED COVERAGE PREMIUM	\$11,500	\$13,000	\$10,000	\$12,000	\$12,000	\$12,000	\$13,000	8.3%	\$14,000	\$15,000
20X03002210000	AUTO & GENERAL LIABILITY INSURANCE PREM.	11,500	13,000	15,000	17,000	17,000	17,000	17,500	2.9%	18,000	18,500
20X03002250000	REIMB-HRA DEDUCTIBLE	0	0	1,100	4,000	4,000	3,300	3,300	-17.5%	3,300	3,300
20X03002280000	WORKERS' COMPENSATION	18,269	22,246	15,000	17,500	17,500	17,500	19,000	8.6%	20,500	22,000
TOTAL SUBSIDIES TO OTHER FUNDS		\$41,269	\$48,246	\$41,100	\$50,500	\$50,500	\$49,800	\$52,800	4.6%	\$55,800	\$58,800
DEBT SERVICES & TRANSFERS											
20X00002060020	PRINCIPAL PAYMENT - 2005B BONDS	\$0	\$190,000	\$200,000	\$205,000	\$205,000	\$205,000	\$220,000	7.3%	\$235,000	\$245,000
20X00002070020	INTEREST EXPENSE - 2005B BONDS	0	113,248	103,964	94,469	94,469	93,969	83,663	-11.4%	72,629	60,989
20X00002700000	PROFESSIONAL FEES	0	0	494	0	0	0	0	0.0%	0	0
20X04009300000	TRANSFER TO DEBT SERVICE	546,646	100,000	100,000	110,000	110,000	110,000	552,000	0.0%	1,215,400	1,224,580
20X04009500000	TRANSFER TO FUNDS 60 RPIF	406,147	540,409	115,000	100,000	100,000	100,000	0	-100.0%	0	0
20X04009700000	TRANSFER TO FUND 70 REC & STORMWATER	336,000	484,000	539,000	600,000	600,000	600,000	750,000	25.0%	750,000	750,000
20X05008100000	STL.COUNTY BOND-SHAW PARK DR. GARAGE	210,993	230,808	230,808	230,809	230,809	230,809	230,809	0.0%	230,809	230,809
TOTAL DEBT SERVICES & TRANSFERS		\$1,499,786	\$1,658,465	\$1,289,266	\$1,340,278	\$1,340,278	\$1,339,778	\$1,836,472	37.0%	\$2,503,838	\$2,511,378
PARKING GARAGES - CONTRACTUAL SERVICES											
20X06002700000	CONTRACTUAL SERVICES-CARONDELET GARAGE	\$56,859	\$0	\$0	\$0	\$0	\$0	\$0	0.0%	\$0	\$0
20X06002700002	ST. LOUIS COUNTY DR/SHAW PARK DR	40,811	52,983	13,969	55,000	115,000	115,000	62,500	13.6%	65,000	67,500
20X07002700000	CONTRACTUAL SERVICES-BONHOMME GARAGE	101,930	110,998	127,343	129,320	129,320	129,100	129,102	-0.2%	129,100	129,100
TOTAL PARKING GARAGES		\$199,600	\$163,981	\$141,313	\$184,320	\$244,320	\$244,100	\$191,602	4.0%	\$194,100	\$196,600

**CITY OF CLAYTON
DEBT SERVICE OUTSTANDING AS OF 9-30-09**

Bonhomme Garage

**2005 B - \$2,665,000
Taxable - Refunded 1998 B
Interest rate range 4.85%**

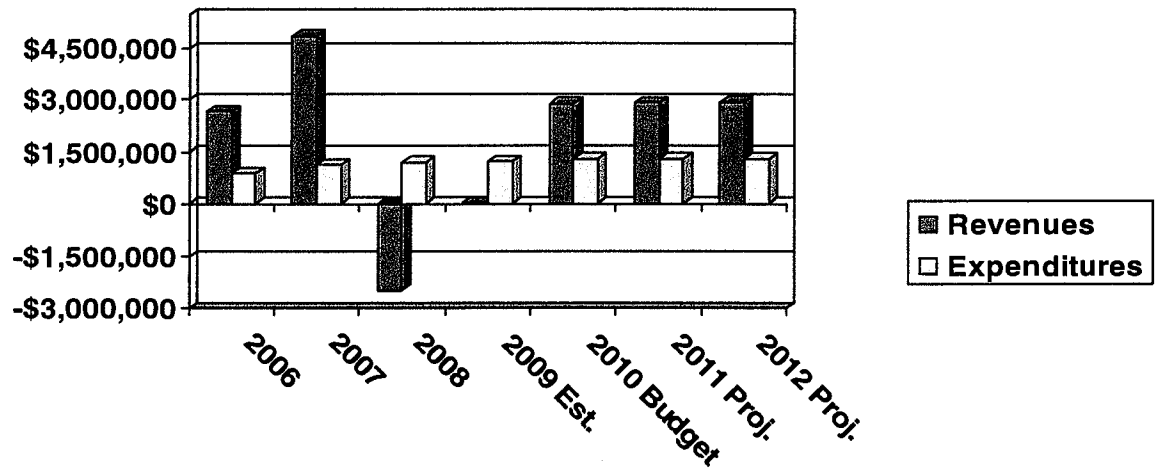
		Principal	Interest	Total
	12/1/2009	220,000.00	44,498.75	
FY 2010	6/1/2010	-	39,163.75	303,662.50
	12/1/2010	235,000.00	39,163.75	
FY 2011	6/1/2011	-	33,465.00	307,628.75
	12/1/2011	245,000.00	33,465.00	
FY 2012	6/1/2012	-	27,523.75	305,988.75
	12/1/2012	255,000.00	27,523.75	
FY 2013	6/1/2013	-	21,340.00	303,863.75
	12/1/2013	275,000.00	21,340.00	
FY 2014	6/1/2014	-	14,671.25	311,011.25
	12/1/2014	290,000.00	14,671.25	
FY 2015	6/1/2015	-	7,638.75	312,310.00
	12/1/2015	315,000.00	7,638.75	
FY 2016	6/1/2016			322,638.75
Original Principal		2,655,000.00		
Princ/Int Balance at 9-30-08		1,835,000.00	332,103.75	

PENSION FUNDS

The City operates two pension funds for its full-time employees: uniformed employees of the Police and Fire Departments are members of the Uniformed Employees Retirement Fund; all other non-uniformed employees of the City are members of the Non-Uniformed Employees Retirement Fund.

**Uniformed Employees Pension Fund
Summary of Revenues and Expenditures
FY 2006 - FY 2012**

	Actual FY 2006	Actual FY 2007	Actual FY 2008	Estimate FY 2009	Adopted FY 2010	Projected FY 2011	Projected FY 2012
Beginning Fund Balance	\$22,715,510	\$24,530,601	\$28,306,077	\$24,618,087	\$23,404,098	\$25,000,792	\$26,619,444
Revenues	2,686,544	4,885,217	(2,484,113)	14,331	2,895,647	2,921,329	2,947,360
Expenditures	871,455	1,109,742	1,203,876	1,228,320	1,298,953	1,302,677	1,306,494
Revenues Over/(Under) Expenditures	1,815,089	3,775,475	(3,687,989)	(1,213,989)	1,596,694	1,618,652	1,640,866
Ending Fund Balance	\$24,530,599	\$28,306,077	\$24,618,087	\$23,404,098	\$25,000,792	\$26,619,444	\$28,260,310



This pension trust fund provides defined benefits for all sworn public safety officers of the City. The fund balance fluctuates due to market variations. The fund is currently funded according to actuarial standards.

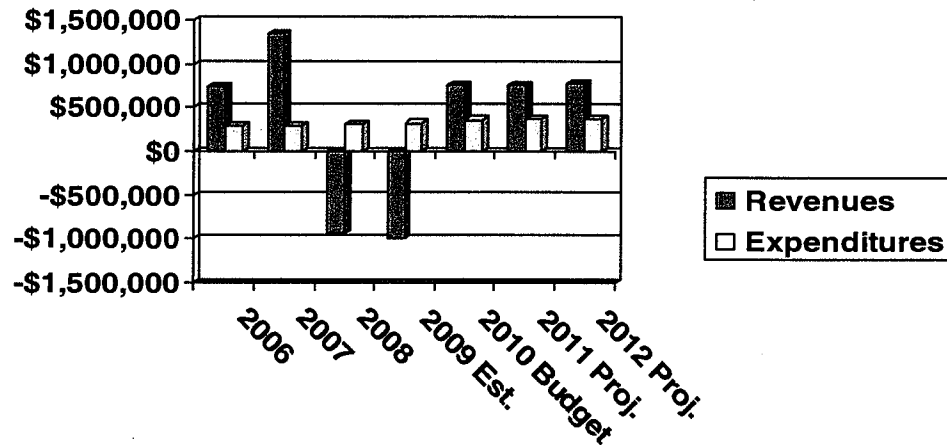
REVENUES AND EXPENDITURES

FUND: POLICE AND FIRE PENSION

		FY 2006	FY 2007	FY 2008	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED REV./EXP.	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
		ACTUAL	ACTUAL	ACTUAL							
BEGINNING FUND BALANCE		\$22,715,512	\$24,530,601	\$28,306,076	\$24,618,087	\$24,618,087	\$24,618,087	\$23,404,098	-4.9%	\$25,000,792	\$26,619,444
REVENUES											
ACCTNUM	ACCTTITLE										
30R00007070001	OTHER INCOME	\$7,119	\$25,559	\$85,517	\$7,000	\$7,000	\$16,935	\$250	-96.4%	\$250	\$250
30R00007100000	INTEREST ON INVESTMENTS	1,665,103	3,886,519	(3,529,793)	1,903,000	0	(900,000)	1,545,497	-18.8%	1,568,679	1,592,210
30R00007110000	CITY SHARE - CONTRIBUTIONS	798,089	756,282	733,009	677,396	677,396	677,396	1,127,400	66.4%	1,127,400	1,127,400
30R00007160000	CONTRIBUTIONS FROM MEMBERS	216,234	216,857	225,681	225,000	225,000	220,000	222,500	-1.1%	225,000	227,500
TOTAL REVENUES		\$2,686,544	\$4,885,217	(\$2,484,113)	\$2,812,396	\$909,396	\$14,331	\$2,895,647	3.0%	\$2,921,329	\$2,947,360
EXPENDITURES											
ACCTNUM	ACCTTITLE										
30X00007030000	PROFESSIONAL SERVICES	\$103,029	\$137,511	\$141,776	\$159,272	\$159,272	\$145,320	\$148,953	-6.5%	\$152,677	\$156,494
30X00008010000	PAYMENT TO PENSIONERS	768,426	972,232	1,062,100	1,074,000	1,074,000	1,083,000	1,150,000	7.1%	1,150,000	1,150,000
TOTAL EXPENSES		\$871,455	\$1,109,742	\$1,203,876	\$1,233,272	\$1,233,272	\$1,228,320	\$1,298,953	5.3%	\$1,302,677	\$1,306,494
ENDING FUND BALANCE		\$24,530,601	\$28,306,076	\$24,618,087	\$26,197,211	\$24,294,211	\$23,404,098	\$25,000,792	-4.6%	\$26,619,444	\$28,260,310

**Non-Uniformed Employees Pension Fund 40
Summary of Revenues and Expenditures
FY 2006 - FY 2012**

	Actual FY 2006	Actual FY 2007	Actual FY 2008	Estimate FY2009	Adopted FY 2010	Projected FY 2011	Projected FY 2012
Beginning Fund Balance	\$8,955,349	\$9,399,427	\$10,452,605	\$9,205,113	\$7,884,312	\$8,281,594	\$8,679,505
Revenues	740,494	1,349,918	(936,445)	(998,806)	758,405	766,481	774,678
Expenditures	296,416	296,740	311,048	321,995	361,123	368,570	376,171
Revenues Over/(Under) Expenditures	444,078	1,053,178	(1,247,492)	(1,320,801)	397,282	397,911	398,507
Ending Fund Balance	\$9,399,427	\$10,452,605	\$9,205,113	\$7,884,312	\$8,281,594	\$8,679,505	\$9,078,012



This pension trust fund provides defined benefits for all non-uniformed employees of the City. No contributions are being made by employees or the City presently. This fund is also subject to market fluctuations.

REVENUES AND EXPENDITURES

FUND: NON-UNIFORM EMPLOYEES PENSION

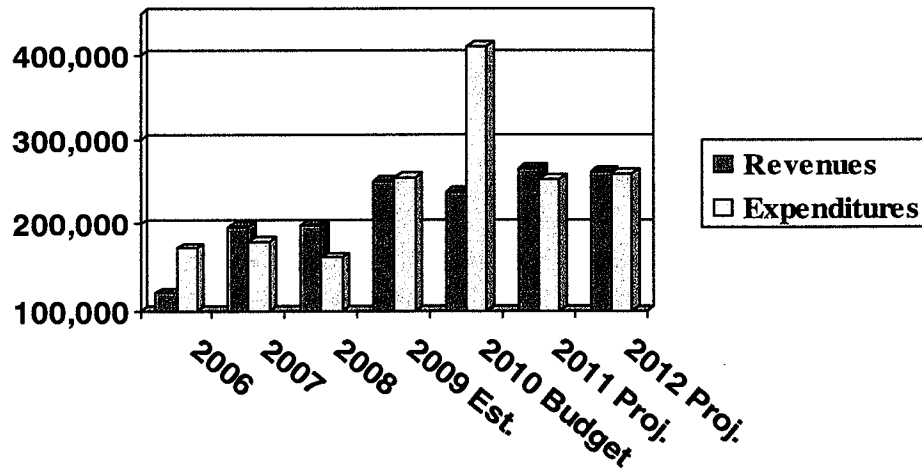
	FY 2006	FY 2007	FY 2008	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED REV./EXP.	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET	
	ACTUAL	ACTUAL	ACTUAL								
BEGINNING FUND BALANCE	\$8,955,349	\$9,399,427	\$10,452,605	\$9,205,113	\$9,205,113	\$9,205,113	\$7,884,312	-14.3%	\$8,281,594	\$8,679,505	
REVENUES											
ACCTNUM	ACCTTITLE										
40R00007070000	OTHER	\$12,390	\$22,440	\$19,121	\$0	\$0	\$1,194	\$0	0.0	\$0	\$0
40R00007100000	INTEREST ON INVESTMENTS	0	0	0	0	0	(1,000,000)	538,405	0.0	546,481	554,678
40R00007160000	MEMBER CONTRIBUTIONS	0	0	0	0	0	0	0	0.0	157,000	167,000
40R00007210000	CITY CONTRIBUTIONS	0	0	0	0	0	0	220,000	0.0	63,000	53,000
40R00007450000	MARKET VALUE CHANGE	728,104	1,327,478	(955,566)	733,950	0	0	0	-1.0	0	0
	TOTAL REVENUES	\$740,494	\$1,349,918	(\$936,445)	\$733,950	\$0	(\$998,806)	\$758,405	0.0	\$766,481	\$774,678
EXPENDITURES											
ACCTNUM	ACCTTITLE										
40X00007030000	PROFESSIONAL SERVICES	\$51,988	\$48,498	\$48,720	\$58,112	\$58,112	\$43,712	\$44,805	-0.2	\$45,925	\$47,073
40X00008000000	PAYMENT TO PENSIONERS	244,428	248,242	262,327	271,129	271,129	278,283	316,318	0.2	322,645	329,098
	TOTAL EXPENSES	\$296,416	\$296,740	\$311,047	\$329,241	\$329,241	\$321,995	\$361,123	0.1	\$368,570	\$376,171
ENDING FUND BALANCE	\$9,399,427	\$10,452,605	\$9,205,113	\$9,609,822	\$8,875,872	\$7,884,312	\$8,281,594	-13.8%	\$8,679,505	\$9,078,012	

SPECIAL TAX DISTRICT

The Special Tax District was established in 1981 to provide funding for appropriate economic development activities in the Central Business District. The legislation establishing the Special Tax District allows funding to be expended for a variety of economic development purposes including capital improvements in the area, promotion of the Central Business District through marketing and advertising, and efforts related to attraction and/or retention of businesses. The Economic Advisory Committee has supported these efforts in addition to providing advice and guidance to the Mayor, Board of Aldermen, and the City's administration on a strategy and action plan for future business growth, retention and revitalization.

**Fund 45 - Special Business District Fund
Summary of Revenues and Expenditures
FY 2006 - FY 2012**

	Actual FY 2006	Actual FY 2007	Actual FY 2008	Estimate FY 2009	Adopted FY 2010	Projected FY 2011	Projected FY 2012
Beginning Fund Balance	225,023	173,338	189,760	227,909	223,285	49,465	63,199
Revenues	120,758	196,391	199,220	249,911	237,275	266,051	260,581
Expenditures	172,443	179,968	161,070	254,535	411,095	252,317	258,995
Revenues Over/(Under) Expenditures	(51,685)	16,422	38,149	(4,624)	(173,820)	13,734	1,586
Ending Fund Balance	173,338	189,760	227,909	223,285	49,465	63,199	64,785
% Fund Balance to Expenditures	100.5%	105.4%	141.5%	87.7%	12.0%	25.0%	25.0%



This fund receives an additional property tax levy from a geographical overlay district comprised of the Central Business District. The fund pays for projects and marketing with direct impact to the businesses lying within the geographical boundaries. The City is consciously spending fund balance to provide a higher level of activities and services to the Central Business District (CBD), including the hiring of an Economic Developer in 2009 and implementation of a CBD Plan Update and Retail Study in 2009 - 2010. This fund has been the beneficiary of the growing high assessed property values within the City.

REVENUES

FUND: SPECIAL TAX DISTRICT

ACCOUNT GROUP - 45R

REVENUES		FY 2006	FY 2007	FY 2008	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED REVENUE	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
ACCTNUM	ACCTTITLE	ACTUAL	ACTUAL	ACTUAL							
45R00001010000	REAL PROPERTY TAX-CURRENT	\$110,611	\$177,889	\$177,743	\$236,000	\$236,000	\$241,000	\$235,025	-0.4%	\$265,201	\$259,531
45R00001020000	REAL PROPERTY TAX-DELINQUENT	(186)	4,314	12,889	0	0	0	0	0.0%	0	0
45R00001050000	FINANCIAL INSTITUTION TAX	0	3,255	0	500	500	0	250	-50.0%	250	250
45R00001060000	RAILROAD & OTHER UTILITIES	0	0	0	0	0	0	0	0.0%	0	0
45R00001070000	INTANGIBLE TAX/INTEREST	0	0	0	0	0	0	0	0.0%	0	0
45R00005020000	IMPROVEMENTS	0	0	0	0	0	0	0	0.0%	0	0
45R00007070000	OTHER	0	975	2,000	0	0	0	0	0.0%	0	0
45R00007100000	INTEREST ON INVESTMENTS	10,333	9,958	6,588	4,455	4,455	8,911	2,000	-55.1%	600	800
45R00007260000	MISCELLANEOUS REVENUE	0	0	0	0	0	0	0	0.0%	0	0
TOTAL SPECIAL TAX DISTRICT REVENUES		\$120,758	\$196,391	\$199,220	\$240,955	\$240,955	\$249,911	\$237,275	-1.5%	\$266,051	\$260,581

EXPENDITURES

FUND: SPECIAL TAX DISTRICT

ACCOUNT GROUP - 45X

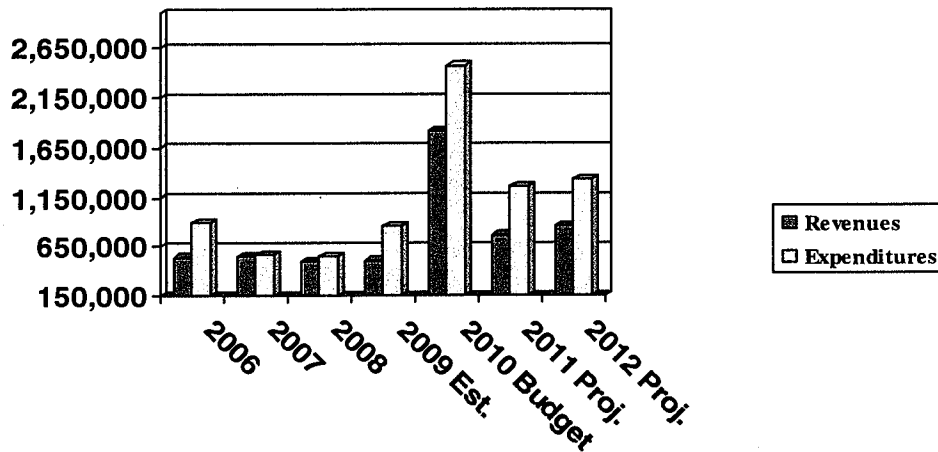
		FY 2006	FY 2007	FY 2008	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED EXPEND.	FY 2010 ADOPTED BUDGET	% CHG TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
		ACTUAL	ACTUAL	ACTUAL							
PERSONNEL SERVICES											
ACCTNUM	ACCTTITLE										
45X00001010000	SALARIES OF REGULAR EMPLOYEES	\$47,879	\$65,780	\$70,744	\$134,521	\$108,879	\$103,086	\$117,823	-12.4%	\$123,270	\$128,500
45X00001020000	OVERTIME	321	277	25	500	500	0	0	-100.0%	0	0
45X00001140000	FICA-EMPLOYER PORTION	3,636	4,979	5,260	10,292	8,330	7,886	9,013	-12.4%	9,430	9,830
45X00001160000	PENSION PLAN	0	0	0	0	0	0	3,908	0.0%	1,162	984
45X00001180000	GROUP LIFE INSURANCE PREMIUM	252	334	273	513	513	397	530	3.3%	559	585
45X00001190000	DENTAL HEALTH INSURANCE	731	963	1,032	1,871	1,442	1,421	1,592	-14.9%	1,625	1,661
45X00001200000	EMPLOYEE HEALTH CARE	4,653	6,256	6,468	12,530	9,675	9,935	13,239	5.7%	14,326	15,485
	TOTAL PERSONNEL SERVICES	57,472	78,589	83,802	160,227	129,339	122,725	146,105	-8.8%	150,372	157,045
CONTRACTUAL SERVICES											
45X00002010000	PROFESSIONAL SERVICES	0	0	0	0	60,000	60,000	120,000	0.0%	0	0
45X00002100000	POSTAGE	827	576	690	500	500	500	2,500	400.0%	2,500	2,500
45X00002130000	TRAVEL AND TRAINING	0	0	450	2,200	2,200	1,931	5,400	145.5%	5,400	5,400
45X00002150000	ADVERTISING	41,933	13,786	2,223	3,700	3,700	4,347	74,450	1912.2%	39,450	39,450
45X00002160000	PRINTING AND PHOTOGRAPHY	27,663	18,906	17,099	19,060	19,060	16,807	9,900	-48.1%	2,600	2,600
45X00002250000	REIMB-HRA DEDCUTIBLE	0	0	0	1,100	1,100	1,100	1,100	0.0%	1,100	1,100
45X00002550000	DUES & MEMBERSHIPS	225	125	125	225	225	645	895	297.8%	895	895
45X00002700000	CONTRACTURAL SERVICES	5,496	5,970	6,146	6,440	6,440	2,800	4,500	-30.1%	4,500	4,500
45X00002700001	WIFI PROTOTYPE INSTALLATION	1,188	1,089	1,164	1,200	1,200	1,200	1,200	0.0%	1,200	1,200
	TOTAL CONTRACTUAL SERVICES	77,332	40,452	27,897	34,425	94,425	89,330	219,945	538.9%	57,645	57,645
COMMODITIES & PROGRAM ACCOUNTS											
45X00003010000	OFFICE SUPPLIES	199	71	237	490	490	1,490	1,495	205.1%	1,500	1,505
45X00003210000	MEETINGS & RECEPTIONS	259	0	192	1,000	1,000	1,390	4,000	300.0%	4,000	4,000
45X00004110000	COMMUNITY EVENTS	34,642	58,317	47,942	54,085	54,085	38,600	38,550	-28.7%	37,800	37,800
	TOTAL COMMODITIES & PROGRAM ACCOUNTS	35,100	58,388	48,371	55,575	55,575	41,480	44,045	-20.7%	43,300	43,305
TRANSFERS											
45X00009270000	TRANSFER TO FUND 50 (ERF)	1,539	1,539	0	0	0	0	0	0.0%	\$0	\$0
45X00009280000	TRANSFER TO INSURANCE FUND	1,000	1,000	1,000	1,000	1,000	1,000	1,000	0.0%	1,000	1,000
	TOTAL TRANSFERS	2,539	2,539	1,000	1,000	1,000	1,000	1,000	0.0%	1,000	1,000
	TOTAL SPECIAL TAX DIST. EXPENDITURES	\$172,443	\$179,968	\$161,070	\$251,227	\$280,339	\$254,535	\$411,095	63.6%	\$252,317	\$258,995

EQUIPMENT REPLACEMENT FUND

The purpose of the Equipment Replacement Fund (ERF) is to establish a “sinking” or reserve account, for the systematic replacement of all-capital vehicles and equipment. Starting in Fiscal Year (FY) 2006, the Revolving Public Improvement Fund will be making the annual contribution to the ERF. In developing the ERF, an assessment is made on each vehicle as to its useful life, remaining useful life and net replacement cost. The net replacement cost for each vehicle is divided by its useful life, resulting in an annual amount to be budgeted and deposited in the ERF. By funding the ERF this way a fairly stable annual investment for its subsequent fleet replacement is not subject to the periodic spikes caused by big-ticket purchases.

**Fund 50 - Equipment Replacement Fund
Summary of Revenues and Expenditures
FY 2006 - FY 2012**

	Actual FY 2006	Actual FY 2007	Actual FY 2008	Estimate FY 2009	Adopted FY 2010	Projected FY 2011	Projected FY 2012
Beginning Fund Balance	\$3,028,121	\$2,668,469	\$2,652,230	\$2,609,234	\$2,254,087	\$1,599,536	\$1,105,832
Revenues	537,885	552,919	501,404	506,501	1,819,157	766,933	862,498
Expenditures	897,536	569,158	544,400	861,648	2,473,708	1,260,637	1,334,414
Revenues Over/(Under) Expenditures	(359,651)	(16,239)	(42,996)	(355,147)	(654,551)	(493,704)	(471,916)
Ending Fund Balance	\$2,668,469	\$2,652,230	\$2,609,234	\$2,254,087	\$1,599,536	\$1,105,832	\$633,916
% Fund Balance to Expenditures	297.3%	466.0%	479.3%	261.6%	64.7%	87.7%	47.5%



Revenues, primarily from interfund transfers, were building a large fund balance in the Equipment Replacement Fund until the City re-evaluated the fund in FY05 and FY06. Since FY06, funding has been reduced to fifty percent (50%) of the calculated contribution rate and the City has taken a more aggressive approach to replacing its aging equipment. In FY 2010 the City will purchase a new Fire Department ladder truck estimated to cost \$1,000,000 which occurs once in 15 years.

REVENUES AND EXPENDITURES

FUND: EQUIPMENT REPLACEMENT FUND

ACCOUNT GROUP - 50R, 50X

		FY 2006	FY 2007	FY 2008	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED REV./EXP.	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
REVENUES											
ACCTNUM	ACCTTITLE	ACTUAL	ACTUAL	ACTUAL							
50R00007030000	INCOME FROM AUCTIONS	\$123,688	\$45,917	\$36,783	\$108,289	\$63,359	\$63,359	\$245,000	126.3%	\$40,500	\$71,600
50R00007070000	MISCELLANEOUS REVENUE	0	15,662	100	0	0	7,555	1,120,000	0.0%	0	0
50R00007100000	INTEREST ON INVESTMENT	109,455	94,520	84,619	48,375	48,375	71,200	24,000	-50.4%	24,000	24,000
50R00009200000	TRANSFER FROM PARKING FUND 20	0	0	0	0	0	0	12,635	0.0%	19,330	20,679
50R00009310000	TRANSFER FROM GENERAL FUND (10)	0	0	0	0	0	0	417,522	0.0%	683,103	746,219
50R00009590000	TRANSFER FROM SBD 45	1,539	0	0	0	0	0	0	0.0%	0	0
50R00009600000	TRANSFER FROM RPIF 60	303,203	396,819	379,902	364,387	364,387	364,387	0	-100.0%	0	0
	TOTAL (ERF) REVENUES	\$537,885	\$552,919	\$501,404	\$521,051	\$476,121	\$506,501	\$1,819,157	249.1%	\$766,933	\$862,498
EXPENDITURES											
ACCTNUM	ACCTTITLE										
50X11022700000	CONTRACTUAL SERVICES	\$0	\$0	\$0	\$0	\$0	\$0	\$135,100	0.0%	\$73,000	\$134,000
50X11025030000	OFFICE FURNITURE & EQUIPMENT	0	0	0	0	0	0	402,925	0.0%	158,155	211,500
50X00005040100	ROLLING STOCK-PKG.OPER.&MAINT.	0	0	0	0	0	0	0	0.0%	0	38,203
50X00005040200	ROLLING STOCK-PKG. CONTROL	43,970	0	0	26,010	26,010	25,267	24,480	-5.9%	24,970	50,938
50X00005041006	MOTORIZED MOBILE EQUIPMENT	0	4,078	5,074	0	0	0	0	0.0%	0	0
50X00005041008	ROLLING STOCK-PLAN.&DEVELOP.	0	0	14,872	20,488	20,488	20,425	69,845	240.9%	21,902	21,732
50X00005041009	MOTORIZED MOBILE EQUIPMENT	0	0	0	0	0	0	0	0.0%	0	0
50X00005041102	CAPITAL - MIS	0	0	4,733	5,122	5,122	3,720	5,224	2.0%	5,329	5,436
50X00005041200	ROLLING STOCK-POLICE	110,336	69,785	142,740	127,620	127,620	129,324	71,914	-43.7%	114,982	172,417
50X00005041300	ROLLING STOCK-FIRE	613,466	0	76	508,889	204,289	206,413	1,262,000	148.0%	210,747	140,000
50X00005041401	ROLLING STOCK-P.W.ENGRG./MAINT.	77,611	433,872	291,515	426,425	382,025	353,956	263,160	-38.3%	80,110	296,926
50X00005041405	ROLLING STOCK-P.W. EQUIP. SERVICES	0	92	25,542	5,000	5,000	0	59,160	1083.2%	0	0
50X00005041610	ROLLING STOCK-PARKS&REC./MAINT.	52,153	61,331	59,848	54,056	123,556	122,543	49,980	-7.5%	111,947	82,562
50X00005061401	TOOLS, SHOP & CONSTRUCTION EQUIP. A	0	0	0	0	0	0	50,000	0.0%	0	0
50X00005061403	TOOLS, SHOP & CONSTRUCTION EQUIP. B	0	0	0	0	0	0	15,000	0.0%	15,000	0
50X00005061404	TOOLS, SHOP & CONSTRUCTION EQUIP. C	0	0	0	0	0	0	0	0.0%	9,000	0
50X00005061405	TOOLS, SHOP & CONSTRUCTION EQUIP. D	0	0	0	0	0	0	0	0.0%	60,000	0
50X00005061603	TOOLS, SHOP & CONSTRUCTION EQUIP. E	0	0	0	0	0	0	0	0.0%	108,000	0
50X11025200000	COMPUTER SOFTWARE	0	0	0	0	0	0	64,920	0.0%	267,495	180,700
	TOTAL (ERF) EXPENDITURES	\$897,536	\$569,158	\$544,400	\$1,173,610	\$894,110	\$861,648	\$2,473,708	110.8%	\$1,260,637	\$1,334,414

City of Clayton Equipment Replacement Fund

Dept.	Equip. #	Make	Model	Year	Equipment Description	2010 Budget	2011 Budget	2012 Budget
H & P	60	Toyota	Prius	2009	Bldg. Insp. Vehicle - 1 yr.Lease	\$5,224	\$5,329	\$5,436
H & P	64	Toyota	Prius	2008	Bldg. Insp. Vehicle - 1 yr.Lease	\$5,224	\$5,329	\$5,436
H & P	66	Ford	Ranger	2002	Building Insp. Vehicle (Future 2WD Escape Hyb	\$24,480	\$299	
H & P	67	Ford	Ranger	2002	Building Insp. Vehicle (Future 2WD Escape Hyb	\$24,480	\$299	
H & P	68	Toyota	Prius	2008	Bldg. Insp. Vehicle - 1 yr.Lease	\$5,224	\$5,329	\$5,436
H & P	69	Toyota	Prius	2007	Bldg. Insp. Vehicle - 1 yr.Lease	\$5,213	\$5,317	\$5,424
HOUSING AND PLANNING TOTAL						\$69,845	\$21,902	\$21,732
POL	1	Chevrolet	Impala	2009	Marked Police Vehicle			\$22,820
POL	2	Chevrolet	Impala	2009	Marked Police Vehicle			\$22,820
POL	5	Chevrolet	Impala	2009	Marked Police Vehicle			\$22,820
POL	7	Chevrolet	Impala	2008	Marked Police Vehicle		\$22,373	
POL	9	Chevrolet	Impala	2008	Marked Police Vehicle		\$22,373	
POL	10	Chevrolet	Impala	2009	Marked Police Vehicle			\$22,820
POL	11	Chevrolet	Impala	2005	Marked Police Vehicle (Dare)		\$22,373	
POL	12	Chevrolet	Impala	2009	Marked Police Vehicle			\$22,820
POL	13	Chevrolet	Impala	2009	Marked Police Vehicle			\$22,820
POL	17	Chevrolet	Impala	2008	Marked Police Vehicle		\$22,373	
POL	18	Chevrolet	Impala	2007	Marked Police Vehicle	\$21,934		
POL	19	Chevrolet	Tahoe	2007	Supervisor's Vehicle			\$35,497
POL	20	Ford	Taurus	2004	Police Detective Car Unmarked (Future Hybrid	\$24,990		
POL	21	Ford	Taurus	2006	Police Detective Car Unmarked (Future Hybrid Malibu)		\$25,490	
POL	25	Ford	Taurus	2004	Police Detective Car Unmarked (Future Hybrid	\$24,990		
POLICE DEPARTMENT TOTAL						\$71,914	\$114,982	\$172,417
PKC	30	GO-4	Intercep-3	2006	Parking Control Scooter			\$25,469
PKC	33	GO-4	BT-57	2003	Parking Control Scooter	\$24,480		
PKC	34	GO-4	Intercep-3	2005	Parking Control Scooter		\$24,970	
PKC	37	GO-4	Intercep-3	2006	Parking Control Scooter			\$25,469
PARKING CONTROL TOTAL						\$24,480	\$24,970	\$50,938
FIR	3200	Chevrolet	Impala	2006	Fire Chief Vehicle (Future Blazer)		\$34,333	
FIR	3203	Chevrolet	Tahoe	2005	Battalion Chief		\$36,414	
FIR	3212	Sutphen	TS100	1995	Ladder Truck	\$1,122,000		
FIR	xxx	xxx	xxx	2004	Thermal Imaging Camera		\$9,000	
FIR	xxx	xxx	xxx		Self Contained Breathing Apparatus (18)		\$108,000	
FIR	xxx	xxx	xxx		Cardiac Monitors/Defibrillators (2)		\$60,000	
FIR	xxx	xxx	xxx		Loan Repayment	\$140,000	\$140,000	\$140,000
FIRE DEPARTMENT TOTAL						\$1,262,000	\$387,747	\$140,000

City of Clayton Equipment Replacement Fund

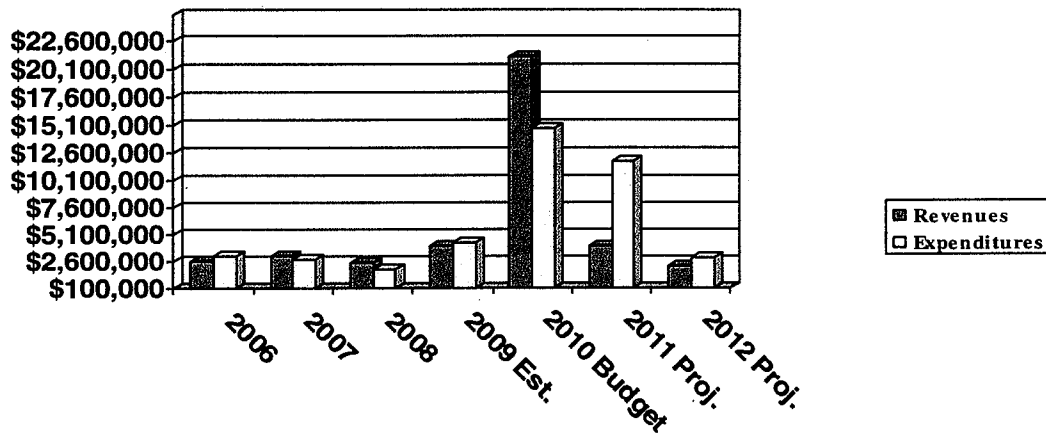
Dept.	Equip. #	Make	Model	Year	Equipment Description	2010 Budget	2011 Budget	2012 Budget
PWK	201	John Deere	410E	2000	Backhoe Loader			\$74,285
PWK	202	Ford	Taurus	2004	Engineer Vehicle - (future hybrid Malibu)	\$24,990		
PWK	204	Chevrolet	1500	2004	1/2 Ton Pickup Truck - Meter Technician (future hybrid)			\$38,203
PWK	205	Ford	Escape	2008	Director of Public Works			\$26,106
PWK	208	Bobcat	S220	2004	Skid Steer Loader		\$37,454	
PWK	210	Chevrolet	Impala	2005	Fleet Mtce. Supervisor Vehicle (hybrid Malibu)	\$24,480		
PWK	212	Ford	Ranger	2002	Mechanic Parts Vehicle (future hybrid)	\$34,680		
PWK	214	Chevrolet	Impala	2003	Engineering Inspector Vehicle (future hybrid pick-up)			\$26,106
PWK	216	Jeep	Grand Ch.	1999	Building Maint. Vehicle (future hybrid pick-up)	\$34,680		
PWK	222	Ford	Escape	2007	Public Work Superintendent (4WD)			\$28,228
PWK	247	Ford	F-550SD	2001	40 ft. Bucket Truck (Signals & Lighting)			\$111,427
PWK	261	Freightliner	FL70	2000	2.5 Ton Dump W/ Plow and Spreader	\$97,920		
PWK	263	Freightliner	FL70	2000	2.5 Ton Dump W/ Plow and Spreader	\$97,920		
PWK	267	Graco	Lazer Line	2006	Paint Striper - walk behind			\$7,428
PWK	272	John Deere	997Z	2006	60" Riding Mower		\$10,404	
PWK	294	Amer Sig	CMS465T	2002	Message Panel			\$15,918
PWK	296	Brush Bandit	200XL Plus	2001	Brush Chipper		\$32,252	
PWK	2002	xxx	xxx	1981	Cable/Conduit Reel Trailer	\$7,650		
PWK	2002	xxx	xxx	1981	Cable Locator			\$7,428
PWK					Heavy Equipment Lift (new)	\$50,000		
PUBLIC WORKS DEPARTMENT TOTAL						\$372,320	\$80,110	\$335,129
P&R	101	Bobcat	5600	2005	Toolcat		\$31,212	
P&R	102	Ford	F250	2004	3/4 T Pick-up			\$36,930
P&R	108	Smithco	4200E	2005	Groom Master / Parks and Ball Fields	\$11,220		
P&R	114	GMC	3500	2001	Park Department 1-Ton Utility Van	\$29,580		
P&R	116	Ford	F250	2003	Park Department 3/4 - Ton Pick-up Truck		\$36,206	
P&R	119	Dixie Choppt	XW2500-6(2006	Riding Lawn Mower - 60"		\$8,323	
P&R	120	Chevrolet	Impala	2006	Superintendent Vehicle (future hybrid)			\$36,081
P&R	123	Dixie Choppt	XWD5000	2005	Riding Lawn Mower - 72"	\$9,180		
P&R	124	Dixie Choppt	XWD5000	2005	Riding Lawn Mower - 72"			\$9,551
P&R	128	Ford	F250	2002	Park Department 3/4 - Ton Pick-up Truck		\$36,206	
PARKS AND RECREATION TOTAL						\$49,980	\$111,947	\$82,562
MIS	41	Toyota	Prius	2008	MIS Department Vehicle -Lease	\$5,224	\$5,329	\$5,436
MIS	xxx	xxx	xxx	xxx	Various IT Computer Hardware/Software	602,945	498,650	526,200
MIS DEPARTMENT TOTAL						\$608,169	\$503,979	\$531,636
Non-Dept	xxx	xxx	xxx	xxx	Copier Replacments	\$15,000	\$15,000	
NON-DEPARTMENTAL TOTAL						\$15,000	\$15,000	\$0
GRAND TOTAL						\$2,473,708	\$1,260,637	\$1,334,414

REVOLVING PUBLIC IMPROVEMENT FUND

The Revolving Public Improvement Fund earmarks funds for specific capital improvement and infrastructure needs. A one-half cent sales tax represents the major source of revenue for this fund. Fifteen percent of the sales tax collected must be shared with St. Louis County. Up until FY 2006 twelve and one-half percent of utility tax revenue was allocated to this fund. Now all utility tax revenue will be allocated to the General Fund. The St. Louis County Road & Bridge Tax revenue will now be allocated to RPIF. FY 06 will also include the funding for Equipment Replacement Fund formerly included in all the operating budgets.

**Fund 60 - Revolving Public Improvements Fund
Summary of Revenues and Expenditures
FY 2006 - FY 2012**

	Actual FY 2006	Actual FY 2007	Actual FY 2008	Estimate FY 2009	Adopted FY 2010	Projected FY 2011	Projected FY 2012
Beginning Fund Balance	\$2,241,565	\$1,717,444	\$2,035,014	\$2,732,206	\$2,505,162	\$8,868,170	\$926,079
Revenues	2,594,378	3,042,327	2,517,460	4,085,398	21,229,855	3,966,653	2,091,448
Expenditures	3,118,499	2,724,757	1,820,268	4,312,442	14,866,847	11,908,744	2,862,022
Revenues Over/(Under) Expenditures	(524,121)	317,570	697,192	(227,044)	6,363,008	(7,942,091)	(770,574)
Ending Fund Balance	\$1,717,444	\$2,035,014	\$2,732,206	\$2,505,162	\$8,868,170	\$926,079	\$155,505
% Fund Balance to Expenditures	55.1%	74.7%	150.1%	58.1%	59.7%	7.8%	5.4%



This is a capital projects fund that has a fluctuating fund balance. An aggressive capital projects schedule has driven expenditures up. Revenue support from interfund transfers was reduced and sales tax projections are lower due to the highway 40 (I-64) construction impact. In FY 10 the City has allocated funds for a new police building which accounts for the large increase in expenditures. Revenue and expenditures are expected to return to previous levels by FY 12. This fund will continue to be closely monitored for adequate funding levels.

REVENUES

FUND: REVOLVING PUBLIC IMPROVEMENT

ACCOUNT GROUP - 60R

REVENUES		FY 2006	FY 2007	FY 2008	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED REVENUE	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
ACCTNUM	ACCTTITLE	ACTUAL	ACTUAL	ACTUAL							
60R00002780000	DEGRADATION FEES	\$4,190	\$876	\$3,620	\$5,000	\$5,000	\$4,000	\$4,200	-16.0%	\$4,200	\$4,200
60R00003500001	1/2 CENT SALES TAX	1,212,486	1,255,804	1,277,290	1,284,000	1,124,000	1,124,000	1,084,660	-15.5%	1,106,353	1,122,948
60R00003550000	ST. LOUIS COUNTY ROAD & BRIDGE TAX	752,778	795,708	923,195	809,586	809,586	946,956	940,000	16.1%	945,000	950,000
60R00003580000	INTER GOVERNMENTAL-GRANT	0	287,100	0	1,266,400	2,748,400	1,812,110	2,186,695	72.7%	1,896,800	0
60R00007070000	MISCELLANEOUS REVENUE	495	10,120	50,484	0	0	3,190	0	0.0%	0	0
60R00007100000	INTEREST ON INVESTMENTS	70,923	77,711	94,515	78,750	78,750	95,142	14,300	-81.8%	14,300	14,300
60R00009410000	TRANSFER FROM FUND 64 AND 71	90,284	0	0	0	0	0	0	0.0%	0	0
60R00009450000	BOND PROCEEDS	0	0	0	0	0	0	17,000,000	0.0%	0	0
60R00009460000	TRANSFER FROM PARKING FUND	406,147	540,409	115,000	100,000	100,000	100,000	0	-100.0%	0	0
60R00009480000	ST. LOUIS COUNTY STOP LIGHT	0	24,056	0	0	0	0	0	0.0%	0	0
60R00009500000	ELLENWOOD N.I.D.	57,075	50,543	53,356	37,800	37,800	0	0	-100.0%	0	0
TOTAL REVENUES		\$2,594,378	\$3,042,327	\$2,517,460	\$3,581,536	\$4,903,536	\$4,085,398	\$21,229,855	492.8%	\$3,966,653	\$2,091,448

EXPENDITURES

FUND: REVOLVING PUBLIC IMPROVEMENT

ACCOUNT GROUP - 60X

EXPENDITURES		FY 2006	FY 2007	FY 2008	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED EXPEND.	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
ACCTNUM	ACCTTITLE	ACTUAL	ACTUAL	ACTUAL							
60X01002010014	UNDERGROUND STORAGE TANKS	\$0	\$0	\$0	\$0	\$0	\$0	\$10,000	0.0%	\$130,000	\$0
60X01002020000	LEGAL SERVICES	0	0	0	0	0	0	600	0.0%	618	636
60X01002700000	ENGINEERING SERVICES - ON CALL	0	0	0	0	0	0	85,000	0.0%	61,800	63,654
60X01003600000	STREET FURNITURE & TRASH CONTAINERS CBD	0	0	0	0	0	20,000	20,000	0.0%	20,000	20,000
60X01006050100	FY '98 PROPOSED PROJECTS	0	0	41,360	60,000	60,000	0	0	-100.0%	0	0
60X01006050731	SIDEWALK IMPROVEMENTS-FY07	0	184	0	0	0	0	0	0.0%	0	0
60X01006050930	SIDEWALK IMPROVEMENTS-FY09	0	0	0	50,000	59,000	59,000	0	-100.0%	0	0
60X01006059930	SIDEWALK IMPROVEMENTS	36,468	93,066	27,520	0	0	0	50,000	0.0%	60,000	70,000
60X01006059940	CBD STREETSCAPE SIDEWALK CAULKING	0	0	0	19,900	17,264	17,264	17,500	-12.1%	0	0
60X01006059950	CURB AND GUTTER REPAIR	0	0	0	30,000	60,000	29,653	30,000	0.0%	30,000	30,000
60X01006070000	WYDOWN LANDSCAPING & SIGNS	0	0	0	0	0	0	5,000	0.0%	5,000	5,000
60X01006070001	LANDSCAPING - PUBLIC AREAS	0	0	0	20,000	20,000	12,000	20,000	0.0%	20,000	20,000
60X01006070011	COMPOST PILE-LANDSCAPING	0	26,110	20,957	0	0	0	180,000	0.0%	0	0
60X01006070801	FORSYTH IRRIGATION AND SOD	0	0	0	0	0	0	0	0.0%	60,000	0
60X01006070802	WYDOWN IRRIGATION (BIG BEND TO UNIV.)	0	450	29,966	0	0	0	0	0.0%	0	0
60X01006070803	WYDOWN IRRIG. (WESTWOOD TO AUDUBON)	0	0	0	120,000	120,000	106,000	0	-100.0%	0	0
60X01006070804	WYDOWN IRRIG. (AUDUBON TO BIG BEND)	0	0	0	0	21,157	0	150,000	0.0%	0	0
60X01006080835	CRACK SEALING - FY08	0	0	39,476	0	0	0	0	0.0%	0	0
60X01006080935	CRACK SEALING - FY09	0	0	0	75,000	46,767	46,767	0	-100.0%	0	0
60X01006089935	CRACK SEALING	92,734	50,413	0	0	0	0	50,000	0.0%	50,000	50,000
60X01006090000	STREET LIGHTING	0	0	0	0	0	0	38,000	0.0%	149,000	21,000
60X01006099953	OLDTOWN LIGHTING UPGRADES	13,796	0	0	8,000	8,000	8,000	0	-100.0%	0	0
60X01006099954	WYDOWN FOREST SUBDIVISION LIGHTING	0	0	0	19,000	19,000	0	0	-100.0%	0	0
60X01006099956	NO.BRENTWOOD MEDIAN ENHANCEMENTS	52,397	0	0	0	0	0	0	0.0%	0	0
60X01006099957	HI-POINTE LIGHTING	0	141,752	27,670	0	0	0	0	0.0%	0	0
60X01006110145	TRAFFIC MODEL RECOMMEDATIONS	0	0	0	0	0	0	75,000	0.0%	0	37,500
60X01006110701	TRAFFIC CONTROL RADAR SIGNAGE-DAVIS DR.	0	12,032	0	0	0	0	0	0.0%	0	0
60X01006110702	LIGHTING PANEL UPGRADES-FY07	0	26,242	0	20,000	20,000	20,000	0	-100.0%	0	0
60X01006110703	SHARE THE ROAD SIGNING	0	4,816	0	0	0	0	0	0.0%	0	0
60X01006110745	STREETSCAPE LIGHT PAINTING-FY07	0	0	28,051	0	0	0	0	0.0%	0	0
60X01006110757	CLAYTON SIGNAGE (PH.4)	0	0	15,773	0	0	0	0	0.0%	0	0
60X01006110801	LED SIGNAL HEADS - FY07	0	25,089	0	0	0	0	0	0.0%	0	0
60X01006110802	LIGHTING PANEL UPGRADES - FY08	0	0	16,567	0	0	0	0	0.0%	0	0
60X01006110810	LED SIGNAL HEADS - FY08	0	0	10,064	0	0	0	0	0.0%	0	0
60X01006110845	STREETSCAPE LIGHT PAINTING-FY08	0	0	418	0	0	0	0	0.0%	0	0
60X01006110945	STREETSCAPE LIGHT PAINTING-FY09	0	0	0	30,000	30,000	30,000	0	-100.0%	0	0
60X01006119945	STREETSCAPE LIGHT PAINTING	0	0	0	0	0	0	30,000	0.0%	30,000	30,000
60X01006119957	CLAYTON SIGNAGE IMPROVEMENTS	21,072	16,002	0	0	0	0	0	0.0%	0	0
60X01006130740	ALLEY IMPROVEMENTS-FY07	0	3,890	0	0	0	0	0	0.0%	0	0
60X01006130840	ALLEY IMPROVEMENTS - FY08	0	0	42,842	0	154,677	154,677	0	0.0%	0	0
60X01006130940	ALLEY IMPROVEMENTS - FY09	0	0	0	183,250	164,000	154,142	0	-100.0%	0	0
60X01006139940	ALLEY IMPROVEMENTS	192,878	183,108	3,360	0	0	0	215,000	0.0%	240,000	205,000

(Continued)

EXPENDITURES

FUND: REVOLVING PUBLIC IMPROVEMENT

ACCOUNT GROUP - 60X

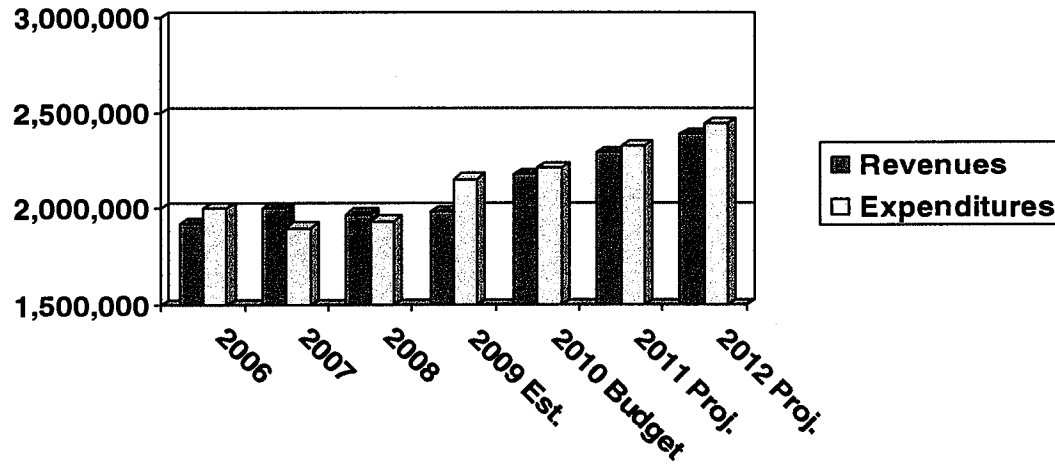
		FY 2006	FY 2007	FY 2008	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED EXPEND.	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
		ACTUAL	ACTUAL	ACTUAL							
EXPENDITURES (Continued)											
ACCTNUM	ACCTTITLE										
60X01006140701	ST.SCAPE PHASE 3(CENTRAL-SHAW PK-BONHOM	0	24,960	16,612	570,000	580,056	12,883	557,000	-2.3%	0	0
60X01006140702	STREETSCAPE FURNITURE - FY07	0	7,953	0	0	0	0	0	0.0%	0	0
60X01006140801	STREETSCAPE	0	0	71,869	1,948,560	1,591,130	250,000	2,663,000	-100.0%	380,000	0
60X01006140802	STREETSCAPE FURNITURE - FY08	0	0	20,315	0	0	0	0	0.0%	0	0
60X01006140902	STREETSCAPE FURNITURE	0	0	0	20,000	20,000	0	20,000	0.0%	0	0
60X01006149901	CBD STREETSCAPE IMPROVEMENTS	56,516	0	0	0	0	0	0	0.0%	0	57,000
60X01006149902	STREETSCAPE FURNISHINGS	0	12,155	0	0	0	0	0	0.0%	0	0
60X01006150000	STREET RESURFACING (GENERAL)	423,244	0	0	0	0	0	0	0.0%	0	0
60X01006150800	RESURFACING (CARONDELET PLAZA)	0	0	0	0	0	0	0	0.0%	0	110,000
60X01006150801	RESURFACING (DAVIS)	0	0	6,302	455,785	904,483	1,049,575	0	-100.0%	0	0
60X01006150900	RESURFACING (FORSYTH/MARYLAND)	0	0	0	0	0	0	50,000	0.0%	1,271,000	0
60X01006160000	WYDOWN FOREST WALL	0	0	2,766	0	0	0	0	0.0%	0	0
60X01006200000	FUEL SYSTEM	0	0	0	0	0	0	37,000	0.0%	0	0
60X01006220701	HI-POINTE/DEMUN IMPROVEMENTS	0	0	0	0	20,000	20,000	0	0.0%	0	0
60X01006250161	PUBLIC WORKS FACILITY	0	19,758	12,463	0	7,527	0	47,500	0.0%	290,000	0
60X01006250202	FIRESTATION	0	0	0	0	0	31,000	0	0.0%	0	0
60X01006250260	CITY HALL RENOVATION	63	6,603	6,820	31,000	124,100	0	0	-100.0%	0	0
60X01006250261	COUNCIL CHAMBERS UPGRADE	2,613	11,201	1,200	0	0	0	5,000	0.0%	50,000	0
60X01006250263	CITY HALL SECURITY SYSTEM	8,898	7,200	5,568	15,000	15,000	15,000	0	-100.0%	0	0
60X01006250264	CITY HALL DOORS	180	0	0	0	0	0	0	0.0%	0	0
60X01006250265	POLICE BLDG IMPROVEMENTS	17,991	43,109	7,296	400,000	400,000	30,000	8,950,287	2137.6%	7,044,367	1,000,000
60X01006250360	SALT DOME	0	192,376	1,478	0	0	0	0	0.0%	0	0
60X01006250701	CITY HALL CUPOLA REPAIR	0	47,675	0	0	0	0	0	0.0%	0	0
60X01006250702	MIS SERVER ROOM AC SYSTEM	0	14,066	0	0	0	0	0	0.0%	0	0
60X01006250761	MAIN BLDG.(FIRE SPRINKLER SY.,FENCE)	0	3,301	0	0	0	0	0	0.0%	0	0
60X01006250861	MAIN BUILDING ROOF	0	16,500	9,870	0	0	0	0	0.0%	0	0
60X02006250262	PHONE SYSTEM UPGRADE	30,068	0	0	0	0	0	0	0.0%	0	0
60X02006250267	FIREARM RANGE RENOVATION	350	113,211	263	0	0	0	0	0.0%	0	0
60X02006250270	TELEPHONE INTERCONNECT PROJECT	3,364	5,439	36,944	0	0	0	0	0.0%	0	0
60X02006250272	POLICE IN-CAR COMPUTER UPGRADES	0	0	61,328	0	0	0	0	0.0%	0	0
60X01006260000	MICROSURFACING (GENERAL)	445	367,944	0	0	902,982	570,000	460,000	0.0%	0	0
60X01006260900	MICROSURFACING-FY09	0	0	150	164,578	132,622	150,000	0	-100.0%	0	0
60X01006270000	INTELLIGENT TRANSPORTATION SYSTEM	242,038	78,277	0	0	0	0	0	0.0%	0	0
60X01006270001	MESSAGE PANEL	13,750	0	0	0	0	0	0	0.0%	0	0
60X01006270020	SIGNAL PRE-EMPTION PROJECT (PHASE 1)	0	0	0	0	16,300	16,300	0	0.0%	0	0
60X01006280010	CLAYTON PEDESTRIAN SAFETY PROJECT	12,320	40,454	791,809	200,000	616,250	616,230	0	-100.0%	0	0
60X01006280061	PUBLIC ART	0	35,000	0	5,000	5,000	5,000	5,000	0.0%	0	0
60X01006280701	BIRD RELOCATION PROJECT-FY07	0	16,990	0	0	0	0	0	0.0%	0	0
60X01006280901	BIRD RELOCATION PROJECT-FY09	0	0	0	20,000	20,000	20,000	0	-100.0%	0	0
60X01006281001	BIRD RELOCATION PROJECT-FY10	0	0	0	0	0	0	20,000	0.0%	0	0
60X01006300000	METRO LINK IMPROVEMENTS	943,197	81,277	0	0	0	0	0	0.0%	0	0
60X01006300010	HADDINGTON COURT	0	0	0	0	0	0	20,000	0.0%	0	0
60X01006310000	WASHINGTON UNIV PEDESTRIAN UNDERPASS	0	0	0	0	0	0	85,000	0.0%	880,000	0
60X01006320000	PEDESTRIAN PROJECTS	0	0	0	0	0	0	45,000	0.0%	0	0
60X01009200000	ERF FUNDING TO FUND 10	303,203	395,280	378,916	364,387	364,387	364,387	417,522	14.6%	630,303	637,919
60X01009300000	TRANSFER TO 2002 BOND ISSUE	650,914	600,874	84,274	504,563	504,563	504,563	508,438	0.8%	506,656	504,313
TOTAL REV. PUBLIC IMP. EXPENDITURES		\$3,118,499	\$2,724,757	\$1,820,268	\$5,334,023	\$7,024,265	\$4,312,442	\$14,866,847	178.7%	\$11,908,744	\$2,862,022

INSURANCE FUND

The Insurance Fund is classified as an internal service fund. These transactions are accounted for in a separate fund primarily due to revenue received from participants in the City's health plan which are to be used specifically for payment for insurance. Any additional funds needed to cover the total cost of the insurance programs are transferred from the General and other operating funds.

**Fund 68 - Insurance Fund
Summary of Revenues and Expenditures
FY 2006 - FY 2012**

	Actual FY 2006	Actual FY 2007	Actual FY 2008	Estimate FY 2009	Adopted FY 2010	Projected FY 2011	Projected FY 2012
Beginning Fund Balance	\$648,309	\$566,463	\$672,254	\$707,523	\$543,241	\$508,642	\$471,163
Revenues	1,921,228	2,005,198	1,971,192	1,986,293	2,175,133	2,287,123	2,389,006
Expenditures	2,003,074	1,899,407	1,935,923	2,150,574	2,209,732	2,324,602	2,446,905
Revenues Over/(Under) Expenditures	(81,846)	105,791	35,269	(164,281)	(34,599)	(37,479)	(57,899)
Ending Fund Balance	\$566,463	\$672,254	\$707,523	\$543,241	\$508,642	\$471,163	\$413,264



The City has consciously decided to reduce the fund balance in this internal service fund to reflect the change from self-insurance when a higher balance was required for catastrophic losses to fully insured with less financial exposure.

REVENUES

FUND: INSURANCE

ACCOUNT GROUP - 68R

		FY 2006	FY 2007	FY 2008	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED REVENUE	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
		ACTUAL	ACTUAL	ACTUAL							
MISCELLANEOUS REVENUE											
ACCTNUM	ACCTTITLE										
68R00007000000	EMPLOYEE CONTRIBUTIONS - DEP. MEDICAL	\$174,595	\$206,946	\$210,986	\$257,712	\$257,712	\$235,000	\$272,324	5.7%	\$272,324	\$272,324
68R00007000001	EMPLOYEE CONTRIBUTION - DEP.DENTAL	5,187	5,247	5,350	5,300	5,300	7,142	7,200	35.8%	7,200	7,200
68R00007070000	MISCELLANEOUS REVENUE	98,463	12,622	8,578	8,500	8,500	8,500	8,500	0.0%	8,500	8,500
68R00007100000	INTEREST ON INVESTMENTS	14,729	15,235	14,579	9,017	9,017	11,837	7,500	-16.8%	8,250	9,000
68R00007280000	WORKERS' COMPENSATION RECEIPTS	20,065	25,282	31,171	10,000	10,000	0	10,000	0.0%	10,000	10,000
68R00007320000	REIMBURSEMENTS-CITY RELATED INSURANCE	1,531	7,569	0	0	0	0	0	0.0%	0	0
68R00007330000	REIMBURSEMENTS-EMPLOYEE RELATED INS.	37,466	50,430	33,860	40,000	40,000	28,500	40,000	0.0%	40,000	40,000
68R00007360000	REIMBURSEMENTS - CITY LOSSES	3,398	6,419	0	0	0	7,450	4,800	0.0%	2,400	0
68R00007490000	VEHICLE DAMAGE REIMBURSEMENTS	9,832	4,571	7,841	0	0	6,864	0	0.0%	0	0
	TOTAL MISCELLANEOUS REVENUE	\$365,266	\$334,321	\$312,365	\$330,529	\$330,529	\$305,293	\$350,324	6.0%	\$348,674	\$347,024
TRANSFERS											
ACCTNUM	ACCTTITLE										
68R00009400000	HEALTH INSURANCE TRANSFERS	\$813,642	\$863,247	\$913,048	\$1,008,797	\$1,008,797	\$960,000	\$1,106,249	9.7%	\$1,196,967	\$1,292,913
68R00009420000	DENTAL TRANSFERS	138,457	141,645	151,685	152,000	152,000	154,000	142,000	-6.6%	144,800	148,200
68R00009460000	GROUP LIFE INSURANCE TRANSFERS	45,708	46,738	37,494	38,648	38,648	39,000	40,560	4.9%	42,182	43,869
68R00009480000	TRANSFER FROM GENERAL FUND,PKG., & SBD	558,154	619,246	556,600	528,000	528,000	528,000	536,000	1.5%	554,500	557,000
	TOTAL TRANSFERS	\$1,555,961	\$1,670,876	\$1,658,827	\$1,727,445	\$1,727,445	\$1,681,000	\$1,824,809	5.6%	\$1,938,449	\$2,041,982
	TOTAL INSURANCE FUND REVENUES	\$1,921,228	\$2,005,198	\$1,971,192	\$2,057,974	\$2,057,974	\$1,986,293	\$2,175,133	5.7%	\$2,287,123	\$2,389,006

EXPENDITURES

DEPARTMENT: INSURANCE

FUND: INSURANCE

DIVISION: GENERAL PROPERT & LIABILITY AND EMPLOYEE BENEFIT

ACCOUNT GROUP: 0100-0200

		FY 2006	FY 2007	FY 2008	FY 2009	FY 2009	FY 2009	FY 2010	% CHG 2010 TO 2009	FY 2011	FY 2012
		ACTUAL	ACTUAL	ACTUAL	ORIGINAL BUDGET	AMENDED BUDGET	ESTIMATED EXPEND.	ADOPTED BUDGET		PROJECTED BUDGET	PROJECTED BUDGET
GENERAL PROPERTY & LIABILITY											
ACCTNUM	ACCTTITLE										
68X01002200000	FIRE & EXTENDED COVERAGE INSURANCE PREM.	\$99,982	\$99,035	\$86,774	\$95,000	\$95,000	\$85,012	\$86,000	-9.5%	\$86,000	\$87,000
68X01002210000	AUTO & GENERAL LIABILITY INSURANCE PREM.	122,695	111,047	105,216	130,071	130,071	104,360	108,138	-16.9%	112,318	118,000
68X01002210010	GENERAL LIABILITY DEDUCTIBLE	2,084	2,600	4,339	4,000	4,000	4,500	4,000	0.0%	4,000	4,000
68X01002220000	BOILER INSURANCE PREMIUM	240	0	60	300	300	300	300	0.0%	300	300
68X01002230000	SURETY, FORGERY & BURGLARY BOND PREM.	7,917	12,670	12,685	16,050	16,050	15,405	16,200	0.9%	16,600	17,000
68X01002590000	PUBLIC OFFICIALS LIABILITY INS. PREM.	26,965	28,350	26,735	25,940	25,940	23,540	23,000	-11.3%	23,000	23,000
68X01002620000	U.S.T. PREMIUM	200	350	350	350	350	353	350	0.0%	350	350
68X01002700000	CONTRACTUAL SERVICES	0	0	2,500	4,500	4,500	3,625	3,500	-22.2%	3,600	3,600
68X01002750000	INSURANCE LOSSES-AUTO PHYSICAL DAMAGE	30,299	12,939	20,332	25,000	25,000	0	22,000	-12.0%	22,000	22,000
68X01002751200	INSURANCE LOSSES-AUTO-POLICE	0	0	0	0	0	5,278	0	0.0%	0	0
68X01002751300	INSURANCE LOSSES-AUTO-FIRE	0	0	0	0	0	1,740	0	0.0%	0	0
68X01002751401	INSURANCE LOSSES-AUTO-P.W.	0	0	0	0	0	3,057	0	0.0%	0	0
68X01002751600	INSURANCE LOSSES-AUTO-PARKS	0	0	0	0	0	1,225	0	0.0%	0	0
68X01002760000	INSURANCE LOSSES-GENERAL LIABILITY	755	0	134	5,000	5,000	0	0	-100.0%	0	0
68X01002761601	INSURANCE LOSSES-GENERAL LIABILITY	0	0	0	0	0	565	5,000	0.0%	5,000	5,000
68X01002770000	INSURANCE LOSSES-PROPERTY	34,395	0	15,720	0	0	25,700	0	0.0%	0	0
TOTAL GENERAL PROPERTY & LIABILITY		\$325,532	\$266,991	\$274,845	\$306,211	\$306,211	\$274,660	\$268,488	-12.3%	\$273,168	\$280,250
EMPLOYEE BENEFIT INSURANCE											
ACCTNUM	ACCTTITLE										
68X02002240000	LONG-TERM DISABILITY INSURANCE	(\$1,119)	\$163	\$1,893	\$0	\$0	(\$1,128)	\$0	0.0%	\$0	\$0
68X02002260000	GROUP LIFE INSURANCE PREMIUM	44,870	45,651	36,360	38,648	38,648	37,657	39,707	2.7%	40,584	42,003
68X02002400000	DENTAL CO-INSURANCE	122,028	115,018	131,093	152,000	152,000	151,441	142,000	-6.6%	144,800	148,200
68X02002580000	UNEMPLOYMENT COMPENSATION PREMIUM	5,028	9,379	8,774	16,700	16,700	4,700	700	-95.8%	700	700
68X02002700000	CONTRACTUAL SERVICES	20,513	31,227	32,770	33,000	33,000	33,000	24,600	-25.5%	24,600	24,600
68X02002800000	EMPLOYEE ASSISTANCE PROGRAM	4,036	4,094	4,105	4,300	4,300	4,105	4,300	0.0%	4,500	4,700
68X02002830000	EMPLOYEE HEALTHCARE	1,012,328	1,097,531	1,139,496	1,271,509	1,271,509	1,308,225	1,361,210	7.1%	1,451,215	1,547,161
68X02002840001	HEALTHCARE/RETIREEES	22,183	26,167	20,812	26,244	26,244	26,400	30,360	15.7%	35,000	40,250
68X02002860000	WORKER'S COMP. - AUDIT ADDITIONAL PREM.	75	7,372	0	5,000	5,000	5,000	5,000	0.0%	5,000	5,000
68X02002890000	WORKERS' COMPENSATION CITY DISBURSEMENT	5,772	0	0	0	0	0	0	0.0%	0	0
68X02002940000	ADMIN. FEES WORKERS COMPENSATION	4,733	(764)	0	0	0	0	0	0.0%	0	0
68X02002960000	EXCESS INSURANCE WORKERS COMPENSATION	321,219	295,818	285,775	309,347	309,347	306,514	333,367	7.8%	345,035	354,041
68X02004100000	WORKERS COMP CLAIMS	115,876	759	0	0	0	0	0	0.0%	0	0
TOTAL EMPLOYEE BENEFIT INSURANCE		\$1,677,542	\$1,632,415	\$1,661,078	\$1,856,748	\$1,856,748	\$1,875,914	\$1,941,244	4.6%	\$2,051,434	\$2,166,655
TOTAL INSURANCE FUND		\$2,003,074	\$1,899,407	\$1,935,923	\$2,162,959	\$2,162,959	\$2,150,574	\$2,209,732	2.2%	\$2,324,602	\$2,446,905

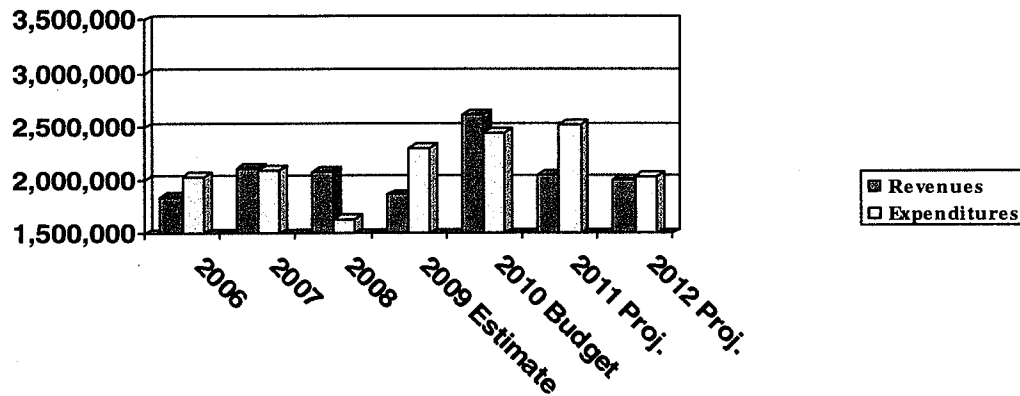
RECREATION AND STORMWATER FUND

In April 1997, voters approved a one-half cent sales tax for recreation and stormwater improvements.

Revenues are used to pay for the recreation portion of the debt service of the 2005A bonds that refunded the 1997 and 1998A bond issue as well as ongoing recreation and storm-water capital needs.

**Fund 70 - Recreation and Stormwater Fund
Summary of Revenues and Expenditures
FY 2006 - FY 2012**

	Actual FY 2006	Actual FY 2007	Actual FY 2008	Estimate FY 2009	Adopted FY 2010	Projected FY 2011	Projected FY 2012
Beginning Fund Balance	\$521,042	\$323,409	\$334,281	\$780,175	\$338,502	\$509,620	\$28,357
Revenues	1,838,562	2,107,238	2,084,425	1,865,012	2,615,750	2,047,250	2,000,250
Expenditures	2,036,195	2,096,366	1,638,531	2,306,685	2,444,632	2,528,513	2,027,856
Revenues Over/(Under) Expenditures	(197,633)	10,872	445,894	(441,673)	171,118	(481,263)	(27,606)
Ending Fund Balance	\$323,409	\$334,281	\$780,175	\$338,502	\$509,620	\$28,357	\$751
% Fund Balance to Expenditures	15.9%	15.9%	47.6%	14.7%	20.8%	1.1%	0.0%



The majority of this fund pays for debt related to mainly recreation and some storm water projects through inter-fund transfers and a half-cent sales tax, which has reduced projections due to highway 40 (I-64) construction impact and current economic challenges.

REVENUES

FUND: RECREATION & STORMWATER

ACCOUNT GROUP - 70R

REVENUES		FY 2006 ACTUAL	FY 2007 ACTUAL	FY 2008 ACTUAL	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED REVENUE	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
ACCTNUM	ACCTTITLE										
70R00003500001	SALES TAX RECEIPTS	\$1,426,360	\$1,477,249	\$1,502,694	\$1,433,000	\$1,245,200	\$1,245,200	\$1,202,000	-16.1%	\$1,226,000	\$1,244,000
70R00003580000	GRANTS	63,318	131,250	1,600	85,000	10,000	0	657,500	732.4%	65,000	0
70R00007070000	MISCELLANEOUS REVENUE	2,000	4,140	28,022	1,000	1,000	1,000	0	-100.0%	0	0
70R00007100000	INTEREST ON INVESTMENTS	10,883	10,598	13,109	1,500	1,500	18,812	6,250	316.7%	6,250	6,250
70R00009260000	TRANSFERS FROM PARKING FACILITIES	336,000	484,000	539,000	600,000	600,000	600,000	750,000	25.0%	750,000	750,000
TOTAL REVENUES		\$1,838,562	\$2,107,238	\$2,084,425	\$2,120,500	\$1,857,700	\$1,865,012	\$2,615,750	23.4%	\$2,047,250	\$2,000,250

EXPENDITURES

FUND: RECREATION & STORMWATER

ACCOUNT GROUP - 70X

		FY 2006	FY 2007	FY 2008	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED EXPEND.	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
		ACTUAL	ACTUAL	ACTUAL							
FUND 70 EXPENDITURES											
ACCTNUM	ACCTTITLE										
70X00005020000	ICE RINK & TENNIS CENTER	\$0	\$47,995	\$0	\$250,000	\$20,000	\$0	\$0	100.0%	\$500,000	\$0
70X00006400000	WYDOWN PARK RENOVATION	1,699	3,500	0	0	0	0	0	0.0%	0	0
70X00006440000	TAYLOR WALL REPLACEMENT	5,098	0	9,936	4,800	4,800	5,003	0	-100.0%	0	0
70X00006450000	ICE RINK REPAIRS	0	77,868	131,172	20,000	20,000	21,866	22,000	10.0%	23,000	48,000
70X00006460002	ICE RINK - COMPRESSOR	6,271	0	0	8,000	8,000	9,076	9,500	18.8%	9,500	10,000
70X00006480000	COMPUTER HARDWARE/SOFTWARE	0	631	7,427	0	0	0	0	0.0%	3,500	0
70X00006500000	CORPORATE TENT	3,373	7,559	7,781	10,000	10,000	9,396	0	-100.0%	18,000	8,000
70X00006510000	FIELDS 1 & 2 & UPPER GAY	0	0	0	260,000	185,000	185,000	75,000	-71.2%	0	12,000
70X00006511000	SIDEWALK REPAIRS-ALL PARKS	20,184	11,898	16,260	16,000	16,000	13,463	0	-100.0%	10,000	10,000
70X00006520001	SHAW PARK LOWER SURFACE ROAD	0	0	0	22,300	22,300	62,300	0	-100.0%	0	0
70X00006530000	SHAW PARK VOLLEYBALL COURT	0	0	0	0	0	0	0	0.0%	0	24,000
70X00006540000	OAK KNOLL STORAGE	9,813	0	16,467	137,300	137,300	137,300	13,869	-89.9%	0	0
70X00006560000	SHAW PARK SWIM POOL RECONSTRUCTION	0	16,015	47,243	6,000	6,000	6,105	20,000	233.3%	21,000	0
70X00006560001	SHAW PARK SWIM POOL-DIVE TOWER MATS	9,650	71,086	23,363	73,800	64,530	63,807	5,000	-93.2%	69,500	32,000
70X00006570000	SHAW PARK BALLFIELDS	84,475	163,989	0	0	0	0	0	0.0%	0	0
70X00006580000	WYDOWN PARK	0	6,330	0	0	0	0	0	0.0%	0	0
70X00006590000	ICE RINK BUILDING GUTTERING/FASCIA	0	0	0	0	0	0	0	0.0%	0	9,000
70X00006600000	HANLEY HOUSE FENCE REPLACEMENT	0	0	0	0	0	0	0	0.0%	0	25,000
70X00006620000	HANLEY HOUSE WATERPROOFING	15,640	29,247	74,848	75,000	75,000	74,991	15,000	-80.0%	60,000	125,000
70X00006700000	SHAW PARK WALKING TRAIL	30,147	83,906	22,448	37,500	37,500	37,489	145,000	286.7%	132,500	17,500
70X00006750000	TREE MANAGEMENT	34,465	46,999	38,202	35,000	35,000	37,370	30,000	-14.3%	35,000	35,000
70X00006760000	SHAW PARK TOPOGRAPHICAL SURVEY	28,639	7,661	0	0	0	0	0	0.0%	0	0
70X00006770000	PARK SIGNAGE	29,347	34,210	8,280	25,000	61,700	61,700	0	-100.0%	10,000	5,000
70X00006780000	INCLUSION PLAYGROUND	193,215	0	0	15,000	15,000	15,000	500,000	3233.3%	0	10,000
70X00007990000	1998A ARBITRAGE	0	0	0	0	47,073	47,073	0	0.0%	0	0
70X00008070000	TRANSFER TO FUND 79-DEBT SERV.2002 BOND	396,726	484,065	165,889	474,746	474,746	474,746	509,263	7.3%	536,513	557,356
70X00009300000	TRANSFER TO FUND 57-DEBT SERV.2005A BOND	1,003,397	873,883	920,000	920,000	920,000	920,000	920,000	0.0%	920,000	920,000
70X00009420000	TRANSFER TO CRSWC	75,000	108,000	100,000	125,000	125,000	125,000	150,000	20.0%	150,000	150,000
TOTAL RECREATION PROJECTS		\$1,947,139	\$2,074,842	\$1,589,316	\$2,515,446	\$2,284,949	\$2,306,685	\$2,414,632	-4.0%	\$2,498,513	\$1,997,856
70X01006300000	CRANDON DRIVE - STORMWATER	\$0	\$3,824	\$0	\$0	\$0	\$0	\$0	0.0%	\$0	\$0
70X01006300010	DAVIS PLACE - STORMWATER INLET PROJECT	0	0	41,325	0	0	0	0	0.0%	0	0
70X01006310000	COMP. CITY-WIDE STORMWATER STUDY	80,000	0	0	0	0	0	0	0.0%	0	0
70X01006320000	MISC STORM WATER PROJECTS	0	0	0	0	0	0	30,000	0.0%	30,000	30,000
TOTAL STORMWATER PROJECTS		\$80,000	\$3,824	\$41,325	\$0	\$0	\$0	\$30,000	0.0%	\$30,000	\$30,000

(Continued)

EXPENDITURES

FUND: RECREATION & STORMWATER

ACCOUNT GROUP - 70X

FUND 70 EXPENDITURES (Continued)		FY 2006	FY 2007	FY 2008	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED EXPEND.	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
HANLEY HOUSE		ACTUAL	ACTUAL	ACTUAL							
PERSONNEL SERVICES											
ACCTNUM	ACCTTITLE										
70X16061030000	PART-TIME	\$980	\$10,715	\$0	\$0	\$0	\$0	\$0	0.0%	\$0	\$0
70X16061140000	FICA - EMPLOYER PORTION	75	94	0	0	0	0	0	0.0%	0	0
	TOTAL PERSONNEL SERVICES	1,055	10,809	0	0	0	0	0	0.0%	0	0
CONTRACTUAL SERVICES											
70X16062300000	NATURAL GAS	4,063	2,892	2,055	0	0	0	0	0.0%	0	0
70X16062310000	WATER	1,884	2,370	2,160	0	0	0	0	0.0%	0	0
70X16062320000	ELECTRICITY	910	917	1,172	0	0	0	0	0.0%	0	0
70X16062340000	SEWER SERVICE CHARGE	172	185	295	0	0	0	0	0.0%	0	0
70X16062370000	EQUIPMENT MAINTENANCE	60	60	71	0	0	0	0	0.0%	0	0
70X16062700000	CONTRACTUAL SERVICES	314	349	416	0	0	0	0	0.0%	0	0
	TOTAL CONTRACTUAL SERVICES	7,403	6,773	6,169	0	0	0	0	0.0%	0	0
COMMODITIES											
70X16063070000	OPERATING SUPPLIES & EQUIPMENT	189	0	1,220	0	0	0	0	0.0%	0	0
70X16063360000	BUILDING MAINTENANCE SUPPLIES	410	119	499	0	0	0	0	0.0%	0	0
	TOTAL COMMODITIES	599	119	1,720	0	0	0	0	0.0%	0	0
	TOTAL HANLEY HOUSE	\$9,057	\$17,701	\$7,889	\$0	\$0	\$0	\$0	0.0%	\$0	\$0
	TOTAL FUND 70 EXPENDITURES	\$2,036,195	\$2,096,366	\$1,638,531	\$2,515,446	\$2,284,949	\$2,306,685	\$2,444,632	-2.82%	\$2,528,513	\$2,027,856

DEBT SERVICE FUND

1993, 1994, 1999 GENERAL OBLIGATION BOND ISSUE

On November 2, 1993, the City submitted to the voters of Clayton, and the voters subsequently passed, four propositions on two separate general obligation bond issues totaling \$14 million dollars.

The 1993 Bond Issue for \$9,500,000 sold on December 15, 1993 and was used as follows:

1. \$2,000,000 to improve the City's Parks including Shaw Park and Oak Knoll Park.
2. \$7,050,000 to resurface residential streets, pay for a major sidewalk repair program throughout the City, pay half the cost of infrastructure improvements in the Davis Place and Hillcrest Neighborhood, and construction of a new sound wall to resolve sound and safety problems affecting the Clayshire neighborhood.
3. \$450,000 to bring buildings into compliance with the American Disabilities Act.

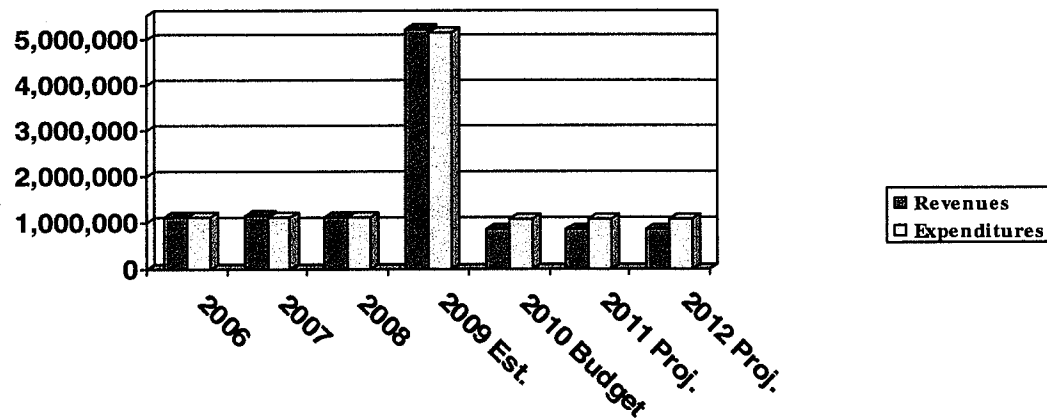
The 1994 Bond Issue for \$4,500,000 sold on February 1, 1994 and was used as follows:

1. \$3,300,000 for improvements to the Central Business District including new curbs, sidewalks and traffic signals.
2. \$1,000,000 for improvements to the City's recreational facilities including Shaw Park Pool, Ice Rink and Hanley House.
3. \$200,000 to replace underground tanks at the City's Municipal Garage.

The 1999 Bond Issue for \$8,410,000 sold on June 1, 1999, was issued to refund the 1993 and 1994 Bond Issues, which were paid off in February 2004.

**Fund 93 - 1999 G.O. Bond Debt Service Fund
Summary of Revenues and Expenditures
FY 2006 - FY 2012**

	Actual FY 2006	Actual FY 2007	Actual FY 2008	Estimated FY 2009	Adopted FY 2010	Projected FY 2011	Projected FY 2012
Beginning Fund Balance	\$729,761	\$741,124	\$767,377	\$777,693	\$844,011	\$598,551	\$370,531
Revenues	1,121,268	1,131,671	1,115,147	5,191,129	838,440	835,980	833,700
Expenditures	1,109,905	1,105,418	1,104,831	5,124,811	1,083,900	1,064,000	1,058,825
Revenues Over/(Under) Expenditures	11,363	26,254	10,316	66,319	(245,460)	(228,020)	(225,125)
Ending Fund Balance	\$741,124	\$767,377	\$777,693	\$844,011	\$598,551	\$370,531	\$145,406



This fund is for the 1999 bond that refinanced the original 1993/1994 bonds which funded improvements for parks, streets, Streetscape improvements in the Central Business District and compliance with Americans with Disabilities Act (ADA) requirements. This fund receives 100% of its revenue from property tax. This bond issue has level debt payments until June 1, 2013 when it will be paid in full.

REVENUES AND EXPENDITURES

DEBT SERVICE: '99 BOND ISSUE

ACCOUNT GROUP - 93R, 93X

		FY 2006	FY 2007	FY 2008	FY 2009	FY 2009	FY 2009	FY 2010	% CHG 2010 TO 2009	FY 2011	FY 2012
		ACTUAL	ACTUAL	ACTUAL	ORIGINAL BUDGET	AMENDED BUDGET	ESTIMATED REV./EXP.	ADOPTED BUDGET		PROJECTED BUDGET	PROJECTED BUDGET
DEBT SERVICE REVENUES											
ACCTNUM	ACCTTITLE										
93R00001010000	REAL PROPERTY TAX-CURRENT	\$968,747	\$971,259	\$991,253	\$975,000	\$975,000	\$978,485	\$830,000	-14.9%	\$830,000	\$830,000
93R00001020000	REAL PROPERTY TAX - DELINQUENT	0	0	0	0	0	13,250	0	0.0%	0	0
93R00001030000	PERSONAL PROPERTY TAX-CURRENT	106,660	120,542	104,209	115,000	115,000	85,340	0	-100.0%	0	0
93R00001040000	PERSONAL PROPERTY TAX - DELINQUENT	0	0	0	0	0	14,606	0	0.0%	0	0
93R00007100000	INTEREST ON INVESTMENTS	45,860	39,870	19,685	15,750	15,750	14,900	8,440	-46.4%	5,980	3,700
93R00007200000	BOND PROCEEDS	0	0	0	0	4,084,550	4,084,548	0	0.0%	0	0
	TOTAL DEBT SERVICE REVENUES	\$1,121,268	\$1,131,671	\$1,115,147	\$1,105,750	\$5,190,300	\$5,191,129	\$838,440	-24.2%	\$835,980	\$833,700
DEBT SERVICE EXPENDITURES											
ACCTNUM	ACCTTITLE										
93X00002010000	PROFESSIONAL SERVICES	\$250	\$0	\$0	\$250	\$250	\$0	\$250	0.0%	\$250	\$250
93X00002050000	BOND ISSUANCE EXPENSE	0	0	0	0	59,205	56,446	0	0.0%	0	0
93X00002070000	DEPOSIT TO 1999 REDEMPTION FUND	0	0	0	0	4,025,345	4,025,342	0	0.0%	0	0
93X00008080000	LOAN PRINCIPAL PAYMENT	810,000	840,000	875,000	915,000	915,000	915,000	995,000	8.7%	995,000	1,015,000
93X00008090000	LOAN INTEREST EXPENSE	299,655	265,418	229,831	192,461	128,023	128,023	88,650	-53.9%	68,750	43,575
	TOTAL DEBT SERVICE EXPEND.	\$1,109,905	\$1,105,418	\$1,104,831	\$1,107,711	\$ 5,127,823	\$ 5,124,811	\$1,083,900	-2.1%	\$ 1,064,000	\$ 1,058,825

**CITY OF CLAYTON
DEBT SERVICE OUTSTANDING AS OF 9-30-09**

1999 - \$8,410,000

Initial Redemption provision is December 1, 2009

Interest rate range 3.40% to 4.50%

		Principal	Interest	Total	Total Interest
	12/1/2009	950,000.00	86,622.50		
FY 2010	6/1/2010		66,435.00	1,103,057.50	153,057.50
	12/1/2010	995,000.00	66,435.00		
FY 2011	6/1/2011		45,042.50	1,106,477.50	111,477.50
	12/1/2011	1,040,000.00	45,042.50		
FY 2012	6/1/2012		22,162.50	1,107,205.00	67,205.00
	12/1/2012	985,000.00	22,162.50		
FY 2013	6/1/2013			1,007,162.50	22,162.50
Original Principal		8,410,000.00			
Princ/Int Balance at 9-30-09		3,970,000.00	353,902.50		

DEBT SERVICE FUND

1997, 1998A, 1998B, 2005A, 2005B BOND ISSUES

In fiscal year 1998, the City issued debt in three separate bond issues for the following purposes: joint use recreation center, ice rink and tennis court renovations; two neighborhood improvement districts; and a parking garage. This fund represents all debt service activity for these three bond issues.

The 1997 series dated December 1, 1997 for \$9,175,000 was used for construction of a multipurpose recreation center in cooperation with the Clayton School District and reconstruction of the Shaw Park Ice Rink and Shaw Park Tennis Courts.

The 1998A Series dated February 1, 1998 for \$5,875,000 was used for the following:

- 1. \$4,135,000 allocated for the City's recreational Projects listed above.*
- 2. \$625,000 for purchase of 50 parking spaces in a garage constructed by St. Louis County.*
- 3. \$1,025,000 for financing infrastructure improvements on private streets in the Wydown Terrace and Southmoor subdivisions. All costs of the improvements to be borne by the property owners.*

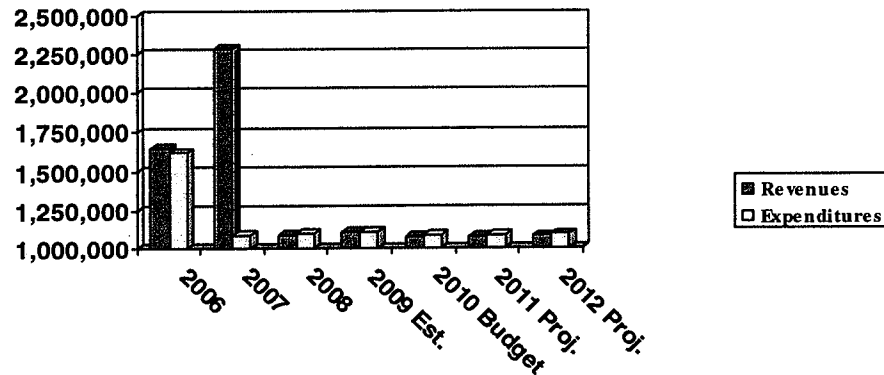
The 1998B Series dated February 1, 1998 for \$3,315,000 was used for the construction of a 530-space parking garage located on Bonhomme Boulevard.

The 2005A Series dated April 26, 2005 for \$12,165,000 was used to refinance the 1997 and 1998A Bond Issues.

The 2005B Series dated April 26, 2005 for \$2,655,000 was used to refinance the 1998B Bond Issue.

**Fund 57 - Debt Service - 2005 A & 2005 B
Summary of Revenues and Expenditures
FY 2006 - FY 2012**

	Actual FY 2006	Actual FY 2007	Actual FY 2008	Estimate FY 2009	Adopted FY 2010	Projected FY 2011	Projected FY 2012
Beginning Fund Balance	\$35,723	\$60,952	\$1,254,641	\$1,243,122	\$1,245,642	\$1,236,070	\$1,227,462
Revenues	1,645,755	2,280,748	1,085,996	1,111,048	1,076,593	1,076,495	1,081,577
Expenditures	1,620,526	1,087,059	1,097,515	1,108,528	1,086,165	1,085,103	1,092,540
Revenues Over/(Under) Expenditures	25,229	1,193,689	(11,519)	2,520	(9,572)	(8,608)	(10,963)
Ending Fund Balance	\$60,952	\$1,254,641	\$1,243,122	\$1,245,642	\$1,236,070	\$1,227,462	\$1,216,499



The 2005A & b bonds refunded the 1997 and 1998 bonds issued for a joint use recreation center (Center of Clayton), street improvements, neighborhood improvements and a parking garage. The remaining debt in this fund does not include any parking related debt which has been reallocated to the Parking Fund. This debt will be retired December 1, 2017 and is paid through the Revolving Public Improvement Fund, the Recreation & Stormwater Fund, the Parking Fund and special assessments.

REVENUES AND EXPENDITURES

DEBT SERVICE: '97, '98, A&B BOND ISSUES
DEBT SERVICE: 2005 A&B BOND ISSUES

ACCOUNT GROUP - 57R, 57X

		FY 2006	FY 2007	FY 2008	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED REV./EXP.	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
		ACTUAL	ACTUAL	ACTUAL							
DEBT SERVICE REVENUES											
ACCTNUM	ACCTTITLE										
57R00007100000	INTEREST INCOME	\$0	\$0	\$43,466	\$35,280	\$35,280	\$37,176	\$25,093	-28.9%	\$25,595	\$26,107
57R00007220010	ASSESS. INC. PRINCIPAL SOUTHMOOR	2,502	7,306	12,611	4,170	4,170	18,420	4,000	-4.1%	4,000	4,000
57R00007220020	ASSESS. INC. PRINCIPAL WYDOWN TERRACE	35,000	20,752	7,670	11,910	11,910	17,486	10,000	-16.0%	10,000	10,000
57R00007230010	ASSESS. INC. INTEREST SOUTHMOOR	1,728	3,770	2,167	2,138	2,138	1,690	1,500	-29.8%	1,400	1,300
57R00007230020	ASSESS. INC. INTEREST WYDOWN	12,022	11,670	82	6,780	6,780	6,276	6,000	-11.5%	5,500	5,000
57R00009230000	TRANSFER FROM FUND 70	1,003,397	873,883	920,000	920,000	920,000	920,000	920,000	0.0%	920,000	920,000
57R00009260000	TRANSFER FROM PARKING FUND	546,646	100,000	100,000	110,000	110,000	110,000	110,000	0.0%	110,000	115,170
57R00009280000	TRANSFER FROM DEBT SERVICE RESERVE	44,460	1,263,367	0	0	0	0	0	0.0%	0	0
	TOTAL REVENUES	\$1,645,755	\$2,280,748	\$1,085,996	\$1,090,278	\$1,090,278	\$1,111,048	\$1,076,593	-1.3%	\$1,076,495	\$1,081,577
EXPENDITURES											
ACCTNUM	ACCTTITLE										
57X00002700000	PROFESSIONAL FEES	\$2,512	\$157	\$1,463	\$750	\$750	\$19,000	\$1,000	33.3%	\$1,000	\$1,000
57X00008080000	PRINCIPAL PAYMENT - 2005A	840,000	680,000	710,000	725,000	725,000	725,000	745,000	2.8%	770,000	805,000
57X00008090000	INTEREST PAYMENT - 2005A SERIES	429,703	406,902	386,052	364,528	364,528	364,528	340,165	-6.7%	314,103	286,540
57X00008100000	PRINCIPAL PAYMENT - 2005B	225,000	0	0	0	0	0	0	0.0%	0	0
57X00008110000	INTEREST PAYMENT - 2005B SERIES	123,311	0	0	0	0	0	0	0.0%	0	0
	TOTAL EXPENSES	\$1,620,526	\$1,087,059	\$1,097,515	\$1,090,278	\$1,090,278	\$1,108,528	\$1,086,165	-0.4%	\$1,085,103	\$1,092,540

**CITY OF CLAYTON
DEBT SERVICE OUTSTANDING AS OF 9-30-09**

Recreation Projects; NID & Center of Clayton

2005 A - \$12,165,000

Refunded 1998 A

Interest rate range 3.0% to 4.10%

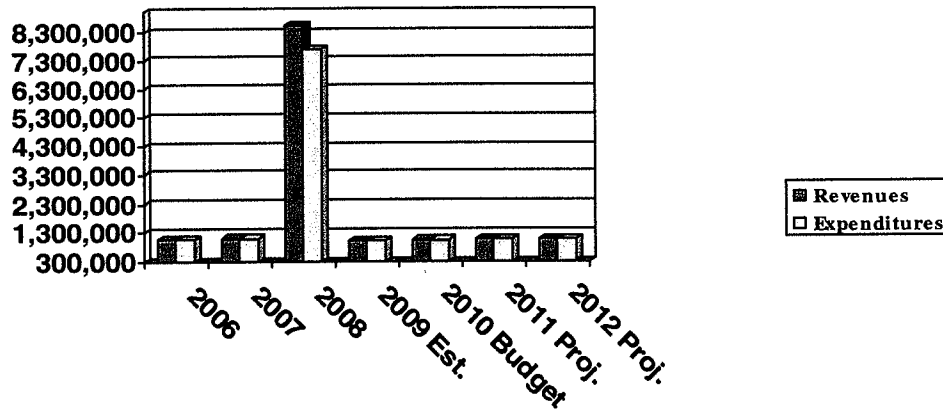
		Principal	Interest	Total
	12/01/2009	745,000.00	176,826.25	
FY 2010	06/01/2010	-	163,788.75	1,085,615.00
	12/01/2010	770,000.00	163,788.75	
FY 2011	06/01/2011	-	150,313.75	1,084,102.50
	12/01/2011	805,000.00	150,313.75	
FY 2012	06/01/2012	-	136,226.25	1,091,540.00
	12/01/2012	830,000.00	136,226.25	
FY 2013	06/01/2013	-	121,182.50	1,087,408.75
	12/01/2013	860,000.00	121,182.50	
FY 2014	06/01/2014	-	105,057.50	1,086,240.00
	12/01/2014	900,000.00	105,057.50	
FY 2015	06/01/2015	-	87,057.50	1,092,115.00
	12/01/2015	935,000.00	87,057.50	
FY 2016	06/01/2016	-	68,357.50	1,090,415.00
	12/01/2016	1,250,000.00	68,357.50	
FY 2017	06/01/2017	-	43,357.50	1,361,715.00
	12/01/2017	2,115,000.00	43,357.50	2,158,357.50
Original Principal		12,165,000.00		
Princ/Int Balance at 9-30-09		9,210,000.00	1,927,508.75	

DEBT SERVICE FUND CONSTR. POOL/CITY HALL/ FIRE STATION

This fund services debt for the Special Obligation Bonds (issued in December, 2002) to pay for the majority of the construction costs associated with the Shaw Park Pool, City Hall and the Fire Station. Transfers from the Revolving Public Improvement Fund (RPIF) (60) and the Recreation and Stormwater Fund (70) will repay the debt. The bond issue matures in FY 2008. A traditional Special Obligation Bond Issue totaling \$8.135 million was issued in October 2007. RPIF's portion matures in FY 2013 and Recreation and Stormwater's portion matures in FY 2019.

**Fund 79 - Debt Service - Constr. Pool/C.H./Fire
Summary of Revenues and Expenditures
FY 2006 - FY 2012**

	Actual FY 2006	Actual FY 2007	Actual FY 2008	Estimate FY 2009	Adopted FY 2010	Projected FY 2010	Projected FY 2010
Beginning Fund Balance	\$0	\$0	\$0	\$817,317	\$817,317	\$817,318	\$817,318
Revenues	1,047,640	1,084,939	8,519,916	998,344	1,025,876	1,051,344	1,069,844
Expenditures	1,047,640	1,084,939	7,702,599	998,344	1,025,875	1,051,344	1,069,844
Revenues Over/(Under) Expenditures	0	0	817,317	0	1	0	0
Ending Fund Balance	\$0	\$0	\$817,317	\$817,317	\$817,318	\$817,318	\$817,318
% Fund Balance to Expenditures	0.0%	0.0%	0.0%	0.0%	100.0%	100.0%	100.0%



This bond was issued in December, 2002 for \$9.5 million with a balloon payment due December 1, 2007 (FY 2008). The 2007 bond issue will pay off the balance of the 2002 bond issue and be a traditional bond issue now due in 2019. Revolving Public Improvement and Recreation & Stormwater funds pay this debt. The debt was issued for a new Fire Station and significant renovation to City Hall and the Shaw Park Pool complex.

REVENUES AND EXPENDITURES

FUND 79 - 2002 Bond Issue - Debt Service Shaw Park Pool/City Hall/Fire Station

ACCOUNT GROUP - 79R, 79X

	FY 2006 ACTUAL	FY 2007 ACTUAL	FY 2008 ACTUAL	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED REV./EXP.	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
DEBT SERVICE REVENUES										
ACCTNUM	ACCTTITLE									
79R00007100000	\$0	\$0	\$49,154	\$19,035	\$19,035	\$22,192	\$8,175	-57.1%	\$8,175	\$8,175
79R00009230000	396,726	484,065	165,889	474,746	474,746	474,746	509,263	7.3%	536,513	557,356
79R00009260000	0	0	8,220,599	0	0	0	0	0.0%	0	0
79R00009290000	650,914	600,874	84,274	504,563	504,563	504,563	508,438	0.8%	506,656	504,313
TOTAL DEBT SERVICE REVENUES	\$1,047,640	\$1,084,939	\$8,519,916	\$998,344	\$998,344	\$1,001,501	\$1,025,876	2.8%	\$1,051,344	\$1,069,844
DEBT SERVICE EXPENDITURES										
ACCTNUM	ACCTTITLE									
79X00002700000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.0%	\$0	\$0
79X00008080000	815,000	875,000	7,375,000	705,000	705,000	705,000	760,000	7.8%	815,000	865,000
79X00008090000	232,640	209,939	279,027	293,344	293,344	293,344	265,875	-9.4%	236,344	204,844
79X00008100000	0	0	0	0	0	0	0	0.0%	0	0
79X00008110000	0	0	48,572	0	0	0	0	0.0%	0	0
TOTAL DEBT SERVICE EXPEND.	\$1,047,640	\$1,084,939	\$7,702,599	\$998,344	\$998,344	\$998,344	\$1,025,875	2.8%	\$1,051,344	\$1,069,844

**CITY OF CLAYTON
2007 BONDS - DEBT SERVICE OUTSTANDING AS OF 9-30-09**

**2007 Combined
October 2007-\$8,175,000
Refund 2002 Bond Issue
SHAW PARK POOL, CITY HALL/FIRE STATION**

		Principal	Interest	Total	Total Interest
	12/1/2009	760,000	140,063		
FY 2010	6/1/2010	-	125,813	1,025,875	265,875
	12/1/2010	815,000	125,813		
FY 2011	6/1/2011	-	110,531	1,051,344	236,344
	12/1/2011	865,000	110,531		
FY 2012	6/1/2012	-	94,313	1,069,844	204,844
	12/1/2012	1,120,000	94,313		
FY 2013	6/1/2013	-	73,313	1,287,625	167,625
	12/1/2013	480,000	73,313		
FY 2014	6/1/2014	-	64,313	617,625	137,625
	12/1/2014	500,000	64,313		
FY 2015	6/1/2015	-	54,938	619,250	119,250
	12/1/2015	520,000	54,938		
FY 2016	6/1/2016	-	45,188	620,125	100,125
	12/1/2016	540,000	45,188		
FY 2017	6/1/2017	-	35,063	620,250	80,250
	12/01/2017	560,000	35,063		
FY 2018	6/1/2018	-	24,563	619,625	59,625
	12/1/2018	1,310,000	24,563		
FY 2019	6/1/2019	-	-	1,334,563	24,563
Original Principal		8,175,000			
Princ/Int Balance at 9-30-09		7,470,000	1,396,133		

**CITY OF CLAYTON
2007 BONDS - DEBT SERVICE OUTSTANDING AS OF 9-30-9**

**2007 RPIF
3.75%**

CITY HALL / FIRE STATION

		Principal	Interest	Total	Total Interest
	12/01/2009	440,000	38,344		
FY 2010	06/01/2010		30,094	508,438	68,438
	12/01/2010	455,000	30,094		
FY 2011	06/01/2011		21,563	506,656	51,656
	12/01/2011	470,000	21,563		
FY 2012	06/01/2012		12,750	504,313	34,313
	12/01/2012	680,000	12,750		
FY 2013	06/01/2013			692,750	12,750
	12/01/2013				
FY 2014	06/01/2014				
	12/01/2014				
FY 2015	06/01/2015				
	12/01/2015				
FY 2016	06/01/2016				
	12/01/2016				
FY 2017	06/01/2017				
	12/01/2017				
FY 2018	06/01/2018				
	12/01/2018				
FY 2019	06/01/2019				
		Original Principal	2,465,000		
		Princ/Int Balance at 9-30-09	2,045,000		167,158

**CITY OF CLAYTON
2007 BONDS - DEBT SERVICE OUTSTANDING AS OF 9-30-9**

**2007 REC & STORM
3.75%**

SHAW PARK POOL

		Principal	Interest	Total	Total Interest
	12/01/2009	320,000	101,719		
FY 2010	06/01/2010		95,719	517,438	197,438
	12/01/2010	360,000	95,719		
FY 2011	06/01/2011		88,969	544,688	184,688
	12/01/2011	395,000	88,969		
FY 2012	06/01/2012		81,563	565,531	170,531
	12/01/2012	440,000	81,563		
FY 2013	06/01/2013		73,313	594,875	154,875
	12/01/2013	480,000	73,313		
FY 2014	06/01/2014		64,313	617,625	137,625
	12/01/2014	500,000	64,313		
FY 2015	06/01/2015		54,938	619,250	119,250
	12/01/2015	520,000	54,938		
FY 2016	06/01/2016		45,188	620,125	100,125
	12/01/2016	540,000	45,188		
FY 2017	06/01/2017		35,063	620,250	80,250
	12/01/2017	560,000	35,063		
FY 2018	06/01/2018		24,563	619,625	59,625
	12/01/2018	1,310,000	24,563		
FY 2019	06/01/2019			1,334,563	24,563
Original Principal		5,710,000			
Princ/Int Balance at 9-30-09		5,425,000	1,228,977		

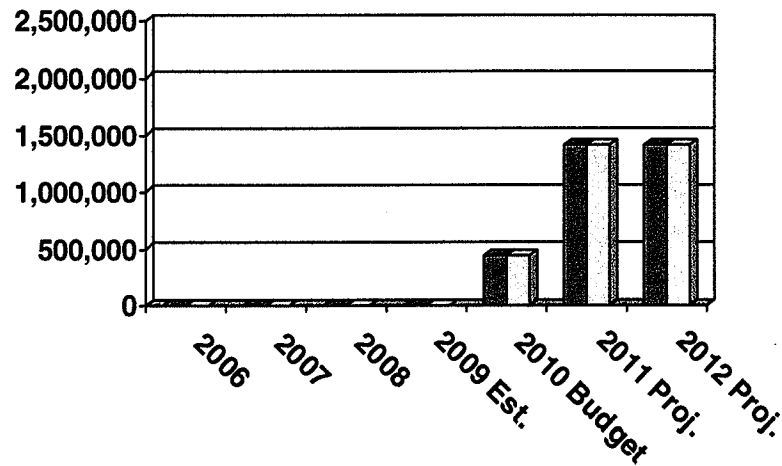
DEBT SERVICE FUND

2009 Build America Bond Issue – Police Facility

This proposed fund services debt for the Build America Bonds (proposed issuance in December, 2009) to pay for a new Clayton Police facility. The Parking Fund (20) is currently scheduled to repay the debt. The bond issue matures in FY 2029. Build America Bonds are taxable bonds which the Federal Government will rebate a portion of the interest the City will pay – estimated to be in the range of 25-33% of the interest paid.

**Fund 80- 2009 Build America Issue Debt Service - Police Building
Summary of Revenues and Expenditures
FY 2006 - FY 2012**

	Actual FY 2006	Actual FY 2007	Actual FY 2008	Estimate FY 2009	Adopted FY 2010	Projected FY 2011	Projected FY 2012
Beginning Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Revenues	0	0	0	0	442,000	1,414,400	1,411,410
Expenditures	0	0	0	0	442,000	1,414,400	1,411,410
Revenues Over/(Under) Expenditures	-	-	-	-	-	-	-
Ending Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0	\$0



This fund will pay for the debt related to bonds issued for a new police facility. The City plans to issue Build America Bonds to fund the the project. These bonds offer the bond holders a higher taxable interest rate on their investment, while the Federal Government gives the City a credit to help off-set the higher interest costs.

REVENUES AND EXPENDITURES

FUND 80 - 2009 Build America Bond Issue Debt Service- Police Building

ACCOUNT GROUP - 80R, 80X

	FY 2006 ACTUAL	FY 2007 ACTUAL	FY 2008 ACTUAL	FY 2009 ORIGINAL BUDGET	FY 2009 AMENDED BUDGET	FY 2009 ESTIMATED REV./EXP.	FY 2010 ADOPTED BUDGET	% CHG 2010 TO 2009	FY 2011 PROJECTED BUDGET	FY 2012 PROJECTED BUDGET
DEBT SERVICE REVENUES										
ACCTNUM	ACCTTITLE									
80R00009200000	\$0	\$0	\$0	\$0	\$0	\$0	\$442,000	0.0%	\$1,105,400	\$1,109,410
80R00007070000	0	0	0	0	0	0	0	0.0%	309,000	302,000
TOTAL DEBT SERVICE REVENUES	\$0	\$0	\$0	\$0	\$0	\$0	\$442,000	0.0%	\$1,414,400	\$1,411,410
DEBT SERVICE EXPENDITURES										
ACCTNUM	ACCTTITLE									
80X00008080000	0	0	0	0	0	0	\$0	0.0%	\$540,000	\$555,000
80X00008090000	0	0	0	0	0	0	442,000	0.0%	874,400	856,410
TOTAL DEBT SERVICE EXKPEND.	\$0	\$0	\$0	\$0	\$0	\$0	\$442,000	0.0%	\$1,414,400	\$1,411,410

STRATEGIC ISSUES COMMITTEE CITY OF CLAYTON

Mission Statement

The Mission of Clayton City Government is to foster a vital, balanced community comprised of outstanding neighborhoods, quality business and commercial centers, premier educational institutions, and a healthy natural environment through an open, accessible and fiscally responsible government.

Strategic Objectives

1. Create a strong and vital combination of residential, business, and institutional interests to assure Clayton's ongoing livability and financial integrity.
2. Operate City Government in a fiscally sound manner consistent with available resources and prudent financial planning.
3. Provide the quality services necessary to assure a safe, clean, environmentally responsible community in which to live, play, learn, work and conduct business.
4. Provide leadership in defining and strengthening Clayton's mutual interests with the Clayton School District, local institutions, close-in municipalities, St. Louis County, and St. Louis City.
5. Encourage open, accessible and responsive city government based on effective communications between the City of Clayton and its constituencies.
6. Plan and facilitate public and private investment in the development and growth of Clayton's retail, office and cultural activities.

Belief Statements

The members of the Strategic Issues Committee of the City of Clayton have identified underlying basic values which reflect our community.

We believe that:

- The City must be run in a fiscally sound manner, consistent with available resources and prudent financial planning.
- The community of Clayton must support to the fullest extent a premier public school district.
- The community of Clayton is characterized by a special “livability” based on a unique combination of neighborhood, educational, recreational, commercial, cultural and convenience factors which must be protected and nurtured.
- City government must encourage and maintain high quality, diverse and accessible business and retail districts including the Central Business District and neighborhood business districts, which complement the “livability” of our community.
- The community of Clayton must remain a safe place to live and work.
- The City of Clayton must assure the maintenance and improvement of its residential areas.
- City government must control its own destiny by assuming a leadership role in forging partnerships and relationships which enhance our quality of life.
- City government and the community of Clayton must be environmentally aware and responsible.
- City government must provide quality service to its constituencies.
- The future of the City of St. Louis and other inner suburbs is important to the success of the community of Clayton.
- The community must maintain and enhance its recreational facilities and programs.
- City government must communicate effectively and regularly with its constituencies.
- Clayton’s citizens should be encouraged to actively participate in local government.
- It is important that Clayton remain the seat of the county government.

RESOLUTION

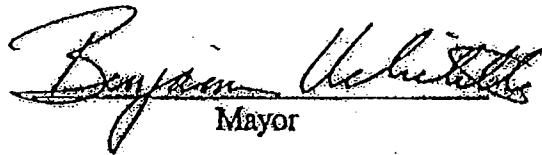
WHEREAS, the City Manager has prepared and submitted to the Board of Aldermen Fiscal Management Policies and Budget Administration Policies for the Board's review; and

WHEREAS, the City Manager desires the Board of Aldermen to approve said policies; and

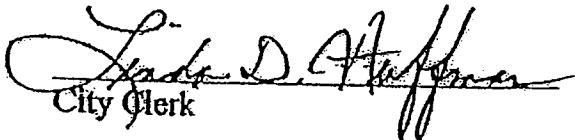
WHEREAS, the Board of Aldermen, after review of said policies, desires to approve said policies;

NOW THEREFORE, BE IT RESOLVED that the Board of Aldermen hereby approves the City Manager's Fiscal Management Policies and Budget Administration Policies, and further orders said policies to be established and implemented by the City Manager.

Passed this 14th day of July, 1992.


Mayor

ATTEST:


City Clerk



FISCAL MANAGEMENT POLICIES

Current and long-range financial stability is essential to enable the City to maintain a position of integrity and to meet the goals identified in this budget. The Finance Department, in conjunction with the City Manager's Office, will work to maintain these fiscal policies by careful and frequent monitoring of expenditures and revenue sources. New revenue sources will be examined, and existing revenue sources will be periodically reviewed to determine the need for adjustment to cover the costs of providing services. In order to continue to provide a high level of municipal services to residents and businesses and to maintain the desired level of financial stability, the following financial policies shall guide fiscal decision making:

- The City will work toward achieving the goal of establishing a fund balance (working cash balance) that is equivalent to not less than 120 working days or 33% of the current fiscal year's projected general fund operating expenses in the General Fund. At a minimum, the City will maintain a fund balance (working cash balance) equivalent to 90 working days or 25% of projected annual expenditures in the General Fund. It is our goal to maintain an undesignated portion of general fund balance for the purpose of providing for emergency expenditures and revenue shortfalls that may occur during a fiscal year.
 - Cash reserves that are established are based on historical and projected stability and predictability of the underlying revenues and expenditures. Reserves are to be used for the following:
 - Provide for temporary funding of unforeseen needs of an emergency or nonrecurring nature.
 - Permit orderly budgetary adjustments in the event of unanticipated revenue shortfalls.
 - Meet unexpected increases in service delivery costs.
 - Fund planned capital projects, thereby avoiding debt.
 - Assist in paying-down debt on outstanding obligations.
- The City will limit long-term debt to only those capital improvements or projects that cannot be financed from current revenues. The maturity date for any debt will not exceed the reasonably expected useful life of the project to be financed. Except where determined by specific redevelopment projects, debt will be structured to provide for the retirement of a minimum of 60% of the amount of the outstanding principle within a ten-year period.

- The City will estimate its annual revenue by an objective, analytical process. All major revenue sources will be reviewed by the Finance Department on at least a quarterly basis and revision will be reported to the Board of Aldermen. Each year the Finance Department will project revenues for the next three years. Each existing and potential revenue source will be reexamined annually.
- The City will establish all user charges and fees at a level related to the cost of providing the services, as well as the benefit of the service, to the user and the public as defined by the User Fee Policy. Increases in user charges and fees will be implemented in compliance with existing law.
- The City will pay for all current expenditures with current revenues. The City will avoid budgetary procedures that balance current expenditures at the expense of meeting future years' expenses such as postponing essential expenditures or relying on uncertain revenues from future years. Both revenues and expenses will be recognized as they occur.
- Planning and budgeting of major expenditures will be based upon a priority setting process that is designed to narrow the range from a list of desirable expenditures to financially feasible expenditures.
- Each year the Finance Department will update expenditure projections for the next five years. Projections will include estimated operating costs, capital outlays, debt service, and capital improvement program expenditures.
- As the City conducts its long-range financial planning, special emphasis will be placed on maintaining and improving the physical assets of the City, including public facilities and equipment.
- The City will maintain a broad-based, well-diversified portfolio of revenues, with a continued diminishing reliance on property taxes. Whenever appropriate, the revenue burden shall be focused on sales tax, utility fees, or user fees.
- In an effort to reduce the cost of capital expenditures, Federal, State and other intergovernmental and private funding sources shall be applied for and used as available. A concerted effort in applying for matching grants is strongly encouraged.

BUDGET ADMINISTRATION GUIDELINES

The City of Clayton places a major emphasis on administering its Annual Budget in a professional and competent manner. The City Code stipulates that the City Manager is the Budget Officer for the City with responsibility for preparing a Proposed Budget for the consideration of and approval by the Board of Aldermen.

In developing and administering the Annual Budget, the following policies shall be followed:

- Each spring, prior to beginning work on the Proposed Budget, the City Manager shall submit to the Board a Budget Calendar providing the schedule to be followed leading to the adoption of the Budget in compliance with all applicable state and local laws.
- The formal Budget preparation process shall begin with the Board of Aldermen identifying goals and priorities to be included in the budget to the extent that financial resources permit. In addition, the Board shall at this time discuss philosophies and policies relating to taxation, utilization of other revenue sources, expenditure limits, employee compensation issues, and changes in priorities with respect to operating and capital expenditures.
- The Budget shall be developed and administered in accordance with sound financial management principles and governmental accounting standards.
- The City Budget is a guide by which expenditure levels are tied to the accomplishment of goals and objectives, and the provision of municipal services. From time to time, it may be necessary to shift resources from one area to another. When such adjustments are required, the following procedures are to be followed.
 - Transferring funds from one line item to another line item within or between a group of accounts within a departmental budget will require a written budget adjustment and prior approval of the City Manager.
 - Transfers of funds between departments within the general fund or between funds, will require a written budget adjustment and approval by the Board of Aldermen.
 - Increasing a departmental or office budget above the amount approved by the Board of Aldermen will require written budget adjustment and approved by the Board of Aldermen.

- Transfers from the contingency account into a departmental budget will require a written budget adjustment and the prior approval of the Board of Aldermen.
- For budget adjustments not requiring Board of Aldermen action, forms will be maintained in the Finance Department and must be signed by the Department Head and Finance Director prior to being submitted to the City Manager for his approval. Similarly, transfers requiring approval by the Board of Aldermen shall be reviewed and approved first by the Finance Director and the City Manager.
- In authorizing or approving expenditures from the adopted Budget, the City's Purchasing Policy is to be followed in all respects.
- With respect to personnel matters, the City Manager shall have authority to grant salary adjustments within established pay grades based on merit and to reclassify positions to other pay grades if there are changes within the positions' scope of responsibility, provided that such changes will not result in an increase in the total budget authorized by the Board of Aldermen for that department or division. The City Manager may also authorize the employment of part-time or temporary employees to meet specific workload needs; however, no new permanent, full-time positions may be authorized without the prior approval of the Board of Aldermen.
- The City Manager shall on at least a quarterly basis provide the Board of Aldermen with a written financial report summarizing the current financial condition of the City and relating current year-to-date summaries of revenues and expenditures as compared with budget projections. Unusual variances that could significantly affect the adopted budget shall be reported to the Board promptly.
- Within thirty days of the close of the fiscal year, the City Manager shall submit a report to the Board of Aldermen summarizing the accomplishments of the past year with respect to the goals and objectives outlined in the Budget. This report shall be in addition to the Annual Financial Report compiled by Certified Public Accountants retained by the Board of Aldermen.

ORGANIZATIONAL PRINCIPLES

In the process of completing this budget and carrying out services to the residents, every employee is guided by the following principles:

- Open and Accessible Government
The most fundamental principle is to maintain an open and honest atmosphere to our residents. Our competence is encouraged by subjection of our actions to the public arena and our ideas become better when we expose them to public scrutiny. In order to further our service goals, we must remain accessible to the public to whom we provide service.
- Fiscal Responsibility
The proper use of public funds must continually be reviewed and guarded. These funds must be managed in the most efficient manner at all times. Adherence to strict guidelines is the only way to ensure public trust in the management of public funds.
- Personal Honesty and Integrity
Each employee shall demonstrate the highest standards of personal integrity, truthfulness, and honor in the process of completing their duties. We must comply with all applicable ordinances and regulations, eliminate any and all situations that could result in personal gain in the performance of our public duties, and avoid all interests, which are in conflict with the conduct of our official duties.
- Professionalism
We shall strive for personal professional excellence based upon sound judgment that is free from personal biases. A spirit of cooperation and respect is necessary in order to approach problem solving within the City. Each of us should utilize a team approach in providing the best services possible.

INVESTMENT POLICY

It is the policy of the City of Clayton to invest public funds in a manner which will provide maximum security and the highest investment return, while meeting the daily cash flow demands of the City and conforming to all state, federal, and local laws governing the investment of public funds.

Scope

This investment policy applies to all financial assets of the City of Clayton, except retirement funds, which are administered by pension boards.

Prudence

The standard of prudence to be used by investment officials shall be the "prudent person" standard which states: "investments shall be made with judgment and care, under circumstances then prevailing, which persons of prudence, discretion and intelligence would use in the management of their own affairs, not for speculation, but for investment, considering the probable safety of their capital as well as the probable income derived." The prudent person standard shall be used in the context of managing the overall portfolio.

The investment officer, acting in accordance with the investment policy and exercising due diligence, shall not be held personally responsible for an individual security's credit risk or market price changes, provided that deviations from expectations are reported in a timely fashion, and appropriate actions are taken to control adverse developments.

Objectives

The primary objectives, in priority order, of the City's investment activities shall be:

Legality: Every investment shall be made in accordance with applicable federal, state and local statutory provisions.

Safety: Safety of principal is the foremost objective of the investment program. Investments shall be undertaken in a manner that seeks to ensure the preservation of capital.

Liquidity: The City's investment portfolio must remain sufficiently liquid to enable the City to meet all operating requirements, which might be reasonably anticipated.

Return on Investment: The City's investment portfolio shall be managed with the objective of obtaining a market rate of return throughout budgetary and economic cycles, taking into account the City's investment risk constraints and the cash flow characteristics of the portfolio.

Delegation of Authority

Article VII, Section 2 of the City Charter vests authority and management responsibility for the investment program with the Finance Director. No person may engage in an investment transaction except as provided under the terms of this policy. The Finance Director shall be responsible to the City Manager for all transactions undertaken and shall establish a system of internal controls to prevent the loss of public funds due to error, misrepresentation or fraud.

Ethics and Conflicts of Interest

Officers and employees involved in the investment process shall refrain from personal business activity that could conflict with proper execution of the investment program, or which could impair their ability to make impartial decisions. Employees and investment officials shall disclose to the City Manager any financial interests in financial institutions that conduct business with the City of Clayton, and they shall further disclose any large personal financial/investment positions that could be related to the performance of the City's portfolio. Employees and officers shall in no way whatsoever commingle personal and City funds or in any way participate in activities that could result in the appearance of a conflict of interest.

The City Clerk shall file the appropriate reports with the Secretary of State disclosing potential conflicts of interest and substantial interests in accordance with state law.

Authorized Financial Dealers and Institutions

In order for a financial institution to qualify for the deposit of City funds, certain conditions must be met. Financial institutions shall be restricted to banks that are members of the Federal Deposit Insurance Corporation (FDIC).

A current, audited financial statement is required to be on file for each financial institution in which the City invests or deposits funds. An officer of the financial institution must certify that the institution will abide by the policies outlined herein and comply with all applicable federal, state, and local laws and regulations.

Authorized and Suitable Investments

The City may invest in the following types of securities:

- A. Bonds, bills or notes of the United States or an agency of the United States;
- B. Negotiable or non-negotiable certificates of deposit, savings accounts, and other interest-earning deposit accounts of financial institutions as defined in this policy;
- C. Repurchase Agreements--against eligible collateral, the market value of which must be maintained during the life of the agreements at a level greater than the amount advanced, plus the accrued interest. An undivided interest in the instruments pledged for such agreements must be granted to the City. If repurchase agreements are authorized, a *Master Repurchase Agreement* must be signed with the bank or dealer.

Loan leveraging or investment in financial derivatives is expressly prohibited by this policy.

Collateralization

All investments which exceed the financial institution's insurance limits shall be secured through eligible collateral. The market value of the collateral must be equal to or greater than the value of the investment instrument plus accrued interest, less the amount of insurance coverage. Eligible collateral shall mean securities otherwise qualified for purchase under this policy, preferably U.S. Government securities, and shall also include the State Treasurer's list of Securities Acceptable as Collateral to Secure State Deposits. (The City will maintain an updated version of this list.)

All investments purchased under this policy are to be verified in writing by the financial institution indicating clearly the amount, rate of return, maturity date, and itemized collateral.

Collateral will always be held by an independent third party. A clearly marked evidence of ownership (safekeeping receipt) must be supplied to the City and retained.

The right of collateral substitution may be granted, provided that the Director of Finance and City Manager approve of the substitution in writing. Any substituted collateral must otherwise meet all of the criteria contained in this policy.

Safekeeping and Custody

All securities purchased will be held by a third party custodian designated by the Finance Director and evidenced by safekeeping receipts.

Diversification

The City will diversify its investments by institution. With the exception of bonds, bills or notes of the United States or an agency of the United States and authorized pools, it shall be the goal of the City that no more than 80% of the City's investment portfolio will be invested in a single institution.

Maximum Maturities

To the extent possible, the City will attempt to match its investments with anticipated cash flow requirements. Unless matched to a specific cash flow, the City will not invest in securities maturing more than 3 years from the date of purchase, unless circumstances warrant other consideration, as approved by the City Manager. However, the City may collateralize its repurchase agreements using longer-dated investments not to exceed 7 years to maturity.

Internal Control

The Finance Director shall establish an annual process of independent review by an external auditor. This review will provide internal control by assuring compliance with laws, policies and procedures. The auditors shall report their findings to the City Manager and Board of Aldermen.

Performance Standards

The investment portfolio will be designed to obtain no less than the annualized yield of a 90-day Treasury bill for the budgetary cycle being evaluated, taking into account the City's investment risk constraints and cash flow needs.

Reporting Requirements

The Finance Director shall submit a monthly investment report to the City Manager outlining investment activities. The Finance Director is also charged with the responsibility of including a year-end summary on investment activity and returns in the City's Comprehensive Annual Financial Report, including information on the issuing financial institution, the type of security, the term to maturity, the interest rate, the amount of principal, performance, interest earnings, etc.

Investment Policy Adoption

The Investment Policy of the City of Clayton shall be adopted by the Clayton Board of Aldermen. The policy shall be reviewed from time to time by the Board of Aldermen, and any modifications made thereto must be approved by the Board of Aldermen.



LEGAL DEBT LIMITS

Under Article VI, Sections 26(b) and 26(c) of the Missouri constitution, the City by vote of 2/3 of the qualified electors thereof, may incur general obligation bonded indebtedness for City purposes in an amount not to exceed 10% of the assessed valuation of taxable intangible property within the City as asserted by the last completed assessment for state or county purposes.

Under Section 26(d) of said Article VI the City may incur general obligation indebtedness not exceeding in the aggregate an additional 10% of the aforesaid assessed valuation for the purposes of acquiring rights-of-way, constructing and improving sanitary or storm sewer systems; and under Section 26(e) of said Article VI, additional general obligation indebtedness may be incurred for purchasing or constructing waterworks, electric, or other light plants to be owned exclusively by the City, provided that the general obligation indebtedness of the City shall not exceed 20% of the assessed valuation.



BASIS OF BUDGETING

The City of Clayton's accounts are organized on the basis of fund and account groups, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its cash (fund balance), revenues and expenditures or expenses.

The budgets of governmental funds (for example, the General Fund, special revenue funds, debt service funds and capital funds) are prepared on a modified cash accrual basis. Briefly, this means that obligations of the City are budgeted as expenditures, but revenues are recognized only when they are available and measurable.

The Comprehensive Annual Financial Report (CAFR) shows the status of the City's finances on the basis of "generally accepted accounting principles" (GAAP). In most cases this conforms to the way the City prepares its budget. The only exception is compensated absences that are expected to be liquidated with expendable available financial resources which are accrued as earned by employees (GAAP), as opposed to being expended when paid (Budget). In addition, gains or losses on investments, depreciation and amortization are not considered budgetary accounts, and are excluded from the budgeting system.

BILL NO. 6201

ORDINANCE NO. 6186

AN ORDINANCE LEVYING AND ESTABLISHING THE RATE OF ANNUAL TAXES FOR GENERAL MUNICIPAL PURPOSES; DEBT LEVY FOR GENERAL OBLIGATION BOND PURPOSES; AND SPECIAL BUSINESS DISTRICT PURPOSES TO BE COLLECTED BY THE CITY OF CLAYTON, MISSOURI, FOR THE YEAR 2009.

WHEREAS, the City of Clayton tax rate levy for General Purposes and Debt is established at the maximum rate allowable, and

WHEREAS, the City of Clayton's current rate ceiling for the Special Taxing District is higher than the rate established below, and

WHEREAS, the Board of Aldermen is able to reduce the tax burden on its taxpayers due to prudent fiscal management and conservative budgeting and, therefore, is voluntarily reducing its tax rate for the Special Taxing District hereinafter provided, and

WHEREAS, having done all things required by law with respect to the establishment of annual tax rates, including holding a public hearing on the tax rates conducted on August 25, 2009 pursuant to notice as provided by law, at which hearing citizens were given an opportunity to be heard;

NOW, THEREFORE, BE IT ORDAINED BY THE BOARD OF ALDERMEN OF THE CITY OF CLAYTON, MISSOURI, AS FOLLOWS:

Section 1. Tax Levy for General Purposes

A. There is hereby levied upon all residential property subject to taxation in the City of Clayton, Missouri, an ad valorem tax levy of \$0.582 to be collected for general municipal purposes for the year 2009.

B. There is hereby levied upon all commercial property subject to taxation in the City of Clayton, Missouri, an ad valorem tax levy of \$0.633 to be collected for general municipal purposes for the year 2009.

C. There is hereby levied upon all personal property subject to taxation in the City of Clayton, Missouri, an ad valorem tax levy of \$0.707 to be collected for general municipal purposes for the year 2009.

Section 2. Tax Levy for the Debt Levy for General Obligation Bond Purposes

A. There is hereby levied upon all residential property subject to taxation in the City of Clayton, Missouri, an ad valorem tax levy of \$0.091 to be collected for general obligation bond purposes for the year 2009.

B. There is hereby levied upon all agricultural property subject to taxation in the City of Clayton, Missouri, an ad valorem tax levy of \$0.091 to be collected for general obligation bond purposes for the year 2009.

C. There is hereby levied upon all commercial property subject to taxation in the City of Clayton, Missouri, an ad valorem tax levy of \$0.091 to be collected for general obligation bond purposes for the year 2009.

D. There is hereby levied upon all personal property subject to taxation in the City of Clayton, Missouri, an ad valorem tax levy of \$0.091 to be collected for general obligation bond purposes for the year 2009.

Section 3. Tax Levy for the Purpose of a Special Business District


A. The limits of the Special Business District in the City of Clayton, Missouri, are all commercially zoned properties designated C-1, C-2, C-3 and C-4, on the zoning map of the City of Clayton, as of August 11, 1981, lying north of the Forest Park Expressway in the City of Clayton, Missouri.

B. There is hereby levied upon all residential property subject to taxation in the City of Clayton, Missouri, Special Business District an ad valorem tax levy of \$0.070 to be collected for Special Business District purposes for the year 2009.

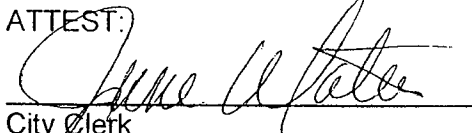
C. There is hereby levied upon all commercial property subject to taxation in the City of Clayton, Missouri, Special Business District an ad valorem tax levy of \$0.070 to be collected for Special Business District purposes for the year 2009.

Section 4. This ordinance shall be in full force and effect from and after its passage by the Board of Aldermen.

Passed this 25th day of August 2009.



Mayor

ATTEST:


City Clerk

BILL NO. 6202

ORDINANCE NO. 6088

AN ORDINANCE ADOPTING AN ANNUAL BUDGET FOR THE FISCAL YEAR 2010 COMMENCING ON OCTOBER 1, 2009 AND APPROPRIATING FUNDS PURSUANT THERETO.

WHEREAS, the City Manager has presented to the Board of Aldermen an annual budget for the Fiscal Year 2010 commencing on October 1, 2009; and

WHEREAS, a public hearing on the budget has been conducted on September 8, 2009, pursuant to notice as provided by law at which hearing interested persons were given an opportunity to be heard;

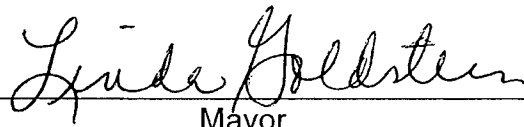
NOW, THEREFORE, BE IT ORDAINED BY THE BOARD OF ALDERMEN OF THE CITY OF CLAYTON, MISSOURI, AS FOLLOWS:

Section 1. The annual budget for the City of Clayton, Missouri, for the Fiscal Year 2010 commencing on October 1, 2009, a copy of which is attached and made a part of this ordinance as if fully set forth herein, having been submitted by the City Manager, is hereby adopted.

Section 2. Funds are hereby appropriated for the objects and purposes of expenditures set forth in said budget. The expenditures of the funds so appropriated shall be subject to the control of the City Manager.

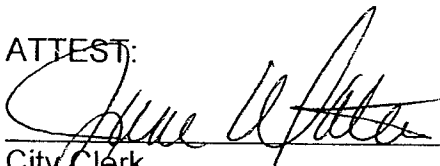
Section 3. This ordinance shall be in full force and effect from and after its passage by the Board of Aldermen.

Passed this 22nd day of September, 2009.



Mayor

ATTEST:



City Clerk

City of Clayton Property Tax Consideration for Tax Year 2009 (FY 2010)

CITY OF CLAYTON-CITY WIDE	FY 2009		FY 2010	
	TAX YEAR 2008		TAX YEAR 2009	
<u>ASSESSED VALUATION</u>				
<u>Real Property</u>				
Residential		\$480,613,280		\$469,632,780
Commercial		\$349,184,626		\$337,313,965
Total Real Property		\$829,797,906		\$809,946,745
<u>Personal Property</u>				
Regular		\$84,756,130		\$85,464,569
Grand Total City-Wide		\$914,554,036		\$892,411,314
<u>TAX RATES - CITY WIDE</u>				
<u>General Levy Rate</u>		Tax revenue	Tax revenue	
- Residential Tax Rate	\$0.568	\$2,621,723	\$0.582	\$2,733,263
- Commercial Tax Rate	\$0.636	\$2,125,824	\$0.633	\$2,125,078
- Personal Property Tax Rate	\$0.707	\$579,507	\$0.707	\$604,235
<u>Debt Levy</u>	\$0.122	\$1,070,900	\$0.091	\$812,094
Tax revenue>		\$6,397,954	Tax revenue>	\$6,274,670
			\$ Decrease->	(\$123,284)
		Reassess decr.	(144.7%)	(\$178,419)
		New Const.	44.7%	\$55,135
<u>Combined General and Debt Levy</u>				
- Residential Tax Rate	\$0.690	\$3,184,840	\$0.673	\$3,160,629
- Commercial Tax Rate	\$0.758	\$2,533,607	\$0.724	\$2,432,034
- Personal Property Tax Rate	\$0.829	\$679,506	\$0.798	\$682,007
Tax revenue>		\$6,397,854	Tax revenue>	\$6,274,670
<u>SPECIAL BUSINESS DIST. (SBD)</u>				
<u>ASSESSED VALUATION-Real Prop</u>				
Residential		\$44,339,000		\$49,694,510
Commercial		\$277,355,000		\$280,357,280
Total Special Business District		\$321,694,000		\$330,051,790
		Tax revenue		Tax revenue
Tax revenue>		\$236,123	Tax revenue>	\$231,036
			\$ Decrease->	(\$ 5,087)
		Reassess incr.	37.10%	(\$ 1,887)
		New Const.	62.90%	(\$ 3,200)
<u>SBD TAX RATE - RESIDENTIAL/COMMERCIAL</u>				
Tax Rate SBD Levy	\$0.074	\$236,123	\$0.07	\$231,036

Assessed Values provided by St. Louis County
Revenue is net of 1.5% St. Louis County collection fee.

City of Clayton
Organizational Table
Full-Time Positions

Personnel	2008 Actual	2009 Budgeted	2009 Actual	2010 Recommended
Administrative Services				
City Manager	5	6 (a)	5 (b)	6 (c)
Human Resources	2	2	2	2
Finance				
Finance	7	7	7	7
Municipal Court/TVB	3	3	3	3
Fire				
Fire	36	36	36	36
MIS				
MIS	3	4 (d)	3 (e)	4 (d)
Parks and Recreation				
Administration/Recreation	16 (f)	16	17 (g)	17 (h)
Parks Maintenance	9	9	9	9
Planning and Development Services				
Planning and Development Services	10 (i)	11 (j)	10 (k)	11 (l)
Police				
Police	55 (m)	55	55	55
Parking Control	4	4	4	4
Public Works				
Engineering/Maintenance	21	22 (n)	22	22
Building Maintenance	2	2	2	2
Equipment Services	4 (o)	4	4	4
Parking Operations and Maintenance	1	1	1	1
Total	178	182	180	183
(a) Economic Developer. (b) Elimination of Management Analyst position through attrition. (c) Transfer of Communications Coordinator from Parks & Rec. (d) Technology Specialist. (e) Did not fill Technology Specialist position. (f) City added a Community Resource Coordinator, bringing City total to 8.25 positions. (g) Created two FT Aquatics Rec. Assistant positions from a PT position and FT Aquatics Supervisor position, funded by the CRSWC. (h) Replacement of Marketing Specialist (Communications Coordinator) with a Rec. Assistant. (i) Did not fill Property Maintenance Inspector position. (j) Planning and Code Technician approved in place of Property Maintenance Inspector. (k) Did not fill Planning and Code Technician position. (l) Planner/Sustainability Coordinator approved in place of Planning and Code Technician. (m) Elimination of a Data Analyst position. (n) Civil Engineer I. (o) Elimination of a Mechanic position through attrition.				

GLOSSARY

Account Number – A numerical code identifying Revenues and Expenditures by Fund, Type, Department, and Object.

Activity – A distinguishable service or effort of a departmental Program.

Appropriation – An authorization granted by the Board of Aldermen to make Expenditures and to incur obligations for purposes specified in the Budget.

Assessed Valuation – The taxable value set on real estate or other property as a basis for levying a tax.

Asset – A resource owned or held by the City which has a monetary value.

Audit – An examination made to determine whether the City's financial statements are presented fairly in accordance with GAAP.

Balanced Budget – A financial plan that appropriates funds no more than the total of all resources that are expected to be available.

Bond – A contract to pay a specified sum of money (the principal or face value) at a specified future date or dates (maturity) plus interest paid at an agreed percentage of the principal. Maturity is usually longer than one year.

Budget – A comprehensive plan or financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them.

Capital – An expenditure for a good that has an expected life of more than two (2) years and the cost of which is in excess of \$5,000. Capital items include real property, office equipment, furnishings, and vehicles.

Cash Reserves – Unreserved, undesignated fund balances representing expendable available financial resources.

Commodities – Expendable items that are consumable or have a short life span. Examples include office supplies, gasoline, minor equipment, and asphalt.

Contractual Services – An expenditure for services performed by private firms or other governmental agencies. Examples include legal services, utilities, and insurance.

Debt – An obligation to the City resulting from borrowing of money, including Bonds and Notes.

Deficit – The amount of specific fund's expenditures (including outgoing operating transfers) exceed revenues in a given year.

Department – The Department is the primary administrative unit in City operations. Each is directed by a department head. Departments are generally composed of divisions and programs that share a common purpose.

Detail – Explanations and/or calculations used to justify the budget request.

Encumbrance – Budget authority that is set aside when a purchase order or contract is approved.

Expenditure – Current operating expenses requiring the present or future use of current assets or the incurrence of debt.

Full-Time Equivalent (FTE) – An employee position converted to the decimal equivalent of a full-time position based on 2080 hours per year.

Fund – A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources that are segregated for the purpose of carrying on specific activities or attaining certain objectives.

Fund Balance – The available cash in a fund. Often times incorrectly referred to as a "surplus." Each fund begins the fiscal year with a positive or negative fund balance.

GAAP – Generally Accepted Accounting Principles, uniform minimum standards of state and local governmental accounting and financial reporting set by the Government Accounting Standard Board (GASB).

Grant – A payment of money from one governmental unit to another for a specific service or program.

Line Item – The uniform identifications of goods or services purchased; sub-unit of objects of Expenditure. For example, salaries, postage, equipment rental.

Note – A written promise to pay a specified amount to a specified amount to a specific person at a specified time, usually less than one year.

Object of Expenditure – Category of items to be purchased. The unit of the budgetary accountability and control. (Personnel Services, Contractual Services, Commodities, Program and Capital).

Personnel Services – All costs associated with employee compensation. For example, salaries, pension, health, insurance.

Position – A job title authorized by the City’s classification plan and approved for funding by the budget.

Program – A budgetary unit that encompasses specific and distinguishable lines of work performed by an organization unit. For Example: Police, Public Works, Administration, Parks & Recreation, and Maintenance.

Revenue – Sources of income financing the operations of the City. An increase in Fund Balance caused by an inflow of assets, usually cash.

Transfer – A movement of monies from one Fund, Department, Activity, or Account to another. This includes budgetary funds and/or movement of assets.

Unencumbered Funds – That portion of a budgeted Fund which is not expended or encumbered.

User Charge – The payment of a fee for direct receipt of a public service by the party benefiting from the service.