# CITYVIEWS

A NEWSLETTER FOR CLAYTON BUSINESS AND RESIDENTIAL CITIZENS

FEBRUARY 2004

Volume 13, Issue 1



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## **April 6 Election for Mayor of the City of Clayton**

Candidate filing for the office of Mayor for the City of Clayton closed at 5:00 p.m. on January 20 for the April 6, 2004 General Municipal Election. One candidate, Ben Uchitelle, filed for this position. Others interested have until 5:00 p.m. on March 26 to file as write-in candidates with the St. Louis County Board of Election Commissioners. For additional information, call the Election Commissioners' office at 314.615.1800.

## City Manager Search

Recently, the Board of Aldermen issued a Request for Proposals for professional services to assist with the recruitment, selection and hiring of a new City Manager. The Mercer Group, Inc. was chosen to coordinate the process. Mercer completed a position analysis, implemented a nationwide recruitment process, and is assisting the Board with resume review and candidate screenings. It is anticipated that finalists will be identified by early February with selection in March.

## **Primogenesis Relocated**

When the St. Louis Museum of Science and Natural History called Oak Knoll Park home, Primogenesis, a stainless steel sculpture by William Severson and Saunders Schultz, was installed in the Oak Knoll Park pond. The pond, which was developed along with the other improvements on the Oak Knoll estate during the 1920's, has recently been experiencing leakage problems. The City is now working to restore the pond and install a fountain.

Through a collaboration between the City, the Clayton School District and the Clayton Art Commission, Primogenesis was accepted by the School District and relocated to the island in the northeast portion of the High School campus in January 2004.



## **Olympic Torch Coming to Clayton June 17**

Pass the flame, unite the world

Four U.S. cities will host the Athens 2004 Olympic Torch Relay this summer. The first-ever global journey of the Olympic flame will travel through the United States from June 16-19, 2004, en route to the Opening Ceremony of the Olympic Games in Athens, Greece. The four cities include: Los Angeles, St. Louis, Atlanta and New York City. Plans include Clayton as part of the route through St. Louis on June 17. Men, women, young and old who "reflect the best in humanity" will be selected to serve as torchbearers in this historic Olympic Torch Relay. Nominations from the public for potential torchbearers are being accepted at www.usolympicteam.com through 5:00 p.m. February 23, 2004.



The Board of Aldermen has convened the Strategic Issues Committee, a group of Clayton residents appointed by the Aldermen, to review the current service levels and expenses of the City of Clayton together with revenue sources, actual and potential, and then advise the Board on whether the current projections are reasonable, and if so, make recommendations it deems advisable to (1) cut expenses and/or services and/or (2) increase revenues.

The budget passed by the Board in August of 2003 for the fiscal year beginning October 1, 2003 (the 2004 fiscal year) contained the following chart outlining actual revenues and expenses for 2001 through 2003, budgeted amounts for 2004 and projections for 2005 through 2008 fiscal years.

General Fund Summary of Revenues and Expenditures FY 2001- FY 2008

FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	FY 2006	FY 2007	FY 2008
\$5,762,930	\$6,271,272	\$6,553,140	\$6,553,140	\$6,556,163	\$5,141, 263	\$3,598,309	\$959,262
14,701,663	14,830,125	14,954,955	16,066,783	16,312,954	16,558,611	16,763,483	17,049,728
14,193,321	14,548,257	14,954,955	16,063,760	17,727,854	18,101,564	19,402,531	20,210,633
508,342	281,868	0	3,203	(1,414,900)	(1,542,953)	(2,639,048)	(3,160,905)
\$6,271,272	\$6,553,140	\$6,553,140	\$6,556,163	\$5,141,263	\$3,598,309	\$959,262	(\$2,201,643)

Beginning Fund Balance Revenues Expenditures Revenue +/- Expenses Ending Fund Balance

The mission of the Clayton city government is to foster a vital, balanced community composed of outstanding neighborhoods, quality businesses, commercial and government centers, premier educational institutions, and a healthy natural environment through an open, accessible and fiscally responsible government. We have given the Strategic Issue Committee its charge while asking it to keep the City's overall mission in the forefront.

As can be seen from looking at the above chart, our current projections place the city in a deficit spending position in the upcoming years. We, the Board and staff, have worked hard to create fiscal policies which enable the City to maintain city assets, both equipment and public improvements (buildings, streets, etc.) without future borrowing. We have also given direction to staff to provide pay levels in the top 15% of comparable communities in an effort to hire and retain quality employees. The next chart gives some numbers relating to that policy and the costs associated with that policy over the last several years. In order to maintain this policy we have begun sacrificing in other areas, such as training.

C		C	E1	D	F	C - I		D C1-	F\/	0000	1 -	<b>EV</b> /	0000
summary	/ OT	General	runa	Revenues,	expenses,	Salaries	ana	<b>Benetits</b>	FΥ	2000	TO	FΥ	2003

	FY 2000	FY 2001	FY 2002	FY 2003
Revenues	\$13,916,011	\$14,701,663	\$14,830,125	\$14,965,944
% increase		5.34%	0.87%	0.91%
Expenses	\$13,374,281	\$14,193,321	\$14,548,257	\$14,941,423
% increase		5.77%	2.44%	2.63%
Salaries	\$7,239,490	\$7,816,409	\$8,184,047	\$8,580,933
% increase		7.38%	4.49%	4.63%
Benefits	\$1,306,962	\$1,841,605	\$2,174,497	\$2,457,192
% increase		29.03%	15.31%	11.50%
% of Salary	18.1%	23.6%	26.6%	28.6%
Total Salary	\$8,546,452	\$9,658,014	\$10,358,544	\$11,038,125
% increase		11.51%	6.76%	6.16%
Salary & Benefits	63.9%	68.0%	71.2%	73.9%

The budget process starts in the middle of April for the 2005 fiscal year. We hope to have the Strategic Issues Committee's recommendations for the Board's review as that budget process commences. We, the Board, understand that any decisions ultimately rest with the Board. The use of the Committee helps the Board look at the complex issues from a different perspective while receiving valuable input from our residents. We can not thank the Strategic Issues Committee enough for helping the Board with this critical endeavor.

## **Private Parking Lots**

Missouri state statutes address problems pertaining to illegally parked vehicles

Illegally parked cars have become a common problem for owners of private parking lots. State statutes provide private property owners with several alternatives to combat the problem, and people should be aware that their vehicles can be ticketed or towed if illegally parked.

## February Meeting Schedule

The following list of public meetings contain all regularly scheduled meetings of the City of Clayton. Meetings may be added, canceled or rescheduled, in accordance with the Open Meetings Act, as the need arises.

- Feb. 2 Plan Commission/ARB The Center - 5:30 p.m.
- Feb. 5 Board of Adjustment The Center - 5:00 p.m.
- Feb. 5 Strategic Issues The Center - 7:00 p.m.
- Feb. 9 Art Commission The Center - 7:00 p.m.
- Feb. 10 Board of Aldermen The Center - 8:00 p.m.
- Feb. 13 C.R.S.W.C. The Center - 7:30 a.m.
- Feb. 18 Plan Commission/ARB The Center - 5:30 p.m.
- Feb. 19 Landscape Committee Clayton High 5:00 p.m.
- Feb. 23 E.E.A.C High School - 5:30 p.m.
- Feb. 23 Parks & Recreation The Center - 7:00 p.m.
- Feb. 24 Board of Aldermen The Center - 8:00 p.m.
- Feb. 27 C.R.S.W.C. The Center - 7:30 a.m.

The first alternative authorizes the Clayton Police Department to issue tickets when lot owners provide a description of the offending vehicle. The statute stipulates that a sign must be posted identifying the lot as private and stating that violators will be ticketed. The sign must also display the number of the municipal ordinance which is 17-27.

The second option allows lot owners to have offending vehicles towed from the lot by a private tow company. This alternative also requires a sign, at least 17" by 22", indicating that illegally parked vehicles will be towed. The sign must specify the name and phone number of the towing company and clearly state the amount of the tow charge. The towing company must be licensed by St. Louis County and must notify the police department within two hours of the tow.

A parking lot owner may also disable the illegally parked vehicle with a wheel locking device or "boot". It is suggested that a lot owner discuss the liability of such action with a legal adviser.

According to Ordinance 21-168, Clayton police are authorized to tow "derelict" vehicles from any property, both public and private, located within City boundaries. City ordinances describe "derelict" as "a vehicle that is non-operative, partially dismantled, wrecked, or does not display thereon a permanent license plate or set of license plates issued for that vehicle showing a current registration".

For details about these regulations, review the ordinances listed on the City of Clayton web site or under Missouri State Statute 304.157. A copy of the regulations can be obtained by calling the Clayton Police Chief's Office at 314.290.8401

## WI-FI in Downtown Clayton

The City of Clayton recently installed the first WI-FI application for its local business community, business travelers and citizens of Clayton. This prototype "hot spot" in the City's central business district (CBD) provides free broadband Internet access to WI-FI-ready laptops and Personal Digital Assistants (PDAs) within a 300-1500 foot radius of the WI-FI access point. The access point is located at the intersection of Forsyth Boulevard and Central Avenue.



Clayton's MIS Department has contracted with 02Connect, who has installed numerous WI-FI systems throughout the Metropolitan area, including the system at The Center of Clayton which provides Internet connectivity in meeting rooms and the lobby. The new installation transfers data to and from the 02Connect aggregation point located on the top of the Sevens Building.

The CBD WI-FI installation provides Internet access to users on the street as well as inside selected buildings.

## Work on Phase 2 of the Traffic Signal Project Is Approved

The Clayton Board of Aldermen recently approved an ordinance authorizing the execution of the engineering service contract with Crawford, Bunte, Brammeier, Inc. for the second phase of the Intelligent Transportation System (ITS) Improvement Project. The goal of the project is to coordinate all traffic control devices between multiple jurisdictions in order to maximize safety, improve mobility and reduce traffic congestion. The project is a multi-agency initiative to implement an ITS among all arterial and interstate highways in the vicinity of Clayton. In 2001, the City received a grant from the East-West Gateway Coordinating Council (EWGCC) to facilitate its implementation. Due to MetroLink construction and the temporary closure of the Forest Park Parkway, the City asked the EWGCC to split a grant into two phases.

Phase 1 of the project, which is already underway, included:

- · Installation of video cameras at the intersections of Brentwood Boulevard and Carondelet Avenue and Brentwood Boulevard and Orlando Avenue; with control and video capabilities at the Clayton Police Department and City Hall via fiber optics.
- · Modification of the traffic signal at Ladue Road and Hunter Avenue to be interconnected with the City and Missouri Department of Transportation's traffic signal system, including the installation of conduit and interconnect to the Gay Avenue and Maryland Avenue intersection.
- · Connection of the traffic signal at Lee Avenue and Forsyth Avenue to the City's existing closed loop system.
- · Relocation of the City's master signal controller (MARC Master) during the City Hall renovation.
- · Installation of fiber optic cable to connect City Hall, the Police Station, and signals on Brentwood Avenue for video surveillance/detection purposes.

The City is now ready to move forward with the design of Phase 2, which includes:

- · Upgrade each signal controller in Clayton's existing closed loop signal system to be fiber-ready.
- · Interconnect each signal with fiber optic cable.
- · Install video surveillance cameras to monitor traffic flow on Maryland Avenue and possibly Bonhomme Avenue.
- · Replace the City's existing MARC master controller with a fiber-ready MARC master.
- · Install Windows-based MARC NX software which will be compatible with both MoDOT and St. Louis County's ACTRA Advanced Traffic Management systems.
- · Install fiber optic cable between Clayton's City Hall and St. Louis County's building at 121 S. Meramec Avenue. This will enable St. Louis County to view traffic flow on Clayton's surveillance cameras.
- · Perform a site survey and prepare plans for installing an emergency signal preemption system .

The total project cost outlined in the Transportation Equity Act for the 21st Century (TEA-21) grant application was estimated to be \$796,710. This includes the required 20% local match, toward which Clayton pledged \$105,926 and St. Louis County pledged \$53,416.

## City Hall Project Update

Clayton's Public Works Department recently provided an update on the renovation of Clayton City Hall and construction of the new Fire Station. Project supervisors report that the parking facility has been completed. Concrete for interior walls of the first and second floors of the housing area and apparatus bay of the Fire Station has been poured and roof trusses have been installed. The majority of the first phase of the HVAC system and plumbing has been installed. The hose tower and clock tower should be completed by mid-March. Completion of the Fire Station is expected around May with renovation of the City Hall side of the project to be completed by the fall of this year.

## Landscape Master Plan

In the fall of 2003, the City's Landscape Committee, whose members develop and implement comprehensive landscaping plans for City parks, public spaces and right-of-ways, issued a Request for Qualifications (RFQ) for planning and design services to create a Landscape Master Plan for the City of Clayton. The RFQ listed elements to be included in the master plan, such as: landscaping, way finding signage, hardscape treatments, lighting, water features, and City entry monumentation. In November, SWT Associates was selected to submit a planning and design services proposal. SWT's Landscape Master Plan will include an analysis of current conditions of Clayton landscape amenities, a landscape plan for each of the focus areas, a timetable for phased implementation, and cost estimates for each proposed landscape area. SWT expects to present the final Master Plan by March of 2004.

## Parks & Recreation Activities



## Cupid's Ball

Monday, February 9, 2004 6:30 to 8:30 p.m.

A special evening for young ladies ages 3 to 13 and their favorite guy at The Ritz-Carlton, St. Louis. Activities will include a buffet dinner, dancing, a commemorative photo and a special gift for the ladies. Tickets for Clayton residents are \$19 per person and nonresidents are \$23 per person. Call The Center at 314.290.8500 to register. This event sells out every year, so please register early.

#### Youth Baseball/Softball/T-Ball

This recreational league emphasizes fun, team play, cooperation and good sportsmanship. Register now for softball (for individuals 18 and over), Youth Baseball (for kids grades 1 through 8) and T-Ball teams (for kindergartners). Teams will be formed in mid-March. League play will begin in mid-April and run through the first part of June. All participants registered before February 27<sup>th</sup> are guaranteed a spot on a team.

#### Scuba

On February 13 from 12:30 p.m. to 3:00 p.m., Discover SCUBA introduces young divers to the underwater world. Children ages 8 to 14 will learn the basics of underwater diving and develop a general knowledge of SCUBA skills. This is an introduction to the SCUBA Seal Team which will be offered this summer at the Shaw Park Aquatic Center.

#### Surfing

Individuals who prefer to surf the waves are invited to check out the Clayton Surf School. On March 26 from 12:30 p.m. to 3:00 p.m., children 6 to 14 years of age will learn paddling, power stroking and even standing up. Instructors will

share the basics about surfing, including everything from surfing terminology to evaluating surf conditions.

## Spring Break Camps

Theatre, aquatics, sports, and general recreation are some of the activities included in Clayton's Parks & Recreation Department Spring Break Camps for children ages 5 through 12. The Spring Program Brochure, available at The Center's Welcome Desk, contains details about the camps.

### Temporary Pool Closing

The CSP/Parkway Invitational Swim Meet will be held in The Center of Clayton Competition Pool on Saturday and Sunday, February 14 and 15; the pool will be closed to the public that weekend. The Leisure Pool will be available for lap swimming during the meet.

#### Early Bird Season Pass Sales

Purchase your outdoor facility passes early this year and save 10% off the regular price. All passes are good for one year from date of purchase. "Early Bird" season pass sale begins March 1st and ends on April 15th.

Call The Center of Clayton Welcome Desk at 314.90.8500 to register for programs or to obtain more information.



## Rink season continues through February 29

**Public Skating Sessions** 

Monday: 3:30-5:00 p.m. Tuesday: 3:30-5:00 p.m.

Wednesday: 11:00 a.m.-1:00 p.m.

 $Thursday: 3:30-5:00\ p.m.; Adult\ Skate: 6:45-8:45\ p.m.$ 

Friday: 3:30-5:00 p.m.; 6:45-8:45 p.m. Saturday: 12:15-2:00 p.m.; 6:45-8:45 p.m. Sunday: 12:00-2:00 p.m.; 6:00-8:00 p.m.

Two additional sessions from 11:00 a.m. to 1:00 p.m. on Friday the 13<sup>th</sup> and Monday the 16<sup>th</sup>. Please call the hotline at 314.290.8595 for up-to-the-minute information.

## **International Recognition for Life Safety Activities**

At the State Fire Marshals Mutual Aid Conference in Jefferson City in late fall, Missouri State Fire Marshal William Farr presented Clayton Fire Chief Mark Thorp the 2002 Fire & Life Safety Achievement Award. This award is given to recognize fire departments for outstanding fire safety results and sustainment of a proactive life safety program in the community. The Life Safety Award is given in the United States, Puerto Rico, Italy and Iceland. This is the fourth consecutive year that the Clayton Fire Department has received this honor. Clayton is one of 1,098 fire departments in the four countries to receive the Life Safety Award this year.

## Identity Theft . . . Don't Become a Victim

Identity theft has reached epidemic proportions in the United States. Thieves steal personal information, such as social security numbers, drivers license numbers, credit card numbers and data from birth certificates or passports. They use your identity to open accounts in your name, divert mail to a different address, ruin your credit and commit other crimes. It can take months before you discover that you are a victim.

#### HOW CAN YOU PROTECT YOURSELF?

- · Don't use your social security number on your driver's license, student ID or your checks.
- · Commit all personal identification numbers (PINs) to memory and don't choose obvious numbers such as your social security number, phone number, address, or birth date.
- Remove mail promptly from your mailbox. Never use it for outgoing mail. Identity thieves raid mailboxes to steal your credit card information and financial statements.
- · Never give your passwords or credit card numbers over the phone or the Internet unless you initiated the transaction.
- · Shred all unwanted credit solicitations, financial statements, receipts and old canceled checks.
- · Check all credit card billing entries to be sure you authorized them.
- · Account for all new checks ordered by mail. If any are missing, report it immediately. Keep new and canceled checks in a safe place.
- · Block your ATM transactions from view to prevent someone from learning your PIN.
- · Do not dispose of store or ATM receipts in a public trash can.
- Review your credit reports every year. For free or a nominal fee, these major credit bureaus will provide a copy to review: Equifax 1.800.685.1111, Experian 1.800.682.7654, TransUnion 800.916.8800.

#### IF YOU BECOME A VICTIM:

- · Contact your credit card company and financial institution.
- · Call the three major credit bureaus to tell them your identity has been stolen.
- · Call the Social Security Fraud Hotline at 1.800.269.0271.
- Contact the Federal Trade Commission (FTC) Theft Hotline at 1.877.438.4338.
- · File a police report and obtain a copy in case you need proof later for your credit card companies.

## **Fire Department Receives Special Rescue Helmets**

As a service to the community, employees of Koppen & Associates contributed toward the purchase of two Petzl rescue helmets. On December 9, 2003, members of Koppen's staff presented the two helmets to the Clayton firefighters. The Petzl rescue helmets are designed to protect rescuers without causing head and neck strain or obstructing vision or hearing. They are used by "rescue technicians" during rescues of victims from emergency situations which may include confined space or high-angle rescues. Rescue technicians receive 40 hours of advanced training to prepare them for specialized rescues from the sides of highrise buildings, from trenches or from under a collapsed building. Approximately half of Clayton's firefighters have earned "rescue technician" status.



From left: Firefighter Doug Myers, Firefighter/Paramedic Kelly Orzel, Kristin Koppen, Koppen & Associates, Captain Diann Straatmann and Firefighter Mike James.

## **Clayton Police Department Earns CALEA Reaccreditation**

In 2000, the Clayton Police Department was only the sixth law enforcement agency in Missouri to receive international accreditation through the Commission on Accreditation for Law Enforcement Agencies (CALEA). Currently only fourteen police agencies in Missouri are accredited by CALEA. To ensure that the Clayton Police Department maintains its compliance with the 444 internationally recognized standards, a CALEA assessment team recently conducted a stringent review and on-site assessment of applicable documentation. In August of 2003, the three-person assessment team, comprised of law enforcement professionals from Illinois, Michigan, and the state of Washington, spent four days examining Clayton's Police Department policies and procedures and interviewing department personnel. The CALEA assessment team also sought to obtain input and comments from the community at-large.

At the end of the four-day, on-site review, assessors affirmed that the Clayton Police Department's operations and personnel continued to epitomize teamwork and professionalism. As a result of their written recommendation and subsequent committee hearings, the Clayton Police Department was formally granted reaccredited status by the Commission on Accreditation for Law Enforcement Agencies on November 22, 2003 for a three-year period.



The seventh graduating class of the Clayton Citizens' Police Academy. From left Maximillian Dixon, Nancy DuBois, Susan Curtis, Edward Goldstein, Robert Helfrich.

## Citizens' Academy in Clayton

The Citizens' Academy helps Clayton citizens become familiar with the training and knowledge needed to become a police officer. During the nine-class session, citizens take classes in First Aid, CPR and interact with officers who are experts in particular fields of police work such as patrol procedures, crime scene investigation, interrogation, criminal and juvenile law and firearms.

The Clayton Police Department introduced the sessions to Clayton citizens in September of 1998. The seventh class of the Clayton Citizens' Police Academy graduated on November 25, 2003.

Clayton residents or business owners can learn more about the Citizens' Police Academy program and about attending academy classes by calling the Clayton Police Department's Community Services Office at 290.8424 or 290.8425. The next academy class is scheduled for the Fall of 2004.

## **Letters of Commendation**

Clayton's Police Chief Tom Byrne recently issued Chief's Letters of Commendation to Officers Dustin Griffith, Dan Fernandez, Mike Connelly, and Lyan Karger, Detectives Ron Spielman and Jack Abell for a quick resolution of a potentially dangerous situation. On September 29, 2003, Clayton police officers responded to a home invasion/robbery on Carrswold. Responding officers confronted two suspects leaving the area in a vehicle and immediately took one suspect into custody. The second suspect drove from the scene, nearly striking one of the officers, but was quickly apprehended. Detectives in an unmarked vehicle arrested the third suspect when he attempted to cross Wydown from the wooded area of Carrswold.

"We are very proud of the officers, whose performance is an example of the Clayton Police Department's commitment to its constituents," said Police Chief Tom Byrne.

## **Special Olympics**

On Sunday, November 9, 2003, the Clayton Police Department and St. Louis Track Club hosted the third annual Special Olympics 10K Run to helps the more than 13,000 special athletes who participate in sports activities around the State of Missouri. Over \$10,500 was raised at this year's event for the Special Olympics program.

The 2004 Special Olympics Runis scheduled for Sunday, November 14. Those interested in learning more about assisting with the event should contact the Clayton Police Department at 314.727.4130; ask for Captain Kevin Murphy, Detective Sgt. Bob Walsh or Detective Rob Wood.

## FACTS ABOUT CLAYTON

Q. I remember reading about a dangerous animal ordinance. When does it go into effect?

A. The ordinance will take effect on March 1st, 2004. All owners of Staffordshire Bull Terriers (Pit Bulls) and animals classified as dangerous by Clayton's Chief of Police must provide proof of insurance (minimum of \$200,000 liability) and a photograph of the animal to the Clayton Police Department.

To request a copy of the ordinance, please contact the City Clerk's office at 314.290.8469.

What would you like to know? Clayton citizens are invited to ask questions of their City officials. Forward your questions to: City of Clayton, ATTN: Judy Kekich, 10 North Bemiston, Clayton, MO 63105; Fax them to 314/863-0295; Email them to: jakekich@ci.clayton.mo.us

### IMPORTANT NUMBERS

In Case of Emergency	911
City Manager	290.8460
Economic Development	290.8473
Finance	290.8443
Fire (non-emergency)	721.9566
Planning and Development	290.8453
Mayor/Board of Aldermen/City Clerk	290.8469
Parks and Recreation	290.8500
Park Program 24-Hour Registration	290.8501
Personnel	290.8449
Police (non-emergency)	727.4130
Public Works	290.8540
TDD	290.8435

#### STATEMENT OF ACCESSIBILITY TO ALL CITIZENS

It is the City of Clayton's goal to make programs and facilities accessible to all individuals. If you or someone you know has a disabling condition and would like more information and support for accessibility of all programs and facilities, please contact us at 290-8501(V). Sign interpreters may be scheduled upon request. Suggestions for future programs are welcomed.

## City of Clayton

227 S. Central Avenue Clayton, Missouri 63105

#### **MAYOR**

Francis L. Kenney, III

#### **BOARD MEMBERS**

#### Ward I

Beverly A. Wagner Judy R. Goodman

#### Ward II

Linda Goldstein Jill S. Belsky

#### Ward III

Alex Berger III Steven E. Lichtenfeld

#### **ACTING CITY MANAGER**

Lenore Toser-Aldaz

#### **CITY VIEWS EDITOR**

Judy Kekich



Printed on Recycled Paper Stock

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St. Louis, MO Permit No. 1197

"The Mission of Clayton City Government is to foster a vital, balanced community composed of outstanding neighborhoods, quality businesses, commercial and government centers, premier educational institutions, and a healthy natural environment through an open, accessible and fiscally responsible government."